

FINANCIAL PLAN

2025-26 to 2034-35

and

BUDGET

2025-26

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Mayoral Introduction

The City of Stonnington draft 2025–26 Budget has been developed with a strong focus on addressing our community’s most urgent needs while ensuring long-term financial sustainability remains a top priority.

This draft Budget takes a forward-looking approach as we navigate the particular challenges facing Council, including continued financial pressure coming from the decisions of other levels of government.

Council is committed to doing what it can to ensure the safety and wellbeing of the Stonnington community and is particularly focused on improving the safety and amenity of the Chapel Street precinct. The draft Budget reflects these key priorities.

The draft Budget will also relate to year 1 of Council’s 2025-29 Council Plan. The Council Plan, notionally titled *Stonnington Tomorrow*, is currently in development and will be likely based around the following five themes and related objectives and strategies:

- City (Liveable City)
- Economy and destination (Vibrant Destination)
- Community (Inclusive Community)
- Environment (Sustainable Environment)
- Organisation (Well Governed Organisation)

This draft 2025-26 Budget is influenced by community input. From 3 September 2024 to 17 November 2024, community members were invited to take part in the first stage budget consultation process. Alongside Phase 1 of the Council Plan 2025-29 Community Engagement program, community members were asked ‘What is the one thing you think Council should do as a part of the 2025-26 Budget and Annual Plan to achieve the Community Vision?’ Participants were invited to provide feedback via an online survey (106 responses) or at one of six pop-up sessions across the municipality (196 people engaged).

This helped to increase engagement at the early stage of the draft Budget preparation and has allowed us to use these insights to allocate funding across what is most important to our community. Key themes included, in order of priority, facilities and urban environment (including open space), transport, community programs, heritage, minimising costs, and community safety.

Engagement with our People’s Panel during the development of the 2025–29 Council Plan indicates that the community is open to funding measures to support the continued delivery of high-quality Council services.

Achieving an operating surplus is a key component of our financial strategy. It provides the capacity to maintain and renew our \$3.49 billion portfolio of community assets, meet debt repayment obligations and manage the impact of financial risks materialising. Whilst Council is budgeting to deliver an operating surplus of \$7.10 million, the underlying position when removing restricted contributions (capital and open space) is a deficit position of \$4.18 million. Similar results have been experienced by other Councils as the sector surplus position has declined over the last 6 years, with significant technology upgrades to cloud based software (Software-as-a-Service) contributing to the reported deficit position due to accounting changes.

Like many Councils in Victoria, Stonnington is facing growing financial pressures to maintain important assets and services like roads, footpaths, sports fields, playgrounds and community facilities, the insurance environment continues to escalate, and Council must continue to invest in future-proof strategies to keep our technology systems modern and our data safe. While this year’s budget is tight, we’ve managed to make it work.

Council is currently developing a future financial roadmap over the Council term to determine how it will adequately fund the objectives in the Council Plan and ensure the long-term sustainability of the Council to meet community expectations for service delivery and the management of the municipality's assets. This could give rise to further strategic decisions over this Council term to secure funding sources for *Funding Stonnington Tomorrow*.

Over the last four financial years, Stonnington made significant progress to re-invigorate existing facilities, precincts and maintain our assets, as well as redevelop new community sporting facilities as a legacy to meet the future needs of our growing community. The 2025-26 capital program prioritises investment in core infrastructure for our city, with Council increasing investment in roads alone from the prior year by more than \$1.0 million.

The capital program investment of \$38.79 million requires several funding sources other than rates, including borrowing and grant funding. New borrowings are proposed in 2025-26 of \$4.00 million. Continued prudent management of borrowings will ensure that the parameters set for Council to operate within, will maintain acceptable financial outcomes over the short, medium and long term and debt obligations are met should the interest rate environment change.

Highlights of the 2025-26 Budget include:

- continued investment in core infrastructure such as roads, footpaths, bridges and drainage works (\$13.91 million)
- improvement to our drainage network by installing new infrastructure in flood-prone areas (\$0.90 million)
- critical infrastructure renewal at Council aquatic centres including spa upgrades at Harold Holt Swim Centre (\$0.37 million)
- renewal of floodlights at sportsgrounds in Malvern (\$0.50 million)
- completion of the masterplan implementation at Percy Treyvaud Memorial Park including oval reconstruction and upgraded lighting (\$2.50 million)
- renewal of Malvern Valley Golf Course assets including irrigation and pathways (\$0.40 million)
- open space improvements to the Gardiners Creek trail - shared user path including the construction of Talbot Habitat Park with raingardens (\$3.00 million)
- essential roof works and remediation of stormwater for the Prahran Market (\$3.50 million)
- commencement of redevelopment activity including tenancy conversion works for the Prahran Market (\$0.55 million)
- air conditioning upgrades at key community facilities (\$0.75 million)
- accessibility upgrades and clubroom refurbishment at East Malvern Tennis Centre (\$0.50 million)
- expansion of our Food and Organic (FOGO) recycling service (\$0.31 million)
- expansion of our open space footprint in Prahran with the creation of a pedestrian connection through to Izett Street Pocket Park (\$0.30 million)
- Chapel Street Precinct Safety Review and Works (\$0.20 million)
- installation of emergency back-up generator at Malvern Town Hall to support essential services and Emergency Relief Centre operations (\$0.65 million)
- refresh of playground equipment at McArthur playground and Connell Park (\$0.36 million)
- completion of a multi-year initiative to modernise Council's core digital infrastructure (\$1.65 million capital, \$3.20 million expense)
- implementation of our Climate Emergency Action Plan to reduce Council and community emissions (twenty-four activities totalling \$3.31 million).

We have put in a lot of effort to create a draft 2025-26 Budget that balances financial sustainability with community expectations, asset management and service delivery needs.

We want to hear from you. Review the draft Budget and let us know what you think at our online engagement platform Connect Stonnington or by email: finance@stonnington.vic.gov.au before **3 June**.

Your Councillors look forward to hearing what you have to say.

Cr Melina Sehr
Mayor

CEO's Introduction

Council's draft 2025-26 Budget marks a critical juncture for the Council and the Stonnington community as we strategically examine all current and future expenditure and revenue options and priorities, whilst developing the next Council Plan.

Relevantly, the impacts of rate capping, particularly for a low rating Council like Stonnington, plus rising sector costs, cost shifting from the State government and revenue losses since the pandemic have compounded over time. This has created a gap between rates income and the escalating cost to maintain critical Council services and infrastructure, let alone deliver on various strategic aspirations such as the redevelopment of Chapel Street, acquisition of more open space and modernising Council's recreational infrastructure to ensure equitable access for girls and women.

The Stonnington community has a valid expectation of seeing the continuation of high-quality services and other outcomes into the future, however the Council can't continue to meet community expectations as it has in previous years, or invest more fully in tomorrow, without more available funding.

The State government's recent unilateral amendment to the Congestion Levy catchment area will result in Council being required to pay a new annual levy of \$4.09 million to the State, commencing 1 January 2026. This has had a very significant impact on the draft Budget and future financial planning.

The draft 2025-26 Budget reflects all of the above, and its preparation has required a reduction in some areas of discretionary expenditure (e.g. our Events calendar) and a focus on the renewal of Council's infrastructure assets rather than the more expansive funding of other aspirations such as those mentioned.

Looking beyond the draft 2025-26 Budget, a future plan titled *Funding Stonnington Tomorrow* will be our future roadmap to best ensure the objectives of the next Council Plan can be achieved, and ensure the Council's capacity to maintain and enhance valued, high-quality services and community assets continues into the future. The options that are on the table to improve Council's future capacity, but which are yet to be finally considered and decided, might include:

- more divestment or repurposing of underperforming assets
- future changes to the special rates schemes applied to Stonnington's commercial precincts
- paid on-street parking, as it currently operates in inner-metro Councils
- selected and defensible increases to eligible fees and charges
- future service level changes
- changes to the Council's service delivery models and discretionary expenditure
- a future application for a modest, one-off adjustment to Stonnington's low rates above the prescribed rates cap

Stonnington is not alone in evaluating its various options, including a possible future one off rates adjustment, given the external pressures beyond its control or influence. Importantly, all options are on the table but are to be the subject of future community engagement and Council deliberations during the course of 2025-26.

For now, the Council's draft 2025-26 Budget seeks to balance the following:

1. The average property rates increase combined with waste charges of 1.85% (excluding fire services levy), which is under the current annual underlying CPI level of 2.9%.
2. Ensuring the ongoing delivery of the Council's services and achievement of social, economic and environmental outcomes which are so highly valued by the Stonnington community.
3. A focus on recurring revenue streams to improve coverage of operating expenses over the Council term and to support the future rebuilding of cash reserves.
4. Prioritising sufficient investment in asset renewal, reducing investment in 'new' infrastructure projects over the Council term unless and until further funding sources become available.
5. Offsetting the cost impact of the new State government-imposed Congestion Levy in 2025-26, with further cost recovery options required to be implemented beyond this Budget.
6. The proposed sale of one property in the 2025-26 budget year and looking ahead, the potential divestment of other properties over the Council term.
7. Prudently managing the Council's borrowings within financial metrics set within the Loan Borrowing Policy and the State's prescribed borrowing limit.
8. Completion of a multi-year initiative to modernise Council's core digital infrastructure.
9. The forecast achievement of an end of financial year operating surplus of \$7.10 million for 2025-26, which is critical to the funding of infrastructure asset renewals in future years.
10. A continued and critical focus on how Council plans and defines its portfolio of services programs via an efficiency and public value lens.

All Stonnington ratepayers and residents can be assured that the elected Council and organisation take our responsibility for managing public money, delivering services and planning for the City's future very seriously. The draft 2025-26 Budget reflects this sense of responsibility.

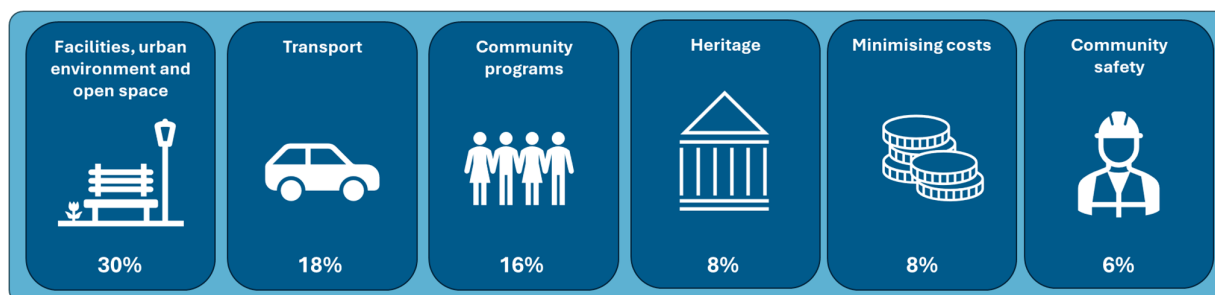
Dale Dickson PSM
CEO

Executive Summary

Responding to our community

This Budget is influenced by targeted and ongoing engagement with our community, including the engagement and feedback gained from consultation processes in place for the development of the **Council Plan 2025-29** and other strategies, action plans and initiatives each year.

Early engagement with our community established the following priorities for our local community, with the percentages indicating the number of responses within that theme:



Top 6 themed priorities in response to question: 'What is the one thing you think Council should do as a part of the 2025-26 Budget and Annual Plan to achieve the Community Vision?'

Responding to the specific priorities of our community, this year's budget includes:

Facilities, urban environment and open space

- Open space improvements to the Gardiners Creek trail - shared user path including the construction of Talbot Habitat Park with raingardens (\$3.00 million)
- Completion of the masterplan implementation at Percy Treyvaud Memorial Park including oval reconstruction and upgraded lighting (\$2.50 million)
- Continued investment in core infrastructure such as roads, footpaths, bridges and drainage works (\$13.91 million)

Transport

- Delivery of cycling projects including on-road and off-road cycling infrastructure, and installation of repair stations, rest stops and parking facilities (Net cost: \$0.20 million)
- Implement the Road Safety Improvement Program (Net cost: \$0.23 million)
- Develop and implement the Parking Action Plan across residential and activity centre parking to ensure best use of road assets for the entire community (BAU)

Community Programs

- Implement a range of community programs within middle years and youth services (\$0.29 million), community planning and development (\$0.59 million), festivals and events (\$1.52 million) and community support (\$0.07 million).

Heritage

- Progress key heritage reviews across the municipality, including suburb-by-suburb Stonnington Heritage Review (Prahran/Windsor and South Yarra) and Postwar and Modernist Heritage Review.
- Undertake essential roof, remediation and tenancy conversion works for the Prahran Market (\$4.05 million).

Minimising Costs

- Development of a financial roadmap for how it will adequately finance the objectives in the Council

Plan and ensure the long-term sustainability of the Council to meet community expectations for service delivery and the management of the municipality's assets.

- An ongoing commitment to deliver savings through an embedded value-for-money program of \$1.0 million in 2025-26.
- Cost savings delivered through careful assessment of which 2025–26 events and programs which have been reduced or paused until further funding opportunities become available.

Community Safety

- Implement the Chapel Street Precinct Improvement Plan to deliver expanded and improved safety, amenity, business and coordination initiatives.
- Chapel Street Precinct Safety Review and Works (\$0.20 million)
- Implement a Community Safety Taskforce to advise Council on community safety matters, oversee community safety initiatives and develop further actionable strategies to address community safety issues in Stonnington

People's Panel insights

As part of Council's deliberative engagement in the development of the new Council Plan and Financial Plan, a demographically representative People's Panel of 33 community members was formed to consider key challenges facing Stonnington.

Council's financial sustainability, driven by issues such as the Rates Cap and changes to the Waste Charge guidelines, was one of these challenges. The Panel members provided Council with thoughts on options which Council could pursue, including applying to the ESC for a rates adjustment, adjusting service levels, and outsourcing certain services to private providers.

Early insights indicate that the community is open to exploring new funding opportunities to support the continued delivery of high-quality Council services. These insights will inform our financial settings and other strategic considerations over the term of this Council.

Our role in Community Safety

Addressing community safety is a key priority for the municipality, with a particular focus on the Chapel Street precinct. The community has reported growing concerns around crime, cleanliness and economic vitality and the message is clear – urgent action is required. In response, the Council has endorsed a Chapel Street Precinct Improvement Plan, the establishment of a Community Safety and Chapel Street Taskforce as well as the allocation of funds in the draft budget to be directed to additional community safety initiatives.

The City of Stonnington has long recognised that community safety is a shared responsibility; all levels of government as well as community service organisations, have a role to play.

Importantly, the draft 2025-26 Budget also ensures that Council will continue to deliver several key programs and practices that contribute to a safer, more vibrant city, including but not limited to:

- Salvation Army Street Team and Pink Car
- Stonnington Zero
- Stonnington Liquor Forum
- Community safety campaigns and education programs (9PM routine, Community Safety Month, 16 Days of Activism Against Gender Based Violence, Voices of the South Vaping Project)
- Collaborative networks (Community Safety Committee, Victoria Police Neighbourhood Policing Committee, Stonnington Health and Wellbeing Reference Group and Stonnington Zero Executive, Service Coordination and Hot Spots)
- Police Engagement Activities (Coffee with a Cop)

- Targeted joint patrols involving Local Laws and Victoria Police to hot spots including Prahran Square and Chapel Street)

Victoria Police remain the lead agency for law enforcement, and we're committed to building on this partnership with Police and other community partners to achieve our shared goal of a Safer Stonnington Tomorrow. We're addressing community safety concerns right across the municipality. Community safety requires a holistic approach, and Council plays an important role in crime prevention through awareness raising, delivering safe spaces and advocating for resources and legislative changes.

Improving the safety and amenity of the Chapel Street precinct will involve major investment over successive years and this Budget outlines how we're going to fund the vital work that needs to happen in the short to medium-term.

The implementation of the improvement plan assumes a significant reallocation of funds generated via the current special rates scheme - money collected from a group of commercial property owners on Chapel Street to promote and improve the precinct through marketing and activation.

The proposed reallocation of funds will be subject to consultation with Chapel Street traders and ratepayers in May and June, to inform a final decision by the Council as part of the formal adoption of the Budget.

Fiscal Sustainability

Funding Stonnington Tomorrow

The City of Stonnington delivers more than 100 high-quality services to the community – everything from rubbish collection, road maintenance and events, to parks, libraries and pools. The provision of these services is a big part of what makes Stonnington a great place to live, work and play, however the pressure is on. Community demand for high-quality services continues to grow, while the challenges of population growth, complex infrastructure, soaring operational costs and rate capping all impact the level and scope of what Council can deliver.

It's not just the challenge of maintaining our existing service levels. Looking to the future, we have some key investment areas to consider such as community safety, revitalising Chapel Street, modernisation of the Council's suite of recreational facilities and creating more open spaces – all of which require significant funding.

Stonnington also happens to have some of the lowest rates in Victoria - as illustrated with our neighbouring Council Boroondara, Stonnington receives \$41.03 million less annually via rates (*sourced from the 2024-25 Budget*). Like many Councils in Victoria, Stonnington is facing growing financial pressures because of the widening gap between rates income and the escalating cost to deliver important Council services.

In this draft 2025-26 Budget, things are tight, but with stringent financial management and some tough decisions we have managed to make it work. This has largely involved the review of discretionary expenditure, reducing expenditure by \$2.76 million through:

- pausing community events such as Glow and Central Park Christmas
- a reduction in community grants
- savings from organisational structure changes between the 2024-25 Forecast and 2025-26 Budget.

In addition, the capital budget largely focusses on the renewal of existing infrastructure assets rather than expansion or improvement.

We're now at a critical turning point and we need to advance a community conversation today about *Funding Stonnington Tomorrow*, which will be the subject of formal engagement and future Council decisions.

State government-imposed congestion levy

The State government has recently amended the Congestion Levy catchment area, resulting in Council being

required to pay a new annual levy of \$4.09 million, effective from 1 January 2026. This is yet another example of State government cost shifting putting increasing financial pressure on Councils across Victoria.

This levy will apply to 1,903 car spaces across the municipality, impacting ten of Stonnington's multideck and at-grade car parks.

The Congestion Levy is intended to reduce traffic congestion by encouraging greater use of public transport through changing behaviour. While this approach is likely to be effective in a CBD environment, it doesn't account for the nuances of a hyper-local community and the differing travel patterns within that community. A side effect of the levy may be increased competition for free on-street parking, which is likely to cause further congestion. The levy is not based on the actual utilisation of the affected car parks, rather it is charged upfront based on the previous 12 months usage. The State government anticipates that this cost will be passed on to car park users, yet an increase in price for parking is likely to see a decrease in off-street car park users, which means the cost to Council is unlikely to be offset purely through parking fees.

In response, Council has undertaken a detailed analysis to identify ways to offset the financial impact of this new cost on the community.

To recover part of the levy, Council is proposing a targeted increase in fees and charges across the ten affected car parks. A comprehensive review has also been conducted to benchmark Stonnington's parking fees against those of neighbouring Councils, helping ensure the revised charges are fair and support cost recovery.

Addressing our current financial challenges

Council is currently developing a financial roadmap to assist it to adequately finance the objectives in the Council Plan 2025-29 and ensure the long-term sustainability of the Council to meet community expectations for service delivery and the management of the municipality's assets.

Over the next four years we will continue to face financial challenges that will require effective decision making to ensure Stonnington's future financial position remains stable. This work has commenced and will continue to be refined for community consultation and input over time.

We are constrained within the parameters of the State government-imposed limit on Council's revenue which is 3.0 per cent for 2025-26. This is particularly challenging this year, given the introduction of the congestion levy, coupled with costs that continue to climb above inflation levels including construction, technology enhancements, insurances, new turf management and landscaping service contracts.

The 2025-26 Budget has been designed to achieve a surplus of \$7.10 million, which includes \$4.0 million of new borrowings, to ensure that we remain flexible and responsive to emerging needs. Over the year, we will target a \$1.0 million reduction in costs, and the cash balance is targeted to remain above \$45.0 million and improve year on year.

Council's underlying financial position is a deficit position of \$4.18 million. Contributing to this result is investment of \$5.20 million in technology upgrades to cloud-based software (Software-as-a-Service) proposed in 2025-26. Expenditure in Software-as-a-Service can no longer be capitalised as Intangible Assets.

Council has had to be realistic about what we can deliver in the short-term and has made expenditure trade-offs to ensure we can at least meet our regulatory and legal operational requirements as a priority.

For the 2025-26 budget year, Council has focused on growing recurring revenue streams to improve coverage of operating expenses over the Council term and to support the future rebuilding of cash reserves.

To achieve this, strategic levers include:

1. *Careful management and prioritisation of expenditure*

We undertake a rigorous and robust budget setting process each year, including a line-by-line review of

operating budgets and proposed projects to ensure alignment with strategic priorities and best value. Performance is monitored closely throughout the year with forecasts updated monthly.

As part of Council's commitment to responsible financial management, we are looking at how we can make annual cost savings across all areas and have carefully assessed which 2025–26 events and programs may be reduced or paused until further funding opportunities become available.

2. Delivering value-for-money results

Key initiatives to deliver savings include embedding a value-for-money program and creating opportunities to further reduce our cost base, such as efficiencies identified through process, procurement, and project planning and delivery improvements. This will look at service delivery options, including changes to the way services are targeted and delivered, and consideration of service level reductions in areas of lower strategic priority.

Over the year, we will target reoccurring efficiency savings equivalent to \$0.50 million of operating expenditure and one-off capital expenditure savings of \$0.50 million. Target areas for review will include: waste and FOGO collection, municipal building services, carparking, insurance arrangements, and the delivery model of aquatic and recreational services.

3. Improved asset management planning and public value

Council manages a considerable property portfolio that encompasses land, buildings, and carparks that support the delivery of Council's services and provide public value across social, environmental, cultural, and economic dimensions.

Stonnington faces several challenges in managing its property portfolio. Many properties are ageing and require substantial maintenance and renewal and population growth necessitates the adaptation of assets to align with contemporary requirements.

Some properties are underperforming in terms of usage, functionality, or financial returns and financial restrictions have made it difficult to invest to encourage greater activation.

To maximise public value of land and building assets will require a strong integration with the Asset Plan and Service Plan. This will enable both a community benefit and fit-for-purpose evaluation prior to decisions on asset investment and disposals involving Council land.

Council is proposing to sell one property in the 2025-26 budget year and is considering the sale of other properties over the Council term as they are surplus to our requirements.

Sufficient investment in asset renewal will be a primary focus of Council in the short-term and a focus on improved asset management sees investment prioritised on assets most in need of intervention rather than those in relatively good condition or assets being considered for divestment.

4. Appropriate use of borrowings and reserves

Council recognises that access to borrowings is a valid and responsible funding source to finance future capital projects which will have an inter-generational benefit. In 2024-25, Council established a Loan Borrowing policy which ensures Council has a sound financial framework on which to undertake borrowings, manage its loan portfolio and adhere to the provisions of the legislation.

The Loan Borrowing Policy sets out indicators that best assess the financial sustainability risks associated with borrowing. Council will use these indicators when assessing new or refinanced borrowings and ensure borrowings remain within endorsed risk limits and debt ceiling levels provided by the Treasury Corporation Victoria (TCV). Council will continue to make annual principal and interest repayments on borrowed funds, resulting in reduced projected borrowings over the next ten years.

Council will continue to use open space contributions for investment in open space in accordance with appropriate legislation. Council is focused on rebuilding cash over reserves over the next 10 years to give Council greater flexibility for investment in strategic asset acquisitions.

5. Setting fair and appropriate user charges

As part of the annual budget process, Council conducts a comprehensive review of user fees and charges

to ensure that they continue to be reasonable, equitable and suitable.

To recover part of the new Congestion Levy, Council is proposing a targeted increase in fees and charges across the ten affected car parks. A comprehensive review has also been conducted to benchmark Stonnington's high volume fee categories against those of neighbouring Councils, which has resulted in a range of fee increases and new fees proposed for introduction in 2025-26.

An increase from the previous year of 3.35 per cent has been applied to the 2025-26 fees and charges listing, translating to an average increase of 8.7 per cent supported by benchmarking and rounding.

We believe individuals who directly benefit from, or bear responsibility for expenditure, should contribute proportionately to the service, considering people's ability to pay. This includes benchmarking with comparable municipalities and relevant services in other industries.

6. Revenue optimisation

Stonnington delivers more than 100 services and sub-services to the community and prides itself on the provision of high-quality services. Early engagement with our community indicates the community is open to exploring new funding opportunities to support the continued delivery of high-quality Council services.

As part of our broader financial approach, Council will explore various funding options to increase its long-term funding capacity, including a possible future one off rates adjustment, given the external pressures beyond its control or influence.

Should the application of the 'Good Practice Guidelines for local government Service Rates and Charges' be made mandatory in the future, this will have a significant impact on Council's waste services and financial capacity that will require a further revenue offset.

A change in accounting standard has put pressure on our underlying surplus

The 2025-26 Budget year will see the completion of a multi-year initiative to modernise Council's core digital infrastructure. As part of the Digital Transformation program, Council has embraced technology and digital solutions to integrate new systems, streamline processes, enhance accessibility and service innovation, and strengthen protection against cyber threats. This program implementation has partly included the use of Software-as-a-Service (SaaS) platforms which can no longer be capitalised as Intangible Assets.

SaaS application is budgeted to impact the adjusted underlying surplus position in 2025-26 by \$5.20 million. The impact on future years will be reduced to \$1.0 - \$2.0 million annually after 2026-27 and be realised as system replacements are undertaken.

| (\$'000) | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Actual 2023/24 | Forecast 2024/25 | Budget 2025/26 | Budget 2026/27 | Budget 2027/28 |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|-------------------|-------------------|-------------------|
| Underlying result pre-SaaS | 5,183 | 5,883 | 4,287 | 1,545 | 5,406 | 1,024 | (379) | 3,535 |
| SaaS impact | - | 8,220 | 7,002 | 11,684 | 8,500 | 5,200 | 3,260 | 1,000 |
| Underlying result post-SaaS | 5,183 | (2,337) | (2,715) | (10,139) | (3,094) | (4,176) | (3,639) | 2,535 |

How we stack up

Stonnington has extremely low rates, in part due to being a low-rating Council at the time when the rate cap was introduced.

Each year as our population expands, the demand for infrastructure and essential services such as quality roads, pathways, waste collection, libraries, and playgrounds increase. With cost of living on the rise, the gap between rates income and cost pressures presents a growing challenge.

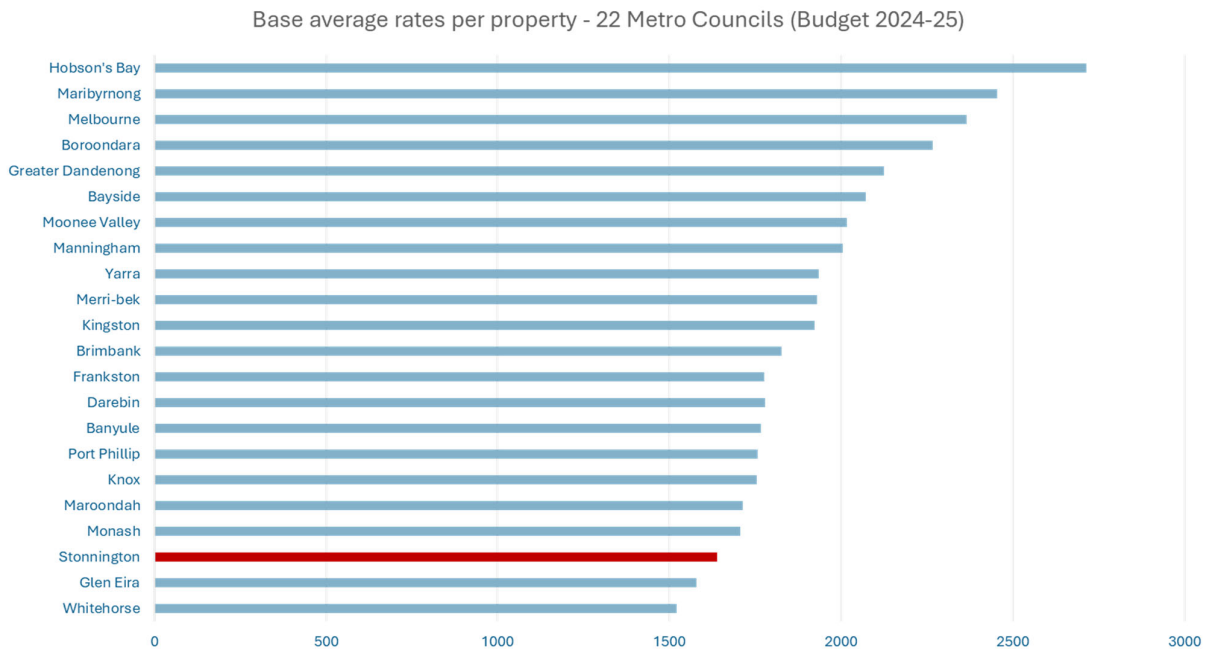
The rate cap was introduced in Victoria by the Minister for local government. Each year the Minister sets the rate cap amount based on the forecast Consumer Price Index and advice from the Essential Services Commission. For the 2025-26 budget year, the Minister has set the rate cap at 3.0 per cent. The cumulative impact of rate capping at or below inflation is one factor impacting on the Council’s overall fiscal capacity.

This Budget includes a rate rise of 3.0 per cent, the average 3.0 per cent increase per household will be \$55.22 per annum or \$1.06 per week.

The City of Stonnington moved from biennial to annual valuations in line with State government changes introduced on 1 July 2018. The valuation function is now centralised with the Valuer-General of Victoria. Valuation figures used in this 2025-26 Budget report are final certified valuations provided by the Valuer-General’s office.

It is important to understand that rate capped increases and valuations are quite independent of each other. The rate cap is applied to the total rates that a Council can raise and not to individual properties. A resident’s rate bill may vary by more or less than the overall rate increase due to the relative property valuation and other charges not subject to the rate cap (for example, the waste charge). This means that ratepayers will experience changes to their rates that vary from the standard increase of 3.0 per cent (both higher and lower). In practice, the total Council rates collected will increase by 3.0 per cent while individual property movements may vary greatly.

The following table highlights that Stonnington will continue to have one of the lowest rates charges per property value in Victoria, making it more challenging to continue to provide the scope and standard of service under these limitations on revenue.



Sourced from the base average rate within the 2024-25 Budget of Metro Councils

Financial support still available

We acknowledge that financial stress is being experienced by members of our community, including both residents and businesses. Support available includes:

- payment arrangements that are tailored to the needs of the property or business owners
- financial counselling and support provided by Good Shepherd (not-for-profit organisation) and through Consumer Affairs Victoria (National Debt Helpline (Victoria)).

For more information about support please call **8290 1333** or visit [Pay your rates City of Stonnington](#)

Waste Management Charges

Councils are currently empowered to raise service charges related to waste under the *Local Government Act*

1989. These charges are not rate capped.

Stonnington has had a long-term approach to waste management under which residents fund the cost of their preferred home bin size in a full cost recovery model ('user pays'), but also contribute toward the shared cost of waste management in public places, in the waste charge on their rate bill. This provides equity in the rating system and value to residents in that residents who receive the same service level pay an equivalent amount. This is outlined in the Stonnington Revenue and Rating Plan and Waste Collection Fees and Charges Policy.

The update to the Waste Collection Fees and Charges Policy and associated waste collection fees and charges for 2025-26, has reflected the proposed expansion of the Food Organics Garden Organics (FOGO) kerbside service from opt-in for all properties to a universal (default service) for all single-unit dwellings in the City in Stonnington. Multi-unit dwellings will remain opt-in for FOGO services until 2026-27.

The draft 2025-26 Budget proposes no increase in the base annual waste charge compared to 2024-25, which is linked directly to the cost of providing the waste services and priced on a cost recovery basis.

Costs considered in waste charges are waste to landfill (inclusive of taxes and levies), food organics and green organics waste service, the recycling service, hard waste collection, operation of the Stonnington Waste Transfer Station, Clayton Landfill, delivery of street sweeping services, public place waste and recycling services, and provision of waste collection in public parks, gardens, sportsgrounds and community buildings, bin renewal requirements and waste management resources and overheads including waste education.

The State government has introduced 'Good Practice Guidelines for Service Rates and Charges' which suggest that Councils should not include any costs in the waste charge for services that benefit the whole municipality. The Guidelines state that services like waste collection from public spaces and street cleaning services should be funded by Council through revenue sources other than a service rate or charge, as they provide a benefit to the whole municipality (rather than the property against which the charge is levied).

The total cost of 'at risk' programs and activities, which have a broader community benefit rather than individual properties, currently funded via the Stonnington waste management charge for 2025-26 is estimated at \$10.17 million. Should Council elect not to have a waste service charge which includes waste management, this same amount would be required to be raised through general rates – meaning that residents in higher valued properties would pay substantially more for the municipal waste service than lower valued properties.

The funds raised by the Waste Management charges also help Council fund important sustainability and circular economy initiatives for the municipality, such as:

- improved food organics and green organics waste service
- education campaigns to reduce costs related to contamination of recyclable waste
- partnering with State government on recycling improvements including the directed bin-lid changes.

These initiatives would have to be discontinued by Council, or the costs of them absorbed into the Budget meaning that other services and facilities for the community may be foregone in order to pay for them.

This is another example of State government decisions that have a significant impact on the financial future of Victorian Councils. Stonnington will continue to assess the impact of the State government's proposed changes and consult with our community on the best way forward, should this change be made mandatory.

Advocacy and partnerships

To achieve our aspirations for Stonnington, it is crucial that we work in strategic partnership and advocate to key partners on matters of importance for our Council and community. We advocate to:

- promote the values and interests of our community
- seek positive policy and political outcomes

- secure investment in our municipality.

Increasingly, in a challenging financial environment, we will be reliant on external revenue sources including grant funding, and targeted advocacy will support our efforts to seek funding and reform. We are doing important work to uplift our advocacy presence and continue to apply and strategically advocate for funding from other levels of Government. In the context of the 2025 Federal Election, we received over \$25 million in combined funding commitments from candidates of many different parties - a testament to the value of our advocacy.

Given that receiving funding is contingent on the ultimate outcome of the election, we will continue these conversations in the leadup to the 2026 State Election. Any known final agreements as an outcome of the Federal election will form part of the final 2025-26 Budget.

Investing in new infrastructure and asset renewal

We are custodians of \$3.49 billion worth of community assets. This includes land, buildings, infrastructure assets such as roads, footpaths, bridges, underground drainage pipes and pits.

A significant portion of the Council Budget each year is spent on looking after, operating, improving, and growing assets. Investing in infrastructure projects not only leads to the development of upgraded and new assets for our community but also contributes to the economic growth of our local area. Moreover, it provides additional reasons for our residents to appreciate their neighborhood. Over the past four years, Council has invested generously in its capital works program and within a rate capped environment, this has necessitated reliance on borrowings to support capital funding levels.

Whilst Council's infrastructure assets are largely in a satisfactory condition, a commitment to invest equivalent to depreciation expenditure on existing infrastructure renewals each year is required to ensure acceptable asset conditions are maintained. Sufficient investment in asset renewal will be a primary focus of this Council in the short-term until our funding capacity changes.

This budget will deliver a surplus of \$7.10 million which will be used to partly fund a capital works program for budget year 2025-26 worth \$38.79 million (excluding carry-forwards), as well as a \$2.96 million intangibles (information technology) program. The Council is proposing to stabilise its drawdown on cash reserves to fund capital works, through a lower investment in capital works in 2025-26 than previous years.

If there is no change to Council's revenue raising capacity, Council will be required to focus primarily on existing asset renewals and upgrades and any new projects will continue to be limited.

Highlights for capital and property projects in 2025-26 include:

- roads, footpaths, bridges and drainage works (\$13.91 million)
- community building and recreation facilities renewal and improvement works (\$12.55 million)
- land improvements works relating to parks and open space renewal and improvement projects (\$10.78 million)
- Cyber protections, replacement of end-of-life systems and laptop replacement program (\$7.29 million).

Within the above highlighted items, some key deliverables are:

- open space improvements to the Gardiners Creek trail - shared user path and the construction of Talbot Habitat Park (\$3.00 million)
- completion of the masterplan implementation at Percy Treyvaud Memorial Park (\$2.50 million)
- essential roof, remediation and tenancy conversion works for the Prahran Market (\$4.05 million)
- renewal of floodlights at sportsgrounds in Malvern (\$0.50 million)
- air conditioning upgrades at key community facilities (\$0.75 million)
- accessibility upgrades and refurbishment at East Malvern Tennis Centre (\$0.50 million)
- critical infrastructure renewal at Council aquatic centres (\$0.37 million)
- improvement to our drainage network (\$0.90 million)

- expansion of our Food and Organic (FOGO) recycling service (\$0.31 million)
- expansion of our open space footprint in Prahran (\$0.30 million)
- Chapel Street Precinct Safety Review and Works (\$0.20 million)
- installation of emergency back-up generator at Malvern Town Hall (\$0.65 million)
- refresh of playground equipment at McArthur playground and Connell Park (\$0.36 million)
- completion of a multi-year initiative to modernise core digital infrastructure (\$1.65 million capital; \$3.20 million expense)
- renewal of Malvern Valley Golf Course assets including irrigation and pathways (\$0.40 million)

The adopted capital works budget will comprise new investment plus some funds carried forward from last financial year that were unspent due to unforeseen delivery impacts.

Implementation of our Climate Emergency Action Plan

Climate change is a continuing focus that requires investment in assets and changes to how we deliver our services and work with our community and partners. Council will continue to prioritise and invest in environmental sustainability and has allocated \$3.31 million across various climate initiatives within the draft 2025-26 Budget.

With the expiration of a number of Stonnington's environment and sustainability strategies and action plans, including the Climate Emergency Action Plan, during 2025-26, Council will be developing a consolidated Environment and Sustainability Strategy suite of documents. This allows us to take a holistic view of this important priority, ensuring our overarching strategic direction is well articulated and supported by dedicated action plans.

Our goal is to ensure a sustainable future for the City and respond to the climate emergency by reducing:

- carbon emissions
- water use and waste generation
- increasing trees, vegetation, and biodiversity
- improving water quality
- ensuring we are adapting and resilient to the impacts of climate change, including flooding and heat.

New asset developments are planned and developed to incorporate climate resilience and mitigate our environmental impact in line with our Sustainable Assets Policy.

Key Statistics

Stonnington has a culturally and economically diverse population. The housing stock ranges from some of Melbourne's historic mansions to large blocks of public housing, which is an indication of the community's contrasting lifestyles, needs and expectations.

Stonnington's Estimated Resident Population (ERP) as at 30 June 2024 was 114,038, representing a year-on-year growth of 2.35%. This represents a full recovery to pre-pandemic population levels, which saw a drop in ERP driven by interstate and international emigration at the height of the COVID-19 pandemic lockdowns.

Rateable properties have increased by 2,358 in the last five years and we expect this to continue as higher density living increases, placing future pressures on our amenities and community services, which we need to start addressing and investing in now.

| Key drivers | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
|--------------------------|---------|---------|---------|---------|---------------|---------------|
| Population growth | (5.70%) | 0.31% | 4.59% | 2.35% | Not available | Not available |
| Rateable property growth | 1.50% | 1.50% | 0.65% | 0.65% | 0.77% | 1.24% |
| Rates cap increase | 2.00% | 1.50% | 1.75% | 3.50% | 2.75% | 3.00% |

The City of Stonnington's budget for 2025-26 includes a 3.0 per cent rate rise, the recommended amount by the State Government.

| Revenues (\$'000) | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Actual 2023/24 | Forecast 2024/25 | Budget 2025/26 |
|--------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|-------------------|
| Total revenues | 180,754 | 196,621 | 219,995 | 222,711 | 226,723 | 241,411 |
| Rates and Charges | 119,705 | 126,234 | 134,003 | 138,663 | 144,515 | 148,807 |
| Statutory fees and fines | 19,039 | 20,247 | 24,225 | 26,161 | 25,339 | 26,538 |
| User fees | 15,382 | 17,993 | 22,603 | 24,343 | 24,266 | 29,095 |

Of the \$46.16 million in capital (excl. intangibles) funding required, \$34.33 million comes from Council operations (surplus plus other funded reserves), \$3.16 million from external grants, \$4.68 million from open space reserve (investment funded), and \$4.00 million to be funded from new borrowings.

| Capital Program by funding sources (\$'000) | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Actual 2023/24 | Forecast 2024/25 | Budget 2025/26 |
|---|-------------------|-------------------|-------------------|-------------------|---------------------|-------------------|
| Council cash | 28,109 | 42,770 | 15,180 | 47,736 | 35,697 | 34,327 |
| Reserve-Open Space | 13,289 | 416 | 11,719 | 2,095 | 12,740 | 4,676 |
| Reserve-Future Funds | - | - | 2,593 | - | - | - |
| Borrowing facility | - | - | 41,500 | 14,500 | 6,500 | 4,000 |
| External Capital Grants | 4,222 | 4,203 | 4,455 | 4,454 | 4,606 | 3,158 |
| Total Capital Program | 45,620 | 47,389 | 75,447 | 68,785 | 59,543 | 46,161 |

Council is proposing to stabilise its drawdown on cash reserves to fund capital works therefore cash funds will be drawn upon marginally within the proposed 2025-26 Budget. Continued prudent financial management will ensure the parameters set for Council to operate within will maintain acceptable financial outcomes over the short-term and Council will be committed to getting cash levels back over the long-term.

| Total Cash (\$'000) | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Actual 2023/24 | Forecast 2024/25 | Budget 2025/26 |
|---------------------|-------------------|-------------------|-------------------|-------------------|---------------------|-------------------|
| Total Cash | 104,606 | 90,643 | 94,405 | 64,381 | 53,162 | 49,894 |

Over the last number of years, borrowings have been used as a funding source for the delivery of significant community facilities, such as Prahran Square, Toorak Park and Stonnington Sports Centre. Council recognises that infrastructure assets are a long-term investment, and that borrowings enable the cost to be shared over time by current and future users to achieve intergenerational equity.

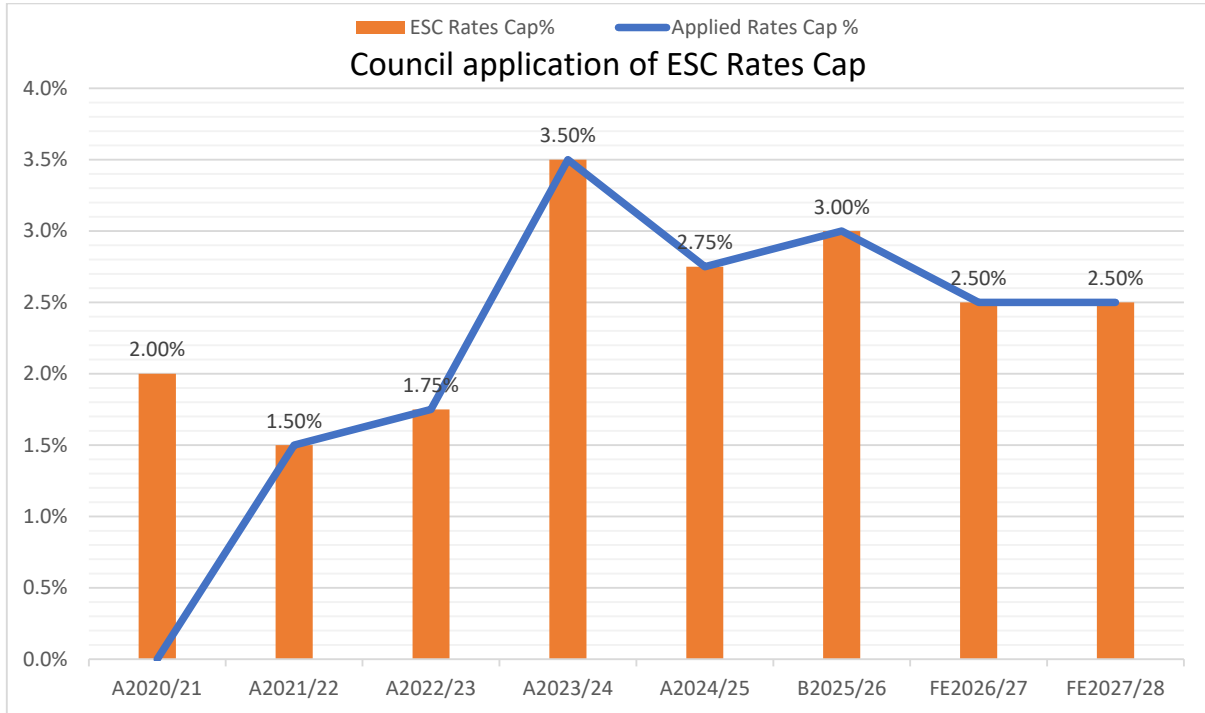
| Total borrowing (\$'000) | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Actual 2023/24 | Forecast 2024/25 | Budget 2025/26 |
|--------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|-------------------|
| Total borrowing | 22,500 | 21,500 | 61,464 | 73,328 | 76,189 | 75,180 |

Budget Reports

Budget Trends and Summary

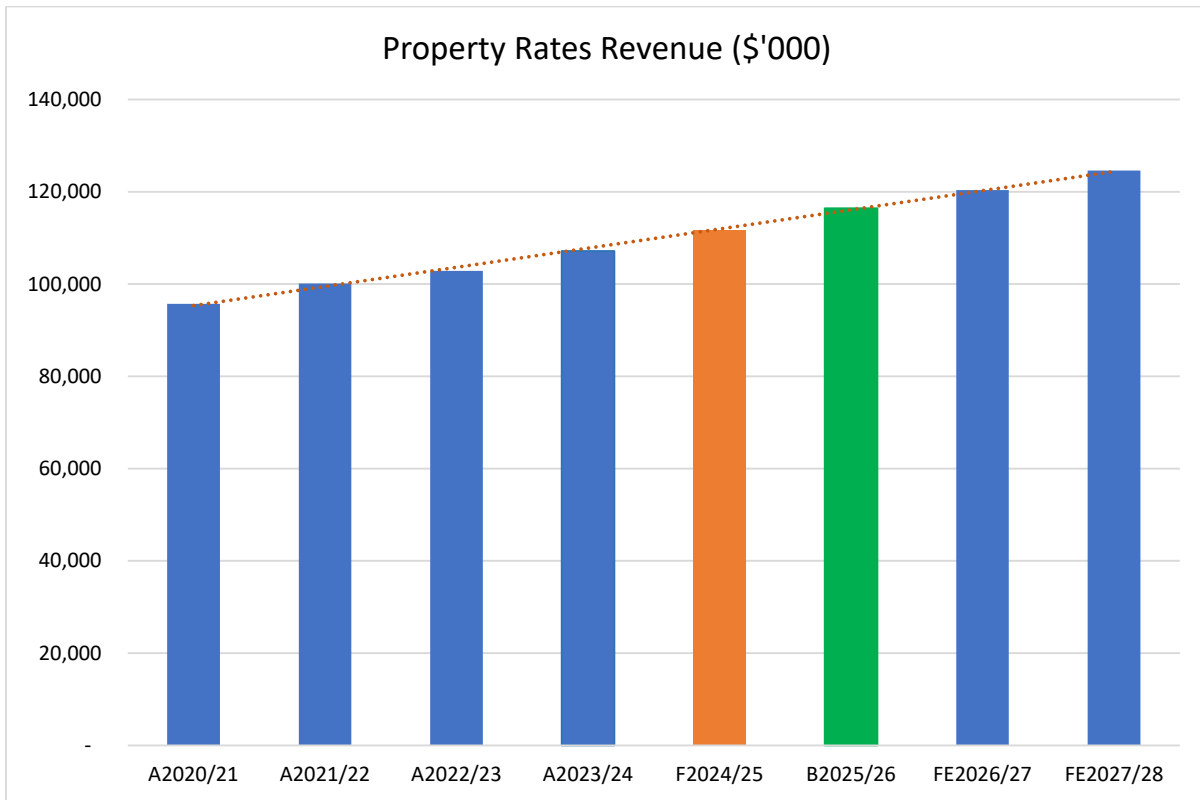
Rates per cent increase

The introduction of rate capping has resulted in an average current and projected rate increases of 2.50 per cent which is significantly lower than the average increase over the years from 2011-12 to 2015-16 of 4.04 per cent (before rate capping). For the 2025-26 budget year, Council has adopted to apply the rate cap increase of 3.00 per cent as approved by State Government. Note that as part of COVID-19 response, Council provided 2.00 per cent rate relief for all ratepayers in 2020-21 budget year.



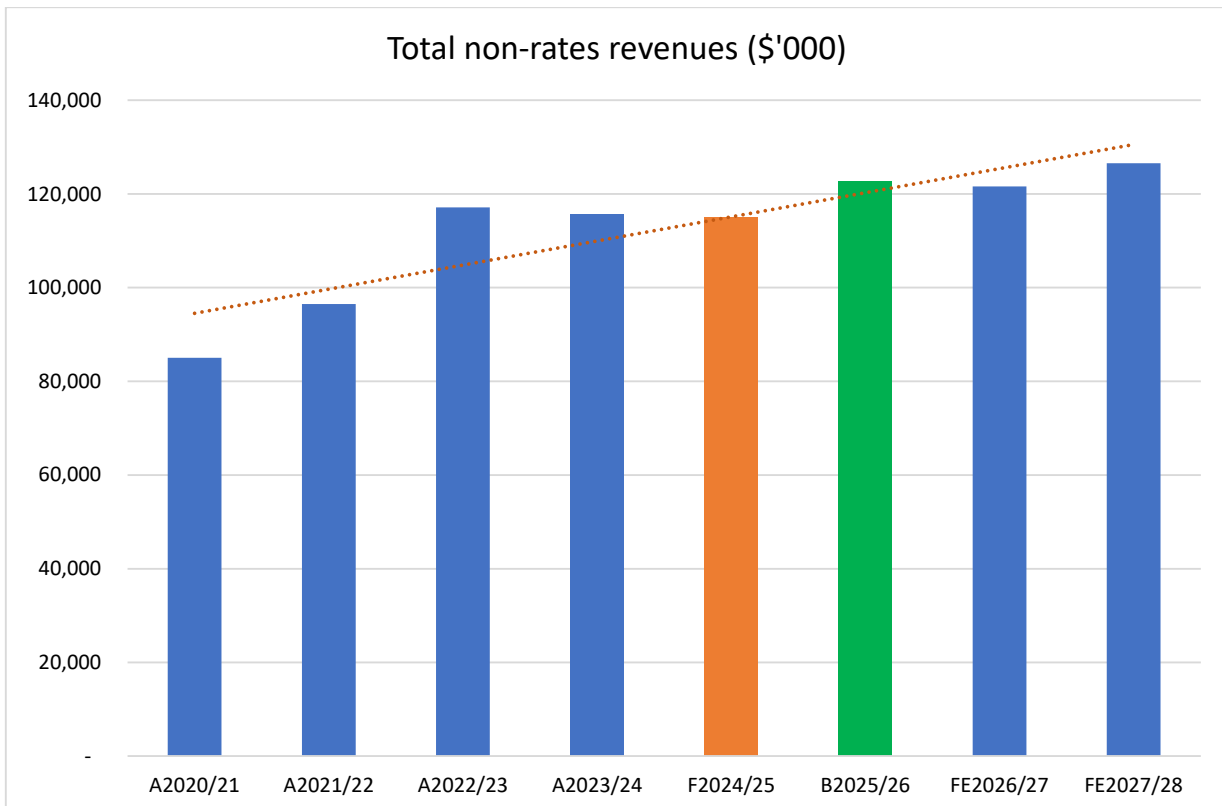
Rates total revenue

Council's total rate revenue continues to increase in line with the rate cap. Growth in the rate base via supplementary valuations (development, subdivisions and renovations etc.) adds around \$1.1 million per annum to Council revenue.



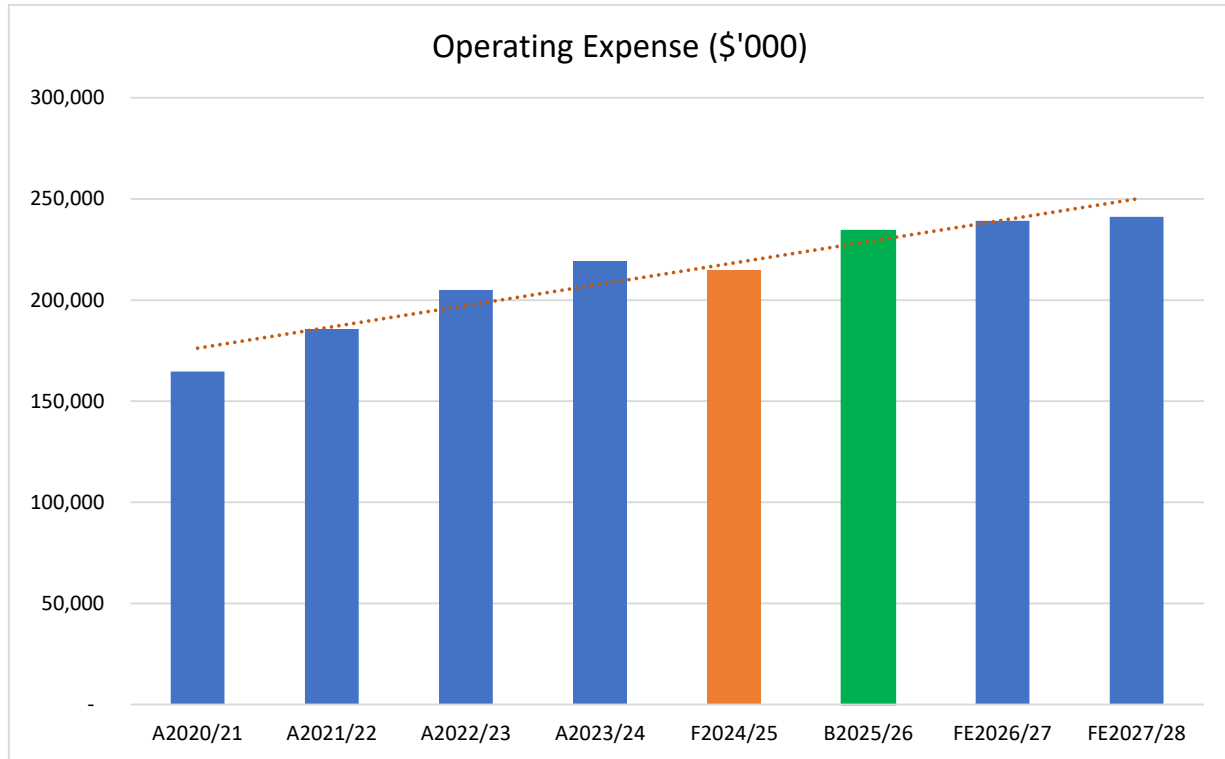
Total non-rates revenue

Total non-rates revenue has fluctuated over the years, with 2020-21 and 2021-22 substantially impacted due to the COVID-19 restrictions and lockdowns. The Budget for 2025-26 has been developed assuming at least a CPI increase on Council fees and charges and the planned divestment from Council’s property and land portfolio, as well as cost recovery of the Victorian Government’s Congestion Levy.



Total operating expense

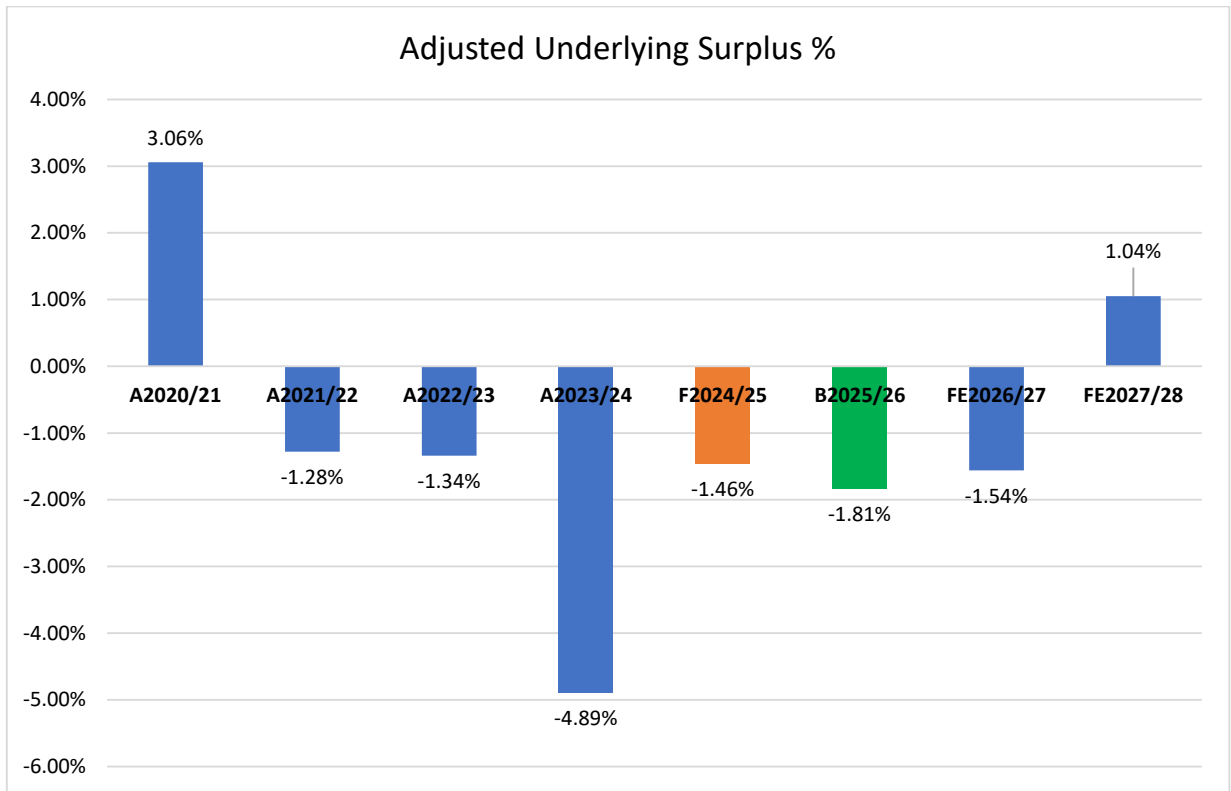
The 2025-26 budget and forward estimates highlight the challenges of inflationary pressure to maintain high quality operating services. Two key drivers of the cost increase from 2024-25 to 2025-26 are non-cash impacts of the change to accounting standard AASB 13 Fair Value Measurement that increases Council’s valuation of assets, hence increasing depreciation, and also amortisation due to capitalisation of intangible assets completed during 2024-25, with relatively short useful life (4 years).



Annual adjusted underlying surplus per cent

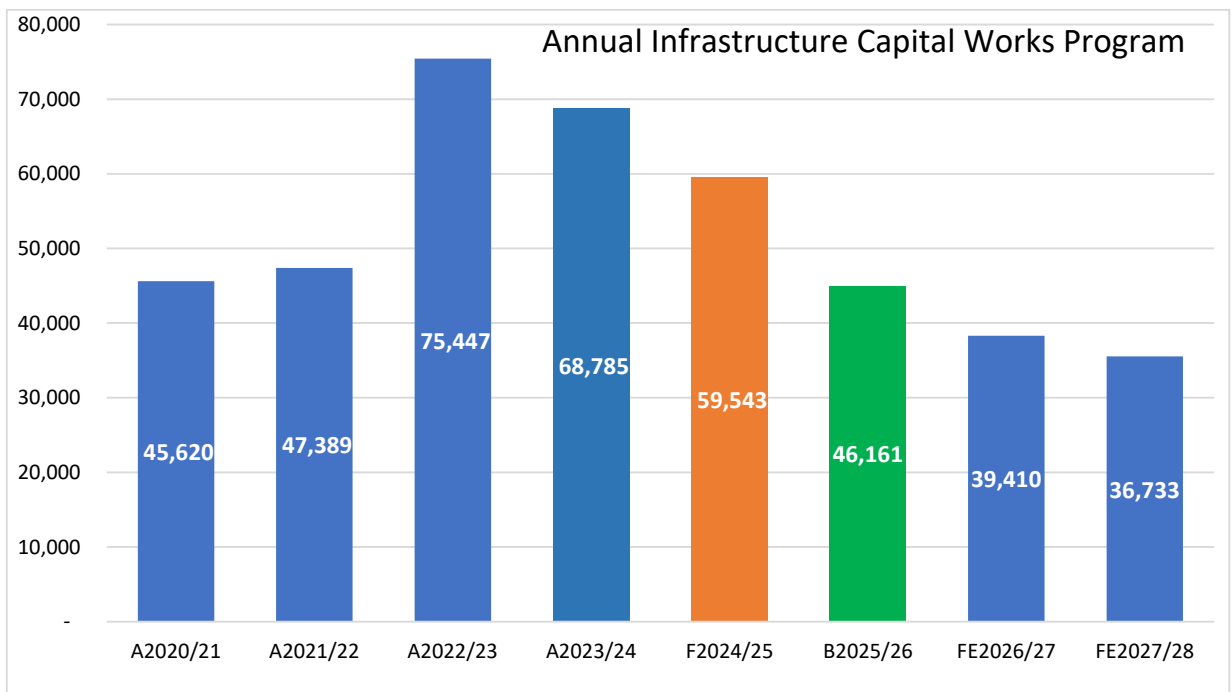
The underlying operating surplus (which is calculated as the operating surplus less non-current capital grants and capital contribution income) is a funding source for the Council capital program.

Council faces significant pressure from the compounding impacts of the rates cap being outpaced by increasing costs. This coupled with Accounting Standard changes for AASB 13 Fair Value Measurement, increased amortisation costs, and non-capitalisable Software-as-a-Service costs, results in an underlying deficit position in 2025-26. Note that from 2026-27 onwards the assumption is that the congestion levy will not be fully recovered through parking fee increases, net impact of \$2.0 million annually and contributing to an ongoing deficit position until 2026-27.



Annual capital works program

Council has continued to renew, upgrade, and construct new assets that support our community. The 2020-21 and 2021-22 capital programs were significantly impacted by unforeseen challenges impacting the construction industry resulting in project delays and / or deferrals of projects. The capital program from 2022-23 through to 2024-25 focused on economic recovery and enabled Council to deliver on key infrastructure projects including the Stonnington Sports Centre and Toorak Pavilion. From 2025-26 onwards, the primary focus is for Council to renew and upgrade existing infrastructure assets and rebuild Council’s cash reserves.



Budget Context and Legislative Requirements

The Local Government Act 2020 requires each council to prepare a Financial Plan covering a minimum period of 10 years following each Council election. Council's 10-Year Financial Plan provides the financial management framework upon which sound financial decisions are made. The 10-Year Financial Plan covers the period 2025-26 to 2034-35.

The Plan is a decision making tool to identify Council's current and projected financial capacity to meet Council's future needs in providing services and facilities to the community based on the goals and aspirations of the Council Plan and to achieve the Community Vision.

Each year the 10-Year Financial Plan is reviewed and updated to reflect the current circumstances of Council. The Plan effectively takes the assumptions and budget parameters that have been applied to the 2025-26 budget (which covers a four year period) and extends these out into years 5-10 to give a longer term view of Council's financial viability and outcomes.

Strategic Planning Principles

The Financial Plan provides a 10 year financially sustainable projection regarding how the actions of the Council Plan may be funded to achieve the Community Vision. The Financial Plan is developed in the context of the following strategic planning principles:

- Council has an integrated approach to planning, monitoring and performance reporting.
- Council financial plan addresses the Community Vision by funding the aspirations of the Council Plan. The Council Plan aspirations and actions are formulated in the context of the Community Vision.
- The Financial Plan statements articulate the 10-year financial resources necessary to implement the goals and aspirations of the Council Plan to achieve the Community Vision.
- Council's strategic planning principles identify and address the risks and opportunities to effectively implement the Financial Plan.
- The Financial Plan provides for the strategic planning principles and progress monitoring and reviews to identify and adapt to changing circumstances.

Financial Management Principles

The Financial Plan demonstrates the following financial management principles:

- Revenue, expenses, assets, liabilities, investments and financial transactions are managed in accordance with Council's financial policies and strategic plans.
- Management of the following financial risks:
 - the financial viability of the Council
 - maintaining an operating surplus
 - the management of current and future liabilities of the Council
 - the management of cash reserves
 - meet debt repayment obligations.
- Financial policies and strategic plans are designed to provide financial stability and predictability to the community.
- Council maintains accounts and records that explain its financial operations and financial position.

Engagement Principles

Council has implemented the following consultation process to ensure due consideration and feedback is received from relevant stakeholders.

- a) Draft Financial Plan prepared by management;

- b) Draft Financial Plan placed on public exhibition following the 12 May 2025 Council meeting, for a period of 21 days and calling for public submissions;
- c) Community engagement is conducted using social media;
- d) Financial Plan, including any revisions, presented to 30 June 2025 Council meeting for adoption.

Service Performance Principles

Council services are designed to be provided in an equitable manner and be responsive to the diverse needs of the community. The Council Plan is designed to identify the key services and projects to be delivered to the community. The Financial Plan provides the mechanism to demonstrate how the service aspirations within the Council Plan are proposed to be funded. The service performance principles for Council are listed below:

- Customer centric: creating and designing a positive customer experience by putting the customer at the heart of all decisions.
- Future focused: learning from the past, be respectful of the present and looking to the future, both in the short and long term.
- Outcomes oriented: emphasis on working towards achievable outcomes that benefit the wider community.
- Evidence based: well-informed decisions about services, projects or policies based on the best available evidence and research (accurate, qualitative, quantitative data etc.).
- Best Value: the optimum combination of cost (whole of life), quality (fit for purpose) and sustainability (economic, social and environmental) to meet our community needs.
- Continuous improvement: an ongoing effort to improve processes through proactive, creative and innovative initiatives to meet a changing service environment. These efforts can seek “incremental” improvement over time or be transformational.
- Social sustainability: to promote and support social, cultural and civic life, and places and space for people to maintain a healthy and connected community.
- Environmental sustainability: enhancing the natural environment that is valued in our municipality, and for our future decisions to contribute to a cleaner, safer and better environment for future generations.

Asset Plan Integration

Integration to the Asset Plan is a key principle of the Council’s strategic financial planning principles. The purpose of this integration is designed to ensure that future funding is allocated in a manner that supports service delivery in terms of Councils approved / adopted plans and policies that will ensure effective management of Council’s assets into the future.

The Asset Plan identifies the operational and strategic practices which will ensure that Council manages assets across their life cycle in a financially sustainable manner. The Asset Plan, and associated asset management policies, provide Council with a sound base to understand the risk associated with managing its assets for the community’s benefit.

The Asset Plan is designed to inform the 10-year Financial Plan by identifying the amount of capital renewal, backlog and maintenance funding that is required over the life of each asset category. The level of funding will incorporate knowledge of asset condition and risks as well as the impact of reviewing and setting intervention and service levels for each asset class.

In addition to identifying the operational and strategic practices that ensure that Council manages assets across their life cycle in a financially sustainable manner, the Asset Plan quantifies the asset portfolio and the financial implications of those practices. Together the Financial Plan and Asset Plan seek to balance projected investment requirements against projected budgets.

Budget influences

The 10 years represented within the Financial Plan are 2025-26 to 2034-35. The Financial Plan is updated annually following a review of internal financial results and changes in the external environment. To mitigate external influences Council will continue to review strategic actions to ensure funding levels are retained and the Council Plan can be delivered.

These include:

- As part of our broader financial roadmap – *Funding Stonnington Tomorrow*, explore alternative ways to generate income and further funding sources.
- A financially sustainable Council – building back cash reserves to enable Council to respond to financial challenges now and into the future.
- At a minimum, adherence to the projected State Government annual rate cap.
- Meeting debt repayment obligations and only using future debt funding for new, expansion or upgrade infrastructure where applicable.
- Prioritised funding – align resources to Council Plan 2025-29 priorities and fund projects based on demonstrated need.
- Embedding a value for money program and creating opportunities to further reduce our cost base, such as efficiencies identified through process, procurement, and project planning and delivery improvements.
- Prioritising investment in capital works renewal to reduce the escalating risk and maintenance of aging infrastructure and reducing investment on new capital works until further funding sources become available.
- Appropriate funding allocations to address climate change.
- Allocation of consistent funding for technology to keep our data safe.

External and internal budget influences are outlined below:

| Factor | Consideration |
|---|--|
| Rates cap lower than cost pressures | The State Government cap on the average property rate increase for 2025-26 has been set at 3.00 per cent (2024-25 2.75 per cent) which is lower than the increase in Council's overall cost-base for 2025-26. |
| Impacts to cost base | Cost base continues to be challenged by: <ul style="list-style-type: none"> ○ service growth from population growth and changes to service demand including new services ○ various social, economic and environmental aspirations ○ cost pressures from wages, construction and insurance costs ○ inflation pressures. |
| Cost shifting | A continuation of cost shifting where Federal and State government grants do not increase by the same percentage as Council's cost of providing these services. |
| Waste management – change to guidelines | The State Government has introduced 'Good Practice Guidelines for Service Rates and Charges'. While there was a request for these to be adopted by all Councils, they are at this time subject to further review by the State Government. |
| Waste related cost increase and changes to Environment Protection Authority (EPA) landfill levies | Council is rolling out targeted waste diversion from landfill initiatives in line with Victorian Circular Economy (Waste Reduction and Recycling) Act directives to lower the rising waste cost through reducing waste to landfill and encouraging waste reduction, reuse and recycling. |

| Factor | Consideration |
|---|--|
| Congestion Levy | The State Government has recently amended the Congestion Levy catchment area, resulting in Council being required to pay a new levy to the State Government, effective from 1 January 2026. This is a significant new cost to Council that requires mitigation. |
| Fair Access policy implementation | The Fair Access Policy aims to address known barriers experienced by women, girls and gender-diverse people in accessing and using community sports and active recreation infrastructure, sports grounds and facilities. Fair Access is a State Government initiative that will require significant new funding for Council to implement. |
| Property development growth | The rate of growth and flow of development contributions income depends on land sales and the desire of developers to construct new developments within the municipality. Changes in this impact on the level of non-monetary contributions received by Council. |
| Public infrastructure maintenance | Councils across Australia raise approximately 3 per cent of the total taxation collected by all levels of Government in Australia, but Councils are entrusted with the maintenance of more than 30 per cent of all Australian public assets including roads, bridges, parks, footpaths and public buildings. |
| Increasing adaptability and resilience Climate Change | Investment to factor for the physical, social, and economic impacts of climate change and adapting this into service levels, asset renewals and new project delivery. |
| Capital expenditure funding | The Financial Plan is based on a decrease in capital works investment funded from Council's operations to ensure that Council replenishes cash levels and meets debt obligations. |
| Value for Money of services and public value assessment of property portfolio | Council's broad approach in fulfilling its long-term obligations to facilitate acceptable services for the community and utilisation of assets, is to engage in service reviews and public value assessments which may: <ul style="list-style-type: none"> o improve process / rationalise service levels o minimise service cost growth o change the delivery model o divest underperforming assets |
| Future unfunded defined benefits superannuation call occurring | Finance monitors the Vested Benefits Index (VBI) updates on a quarterly basis to mitigate any shortfall indicators. The future fund continues to be replenished over the long-term. The VBI was reported at 106.5 per cent for 31 December 2024. |
| State government debt | Council borrows from Treasury Corporation Victoria under State government. Victoria's high government debt level may impact Council's borrowing ability by increasing borrowing costs due to a downgrade in the State's credit rating. |
| Cyber and Artificial Intelligence (AI) | Cyber security risks will continue to evolve which will require ongoing proactive and reactive responses and investments. The growing opportunities and potential issues associated with Artificial Intelligence will be a factor within this 10 year financial plan. |

Financial Policy Statements defines the measures that demonstrates the Council’s financial sustainability to fund the aspirations of the Community Vision and the Council Plan.

| Policy Statement* | Measure | Target | Forecast Budget | | Projection | | | | | | | | | Trend +/- |
|---|---|----------|-----------------|----------|------------|----------|----------|----------|----------|----------|----------|----------|---------|--------------|
| | | | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 | |
| <u>Net result margin (%)</u> Net result/Total revenue | Low Risk: More than 0% Generating surpluses consistently. | >0% | 5% | 3% | 2% | 5% | 4% | 7% | 7% | 8% | 8% | 9% | 9% | + |
| <u>Internal financing (%)</u> Net operating cashflow/Net capital expenditure | Low Risk: More than 100% Generating enough cash from operations to fund new assets. | 100% | 83% | 106.48% | 127% | 158% | 129% | 151% | 151% | 146% | 131% | 149% | 149% | + |
| <u>Rates allocated to capital works</u> Rate revenue applied to fund the capital program compared to prior year | Rates allocated to capital works | 47,736 | 35,697 | 34,329 | 26,816 | 28,427 | 35,149 | 33,658 | 34,463 | 37,557 | 40,136 | 41,251 | 42,535 | + |
| <u>Capital replacement (ratio)</u> Cash outflows for the addition of new infrastructure, property, plant and equipment/ Depreciation | Low Risk: More than 150% Low risk of insufficient spending on asset renewal | >150% | 205% | 142% | 119% | 109% | 124% | 109% | 108% | 115% | 131% | 118% | 120% | - |
| <u>New Asset Budgeted/ Projected Spend</u> Total New Capital Works Budgeted or Projected Expenditure | Greater than \$5 million annually over the forward estimates | >\$5,000 | 15,807 | 6,008 | 3,322 | 947 | 5,507 | 1,862 | 1,457 | 1,737 | 6,607 | 2,357 | 1,482 | - |
| Unrestricted Cash | Cash and Investments Less All Statutory Reserve Funds, Trust Liabilities, and Long Service Leave Provisions | >\$0 | (22,637) | (36,430) | (26,220) | (21,111) | (24,695) | (23,105) | (20,967) | (18,713) | (16,037) | (10,643) | (3,818) | + |
| Annual renewal spending / Depreciation | Asset renewal and upgrade project spend each year/Depreciation Expense | >100% | 145% | 118% | 102% | 102% | 104% | 100% | 100% | 100% | 108% | 107% | 111% | - |

Assumptions to the financial plan statements: presents information in regard to the assumptions to the Comprehensive Income Statement for the 10 years from 2025/26 to 2034/35.

| Escalation Factors %/\$'000 movement | Budget | | Projection | | | | | | | |
|---|----------|----------|------------|----------|----------|----------|----------|----------|----------|----------|
| | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
| CPI | 3.35% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% |
| Property Assessment Growth | 1.01% | 0.86% | 1.04% | 1.00% | 1.16% | 0.89% | 0.86% | 0.84% | 0.81% | 0.78% |
| Rates and charges | 3.00% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |
| Statutory fees and fines | 3.00% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |
| User fees | 3.35% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% |
| Grants - Operating | 2.00% | 1.80% | 1.80% | 1.80% | 1.80% | 1.80% | 1.80% | 1.80% | 1.80% | 1.80% |
| Grants - Capital | \$ 3,158 | \$ 1,067 | \$ 1,096 | \$ 1,096 | \$ 1,096 | \$ 1,096 | \$ 1,096 | \$ 1,096 | \$ 1,096 | \$ 1,096 |
| Contributions - monetary | \$ 8,114 | \$ 7,750 | \$ 8,900 | \$ 9,000 | \$ 9,200 | \$ 9,400 | \$ 9,600 | \$ 9,800 | \$10,000 | \$10,000 |
| Other income | 3.35% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% |
| Employee costs | 3.20% | 2.94% | 3.15% | 3.15% | 3.15% | 3.15% | 3.15% | 3.15% | 3.15% | 3.15% |
| Materials and services | 3.35% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% |
| Depreciation & Amortisation | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% |
| Other expenses | 3.35% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% | 2.80% |

1. Link to the Council Plan

This section describes how the Budget and the Financial Plan link to the achievement of the Community Vision and Council Plan within an overall integrated planning and performance framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget and Annual Plan) and then holding itself accountable (Annual Report).

1.1 Corporate Governance and Integrated Planning and Performance Frameworks

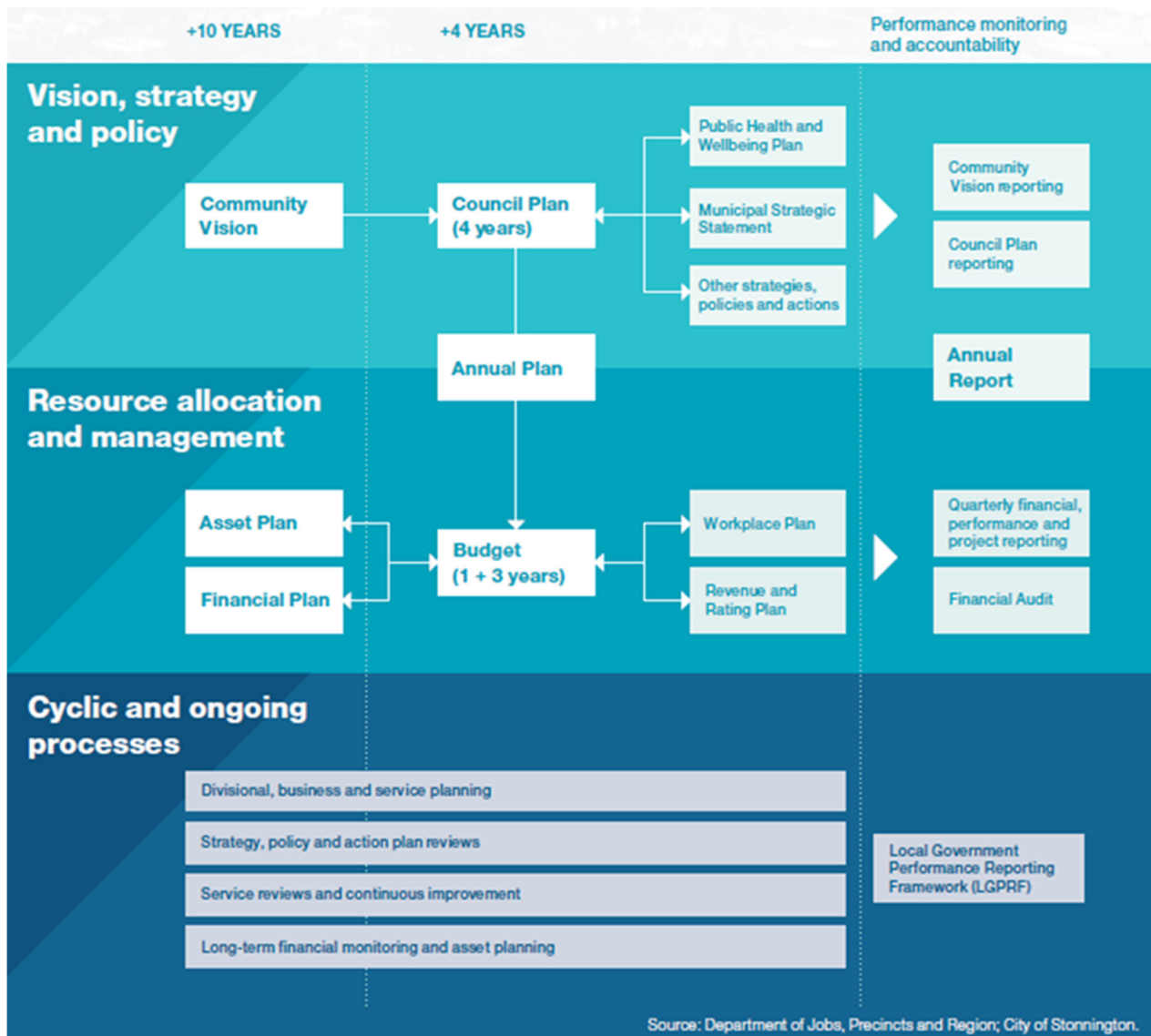
Good corporate governance – the process of strategic direction setting and planning, resource prioritisation, and performance management, and underpinned by several organisational foundation factors – is central to good Council decision making and accountability in the public interest.

The primary purpose of a financial plan is to provide a 10-year projection of Council's financial situation, including cash flow, capital works, and human resources. It outlines how Council plans to achieve its community vision and Council Plan objectives within a sustainable financial framework. Essentially, it's a roadmap for ensuring long-term financial viability and the ability to deliver on community priorities



The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic directions and objectives described in the Council Plan. The diagram below depicts the integrated planning and performance framework that applies to local government in Victoria and adopted by the City of Stonnington. At each stage of the integrated planning and performance framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers. This framework complies with the requirements under Part 4 of the *Local Government Act 2020*.

The timing of each component of the integrated planning and performance framework is critical to the successful achievement of the planned outcomes.



1.2 Future Stonnington

Council's long-term vision for the City and the outcomes we will work towards over the next four years are described in Future Stonnington. This incorporates two important documents: the Stonnington Community Vision 2040 articulating the community's aspirations for the future, and the Council Plan 2025-29 (currently in development) which describes how Council will strive towards this vision during its four-year term. Future Stonnington is supported by our long-term financial plan, developed to guide how our actions will be funded to achieve the community's vision.

Community Vision 2040

Stonnington's Community Vision 2040 was established in 2021 and represents the community's aspirations for the future of the City. It reads:

Our community is a safe, inclusive and creative city that celebrates and embraces its vibrancy of cultures. Walking the tree lined streets, we pay respect to the influence of the Nation's First Peoples past and living on a modern, sustainable and interconnected way of life that supports the good health and wellbeing of all. Welcome to Stonnington 2040.

The Community Vision is supported by six principles, which are articulated in Future Stonnington. These

community outcome areas comprise:

- *Stonnington is a modern city that maintains heritage sites and its cultural identity whilst embracing progressive development, which supports its local businesses and encourages creative initiatives.*
- *Protect biodiversity, take climate action and pursue eco-friendly ways of living.*
- *Stonnington's ambition is to be a caring, compassionate and supportive city for all members of the community.*
- *Stonnington will have strong governance and diverse representative leadership, which enhances open two-way communication.*
- *Stonnington's public spaces will provide the ability for all members of the community to experience and enjoy the natural environment.*
- *We provide access to a variety of quality services and amenities for everyone within 20 minutes.*

During 2025, the Stonnington People's Panel were asked to review the Community Vision 2040 and provided suggestions on issues of clarity and completeness. The Panel has recommended some minor changes to the Community Vision which will be considered and adopted alongside the Council Plan 2025-29.

Council Plan

Developed with our community, the Council Plan is one of the most critical pieces of work Council will undertake in its four-year term. It must consider our Community Vision, the challenges and opportunities we face as a city, as well as the functions and obligations required of councils by law. Once adopted, it becomes our framework for action and guides the delivery of everything we do.

Stonnington's Council Plan 2025-29 is in development and will be approved during the first half of 2025-26, ahead of its legislative deadline of 31 October 2025. It will be based around the following five themes, with the emerging Strategic Directions included in brackets:

- City (Liveable City)
- Economy and destination (Vibrant Destination)
- Community (Inclusive Community)
- Environment (Sustainable Environment)
- Organisation (Well Governed Organisation)

1.3 Our Values

City of Stonnington has a clear strength in the bond and affinity between its Councillors, the community and staff. Staff support the community leadership and governance role of Councillors, and work together to achieve the commitments of the Council Plan. Having all City of Stonnington staff practice the following organisational values enhances the quality of this partnership:

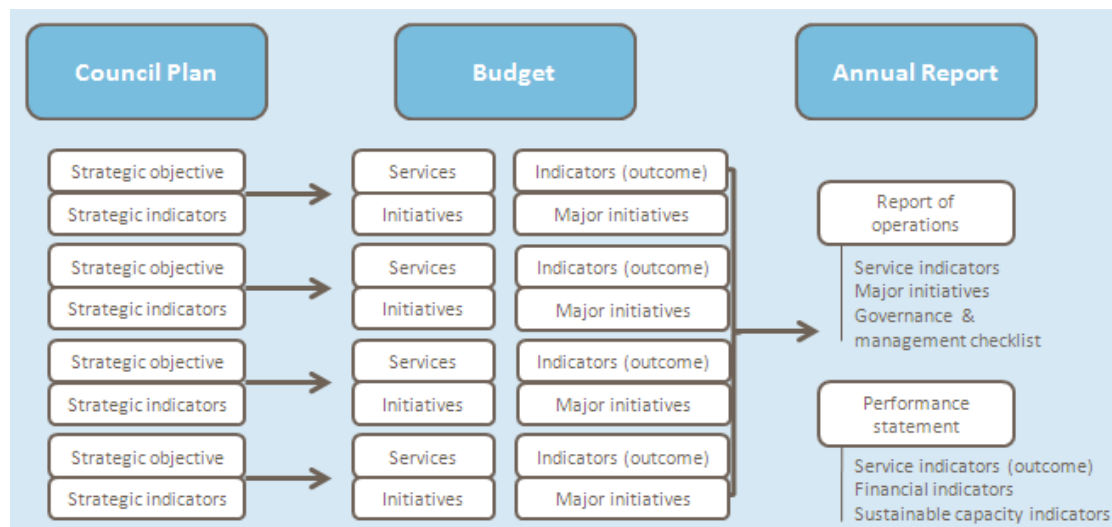
- Cooperation
- Change and New ideas
- Learning
- Achievement
- Communication
- Accountability

2. Annual Plan 2025-26

Each year Council highlights key activities to be undertaken to deliver on the strategic directions of the four-year Council Plan and long-term Community Vision. This includes major initiatives resourced through the Budget, in addition to the day-to-day delivery of important programs and services to our community.

The Annual Plan, previously a stand-alone companion document to the Community Vision, Council Plan and Budget, is now integrated as Section 2 of the Budget to better describe how Council will resource these activities over the financial year. The Annual Plan for 2025-26 has been structured around the five emerging Strategic Directions.

Progress delivering these key activities is shared with the community through the Annual Report and Quarterly Reporting to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

2.1 Strategic Direction 1: City

Major initiatives -Strategic Direction 1: City

- A. Progress the development and implementation of key land use planning strategies including:
 - Neighbourhood Activity Centre Framework (Operating initiative & BAU)
 - Affordable Housing Strategy (BAU)
 - Open Space Strategy and Implementation Program (BAU)
- B. Progress key heritage reviews across the municipality:
 - Suburb-by-suburb Stonnington Heritage Review - Prahran/Windsor and South Yarra (BAU)
 - Postwar and Modernist Heritage Review (Stage 2a) (BAU)
- C. Advocate for and facilitate the delivery of improved community outcomes related to major state government projects including:
 - Big Housing Build sites (BAU)
 - Other projects including Metro Tunnel, Prahran Tafe (former Swinburne University site) and Level Crossing Removal Project (BAU)
- D. Guide development in residentially zoned land throughout the municipality (Operating initiative & BAU)
- E. Implement key active and sustainable transport initiatives including:

- Delivery of cycling projects including on-road and off-road cycling infrastructure, and installation of repair stations, rest stops and parking facilities (Capital program) (Net cost: \$0.20 million FY26)
 - Undertaking walkability audits to develop a program of works to improve safety, accessibility and equity of Council's walking network (Capital program) (Net cost: \$0.23 million FY26)
 - Delivery of shared mobility options for the community including car share and shared e-bikes (BAU)
- F. Develop key transport planning documents including:
- Transport Strategy (Operating initiative)
 - Road Safety Action Plan (Operating initiative)
 - Active Transport Action Plan (Operating initiative)
- G. Develop and implement the Parking Action Plan across the municipality to ensure best use of road assets for the entire community (BAU)
- H. Deliver the Prahran Market Redevelopment (Capital program) (Net cost: \$0.55 million FY26)

Other initiatives - Strategic Direction 1: City

- I. Develop a flood risk management, planning approach (BAU)
- J. Implement the Lighting Framework to promote safety and amenity across the city (BAU)
- K. Implement the Road Safety Improvement Program (Capital program) (Gross cost: \$1.5 million, fully grant funded)
- L. Deliver the Building Renewal Program including:
- Prahran Market Asset Renewal (Capital program) (Net cost: \$3.50 million FY26))
 - Commence delivery of the East Malvern Tennis Club redevelopment (Capital program) (Net cost: \$0.50 million FY26)
 - Malvern Town Hall Precinct Conservation Plan (Capital program) (Net cost: \$0.10 million FY26)
 - Prahran Town Hall Conservation Plan (Capital program) (Net cost: \$0.10 million FY26)
- M. Improve public realm outcomes through masterplan and program design and delivery including:
- Open Space - Major Renewal Program (Capital program) (Net cost: \$0.26 million FY26)
 - Percy Treyvaud Masterplan Implementation Stage 2 - Sports Ground (Capital program) (Net cost: \$2.50 million FY26)
 - Kooyongkoot Masterplan (Gardiners Creek) Shared User Path Upgrade (Capital program) (Net cost: \$1.50 million FY26)
 - Kooyongkoot Masterplan - Talbot Habitat Park (Capital program) (Net cost \$0.50 million FY26)
 - Landscape and open space design services (Capital program) (Net cost: \$0.15 million FY26)
 - Urban Biodiversity Program (Capital program) (Net cost: \$0.10 million FY26)
- N. Deliver ongoing upgrades and renewals of existing recreational facilities and infrastructure (Capital program) (Net cost: \$0.26 million FY26)
- O. Deliver the Drainage Renewal Program (Capital program) (Net cost: \$0.91 million FY26)
- P. Deliver ongoing maintenance and renewal of footpaths (Capital program) (Net cost: \$4.17 million FY26)
- Q. Deliver ongoing maintenance and renewal of roads including reconstruction and resurfacing (Capital program) (Net cost: \$4.10 million FY26)

| Service Area | Service Description | | 2023/24 | 2024/25 | 2025/26 |
|-----------------------------|---|-------------------|----------------|----------------|----------------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| City Futures | This service leads the development of land use and planning related strategies to manage future growth and deliver 'a vibrant sustainable, green and connected urban environment'. This includes sub-services of Strategic Planning, Strategies for Creating Open Space (SCOS), and Major State Government Projects. | Rev | 155 | 40 | 52 |
| | | Exp | (3,128) | (2,545) | (3,138) |
| | | Surplus/(Deficit) | (2,973) | (2,505) | (3,086) |
| City Projects | This service effectively manages Council's asset renewal and capital works program while adhering to Council's Project Management Framework. This includes sub-services of Landscape Projects, Building Projects, Engineering Projects, and Enterprise Project Management Office (EPMO). | Rev | 1,467 | 3,228 | 2,121 |
| | | Exp | (2,697) | (1,684) | (1,735) |
| | | Surplus/(Deficit) | (1,230) | 1,544 | 386 |
| Emergency Management | This service leads the organisation in the management of municipal resources and the coordination of community support to counter the effects of emergency response and recovery. This service also leads the organisation's facility emergency management in relation to staff through the provision of support to Chief Wardens and Responsible Officers in their delivery of facility Emergency Management Plans and coordination of staff training. | Rev | - | - | - |
| | | Exp | (127) | (102) | (301) |
| | | Surplus/(Deficit) | (127) | (102) | (301) |
| Facilities Management | This service delivers essential safety measures maintenance to Council assets in line with statutory requirements. This includes sub-services of Building Maintenance, Security, Graffiti Management, and Municipal Cleaning. | Rev | (23) | 1,536 | 1,575 |
| | | Exp | (7,457) | (9,005) | (9,739) |
| | | Surplus/(Deficit) | (7,480) | (7,469) | (8,164) |
| Infrastructure Maintenance | This service coordinates and manages Council's road, footpath and drainage assets to ensure that public roads and related infrastructure are maintained to a high standard. This includes sub-services of Drainage and Pit Maintenance, Road and Footpath Maintenance, Signage Maintenance, and Vehicle Crossing Inspections. | Rev | 391 | 270 | 125 |
| | | Exp | (4,603) | (4,787) | (5,418) |
| | | Surplus/(Deficit) | (4,212) | (4,517) | (5,293) |
| Liveability and Compliance | This service enables the protection and enhancement of local amenity through the delivery of sub-services Animal Management, Local Laws Compliance, and Building Compliance. | Rev | 4,332 | 4,634 | 5,253 |
| | | Exp | (4,055) | (4,110) | (4,037) |
| | | Surplus/(Deficit) | 277 | 524 | 1,216 |
| Municipal Building Surveyor | This service administers and enforces Council's mandated building control functions in protecting public safety, health and amenity. | Rev | 1,093 | 1,209 | 865 |
| | | Exp | (2,081) | (2,211) | (1,975) |
| | | Surplus/(Deficit) | (988) | (1,002) | (1,110) |

| Service Area | Service Description | | 2023/24 | 2024/25 | 2025/26 |
|--------------------------------|--|--------------------------|--------------|--------------|---------------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| Statutory Planning | This service enables sound and well-reasoned planning decisions to be made in compliance with the Planning and Environment Act 1987 and the Stonnington Planning Scheme within the statutory provisions, and ensures requirements of the Stonnington Planning Scheme are adhered to for those developments and uses requiring and/or holding a valid Planning Permit. This includes sub-services of Statutory Planning, Planning Investigations, Subdivisions, and Planning Appeals. | <i>Rev</i> | 10,819 | 12,062 | 9,869 |
| | | <i>Exp</i> | (6,404) | (6,664) | (7,200) |
| | | <i>Surplus/(Deficit)</i> | 4,415 | 5,398 | 2,669 |
| Transport and Parking Services | This service manages the City's transport network, enforces and administrates parking restrictions, and plans for future needs to support active transport and ensure safe and efficient traffic movement. This includes sub-services of Parking Services, Traffic and Parking Management, and Transport Planning. | <i>Rev</i> | 28,592 | 28,660 | 33,500 |
| | | <i>Exp</i> | (19,409) | (19,211) | (22,677) |
| | | <i>Surplus/(Deficit)</i> | 9,183 | 9,449 | 10,823 |

2.2 Strategic Direction 2: Economy and destination

Major Initiatives-Strategic Direction 2: Economy and destination

- A. Deliver the Chapel Street Precinct Improvement Plan 2025-27 across safety, amenity, business and coordination initiatives including:
 - Conducting a safety audit (Operating initiative)
 - Implementation of a cleaning uplift of the precinct and surrounds (Operating initiative)
 - Street infrastructure and furniture renewal (Capital program) (Net cost: \$0.25 million FY26)
- B. Implement the Place-led Economic Development Strategy Year 3 actions, including development of the 'We are still open" toolkit (Operating initiative & BAU)
- C. Implement the Creative Stonnington: Arts and Culture Strategy, including programs and partnerships
 - Festivals, events and experiences (Events and programs)
 - Chapel Off Chapel (Events and programs)
 - Arts and Cultural Grant Program (BAU)
 - Visual Arts Program (BAU & Capital program) (Net cost: \$0.06 million FY26)

Other initiatives - Strategic Direction 2: Economy and destination

- D. Deliver grants programs including:
 - Economic Activation and Events Grants Program (BAU)
 - Business Façade Improvement Grants Program (BAU)
- E. Deliver business development programs to achieve positive outcomes for local businesses and the economy (Events and programs)
- F. Deliver the Business Concierge Service to support local businesses (Events and programs & BAU)

| Service Area | Service Description | | 2023/24 | 2024/25 | 2025/26 |
|--------------------------------------|--|--------------------------|-----------------|-----------------|-----------------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| Creative Communities | This service leads the delivery and promotion of diverse arts and culture programs, management of community facilities, and provision of library and information services. This includes sub-services of Festivals and Events, Chapel Off Chapel, Visual Arts, Venues and Community Facilities, and Library and Information Services. | <i>Rev</i> | 3,766 | 2,269 | 2,409 |
| | | <i>Exp</i> | (14,424) | (13,255) | (13,742) |
| | | <i>Surplus/(Deficit)</i> | (10,658) | (10,986) | (11,333) |
| Economic Development and Placemaking | This service supports established and new businesses to start, operate and grow for their individual prosperity and the enhanced economic productivity of the municipality. It also leads the organisation in the activation of precincts and spaces to become more people focused, creating better community and visitor experiences and offering greater economic opportunities to our local businesses to grow and thrive. This includes sub-services of Business Support and Development, and Placemaking and Activations. | <i>Rev</i> | 34 | 2 | 15 |
| | | <i>Exp</i> | (2,593) | (2,292) | (2,493) |
| | | <i>Surplus/(Deficit)</i> | (2,559) | (2,290) | (2,478) |
| Special Rates | Revenue raised via special rated properties in designated commercial areas and redistributed to Business Associations for spending in accordance with the Special Rate Declared Purpose. | <i>Rev</i> | 1,121 | 2,316 | 2,439 |
| | | <i>Exp</i> | (1,320) | (2,423) | (2,467) |
| | | <i>Surplus/(Deficit)</i> | (199) | (107) | (28) |

2.3 Strategic Direction 3: Community

Major initiatives -Strategic Direction 3: Community

- A. Deliver a range of programs and initiatives to support community safety in line with Council commitments and the Community Safety Plan 2024-27 (Events and programs)
- B. Support the health, wellbeing and social inclusion of the community through the implementation of:
 - Health and Wellbeing Plan 2025-29 (BAU & Operating initiative)
 - Ageing Well Action Plan 2024-27 (Events and programs)
 - LGBTIQ+ Plan 2023-2026 (Events and programs)
 - Reconciliation Action Plan 2025-27 (Events and programs)
 - Disability Inclusion Action Plan 2023-26 (Events and programs)

Other initiatives - Strategic Direction 3: Community

- C. Endorse and implement Year 1 of the Active Stonnington Action Plan to deliver initiatives that encourage the Stonnington community to be more physically active and lead healthier lifestyles (Events and programs)
- D. Implement the Libraries Plan to guide the continued development of our library services alongside our community (BAU)

| Service Area | Service Description | | 2023/24 | 2024/25 | 2025/26 |
|-----------------------|---|-------------------|----------|----------|----------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| Active Communities | This service promotes physical and social engagement across the community through building civic engagement and social connection for vulnerable children and young people, delivering physical activity and social connection programs for older adults, and facilitating formal and informal sport, recreation and leisure opportunities for the municipality. This includes sub-services of Sport and Active Recreation, Leisure Services, Middle Years and Youth Services, and Community Support. | Rev | 6,238 | 9,700 | 10,112 |
| | | Exp | (14,690) | (15,604) | (15,895) |
| | | Surplus/(Deficit) | (8,452) | (5,904) | (5,783) |
| Connected Communities | This service delivers direct community services, develops strategies, and advocates to enhance community wellbeing, safety and social inclusion. This includes sub-services of Community Planning and Development, Service Advice, Advocacy and Support, Early Years Services, Maternal and Child Health, and Public Health and Immunisation. | Rev | 12,358 | 9,145 | 10,295 |
| | | Exp | (22,278) | (15,721) | (18,486) |
| | | Surplus/(Deficit) | (9,920) | (6,576) | (8,191) |

Service performance indicators

| Services | Indicator | Performance Measure | Computation |
|---------------------------|-------------------|---|--|
| Aquatic Facilities | Utilisation | Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population) | [Number of visits to aquatic facilities / Population] |
| Food Safety | Health and safety | Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council) | [Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100 |
| Libraries | Participation | Library membership (Percentage of resident municipal population who are registered library members) | [Number of registered library members / Population] x100 |
| Maternal and Child Health | Participation | Participation in MCH service (Percentage of children enrolled who participate in the MCH service) | [Number of children who attend the MCH service at least once (in a year) / Number of children enrolled in the MCH service] x100 |
| | | Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service) | [Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100 |

2.4 Strategic Direction 4: Environment

Major initiatives -Strategic Direction 4: Environment

- A. Develop the Environment Strategy Suite (Operating initiative)
- B. Deliver key waste services including:
 - Expansion of Food and Organic (FOGO) Recycling Service (Capital program) (Net cost: \$0.31 million FY26)
 - Introduction of Glass Recycling Service (Capital program) (Net cost: \$0.10 million FY26)
 - Bin Feedback Program (Operating initiative)
- C. Deliver the Climate Change and Adaptation Program including:
 - Emissions Reduction Program (Capital program) (Net cost: \$0.20 million FY26)
 - Climate Adaptation Program (Capital program) (Net cost: \$0.20 million FY26)
 - Community Climate Support Program (Capital program) (Net cost: \$0.08 million FY26)

Other initiatives - Strategic Direction 4: Environment

- D. Deliver the Tree Planting Renewal Program to maintain and grow the City’s tree stock, improve tree canopy coverage and encourage biodiversity (Capital program) (Net cost: \$0.70 million FY26)
- E. Deliver the Flood Risk Mitigation and Integrated Water Management Program, including:
 - Integrated Water Management Program (Capital program) (Net cost: \$0.10 million FY26)
 - Flood Risk Mitigation Program (Capital program) (Net cost: \$0.90 million FY26)
- F. Deliver management, maintenance and enhancement of Council open spaces including renewal of Malvern Valley Golf Course assets and irrigation (Capital Program) (Net Cost: \$0.40 million FY26)

| Service Area | Service Description | | 2023/24 Actual \$'000 | 2024/25 Forecast \$'000 | 2025/26 Budget \$'000 |
|------------------|---|--------------------------|-----------------------------|-------------------------------|-----------------------------|
| City Environment | This service leads the protection and enhancement of Stonnington's urban environment and drives change towards a sustainable, climate-ready future. This includes sub-services of Parks and Open Space, Climate and Sustainability, Tree Management, and Waste Strategy and Engagement. | <i>Rev</i> | 2,269 | 2,828 | 2,347 |
| | | <i>Exp</i> | (16,237) | (16,135) | (17,492) |
| | | <i>Surplus/(Deficit)</i> | (13,968) | (13,307) | (15,145) |
| Waste Management | This service delivers waste collection services for residential and commercial kerbside waste collection, hard waste collection and disposal service, street cleaning services, and community education. This includes sub-services of Waste Collection, Waste Disposal, Transfer Station Operation, and Street Cleaning. | <i>Rev</i> | 2,398 | 1,620 | 1,466 |
| | | <i>Exp</i> | (22,842) | (23,053) | (26,104) |
| | | <i>Surplus/(Deficit)</i> | (20,444) | (21,433) | (24,638) |

Service performance indicators

| Services | Indicator | Performance Measure | Computation |
|------------------|-----------------|--|---|
| Waste Management | Waste diversion | Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill) | [Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100 |

2.5 Strategic Direction 5: Organisation

Major initiatives - Strategic Direction 5: Organisation

- A. Develop and implement key asset management governance documents including:
- Flood Risk Management Strategy (Operating initiative)
 - 10-year Asset Plan (BAU)
 - Drainage Portfolio Asset Management Plan (BAU)
 - Road and Pathways Portfolio Asset Management Plans (BAU)
- B. Undertake the Road Management Plan Review:
- Adopt the review of the Road Management Plan report outcomes (Operating initiative)
 - Commence implementation of improvement actions from the Road Management Plan Review (Operating initiative)
- C. Implement the Digital Transformation Program across key value streams:
- Core systems projects and improvements
 - Legacy system transitions to the Cloud (Operating / Capital program) (Net cost: \$4.85 million FY26)

Other initiatives - Strategic Direction 5: Organisation

- E. Implement the Technology Enablement Program to improve infrastructure, business systems and mitigate cyber security risk (Capital program) (Net cost: \$2.44 million FY26)
- F. Develop and implement the 2025-26 Value for Money Program, including cost recovery and service performance sub-programs (BAU)
- G. Implement priority advocacy agenda items in line with endorsed plan and budget (BAU)

| Service Area | Service Description | | 2023/24 | 2024/25 | 2025/26 |
|--|--|-------------------|---------|----------|---------|
| | | | Actual | Forecast | Budget |
| | | | \$'000 | \$'000 | \$'000 |
| Asset Management | This service leads Council's strategic asset management with a 'whole-of life' focus to maximise service delivery capability. This includes sub-services of Asset Management and Systems, Drainage and Development, Geographical Information System (GIS), and Asset Protection. | Rev | 101 | (1,685) | (860) |
| | | Exp | (4,264) | (3,853) | (3,631) |
| | | Surplus/(Deficit) | (4,163) | (5,538) | (4,491) |
| Communications | This service manages internal and external communications for Council across a range of channels including social media, staff newsletters, Electronic Direct Mail (EDM) and Stonnington News. The service also manages corporate publishing, design and Council's internal and external brand. This includes sub-services of Communications, Internal Communications, Social Media, and Design. | Rev | - | - | - |
| | | Exp | (2,442) | (1,942) | (2,238) |
| | | Surplus/(Deficit) | (2,442) | (1,942) | (2,238) |
| Corporate Strategy, Performance and Risk | This service drives Stonnington's corporate governance approach through corporate strategy, planning, performance, and risk, claims and insurance management. This includes sub-services of Corporate Planning and Performance, Strategic Grants, Enterprise Strategy and Business Partnership, and Risk Management. | Rev | 51 | 8 | - |
| | | Exp | (4,271) | (5,187) | (5,771) |
| | | Surplus/(Deficit) | (4,220) | (5,179) | (5,771) |
| Council administration | This service includes cost centres directly related to Council's Executive Management Team and support. | Rev | - | - | - |
| | | Exp | (3,993) | (3,541) | (3,441) |
| | | Surplus/(Deficit) | (3,993) | (3,541) | (3,441) |

| Service Area | Service Description | | 2023/24 Actual \$'000 | 2024/25 Forecast \$'000 | 2025/26 Budget \$'000 |
|------------------------------------|--|--------------------------|-----------------------------|-------------------------------|-----------------------------|
| Customer Experience and Engagement | This service improves the experience of interacting with Council across all service areas and touchpoints by enabling and supporting improvements across the organisation. This includes sub-services of Community Engagement and Insights, Customer Experience and Continuous Improvement, and Digital Products - Websites. | <i>Rev</i> | - | - | - |
| | | <i>Exp</i> | (879) | (748) | (2,030) |
| | | <i>Surplus/(Deficit)</i> | (879) | (748) | (2,030) |
| Customer Operations | This service is the first voice, face, mail, email and digital response/receiver for Council that resolves customer queries in the first instance, or acts as a conduit between customers and internal departments within Council. This includes sub-services of Customer Service and Corporate Information. | <i>Rev</i> | 175 | 182 | 188 |
| | | <i>Exp</i> | (3,193) | (3,451) | (3,922) |
| | | <i>Surplus/(Deficit)</i> | (3,018) | (3,269) | (3,734) |
| Digital Transformation | This service represents a number of change initiatives designed to empower the organisation to deliver improved value and service for our customers. This includes sub-services of Digital Transformation Strategy (IT Investment Planning and Strategic Portfolio Management), Digital Transformation Project Delivery, Project Management Office and Change Management, Delivery of Smart City Strategic Framework, and Data Analytics and Reporting. | <i>Rev</i> | (5,823) | - | - |
| | | <i>Exp</i> | (5,057) | (8,785) | (5,743) |
| | | <i>Surplus/(Deficit)</i> | (10,880) | (8,785) | (5,743) |
| Financial Services | This service delivers financial services and strategic advice, management of transactions, and internal controls that support the effective and efficient delivery of Council services, promote long term financial sustainability, and ensure compliance with legislative and statutory requirements. The Chief Financial Officer and Property Project Partner also represent Council in the management of Prahran Market, our fully owned subsidiary entity. This includes sub-services of Property, Finance, Service Performance Program, Systems, Revenue/Valuations, and Procurement. | <i>Rev</i> | 8,261 | 10,304 | 16,888 |
| | | <i>Exp</i> | (7,084) | (9,082) | (8,233) |
| | | <i>Surplus/(Deficit)</i> | 1,177 | 1,222 | 8,655 |
| Fleet Management | This service maintains a fleet of specialised plant, equipment and passenger vehicles to enable safe and efficient service delivery. | <i>Rev</i> | 2,298 | 2,392 | 2,944 |
| | | <i>Exp</i> | (1,016) | (1,154) | (1,245) |
| | | <i>Surplus/(Deficit)</i> | 1,282 | 1,238 | 1,699 |
| Governance and Public Affairs | This service provides strategic leadership and direction to the organisation to effectively meet legislative, regulatory, and compliance requirements, through good governance practices, the provision of high quality in-house legal services, and advocating on behalf of Council. This includes sub-services of Governance, Public Affairs, and General Counsel. | <i>Rev</i> | 67 | 28 | 154 |
| | | <i>Exp</i> | (2,577) | (2,884) | (2,731) |
| | | <i>Surplus/(Deficit)</i> | (2,510) | (2,856) | (2,577) |

| Service Area | Service Description | | 2023/24 Actual \$'000 | 2024/25 Forecast \$'000 | 2025/26 Budget \$'000 |
|-----------------------|---|--------------------------|-----------------------------|-------------------------------|-----------------------------|
| People and Culture | This service provides advice and support through a business partnership approach to improve workplace experience, and builds systems to develop capability to enable delivery of the Council Plan and organisational objectives through a high-performance culture. This includes sub-services of People Operations, People Business Partnering, People Capability, and People Health, Safety and Wellbeing. | <i>Rev</i> | 1,108 | 1,136 | 1,165 |
| | | <i>Exp</i> | <u>(4,569)</u> | <u>(4,132)</u> | <u>(4,471)</u> |
| | | <i>Surplus/(Deficit)</i> | (3,461) | (2,996) | (3,306) |
| Technology Enablement | This service delivers technology services and advice, and manages applications, networks, infrastructure, end user devices and internet services that support the effective and efficient delivery of Council services. This includes sub-services of IT Equipment Assets, Staff Support, Securing Council Information, Business Application Services, IT Engineering and Infrastructure, and Commercial and Vendor Sourcing. | <i>Rev</i> | 7,338 | 7,832 | 9,461 |
| | | <i>Exp</i> | <u>(7,252)</u> | <u>(9,358)</u> | <u>(10,553)</u> |
| | | <i>Surplus/(Deficit)</i> | 86 | (1,526) | (1,092) |

Service performance indicators

| Services | Indicator | Performance Measure | Computation |
|------------|-----------------------------|--|--|
| Governance | Consultation and engagement | Satisfaction with community consultation and engagement (Community satisfaction rating out of 100 with the consultation and engagement efforts of the council. This includes consulting and engaging directly with the community on key local issues requiring decisions by council) | [Community satisfaction rating out of 100 with how council has performed on community consultation and engagement] |

2.6 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2025-26 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement.

The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.7 Reconciliation with budgeted operating result

| | Surplus/ (Deficit) | Expenditure \$'000 | Revenue \$'000 |
|---|-----------------------|-----------------------|-------------------|
| City | (2,860) | (56,220) | 53,360 |
| Economy and destination | (13,839) | (18,702) | 4,863 |
| Community | (13,974) | (34,381) | 20,407 |
| Environment | (39,783) | (43,596) | 3,813 |
| Organisation | (24,069) | (54,009) | 29,940 |
| Total | (94,525) | (206,908) | 112,383 |
| Expenses added in: | | | |
| Depreciation and amortisation | (41,323) | | |
| Borrowing costs | (3,669) | | |
| Deficit before funding sources | (139,518) | | |
| Funding sources added in: | | | |
| Rates and charges revenue (excl. special rates) | | 146,614 | |
| Operating surplus for the year | | 7,095 | |

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2025-26 has been supplemented with projections to 2034-35. This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Comprehensive Income Statement

| | Notes | Forecast | Budget | Projections | | | | | | | | |
|--|--------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | 2024/25 \$'000 | 2025/26 \$'000 | 2026/27 \$'000 | 2027/28 \$'000 | 2028/29 \$'000 | 2029/30 \$'000 | 2030/31 \$'000 | 2031/32 \$'000 | 2032/33 \$'000 | 2033/34 \$'000 | 2034/35 \$'000 |
| Income / Revenue | | | | | | | | | | | | |
| Rates and charges | 4.1.1 | 144,515 | 148,807 | 155,329 | 159,701 | 165,436 | 171,651 | 176,813 | 182,918 | 189,183 | 195,610 | 202,204 |
| Statutory fees and fines | 4.1.2 | 25,339 | 26,538 | 27,201 | 28,017 | 28,858 | 29,724 | 30,616 | 31,534 | 32,480 | 33,455 | 34,459 |
| User fees | 4.1.3 | 24,266 | 29,095 | 31,184 | 32,056 | 33,552 | 34,490 | 34,853 | 35,829 | 36,831 | 37,862 | 38,922 |
| Grants - Operating | 4.1.4 | 7,877 | 6,061 | 6,171 | 6,282 | 6,395 | 6,510 | 6,627 | 6,746 | 6,868 | 6,992 | 7,118 |
| Grants - Capital | 4.1.4 | 4,606 | 3,158 | 1,067 | 1,096 | 1,096 | 1,096 | 1,096 | 1,096 | 1,096 | 1,096 | 1,096 |
| Contributions - capital monetary | 4.1.5 | 10,122 | 8,114 | 7,750 | 8,900 | 9,000 | 9,200 | 9,400 | 9,600 | 9,800 | 10,000 | 10,000 |
| Contributions - operating monetary | 4.1.5 | 39 | 37 | - | - | - | - | - | - | - | - | - |
| Net gain/(loss) on disposal of property, infrastructure, plant and equipment | | (1,092) | 6,889 | 2,000 | 3,000 | (1,000) | (1,000) | (1,000) | (1,000) | (1,000) | (1,000) | (1,000) |
| Share of net profits/(losses) of associates and joint ventures | | (126) | (145) | - | - | - | - | - | - | - | - | - |
| Other income | 4.1.6 | 11,177 | 12,857 | 13,652 | 14,590 | 15,472 | 16,292 | 16,636 | 17,518 | 18,238 | 19,173 | 20,039 |
| Total income / revenue | | 226,723 | 241,411 | 244,354 | 253,642 | 258,809 | 267,963 | 275,041 | 284,241 | 293,496 | 303,188 | 312,838 |
| Expenses | | | | | | | | | | | | |
| Employee costs | 4.1.7 | 83,369 | 88,445 | 90,407 | 93,251 | 96,127 | 99,149 | 102,267 | 105,482 | 108,798 | 112,218 | 115,747 |
| Materials and services | 4.1.8 | 88,730 | 93,460 | 95,643 | 95,864 | 99,025 | 100,952 | 103,815 | 106,768 | 110,508 | 112,958 | 116,180 |
| Depreciation | 4.1.9 | 29,841 | 33,192 | 33,856 | 34,534 | 35,224 | 35,927 | 36,646 | 37,379 | 38,127 | 38,889 | 39,668 |
| Amortisation - intangible assets | 4.1.10 | 3,713 | 7,078 | 7,060 | 5,504 | 5,073 | 2,201 | 1,144 | 502 | 1,026 | 1,035 | 1,035 |
| Amortisation - right of use assets | 4.1.11 | 995 | 1,052 | 894 | 310 | 271 | - | - | - | - | - | - |
| Bad and doubtful debts - allowance for impairment losses | | 100 | 50 | 51 | 52 | 53 | 54 | 56 | 58 | 60 | 62 | 64 |
| Borrowing costs | | 3,072 | 3,519 | 3,657 | 3,874 | 3,635 | 3,326 | 3,021 | 2,671 | 2,367 | 2,101 | 1,837 |
| Finance Costs - leases | | 205 | 150 | 78 | 30 | 10 | - | - | - | - | - | - |
| Other expenses | 4.1.12 | 5,063 | 7,370 | 7,529 | 7,690 | 7,857 | 8,028 | 8,202 | 8,380 | 8,561 | 8,748 | 8,940 |
| Total expenses | | 215,088 | 234,316 | 239,175 | 241,109 | 247,275 | 249,637 | 255,151 | 261,240 | 269,447 | 276,011 | 283,471 |
| Surplus/(deficit) for the year | | 11,635 | 7,095 | 5,179 | 12,533 | 11,534 | 18,326 | 19,890 | 23,001 | 24,049 | 27,177 | 29,367 |
| Underlying Surplus/(deficit) | | (3,093) | (4,177) | (3,638) | 2,537 | 1,438 | 8,030 | 9,394 | 12,305 | 13,153 | 16,081 | 18,271 |

Statement Balance Sheet

| Notes | Forecast | Budget | Projections | | | | | | | | |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 2024/25 \$'000 | 2025/26 \$'000 | 2026/27 \$'000 | 2027/28 \$'000 | 2028/29 \$'000 | 2029/30 \$'000 | 2030/31 \$'000 | 2031/32 \$'000 | 2032/33 \$'000 | 2033/34 \$'000 | 2034/35 \$'000 |
| Assets | | | | | | | | | | | |
| Current assets | | | | | | | | | | | |
| | 53,163 | 49,894 | 58,687 | 71,977 | 73,443 | 83,228 | 94,275 | 105,631 | 113,626 | 129,800 | 147,772 |
| | 22,060 | 23,701 | 24,160 | 24,574 | 24,999 | 25,431 | 25,873 | 26,324 | 26,785 | 27,256 | 27,736 |
| | 1,459 | 1,508 | 1,559 | 1,603 | 1,648 | 1,694 | 1,741 | 1,790 | 1,840 | 1,892 | 1,945 |
| | 175 | 1,181 | 1,220 | 1,254 | 1,289 | 1,325 | 1,362 | 1,400 | 1,439 | 1,479 | 1,520 |
| 4.2.1 | 76,857 | 76,284 | 85,627 | 99,408 | 101,379 | 111,678 | 123,251 | 135,145 | 143,690 | 160,427 | 178,973 |
| Non-current assets | | | | | | | | | | | |
| | 5 | 5 | 13 | 21 | 29 | 37 | 45 | 53 | 61 | 69 | 77 |
| | 2,170 | 2,170 | 2,170 | 2,170 | 2,170 | 2,170 | 2,170 | 2,170 | 2,170 | 2,170 | 2,170 |
| | 3,480,531 | 3,488,297 | 3,493,692 | 3,495,232 | 3,501,913 | 3,504,062 | 3,505,856 | 3,510,323 | 3,520,841 | 3,526,734 | 3,533,253 |
| 4.2.4 | 2,527 | 1,475 | 581 | 271 | - | - | - | - | - | - | - |
| | 6,835 | 6,835 | 6,835 | 6,835 | 6,835 | 6,835 | 6,835 | 6,835 | 6,835 | 6,835 | 6,835 |
| | 17,824 | 14,187 | 8,965 | 5,286 | 2,084 | 1,843 | 2,762 | 4,308 | 5,370 | 6,395 | 7,799 |
| 4.2.1 | 3,509,892 | 3,512,969 | 3,512,256 | 3,509,815 | 3,513,031 | 3,514,947 | 3,517,668 | 3,523,689 | 3,535,277 | 3,542,203 | 3,550,134 |
| | 3,586,749 | 3,589,253 | 3,597,883 | 3,609,223 | 3,614,410 | 3,626,625 | 3,640,919 | 3,658,834 | 3,678,967 | 3,702,630 | 3,729,107 |
| Liabilities | | | | | | | | | | | |
| Current liabilities | | | | | | | | | | | |
| | 28,440 | 26,349 | 27,221 | 28,061 | 28,838 | 29,638 | 30,459 | 31,303 | 32,171 | 33,063 | 33,980 |
| | 10,834 | 9,678 | 9,638 | 9,590 | 9,543 | 9,498 | 9,455 | 9,412 | 9,371 | 9,332 | 9,294 |
| | 18,467 | 18,866 | 19,519 | 20,177 | 20,885 | 21,618 | 22,377 | 23,164 | 23,979 | 24,823 | 25,698 |
| 4.2.3 | 5,009 | 4,845 | 6,709 | 7,539 | 7,371 | 7,197 | 6,740 | 5,626 | 5,281 | 4,716 | 4,645 |
| 4.2.4 | 1,080 | 982 | 339 | 307 | 290 | - | - | - | - | - | - |
| 4.2.2 | 63,830 | 60,720 | 63,426 | 65,674 | 66,927 | 67,951 | 69,031 | 69,505 | 70,802 | 71,934 | 73,617 |
| Non-current liabilities | | | | | | | | | | | |
| | 1,725 | 1,781 | 1,838 | 1,892 | 1,952 | 2,014 | 2,078 | 2,144 | 2,212 | 2,282 | 2,354 |
| 4.2.3 | 71,180 | 70,335 | 71,361 | 68,174 | 60,803 | 53,606 | 46,866 | 41,240 | 35,959 | 31,244 | 26,599 |
| 4.2.4 | 1,627 | 935 | 596 | 289 | - | - | - | - | - | - | - |
| | 2,671 | 2,671 | 2,671 | 2,671 | 2,671 | 2,671 | 2,671 | 2,671 | 2,671 | 2,671 | 2,671 |
| 4.2.2 | 77,203 | 75,722 | 76,466 | 73,026 | 65,426 | 58,291 | 51,615 | 46,055 | 40,842 | 36,197 | 31,624 |
| | 141,033 | 136,442 | 139,892 | 138,700 | 132,353 | 126,242 | 120,646 | 115,560 | 111,644 | 108,131 | 105,241 |
| | 3,445,716 | 3,452,811 | 3,457,990 | 3,470,523 | 3,482,057 | 3,500,383 | 3,520,273 | 3,543,274 | 3,567,323 | 3,594,499 | 3,623,866 |
| Equity | | | | | | | | | | | |
| 4.3.1 | 1,169,376 | 1,166,166 | 1,164,347 | 1,167,651 | 1,173,088 | 1,182,174 | 1,192,112 | 1,204,968 | 1,223,657 | 1,240,015 | 1,258,197 |
| 4.3.2 | 2,276,340 | 2,286,645 | 2,293,643 | 2,302,872 | 2,308,969 | 2,318,209 | 2,328,161 | 2,338,306 | 2,343,666 | 2,354,484 | 2,365,669 |
| | 3,445,716 | 3,452,811 | 3,457,990 | 3,470,523 | 3,482,057 | 3,500,383 | 3,520,273 | 3,543,274 | 3,567,323 | 3,594,499 | 3,623,866 |

Statement of Changes in Equity

| | Notes | Total \$'000 | Accumulated Surplus \$'000 | Revaluation Reserve \$'000 | Other Reserves \$'000 |
|---|-------|------------------|----------------------------------|----------------------------------|-----------------------------|
| 2024/25 Forecast Actual | | | | | |
| Balance at beginning of the financial year | | 3,434,081 | 1,157,770 | 2,203,124 | 73,187 |
| Surplus/(deficit) for the year | | 11,635 | 11,635 | - | - |
| Transfers to other reserves | | - | (13,383) | - | 13,383 |
| Transfers from other reserves | | - | 13,354 | - | (13,354) |
| Balance at end of the financial year | | 3,445,716 | 1,169,376 | 2,203,124 | 73,216 |
| 2025/26 Budget | | | | | |
| Balance at beginning of the financial year | | 3,445,716 | 1,169,376 | 2,203,124 | 73,216 |
| Surplus/(deficit) for the year | | 7,095 | 7,095 | - | - |
| Transfers to other reserves | 4.3.2 | - | (15,595) | - | 15,595 |
| Transfers from other reserves | 4.3.2 | - | 5,290 | - | (5,290) |
| Balance at end of the financial year | | 3,452,811 | 1,166,166 | 2,203,124 | 83,521 |
| 2026/27 | | | | | |
| Balance at beginning of the financial year | | 3,452,811 | 1,166,166 | 2,203,124 | 83,521 |
| Surplus/(deficit) for the year | | 5,178 | 5,178 | - | - |
| Transfers to other reserves | | - | (11,247) | - | 11,247 |
| Transfers from other reserves | | - | 4,249 | - | (4,249) |
| Balance at end of the financial year | | 3,457,989 | 1,164,346 | 2,203,124 | 90,519 |
| 2027/28 | | | | | |
| Balance at beginning of the financial year | | 3,457,989 | 1,164,346 | 2,203,124 | 90,519 |
| Surplus/(deficit) for the year | | 12,531 | 12,531 | - | - |
| Transfers to other reserves | | - | (12,840) | - | 12,840 |
| Transfers from other reserves | | - | 3,611 | - | (3,611) |
| Balance at end of the financial year | | 3,470,520 | 1,167,648 | 2,203,124 | 99,748 |
| 2028/29 | | | | | |
| Balance at beginning of the financial year | | 3,470,520 | 1,167,648 | 2,203,124 | 99,748 |
| Surplus/(deficit) for the year | | 11,531 | 11,531 | - | - |
| Transfers to other reserves | | - | (13,417) | - | 13,417 |
| Transfers from other reserves | | - | 7,320 | - | (7,320) |
| Balance at end of the financial year | | 3,482,051 | 1,173,082 | 2,203,124 | 105,845 |

Statement of Changes in Equity cont'

| | Notes | Total \$'000 | Accumulated Surplus \$'000 | Revaluation Reserve \$'000 | Other Reserves \$'000 |
|---|-------|------------------|----------------------------------|----------------------------------|-----------------------------|
| 2029/30 | | | | | |
| Balance at beginning of the financial year | | 3,482,051 | 1,173,082 | 2,203,124 | 105,845 |
| Surplus/(deficit) for the year | | 18,323 | 18,323 | - | - |
| Transfers to other reserves | | - | (13,921) | - | 13,921 |
| Transfers from other reserves | | - | 4,681 | - | (4,681) |
| Balance at end of the financial year | | 3,500,374 | 1,182,165 | 2,203,124 | 115,085 |
| 2030/31 | | | | | |
| Balance at beginning of the financial year | | 3,500,374 | 1,182,165 | 2,203,124 | 115,085 |
| Surplus/(deficit) for the year | | 19,887 | 19,887 | - | - |
| Transfers to other reserves | | - | (14,393) | - | 14,393 |
| Transfers from other reserves | | - | 4,441 | - | (4,441) |
| Balance at end of the financial year | | 3,520,261 | 1,192,100 | 2,203,124 | 125,037 |
| 2031/32 | | | | | |
| Balance at beginning of the financial year | | 3,520,261 | 1,192,100 | 2,203,124 | 125,037 |
| Surplus/(deficit) for the year | | 22,998 | 22,998 | - | - |
| Transfers to other reserves | | - | (15,097) | - | 15,097 |
| Transfers from other reserves | | - | 4,952 | - | (4,952) |
| Balance at end of the financial year | | 3,543,259 | 1,204,953 | 2,203,124 | 135,182 |
| 2032/33 | | | | | |
| Balance at beginning of the financial year | | 3,543,259 | 1,204,953 | 2,203,124 | 135,182 |
| Surplus/(deficit) for the year | | 24,046 | 24,046 | - | - |
| Transfers to other reserves | | - | (14,733) | - | 14,733 |
| Transfers from other reserves | | - | 9,373 | - | (9,373) |
| Balance at end of the financial year | | 3,567,305 | 1,223,639 | 2,203,124 | 140,542 |
| 2033/34 | | | | | |
| Balance at beginning of the financial year | | 3,567,305 | 1,223,639 | 2,203,124 | 140,542 |
| Surplus/(deficit) for the year | | 27,172 | 27,172 | - | - |
| Transfers to other reserves | | - | (15,413) | - | 15,413 |
| Transfers from other reserves | | - | 4,594 | - | (4,594) |
| Balance at end of the financial year | | 3,594,477 | 1,239,992 | 2,203,124 | 151,361 |
| 2034/35 | | | | | |
| Balance at beginning of the financial year | | 3,594,477 | 1,239,992 | 2,203,124 | 151,361 |
| Surplus/(deficit) for the year | | 29,363 | 29,363 | - | - |
| Transfers to other reserves | | - | (15,900) | - | 15,900 |
| Transfers from other reserves | | - | 4,715 | - | (4,715) |
| Balance at end of the financial year | | 3,623,840 | 1,258,170 | 2,203,124 | 162,546 |

Statement of Cash Flows

| | Notes | Forecast | Budget | Projections | | | | | | | | |
|---|-------|-----------|-----------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Cash flows from operating | | | | | | | | | | | | |
| Rates and charges | | 145,759 | 146,504 | 155,189 | 159,557 | 165,294 | 171,502 | 176,666 | 182,770 | 189,034 | 195,459 | 202,050 |
| Statutory fees and fines | | 26,361 | 27,232 | 27,050 | 27,890 | 28,725 | 29,591 | 30,477 | 31,391 | 32,333 | 33,305 | 34,306 |
| User fees | | 24,861 | 30,362 | 32,516 | 33,045 | 35,125 | 36,157 | 36,555 | 37,629 | 38,730 | 39,864 | 41,029 |
| Grants - operating | | 8,189 | 5,325 | 6,379 | 6,489 | 6,606 | 6,725 | 6,845 | 6,968 | 7,094 | 7,221 | 7,351 |
| Grants - capital | | 4,606 | 3,158 | 1,067 | 1,096 | 1,096 | 1,096 | 1,096 | 1,096 | 1,096 | 1,096 | 1,096 |
| Contributions - monetary | | 11,177 | 8,966 | 8,525 | 9,790 | 9,900 | 10,120 | 10,340 | 10,560 | 10,780 | 11,000 | 11,000 |
| Interest received | | 1,769 | 1,481 | 2,497 | 2,940 | 3,417 | 3,721 | 3,993 | 4,497 | 4,933 | 5,476 | 6,244 |
| Trust funds and deposits taken/(repaid) | | 1,843 | (1,156) | (65) | (70) | (69) | (68) | (67) | (67) | (66) | (65) | (64) |
| Other receipts | | 10,362 | 12,519 | 12,268 | 12,811 | 13,257 | 13,825 | 13,904 | 14,320 | 14,633 | 15,064 | 15,172 |
| Net GST refund / payment | | 5,525 | 3,762 | 4,928 | 4,510 | 5,051 | 5,200 | 5,446 | 5,598 | 5,841 | 5,935 | 6,194 |
| Employee costs | | (83,772) | (87,939) | (89,646) | (92,488) | (95,308) | (98,303) | (101,393) | (104,578) | (107,864) | (111,253) | (114,749) |
| Materials and services | | (100,894) | (109,794) | (109,508) | (109,381) | (113,519) | (115,814) | (119,090) | (122,468) | (126,712) | (129,533) | (133,247) |
| Other payments | | (1,460) | (1,875) | (1,807) | (1,867) | (1,908) | (1,961) | (2,020) | (2,070) | (2,126) | (2,187) | (2,249) |
| Net cash provided by operating activities | 4.4.1 | 54,327 | 38,546 | 49,393 | 54,322 | 57,668 | 61,791 | 62,752 | 65,645 | 67,705 | 71,383 | 74,133 |
| Cash flows from investing activities | | | | | | | | | | | | |
| Payments for property, infrastructure, plant and equipment | | (68,540) | (50,602) | (42,248) | (39,558) | (45,435) | (41,195) | (41,662) | (45,053) | (51,892) | (48,001) | (49,785) |
| Proceeds from sale of property, infrastructure, plant and equipment | | 3,061 | 14,401 | 3,475 | 5,125 | 725 | 175 | 175 | 175 | 175 | 175 | 175 |
| Advances to Subsidiary | | (126) | (145) | - | - | - | - | - | - | - | - | - |
| Net cash provided by investing activities | 4.4.2 | (65,605) | (36,346) | (38,773) | (34,433) | (44,710) | (41,020) | (41,487) | (44,878) | (51,717) | (47,826) | (49,610) |

Statement of Cash Flows cont'

| | Notes | Forecast | Budget | Projections | | | | | | | | |
|---|-------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | 2024/25 \$'000 | 2025/26 \$'000 | 2026/27 \$'000 | 2027/28 \$'000 | 2028/29 \$'000 | 2029/30 \$'000 | 2030/31 \$'000 | 2031/32 \$'000 | 2032/33 \$'000 | 2033/34 \$'000 | 2034/35 \$'000 |
| Cash flows from financing activities | | | | | | | | | | | | |
| Finance costs | | (3,072) | (3,519) | (3,657) | (3,874) | (3,635) | (3,326) | (3,021) | (2,671) | (2,367) | (2,101) | (1,837) |
| Proceeds from borrowings | | 6,500 | 4,000 | 8,000 | 4,500 | - | - | - | - | - | - | - |
| Repayment of borrowings | | (3,639) | (5,009) | (5,109) | (6,858) | (7,539) | (7,371) | (7,197) | (6,740) | (5,626) | (5,281) | (4,716) |
| Interest paid - lease liability | | (205) | (150) | (78) | (30) | (10) | - | - | - | - | - | - |
| Repayment of lease liabilities | | 476 | (790) | (982) | (339) | (306) | (290) | - | - | - | - | - |
| Net cash provided by financing activities | 4.4.3 | 60 | (5,468) | (1,826) | (6,601) | (11,490) | (10,987) | (10,218) | (9,411) | (7,993) | (7,382) | (6,553) |
| Net increase/(decrease) in cash & cash equivalents | | (11,218) | (3,267) | 8,794 | 13,288 | 1,467 | 9,785 | 11,047 | 11,356 | 7,994 | 16,175 | 17,971 |
| Cash and cash equivalents at the beginning of the financial year | | 64,381 | 53,161 | 49,893 | 58,686 | 71,974 | 73,441 | 83,226 | 94,273 | 105,629 | 113,622 | 129,798 |
| Cash and cash equivalents at the end of the financial year | 4.4.4 | 53,162 | 49,894 | 58,687 | 71,977 | 73,443 | 83,228 | 94,275 | 105,631 | 113,626 | 129,800 | 147,772 |

Statement of Capital Works (including carryover from prior year)

| | Forecast | Budget | Projections | | | | | | | | |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Property | | | | | | | | | | | |
| Land | 11,814 | - | - | - | 3,000 | - | - | - | 5,000 | - | - |
| Total land | 11,814 | - | - | - | 3,000 | - | - | - | 5,000 | - | - |
| Buildings | 14,749 | 9,361 | 7,735 | 8,066 | 9,178 | 8,636 | 7,186 | 8,337 | 7,980 | 9,418 | 9,138 |
| Heritage buildings | 2,765 | 655 | 998 | 733 | 974 | 667 | 1,400 | 833 | 1,220 | 270 | 1,524 |
| Total buildings | 17,514 | 10,016 | 8,733 | 8,799 | 10,152 | 9,303 | 8,586 | 9,170 | 9,200 | 9,688 | 10,662 |
| Total property | 29,329 | 10,016 | 8,733 | 8,799 | 13,152 | 9,303 | 8,586 | 9,170 | 14,200 | 9,688 | 10,662 |
| Plant and equipment | | | | | | | | | | | |
| Computers and telecommunications | 1,191 | 1,296 | 1,200 | 1,298 | 1,298 | 1,348 | 1,398 | 1,398 | 1,398 | 1,398 | 1,498 |
| Fixtures, fittings and furniture | 481 | 346 | 194 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 |
| Artworks | 132 | 143 | 70 | 70 | 70 | 125 | 120 | 155 | 160 | 125 | 125 |
| Library books | 952 | 756 | 771 | 786 | 801 | 817 | 833 | 850 | 866 | 883 | 901 |
| Plant, machinery and equipment | 4,153 | 4,675 | 3,888 | 3,909 | 4,183 | 4,021 | 4,086 | 3,933 | 4,448 | 4,792 | 4,792 |
| Total plant and equipment | 6,909 | 7,217 | 6,123 | 6,263 | 6,552 | 6,511 | 6,637 | 6,536 | 7,072 | 7,398 | 7,516 |
| Infrastructure | | | | | | | | | | | |
| Bridges | 44 | 80 | 82 | 83 | 85 | 87 | 88 | 90 | 92 | 94 | 96 |
| Drainage | 1,895 | 1,859 | 1,928 | 1,967 | 1,966 | 1,822 | 2,805 | 3,225 | 3,245 | 3,416 | 3,438 |
| Footpaths and cycleways | 5,063 | 4,753 | 4,979 | 4,630 | 4,639 | 4,740 | 4,711 | 4,580 | 5,078 | 4,958 | 4,467 |
| Other infrastructure | 989 | 1,622 | 3,338 | 1,128 | 1,143 | 1,208 | 1,223 | 1,238 | 1,254 | 1,295 | 1,312 |
| Parks, open space and streetscapes | 7,095 | 10,777 | 5,443 | 4,543 | 5,940 | 4,906 | 4,003 | 6,572 | 6,620 | 6,669 | 7,018 |
| Recreational, leisure and community facilities | 2,381 | 2,532 | 2,195 | 2,610 | 1,470 | 1,981 | 1,985 | 1,870 | 1,935 | 1,955 | 1,955 |
| Roads | 5,839 | 7,307 | 6,590 | 6,711 | 7,617 | 7,676 | 8,561 | 8,725 | 9,308 | 9,468 | 9,882 |
| Total infrastructure | 23,305 | 28,929 | 24,555 | 21,672 | 22,860 | 22,420 | 23,376 | 26,300 | 27,532 | 27,855 | 28,168 |
| Total capital works expenditure | 59,543 | 46,163 | 39,411 | 36,734 | 42,565 | 38,235 | 38,600 | 42,005 | 48,805 | 44,941 | 46,346 |

Statement of Capital Works cont'

| | Forecast | Budget | Projections | | | | | | | | |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Represented by: | | | | | | | | | | | |
| New asset expenditure | 15,807 | 6,008 | 3,322 | 947 | 5,507 | 1,862 | 1,457 | 1,737 | 6,607 | 2,357 | 1,482 |
| Asset renewal expenditure | 23,462 | 31,661 | 30,283 | 31,119 | 31,321 | 30,655 | 31,661 | 30,804 | 33,587 | 34,736 | 35,189 |
| Asset expansion expenditure | 568 | 919 | 1,677 | 465 | 455 | 430 | 430 | 2,833 | 925 | 890 | 890 |
| Asset upgrade expenditure | 19,706 | 7,574 | 4,129 | 4,203 | 5,281 | 5,287 | 5,052 | 6,632 | 7,686 | 6,958 | 8,785 |
| Total capital works expenditure | 59,543 | 46,163 | 39,411 | 36,734 | 42,564 | 38,235 | 38,600 | 42,005 | 48,805 | 44,941 | 46,346 |
| Funding sources represented by: | | | | | | | | | | | |
| Grants | 4,606 | 3,158 | 1,096 | 1,096 | 1,096 | 1,096 | 1,096 | 1,096 | 1,096 | 1,096 | 1,096 |
| Contributions | 12,740 | 4,676 | 3,499 | 2,711 | 6,320 | 3,481 | 3,041 | 3,352 | 7,573 | 2,594 | 2,715 |
| Council cash | 35,697 | 34,329 | 26,816 | 28,427 | 35,148 | 33,658 | 34,462 | 37,557 | 40,135 | 41,251 | 42,535 |
| Borrowings | 6,500 | 4,000 | 8,000 | 4,500 | - | - | - | - | - | - | - |
| Total capital works expenditure | 59,543 | 46,163 | 39,411 | 36,734 | 42,564 | 38,235 | 38,599 | 42,005 | 48,804 | 44,941 | 46,346 |
| Intangibles | 7,317 | 3,441 | 1,838 | 1,825 | 1,870 | 1,960 | 2,063 | 2,048 | 2,088 | 2,060 | 2,110 |
| Total capital investment (inc intangibles) | 66,859 | 49,604 | 41,249 | 38,559 | 44,435 | 40,195 | 40,663 | 44,053 | 50,893 | 47,001 | 48,456 |

Statement of Human Resources

| Staff numbers by divisions | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
|--------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE |
| Chief Executive Officer Total | 62.0 | 62.0 | 62.0 | 62.0 | 62.0 | 62.0 | 62.0 | 62.0 | 62.0 | 62.0 | 62.0 |
| Community and Wellbeing Total | 225.9 | 240.1 | 237.1 | 237.1 | 237.1 | 237.1 | 237.1 | 237.1 | 237.1 | 237.1 | 237.1 |
| Environment and Infrastructure Total | 230.3 | 226.9 | 226.9 | 226.9 | 226.9 | 226.9 | 226.9 | 226.9 | 226.9 | 226.9 | 226.9 |
| Organisation & Capability Total | 117.7 | 110.6 | 110.6 | 110.6 | 106.6 | 106.6 | 106.6 | 106.6 | 106.6 | 106.6 | 106.6 |
| Planning & Place Total | 107.1 | 101.8 | 101.8 | 101.8 | 101.8 | 101.8 | 101.8 | 101.8 | 101.8 | 101.8 | 101.8 |
| Total staff numbers | 743.0 | 741.4 | 738.4 | 738.4 | 734.4 | 734.4 | 734.4 | 734.4 | 734.4 | 734.4 | 734.4 |

| Staff numbers by position types | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
|---------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE |
| Permanent Employees | 650.6 | 664.6 | 664.6 | 664.6 | 664.6 | 664.6 | 664.6 | 664.6 | 664.6 | 664.6 | 664.6 |
| Casuals and temporary | 92.4 | 76.8 | 73.8 | 73.8 | 69.8 | 69.8 | 69.8 | 69.8 | 69.8 | 69.8 | 69.8 |
| Total staff numbers | 743.0 | 741.4 | 738.4 | 738.4 | 734.4 | 734.4 | 734.4 | 734.4 | 734.4 | 734.4 | 734.4 |

| Staff expenditure | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
|-----------------------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Employee costs - operating | 83,369 | 88,445 | 90,407 | 93,251 | 96,127 | 99,149 | 102,267 | 105,482 | 108,798 | 112,218 | 115,747 |
| Employee costs - capital | 8,858 | 6,420 | 6,609 | 6,817 | 6,391 | 6,592 | 6,800 | 7,014 | 7,235 | 7,463 | 7,698 |
| Total Employee Costs | 92,227 | 94,865 | 97,016 | 100,068 | 102,518 | 105,741 | 109,067 | 112,496 | 116,033 | 119,681 | 123,445 |

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

| | Total Budget | Permanent | | Temporary & Casual | | Total Budget FTE | Permanent | | Temporary & Casual | |
|---|---------------|------------------|------------------|--------------------|------------------|------------------|---------------|---------------|--------------------|---------------|
| | \$'000 | Full Time \$'000 | Part Time \$'000 | Casual \$'000 | Temporary \$'000 | | Full Time FTE | Part Time FTE | Casual FTE | Temporary FTE |
| Chief Executive Officer | 9,400 | 8,775 | 176 | - | 448 | 62.0 | 58.2 | 1.8 | - | 2.0 |
| Community and Wellbeing | 27,000 | 15,727 | 6,649 | 3,391 | 1,234 | 240.1 | 131.2 | 66.6 | 34.1 | 8.2 |
| Environment and Infrastructure | 26,298 | 24,340 | 953 | 384 | 621 | 226.9 | 207.8 | 10.2 | 3.9 | 5.0 |
| Organisation & Capability | 14,722 | 10,970 | 996 | 227 | 2,528 | 110.6 | 80.3 | 9.7 | 3.0 | 17.6 |
| Planning & Place | 12,821 | 12,130 | 379 | 178 | 135 | 101.8 | 95.6 | 3.3 | 2.0 | 1.0 |
| Total Salary, Super, and Allowance | 90,241 | 71,942 | 9,153 | 4,180 | 4,966 | 741.4 | 573.1 | 91.6 | 43.0 | 33.8 |
| Other employee related expenditure | 4,624 | | | | | | | | | |
| Capitalised labour costs | (6,420) | | | | | | | | | |
| Total Operating staff expenditure | 88,445 | | | | | | | | | |

Summary of Planned Human Resources Expenditure

For the ten years ending 30 June 2035

| | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Chief Executive Officer | | | | | | | | | | |
| Permanent - Full Time | 7,525 | 7,747 | 7,991 | 8,242 | 8,502 | 8,770 | 9,046 | 9,331 | 9,625 | 9,928 |
| <i>Women</i> | 4,167 | 4,290 | 4,425 | 4,564 | 4,708 | 4,856 | 5,009 | 5,167 | 5,330 | 5,498 |
| <i>Men</i> | 3,358 | 3,457 | 3,566 | 3,678 | 3,794 | 3,914 | 4,037 | 4,164 | 4,295 | 4,430 |
| <i>TBA</i> | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part Time | 1,426 | 1,468 | 1,515 | 1,563 | 1,612 | 1,663 | 1,715 | 1,769 | 1,825 | 1,883 |
| <i>Women</i> | 576 | 593 | 612 | 631 | 651 | 672 | 693 | 715 | 738 | 761 |
| <i>Men</i> | 113 | 116 | 120 | 124 | 128 | 132 | 136 | 140 | 144 | 149 |
| <i>TBA</i> | 737 | 759 | 783 | 808 | 833 | 859 | 886 | 914 | 943 | 973 |
| Total Chief Executive Officer | 8,951 | 9,215 | 9,506 | 9,805 | 10,114 | 10,433 | 10,761 | 11,100 | 11,450 | 11,811 |
| Community and Wellbeing | | | | | | | | | | |
| Permanent - Full Time | 12,078 | 12,433 | 12,824 | 13,228 | 13,645 | 14,075 | 14,518 | 14,975 | 15,447 | 15,933 |
| <i>Women</i> | 7,531 | 7,752 | 7,996 | 8,248 | 8,508 | 8,776 | 9,052 | 9,337 | 9,631 | 9,934 |
| <i>Men</i> | 4,547 | 4,681 | 4,828 | 4,980 | 5,137 | 5,299 | 5,466 | 5,638 | 5,816 | 5,999 |
| <i>TBA</i> | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part Time | 10,298 | 10,600 | 10,934 | 11,278 | 11,633 | 11,998 | 12,376 | 12,766 | 13,167 | 13,582 |
| <i>Women</i> | 5,747 | 5,916 | 6,102 | 6,294 | 6,492 | 6,696 | 6,907 | 7,125 | 7,349 | 7,580 |
| <i>Men</i> | 1,727 | 1,778 | 1,834 | 1,892 | 1,952 | 2,013 | 2,076 | 2,141 | 2,208 | 2,278 |
| <i>TBA</i> | 2,823 | 2,906 | 2,998 | 3,092 | 3,189 | 3,289 | 3,393 | 3,500 | 3,610 | 3,724 |
| Total Community and Wellbeing | 22,376 | 23,033 | 23,758 | 24,506 | 25,278 | 26,073 | 26,894 | 27,741 | 28,614 | 29,515 |
| Environment and Infrastructure | | | | | | | | | | |
| Permanent - Full Time | 19,204 | 19,769 | 20,392 | 21,035 | 21,697 | 22,381 | 23,086 | 23,813 | 24,563 | 25,336 |
| <i>Women</i> | 4,651 | 4,788 | 4,939 | 5,095 | 5,255 | 5,421 | 5,592 | 5,768 | 5,950 | 6,137 |
| <i>Men</i> | 14,553 | 14,981 | 15,453 | 15,940 | 16,442 | 16,960 | 17,494 | 18,045 | 18,613 | 19,199 |
| <i>TBA</i> | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part Time | 6,089 | 6,267 | 6,465 | 6,669 | 6,879 | 7,096 | 7,319 | 7,550 | 7,787 | 8,032 |
| <i>Women</i> | 926 | 953 | 983 | 1,014 | 1,046 | 1,079 | 1,113 | 1,148 | 1,184 | 1,221 |
| <i>Men</i> | 1,315 | 1,354 | 1,397 | 1,441 | 1,486 | 1,533 | 1,581 | 1,631 | 1,682 | 1,735 |
| <i>TBA</i> | 3,847 | 3,960 | 4,085 | 4,214 | 4,347 | 4,484 | 4,625 | 4,771 | 4,921 | 5,076 |
| Total Environment and Infrastructure | 25,293 | 26,036 | 26,857 | 27,704 | 28,576 | 29,477 | 30,405 | 31,363 | 32,350 | 33,368 |

| | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
|--|---------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|----------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Organisation & Capability | | | | | | | | | | |
| Permanent - Full Time | 8,209 | 8,450 | 8,716 | 8,991 | 9,274 | 9,566 | 9,867 | 10,178 | 10,499 | 10,830 |
| <i>Women</i> | 4,418 | 4,548 | 4,691 | 4,839 | 4,991 | 5,148 | 5,310 | 5,477 | 5,650 | 5,828 |
| <i>Men</i> | 3,791 | 3,902 | 4,025 | 4,152 | 4,283 | 4,418 | 4,557 | 4,701 | 4,849 | 5,002 |
| <i>TBA</i> | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part Time | 3,758 | 3,868 | 3,990 | 4,115 | 4,245 | 4,379 | 4,517 | 4,659 | 4,805 | 4,957 |
| <i>Women</i> | 1,060 | 1,091 | 1,125 | 1,160 | 1,197 | 1,235 | 1,274 | 1,314 | 1,355 | 1,398 |
| <i>Men</i> | 540 | 556 | 574 | 592 | 611 | 630 | 650 | 670 | 691 | 713 |
| <i>TBA</i> | 2,158 | 2,221 | 2,291 | 2,363 | 2,437 | 2,514 | 2,593 | 2,675 | 2,759 | 2,846 |
| Total Organisation & Capability | 11,967 | 12,318 | 12,706 | 13,106 | 13,519 | 13,945 | 14,384 | 14,837 | 15,304 | 15,787 |
| Planning & Place | | | | | | | | | | |
| Permanent - Full Time | 10,128 | 10,426 | 10,754 | 11,093 | 11,443 | 11,804 | 12,176 | 12,560 | 12,955 | 13,363 |
| <i>Women</i> | 6,515 | 6,707 | 6,918 | 7,136 | 7,361 | 7,593 | 7,832 | 8,079 | 8,333 | 8,595 |
| <i>Men</i> | 3,613 | 3,719 | 3,836 | 3,957 | 4,082 | 4,211 | 4,344 | 4,481 | 4,622 | 4,768 |
| <i>TBA</i> | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part Time | 2,380 | 2,450 | 2,528 | 2,608 | 2,690 | 2,775 | 2,863 | 2,953 | 3,047 | 3,143 |
| <i>Women</i> | 1,344 | 1,384 | 1,428 | 1,473 | 1,519 | 1,567 | 1,616 | 1,667 | 1,720 | 1,774 |
| <i>Men</i> | 423 | 435 | 449 | 463 | 478 | 493 | 509 | 525 | 542 | 559 |
| <i>TBA</i> | 613 | 631 | 651 | 672 | 693 | 715 | 738 | 761 | 785 | 810 |
| Total Planning & Place | 12,509 | 12,876 | 13,282 | 13,701 | 14,133 | 14,579 | 15,039 | 15,513 | 16,002 | 16,506 |
| Total Permanent Employees | | | | | | | | | | |
| Permanent - Full Time | 57,144 | 58,824 | 60,677 | 62,589 | 64,560 | 66,594 | 68,692 | 70,855 | 73,087 | 75,390 |
| <i>Women</i> | 27,283 | 28,085 | 28,970 | 29,882 | 30,824 | 31,795 | 32,796 | 33,829 | 34,895 | 35,994 |
| <i>Men</i> | 29,861 | 30,739 | 31,708 | 32,706 | 33,737 | 34,799 | 35,896 | 37,026 | 38,193 | 39,396 |
| <i>TBA</i> | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part Time | 23,951 | 24,655 | 25,432 | 26,233 | 27,059 | 27,911 | 28,791 | 29,698 | 30,633 | 31,598 |
| <i>Women</i> | 9,654 | 9,938 | 10,251 | 10,573 | 10,907 | 11,250 | 11,604 | 11,970 | 12,347 | 12,736 |
| <i>Men</i> | 4,119 | 4,240 | 4,373 | 4,511 | 4,653 | 4,800 | 4,951 | 5,107 | 5,268 | 5,434 |
| <i>TBA</i> | 10,178 | 10,478 | 10,808 | 11,148 | 11,499 | 11,861 | 12,235 | 12,621 | 13,018 | 13,428 |
| Total Permanent Employees Wages & Super | 81,095 | 83,479 | 86,109 | 88,822 | 91,619 | 94,505 | 97,482 | 100,553 | 103,720 | 106,988 |
| Casuals, temporary and other expenditure | 13,771 | 13,537 | 13,959 | 13,696 | 14,122 | 14,561 | 15,014 | 15,480 | 15,960 | 16,457 |
| Less Capitalised labour | (6,420) | (6,609) | (6,817) | (6,391) | (6,592) | (6,800) | (7,014) | (7,235) | (7,463) | (7,698) |
| Total Operating staff expenditure | 88,445 | 90,407 | 93,251 | 96,127 | 99,149 | 102,267 | 105,482 | 108,798 | 112,218 | 115,747 |

* TBA includes vacant roles, new roles, and persons of a self-described gender

Summary of Planned Human Resources Expenditure cont'

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE |
| Chief Executive Officer | | | | | | | | | | | |
| Permanent - Full Time | 51.0 | 51.0 | 51.0 | 51.0 | 51.0 | 51.0 | 51.0 | 51.0 | 51.0 | 51.0 | 51.0 |
| <i>Women</i> | 30.0 | 30.0 | 30.0 | 30.0 | 30.0 | 30.0 | 30.0 | 30.0 | 30.0 | 30.0 | 30.0 |
| <i>Men</i> | 21.0 | 21.0 | 21.0 | 21.0 | 21.0 | 21.0 | 21.0 | 21.0 | 21.0 | 21.0 | 21.0 |
| <i>TBA</i> | - | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part Time | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 | 9.0 |
| <i>Women</i> | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 |
| <i>Men</i> | 0.7 | 0.7 | 0.7 | 0.7 | 0.7 | 0.7 | 0.7 | 0.7 | 0.7 | 0.7 | 0.7 |
| <i>TBA</i> | 3.4 | 3.4 | 3.4 | 3.4 | 3.4 | 3.4 | 3.4 | 3.4 | 3.4 | 3.4 | 3.4 |
| Total Chief Executive Officer | 60.0 | 60.0 | 60.0 | 60.0 | 60.0 | 60.0 | 60.0 | 60.0 | 60.0 | 60.0 | 60.0 |
| Community and Wellbeing | | | | | | | | | | | |
| Permanent - Full Time | 103.3 | 103.3 | 103.3 | 103.3 | 103.3 | 103.3 | 103.3 | 103.3 | 103.3 | 103.3 | 103.3 |
| <i>Women</i> | 63.0 | 63.0 | 63.0 | 63.0 | 63.0 | 63.0 | 63.0 | 63.0 | 63.0 | 63.0 | 63.0 |
| <i>Men</i> | 40.3 | 40.3 | 40.3 | 40.3 | 40.3 | 40.3 | 40.3 | 40.3 | 40.3 | 40.3 | 40.3 |
| <i>TBA</i> | - | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part Time | 94.5 | 94.5 | 94.5 | 94.5 | 94.5 | 94.5 | 94.5 | 94.5 | 94.5 | 94.5 | 94.5 |
| <i>Women</i> | 53.4 | 53.4 | 53.4 | 53.4 | 53.4 | 53.4 | 53.4 | 53.4 | 53.4 | 53.4 | 53.4 |
| <i>Men</i> | 19.9 | 19.9 | 19.9 | 19.9 | 19.9 | 19.9 | 19.9 | 19.9 | 19.9 | 19.9 | 19.9 |
| <i>TBA</i> | 21.2 | 21.2 | 21.2 | 21.2 | 21.2 | 21.2 | 21.2 | 21.2 | 21.2 | 21.2 | 21.2 |
| Total Community and Wellbeing | 197.8 | 197.8 | 197.8 | 197.8 | 197.8 | 197.8 | 197.8 | 197.8 | 197.8 | 197.8 | 197.8 |
| Environment and Infrastructure | | | | | | | | | | | |
| Permanent - Full Time | 169.5 | 169.5 | 169.5 | 169.5 | 169.5 | 169.5 | 169.5 | 169.5 | 169.5 | 169.5 | 169.5 |
| <i>Women</i> | 39.7 | 39.7 | 39.7 | 39.7 | 39.7 | 39.7 | 39.7 | 39.7 | 39.7 | 39.7 | 39.7 |
| <i>Men</i> | 129.8 | 129.8 | 129.8 | 129.8 | 129.8 | 129.8 | 129.8 | 129.8 | 129.8 | 129.8 | 129.8 |
| <i>TBA</i> | - | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part Time | 48.5 | 48.5 | 48.5 | 48.5 | 48.5 | 48.5 | 48.5 | 48.5 | 48.5 | 48.5 | 48.5 |
| <i>Women</i> | 8.9 | 8.9 | 8.9 | 8.9 | 8.9 | 8.9 | 8.9 | 8.9 | 8.9 | 8.9 | 8.9 |
| <i>Men</i> | 14.1 | 14.1 | 14.1 | 14.1 | 14.1 | 14.1 | 14.1 | 14.1 | 14.1 | 14.1 | 14.1 |
| <i>TBA</i> | 25.5 | 25.5 | 25.5 | 25.5 | 25.5 | 25.5 | 25.5 | 25.5 | 25.5 | 25.5 | 25.5 |
| Total Environment and Infrastructure | 218.0 | 218.0 | 218.0 | 218.0 | 218.0 | 218.0 | 218.0 | 218.0 | 218.0 | 218.0 | 218.0 |

| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE | FTE |
| Organisation & Capability | | | | | | | | | | | |
| Permanent - Full Time | 60.6 | 60.6 | 60.6 | 60.6 | 60.6 | 60.6 | 60.6 | 60.6 | 60.6 | 60.6 | 60.6 |
| <i>Women</i> | 32.6 | 32.6 | 32.6 | 32.6 | 32.6 | 32.6 | 32.6 | 32.6 | 32.6 | 32.6 | 32.6 |
| <i>Men</i> | 28.0 | 28.0 | 28.0 | 28.0 | 28.0 | 28.0 | 28.0 | 28.0 | 28.0 | 28.0 | 28.0 |
| <i>TBA</i> | - | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part Time | 29.4 | 29.4 | 29.4 | 29.4 | 29.4 | 29.4 | 29.4 | 29.4 | 29.4 | 29.4 | 29.4 |
| <i>Women</i> | 10.2 | 10.2 | 10.2 | 10.2 | 10.2 | 10.2 | 10.2 | 10.2 | 10.2 | 10.2 | 10.2 |
| <i>Men</i> | 5.2 | 5.2 | 5.2 | 5.2 | 5.2 | 5.2 | 5.2 | 5.2 | 5.2 | 5.2 | 5.2 |
| <i>TBA</i> | 14.0 | 14.0 | 14.0 | 14.0 | 14.0 | 14.0 | 14.0 | 14.0 | 14.0 | 14.0 | 14.0 |
| Total Organisation & Capability | 90.0 | 90.0 | 90.0 | 90.0 | 90.0 | 90.0 | 90.0 | 90.0 | 90.0 | 90.0 | 90.0 |
| Planning & Place | | | | | | | | | | | |
| Permanent - Full Time | 79.6 | 79.6 | 79.6 | 79.6 | 79.6 | 79.6 | 79.6 | 79.6 | 79.6 | 79.6 | 79.6 |
| <i>Women</i> | 51.6 | 51.6 | 51.6 | 51.6 | 51.6 | 51.6 | 51.6 | 51.6 | 51.6 | 51.6 | 51.6 |
| <i>Men</i> | 28.0 | 28.0 | 28.0 | 28.0 | 28.0 | 28.0 | 28.0 | 28.0 | 28.0 | 28.0 | 28.0 |
| <i>TBA</i> | - | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part Time | 19.2 | 19.2 | 19.2 | 19.2 | 19.2 | 19.2 | 19.2 | 19.2 | 19.2 | 19.2 | 19.2 |
| <i>Women</i> | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 |
| <i>Men</i> | 3.8 | 3.8 | 3.8 | 3.8 | 3.8 | 3.8 | 3.8 | 3.8 | 3.8 | 3.8 | 3.8 |
| <i>TBA</i> | 4.4 | 4.4 | 4.4 | 4.4 | 4.4 | 4.4 | 4.4 | 4.4 | 4.4 | 4.4 | 4.4 |
| Total Planning & Place | 98.8 | 98.8 | 98.8 | 98.8 | 98.8 | 98.8 | 98.8 | 98.8 | 98.8 | 98.8 | 98.8 |
| Total Permanent Employees | | | | | | | | | | | |
| Permanent - Full Time | 464.0 | 464.0 | 464.0 | 464.0 | 464.0 | 464.0 | 464.0 | 464.0 | 464.0 | 464.0 | 464.0 |
| <i>Women</i> | 216.9 | 216.9 | 216.9 | 216.9 | 216.9 | 216.9 | 216.9 | 216.9 | 216.9 | 216.9 | 216.9 |
| <i>Men</i> | 247.1 | 247.1 | 247.1 | 247.1 | 247.1 | 247.1 | 247.1 | 247.1 | 247.1 | 247.1 | 247.1 |
| <i>TBA</i> | - | - | - | - | - | - | - | - | - | - | - |
| Permanent - Part Time | 200.5 | 200.5 | 200.5 | 200.5 | 200.5 | 200.5 | 200.5 | 200.5 | 200.5 | 200.5 | 200.5 |
| <i>Women</i> | 88.4 | 88.4 | 88.4 | 88.4 | 88.4 | 88.4 | 88.4 | 88.4 | 88.4 | 88.4 | 88.4 |
| <i>Men</i> | 43.7 | 43.7 | 43.7 | 43.7 | 43.7 | 43.7 | 43.7 | 43.7 | 43.7 | 43.7 | 43.7 |
| <i>TBA</i> | 68.5 | 68.5 | 68.5 | 68.5 | 68.5 | 68.5 | 68.5 | 68.5 | 68.5 | 68.5 | 68.5 |
| Total Permanent Employees Wages & Super | 664.5 | 664.5 | 664.5 | 664.5 | 664.5 | 664.5 | 664.5 | 664.5 | 664.5 | 664.5 | 664.5 |
| Casuals, temporary and other expenditure | 76.9 | 76.9 | 73.9 | 73.9 | 69.9 | 69.9 | 69.9 | 69.9 | 69.9 | 69.9 | 69.9 |
| Less Capitalised labour | (47.8) | (47.8) | (47.8) | (47.8) | (43.8) | (43.8) | (43.8) | (43.8) | (43.8) | (43.8) | (43.8) |
| Total Operating staff expenditure | 693.7 | 693.7 | 690.7 | 690.7 | 690.7 | 690.7 | 690.7 | 690.7 | 690.7 | 690.7 | 690.7 |

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are a critical source of revenue that allows Council to deliver works and services for the community. The Victorian Government Fair Go Rates System (FGRS) sets out the maximum amount Councils may increase rates in a year. For 2025-26 the FGRS cap has been set at 3.00 per cent. The cap applies to general rates and is calculated on the basis of Council's average rates. As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

To achieve the objectives of the Council Plan, while maintaining service levels, infrastructure asset responsibilities, cash reserves and debt management, the average general rate will be required to increase by 3.00 percent in line with the FGRS cap.

Due to the impact of the revaluation process in the 2025-26 year, the rate percentage change on the Capital Improved Value of individual properties may vary. Variation to rates are impacted by the average general rate increase and the property valuation movements of individual properties relative to the average across the municipality. If a property increased by more in value than the average for the City of Stonnington, the general rates will increase by more than 3.00 percent, while if a property value increased by less than the average the rates will increase by less than 3.00 percent and may in fact reduce from the previous year.

Supplementary rates income will be lower by \$0.20 million compared to the 2024-25 forecast actual. Special rates and charges income relate to Traders Associations.

Waste management charges are levied on the basis of cost recovery and the Financial Plan reflects both an increase in Waste and Recycling Charges as well as increased contractor expenses. Future years waste charges are estimated to increase in line with CPI plus the landfill levy and recycling increases, to ensure Council continues to recover the full costs of providing waste services.

Total rates and charges for 2025-26 will be \$148.81 million. More information can be found in Council's Revenue and Rating Plan 2025 to 2029.

A. The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

| | Forecast 2024/25 \$'000 | Budget 2025/26 \$'000 | Change | |
|--|-------------------------------|-----------------------------|--------------|-------------|
| | | | \$'000 | % |
| General rates | 110,217 | 115,178 | 4,961 | 4.5% |
| Cultural and Recreational | 125 | 128 | 3 | 2.4% |
| Service rates and charges | 30,418 | 29,846 | (572) | (1.9%) |
| Special rates and charges | 1,847 | 2,195 | 348 | 18.8% |
| Supplementary rates and rate adjustments | 1,296 | 1,100 | (196) | (15.1%) |
| Interest on rates and charges | 612 | 360 | (252) | (41.2%) |
| Total rates and charges | 144,515 | 148,807 | 4,292 | 3.0% |

General rates are subject to the rate cap established under the FGRS with additional supplementary rates from the prior year. Therefore, when annualised supplementary rates for 2024-25 are included in the base (per the legislated State Government rate cap formula), the total per cent change for 2025-26 is 4.5 per cent.

Reduction of special rates in 2024-25 forecast is mainly due to property demolition.

Construction activities were higher than average in 2024-25 hence higher supplementary rates than 2025-26 Budget.

The Council has been unable to undertake significant debt collection activities in 2024-25 due to changes in the Local Government Act, which imposed an embargo on legal action. As a result, collections in 2024-25 are lower compared to prior years. Debt collection for rates in arrears exceeding two years will recommence in August 2025, once the debt satisfies the two-year restriction outlined in the Local Government Legislation Amendment (Rating and Other Matters) Act 2022. Consequently, a higher amount of outstanding debt interest was generated in 2024-25

- B. The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

| Type or class of land | 2024/25 Dollar/\$CIV | 2025/26 Dollar/\$CIV | Change |
|--|-------------------------|-------------------------|--------|
| General rate for rateable residential properties | 0.0010279 | 0.0010342 | 0.6% |
| General rate for rateable commercial properties | 0.0010279 | 0.0010342 | 0.6% |

- C. The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

| Type or class of land | Forecast 2024/25 \$'000 | Budget 2025/26 \$'000 | Change | |
|---|-------------------------------|-----------------------------|--------------|-------------|
| | | | \$'000 | % |
| Residential | 96,682 | 100,238 | 3,556 | 3.7% |
| Commercial | 13,535 | 14,940 | 1,405 | 10.4% |
| Total General Rates (Residential and Commercial) | 110,217 | 115,178 | 4,961 | 4.5% |
| Cultural and Recreational | 125 | 128 | 3 | 2.4% |

- D. The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

| Type or class of land | 1-Jul-24 2024/25 Number | Budget 2025/26 Number | Change | |
|--|-------------------------------|-----------------------------|------------|-------------|
| | | | Number | % |
| Residential | 60,737 | 61,242 | 505 | 0.8% |
| Commercial | 6,508 | 6,521 | 13 | 0.2% |
| Total number of assessments (excl. Culture & Rec) | 67,245 | 67,763 | 518 | 0.8% |
| Cultural and Recreational | 12 | 12 | - | 0.0% |

- E. The basis of valuation to be used is the Capital Improved Value (CIV).

- F. The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

| Type or class of land | Budget 2024/25 \$'000 | Budget 2025/26 \$'000 | Change | |
|---|-----------------------------|-----------------------------|------------------|-------------|
| | | | \$'000 | % |
| Residential | 93,247,638 | 96,923,518 | 3,675,880 | 3.9% |
| Commercial | 13,971,595 | 14,446,790 | 475,195 | 3.4% |
| Total Residential and Commercial value of land | 107,219,233 | 111,370,308 | 4,151,075 | 3.9% |
| Cultural and Recreational | 194,600 | 226,400 | 31,800 | 16.3% |
| Total value of land | 107,413,833 | 111,596,708 | 4,182,875 | 3.9% |

- G. The municipal charge under Section 159 of the Act compared with the previous financial year

| Type of Charge | Per Rateable Property 2024/25 \$ | Per Rateable Property 2025/26 \$ | Change |
|----------------|--|--|--------|
| Municipal | - | - | NA |

H. The estimated total amount to be raised by municipal charges compared with the previous financial year

| Type of Charge | 2024/25 \$ | 2025/26 \$ | Change |
|----------------|---------------|---------------|--------|
| Municipal | - | - | NA |

I. The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

| Type of Charge | Per Rateable Property 2024/25 \$ | Per Rateable Property 2025/26 \$ | Change |
|---|---|---|---------|
| Waste Management Charge - Base Residential | 260.00 | 260.00 | 0.0% |
| Waste Management Minimum 120L Residential | 362.00 | 362.00 | 0.0% |
| Waste Management Minimum 240L Shared Bin (\$6 Discount) - residential | 356.00 | 356.00 | 0.0% |
| Waste Management Multi-unit dwelling 60L (shared 120L bin) - residential | 310.00 | 310.00 | 0.0% |
| Waste Management Charge - residential 240L bin | 724.00 | 724.00 | 0.0% |
| Waste Management Charge - Base non-residential | 260.00 | 260.00 | 0.0% |
| Waste Management Minimum 120L non-residential | 362.00 | 362.00 | 0.0% |
| Waste Management Minimum 240L Shared Bin (\$6 Discount) – non-residential | 356.00 | 356.00 | 0.0% |
| Waste Management Charge - non-residential 240L bin | 724.00 | 724.00 | 0.0% |
| Additional Recycling bin above two free provision- residential and commercial 120L or 240L | 63.00 | 65.00 | 3.2% |
| Food and Green Waste (FOGO) Charge - residential 60L bin (shared 120L) | 68.00 | 71.00 | 4.4% |
| Food and Green Waste (FOGO) Charge - residential 120L bin | 136.00 | 90.00 | (33.8%) |
| Food and Green Waste (FOGO) Charge - residential 240L bin | 184.00 | 128.00 | (30.4%) |
| Food and Green Waste (FOGO) Charge – non-residential 120L bin | 136.00 | 90.00 | (33.8%) |
| Food and Green Waste (FOGO) Charge – non-residential 240L bin | 184.00 | 128.00 | (30.4%) |

J. The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

| | Budgeted 2024/25 \$ | Budget 2025/26 \$ | Change |
|--|---------------------------|-------------------------|---------------|
| Waste Management Charge - Base Residential | 3,435,900 | 3,517,800 | 2.4% |
| Waste Management Minimum 120L Residential | 9,343,962 | 9,359,148 | 0.2% |
| Waste Management Minimum 240L Shared Bin (\$6 Discount) - residential | 3,996,456 | 4,595,248 | 15.0% |
| Waste Management Multi-unit dwelling 60L (shared 120L bin) - residential | 310,000 | - | NA |
| Waste Management Charge - residential 240L bin | 7,325,432 | 7,290,544 | (0.5%) |
| Waste Management Charge - Base non-residential | 157,040 | 163,540 | 4.1% |
| Waste Management Minimum 120L non-residential | 982,106 | 978,848 | (0.3%) |
| Waste Management Minimum 240L Shared Bin (\$6 Discount) – non-residential | 70,844 | 75,828 | 7.0% |
| Waste Management Charge - non-residential 240L bin | 1,920,772 | 1,891,812 | (1.5%) |
| Additional Recycling bin above two free provisions | - | - | NA |
| Food and Green Waste (FOGO) Charge - residential 120L bin | 706,520 | 478,980 | (32.2%) |
| Food and Green Waste (FOGO) Charge - residential 240L bin | 2,043,136 | 1,373,824 | (32.8%) |
| Food and Green Waste (FOGO) Charge – non-residential 120L bin | 5,848 | 8,730 | 49.3% |
| Food and Green Waste (FOGO) Charge – non-residential 240L bin | 29,440 | 111,744 | 279.6% |
| Total | 30,327,456 | 29,846,046 | (1.6%) |

- K. The estimated total amount to be raised by all rates and charges compared with the previous financial year

| | Forecast | Budget | Change |
|---|-------------------|-------------------|----------------|
| | 2024/25 \$'000 | 2025/26 \$'000 | |
| Rates and charges | 110,217 | 115,178 | 4.5% |
| Service rates and charges | 30,418 | 29,846 | (1.9%) |
| Supplementary rates | 1,296 | 1,100 | (15.1%) |
| Cultural & Recreation and special rate charge other | 2,584 | 2,683 | 3.8% |
| Total Rates and charges | 144,515 | 148,807 | 3.0% |

- L. Fair Go Rates System Compliance

City of Stonnington Council is fully compliant with the State Government's Fair Go Rates System. The table below details the budget assumptions.

| | Budget 2024/25 | Budget 2025/26 |
|---|-------------------|-------------------|
| Total Rates (\$'000) | 107,273 | 111,841 |
| Number of rateable properties (excluding Cultural and Recreational) | 67,245 | 67,763 |
| Base Average Rates | 1,595.25 | 1,650.47 |
| Maximum Rate Increase (set by the State Government) | 2.75% | 3.00% |
| Capped Average Rate | 1,639.12 | 1,699.98 |
| Maximum General Rates (\$'000) | 110,223 | 115,196 |
| Budgeted General Rates (\$'000) | 110,208 | 115,178 |
| Budgeted Supplementary Rates (\$'000) | 791 | 1,100 |
| Budgeted Total Rates Revenue | 110,999 | 116,278 |

- M. Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2025-26 estimated \$1.10 million; 2024-25 \$1.30 million forecast);
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes in use of land such that residential land becomes commercial land and vice versa.

- N. Differential rates: City of Stonnington has elected not to make a declaration of differential rates.

4.1.2 Statutory fees and fines

| | Forecast | Budget | Change | |
|---------------------------------------|---------------|---------------|--------------|--------------|
| | 2024/25 | 2025/26 | \$'000 | % |
| | \$'000 | \$'000 | | |
| Infringements and costs | 17,111 | 18,029 | 918 | 5.36% |
| Court recoveries | 3,516 | 4,075 | 559 | 15.90% |
| Town planning fees | 1,602 | 1,404 | (198) | (12.36%) |
| Land information certificates | 234 | 244 | 10 | 4.27% |
| Permits | 2,876 | 2,786 | (90) | (3.13%) |
| Total statutory fees and fines | 25,339 | 26,538 | 1,199 | 4.73% |

The Financial Plan indexes statutory fees, set by state legislation, according to the estimated annual rate of the Rates Cap. These fees are outside the control of Council and therefore can be subject to increases less than Council estimates depending on the decision determined by the State Government each year.

The use of Rates Cap assumptions reflects State Government prescribed rates and statutory fee increases.

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Public Health and Wellbeing Act 2008 registrations and traffic enforcement fees. Increases in statutory fees are made in accordance with legislative requirements. State Government has changed Planning Controls, expected to result in reduced planning applications to Council.

The budget displays an increase of \$1.20 million in statutory fees and fines revenue compared with 2024-25 forecast. The increase is predominately driven from an increase in infringement income from the installation of new smart parking sensors.

4.1.3 User fees

| | Forecast | Budget | Change | |
|--------------------------------|---------------|---------------|--------------|---------------|
| | 2024/25 | 2025/26 | \$'000 | % |
| | \$'000 | \$'000 | | |
| Aged and health services | 16 | 29 | 13 | 81.25% |
| Leisure centre and recreation | 6,877 | 7,416 | 539 | 7.84% |
| Childcare/children's programs | 2,861 | 3,199 | 338 | 11.81% |
| Car Parking | 5,397 | 7,590 | 2,193 | 40.63% |
| Registration and other permits | 727 | 1,858 | 1,131 | 155.57% |
| Building services | 3,862 | 4,492 | 630 | 16.31% |
| Waste management services | 1,064 | 975 | (89) | (8.36%) |
| Green fees | 1,964 | 2,098 | 134 | 6.82% |
| Contracted user fees | 181 | 191 | 10 | 5.52% |
| Arts and Events | 399 | 520 | 121 | 30.33% |
| Other fees and charges | 918 | 727 | (191) | (20.81%) |
| Total user fees | 24,266 | 29,095 | 4,829 | 19.90% |

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users for Council's services, rather than funding these through general rates income. These include the use of leisure, entertainment and other community facilities and the provision of community services.

The budget displays an increase of \$4.83 million in user fees compared with 2024-25 forecast. The increase is predominately driven through \$2.05 million of cost recovery of the Victorian Government Congestion Levy, which is a new levy payable to the Government from 1 January 2026.

In addition, Council has reviewed resident parking permit fees, and in line with surrounding Councils, has introduced scaled fees from the first permit issued, starting 1 January 2026. This will increase registrations and other permits by \$1.01 million.

Furthermore, leisure centre and recreation income is budgeted to increase by \$0.54 million with growth target assumptions mainly from the Stonnington Sports Stadium and Aquatic Centres.

User fees and charges have been reviewed in line with market rates, with any increases budgeted at manageable and sustainable levels to maintain cost recovery. The pricing principle factors that determine Council's user fees and charges are equity, user-pays, cost recovery and market rates. As a general guide, user fees and charges are escalated in the 10-Year Financial Plan in line with forecast CPI which assists in offsetting the cost increases to Council for the provision of these services. Benchmarking with surrounding Councils and other like businesses has resulted in greater than CPI increases for childcare, building services, and green fees.

A detailed listing of user fees is included in **Appendix B**.

4.1.4 Grants

| | Forecast | Budget | Change | |
|--|-------------------|-------------------|----------------|--------------|
| | 2024/25 \$'000 | 2025/26 \$'000 | \$'000 | % |
| Grants were received in respect of the following: | | | | |
| Summary of grants | | | | |
| Commonwealth funded grants | 6,357 | 5,352 | (1,005) | (16%) |
| State funded grants | 6,126 | 3,867 | (2,259) | (37%) |
| Total grants received | 12,483 | 9,219 | (3,264) | (26%) |
| (a) Operating Grants | | | | |
| Recurrent - Commonwealth Government | | | | |
| Financial Assistance Grants | 3,395 | 3,335 | (60) | (2%) |
| Aged and home care | 1,236 | - | (1,236) | (100%) |
| Recurrent - State Government | | | | |
| School crossing supervisors | 392 | 395 | 3 | 1% |
| Libraries | 787 | 790 | 3 | 0% |
| Maternal and child health | 1,057 | 820 | (237) | (22%) |
| Community partnership and youth programs | 628 | 458 | (170) | (27%) |
| Childcare and immunisation | 51 | 137 | 86 | 168% |
| Total recurrent grants | 7,546 | 5,935 | (1,611) | (21%) |
| Non-recurrent - State Government | | | | |
| Major State Government Project | 40 | 52 | 12 | 29% |
| Environment | 105 | - | (105) | (100%) |
| Community partnership and youth programs | 14 | - | (14) | (100%) |
| Other minor grants | 172 | 74 | (98) | (57%) |
| Total non-recurrent grants | 331 | 126 | (204) | (62%) |
| Total Operating Grants | 7,877 | 6,061 | (1,815) | (23%) |
| (b) Capital Grants | | | | |
| Recurrent - Commonwealth Government | | | | |
| Roads to recovery | 415 | 477 | 62 | 15% |
| Total recurrent grants | 415 | 477 | 62 | 15% |
| Non-recurrent - Commonwealth Government | | | | |
| Community Infrastructure Projects (Roads) | 1,312 | 1,540 | 228 | 17% |
| Non-recurrent - State Government | | | | |
| Buildings | 750 | 75 | (675) | (90%) |
| Environment | 193 | 10 | (183) | (95%) |
| Drainage | 20 | - | (20) | (100%) |
| Parks, open space and streetscapes | 988 | 1,056 | 68 | 7% |
| Recreational, leisure and community facilities | 916 | - | (916) | (100%) |
| Roads | 12 | - | 12 | (100%) |
| Total non-recurrent | 4,191 | 2,681 | (1,510) | (36%) |
| Total Capital Grants | 4,606 | 3,158 | (1,448) | (31%) |
| Total Grants | 12,483 | 9,219 | (3,263) | (26%) |

Operating Grants

Council receives various grants to continue to fund its operations. Some of the main grant programs are: Financial Assistant grants \$3.34 million, Library services \$0.79 million, Maternal and Child Health \$0.82 million to subsidise Council's funding, and \$0.40 million is anticipated for the School Crossing Supervisors program.

Council currently receives grants for tied (specific purpose grants) and un-tied (financial assistance grant) funding received via the Victorian Local Government Grants Commission (VLGGC). The reduction of operating grants is mainly due to the exit from the Commonwealth Home Support Program at the end of 2023-24, with the true up of prior year grants occurring in 2024-25.

Capital Grants

Capital grants in 2025-26 include \$1.50 million for Road Safety Improvement Program, \$1.00 million for Regenerating Kooyongkoot Masterplan - Talbot Habitat Park, and \$0.48 million for Roads to Recovery. The level of capital grants is determined based on the nature and level of projects included in the Capital Works Program and vary widely. Capital grants have therefore been forecast to the level of known committed grants over the forward estimates, with an assumption that the Roads to Recovery program will continue.

4.1.5 Contributions – monetary

| | Forecast | Budget | Change | |
|---------------------------------------|---------------|--------------|----------------|-----------------|
| | 2024/25 | 2025/26 | | |
| | \$'000 | \$'000 | \$'000 | % |
| Contributions | 10,161 | 8,151 | (2,010) | (19.78%) |
| Total contributions - monetary | 10,161 | 8,151 | (2,010) | (19.78%) |

Contributions relate to monies paid by developers in regard to public open space and developer contribution with \$8.15 million budgeted for 2025-26 in accordance with planning permits issued for property development. They represent funds to enable council to provide the necessary open space and community infrastructure and infrastructure improvements to accommodate development growth and improved community outcomes. The contributions are for specific purposes and often require Council to outlay funds for infrastructure works often before receipt of this income source. These contributions are statutory contributions and are transferred to a restricted reserve until utilised for a specific purpose through the capital works program. Due to the economic conditions in Victoria and delayed developments, Council saw a decline in developer contributions until 2021-22 and has seen a slow increase from 2022-23 until 2024-25.

4.1.6 Other income

| | Forecast | Budget | Change | |
|---|---------------|---------------|--------------|---------------|
| | 2024/25 | 2025/26 | | |
| | \$'000 | \$'000 | \$'000 | % |
| Interest | 1,765 | 1,480 | (285) | (16.15%) |
| Dividends | 4 | 8 | 4 | 100.00% |
| Investment property rental | 1,203 | 1,111 | (92) | (7.65%) |
| Council works cost recovery | 1,031 | 707 | (326) | (31.56%) |
| Fire service property levy administration | 93 | 92 | (1) | (1.08%) |
| Valuation cost recovery | 155 | 109 | (46) | (29.68%) |
| Transport towing | 59 | 64 | 5 | 8.47% |
| Other rent (incl. in-kind community rental) | 6,151 | 8,494 | 2,341 | 38.05% |
| Other | 712 | 791 | 79 | 11.10% |
| Total other income | 11,177 | 12,857 | 1,679 | 15.02% |

Revenue from other income mainly comprises investment income, recovery income from a variety of sources, and rental income received from the hire of Council buildings and property investment portfolio (rent). As a general guide, other income is escalated in the 10-Year Financial Plan in line with forecast CPI.

In-kind community rental relates to Council's in-kind support for a number of Council facilities which are provided to community-based organisations under either a peppercorn or discounted rental arrangement, this makes up \$4.67 million of other rent – refer to **Appendix F**. A community rental subsidy assessment was conducted as part of 2025-26 Budget preparation which has resulted in a \$2.31 million increase in the rental subsidy provided to the community groups.

Interest income is expected to decline due to forecast decreasing interest rates, and declining availability of Council investments during 2025-26.

Council works cost recovery is predominately related to road works on request of resident and reimbursement from State Government and other authorities. The \$0.33 million reduction was mainly due to the completion of cladding management reimbursement from Department of Transport and Planning, Waste Disposal Project reimbursement from City of Glen Eira & Boroondara and JLT insurance payment on Almedia Crecent property damage in 2024-25.

4.1.7 Employee costs

| | Forecast 2024/25 \$'000 | Budget 2025/26 \$'000 | Change | |
|-------------------------------------|-------------------------------|-----------------------------|--------------|--------------|
| | | | \$'000 | % |
| Wages and salaries | 57,112 | 62,738 | 5,626 | 9.85% |
| Work Cover | 1,860 | 1,717 | (143) | (7.69%) |
| Casual labour | 4,437 | 4,180 | (257) | (5.79%) |
| Annual leave and long service leave | 10,097 | 8,825 | (1,272) | (12.60%) |
| Superannuation | 8,669 | 9,492 | 823 | 9.49% |
| Fringe benefits tax | 437 | 361 | (76) | (17.39%) |
| Other | 757 | 1,132 | 375 | 49.54% |
| Total employee costs | 83,369 | 88,445 | 5,076 | 6.09% |

Council provides services to the community by a combination of employees and through contracted service providers. Employee costs are one of the largest expenditure items which represent approximately 38 per cent of total expenses. Total employee costs are a combination of direct wages and salaries, overheads that include workers compensation, superannuation, training and agency staff engaged on temporary assignments.

Employee costs are budgeted to increase by 6.09 per cent or \$5.08 million compared to forecast 2024-25. Within this increase, there has been a re-allocation of eleven roles as operating costs from capital costs, based on the nature of the work they are currently performing equating to \$1.60 million. Excluding this impact from the total employee cost movement results in an increase by 4.17 per cent or \$3.48 million.

The increase in salary cost is due to the following key factors:

- The Council's Enterprise Agreement (EA) assumption and provision for anniversary growth 3.20 per cent increase in 2025-26
- The superannuation guarantee increases by 0.5 per cent from 1 July 2025, from 11.5 to 12.0 per cent
- A higher level of vacancies in 2024-25 than factored into the 2025-26 Budget assumptions which include a vacancy factor
- Offset in part by an underlying reduction of FTEs of 13.1 FTEs

FTE movements within the 2025-26 budget by Directorate:

| Directorate | FTE | Why | Impact |
|-------------------------------------|---------------|--|-----------------------------------|
| CEO | 1.1 | Role moved from Community & Wellbeing to CEO | Offset with Community & Wellbeing |
| Community & Wellbeing | (2.6) | Includes role moved to CEO 1.0 FTE; Manager role removed 1.0 FTE | Offset with CEO; savings |
| Environment & Infrastructure | 1.8 | Contractors replaced with permanent positions | Net nil financial impact |
| Organisation Capability | (6.4) | Roles discontinued | Savings |
| Planning & Place | (7.0) | Restructure – currently in consultation | Savings |
| Underlying reduction to FTEs | (13.1) | | |
| Community & Wellbeing | 14.6 | 2025-26 budgeting methodology, to reflect true state (more roles, lower banding) in Aquatics | Net nil financial impact |
| Total increase to FTEs | 1.5 | | |

4.1.8 Materials and services

| | Forecast | Budget | Change | |
|---|---------------|---------------|--------------|--------------|
| | 2024/25 | 2025/26 | | |
| | \$'000 | \$'000 | \$'000 | % |
| Contract payments | 37,010 | 40,261 | 3,251 | 8.78% |
| Legal and consulting fees | 2,638 | 2,628 | (10) | (0.38%) |
| State Government Charges (Stamp duty, lodgement fees and registrations, land tax and congestion levy) | 4,230 | 6,500 | 2,270 | 53.67% |
| Building maintenance | 2,971 | 3,611 | 640 | 21.55% |
| General maintenance | 1,742 | 1,801 | 59 | 3.41% |
| Utilities and Public Lighting | 3,979 | 4,184 | 205 | 5.15% |
| Office running cost and supplies | 2,593 | 2,684 | 91 | 3.51% |
| Insurance | 2,912 | 3,404 | 492 | 16.91% |
| Tipping fees and waste removal | 6,068 | 7,338 | 1,270 | 20.93% |
| Activities and events | 3,528 | 3,310 | (218) | (6.17%) |
| Commission paid for services and bank charges | 876 | 972 | 96 | 10.96% |
| Information Technology | 3,666 | 3,850 | 184 | 5.01% |
| Fleet Management and Travel | 3,293 | 3,511 | 218 | 6.64% |
| Planning amendment fees | 115 | 646 | 531 | 460.19% |
| Operating initiatives-non-salary | 2,229 | 1,693 | (536) | (24.05%) |
| Capital to operating including Software as a service | 9,628 | 5,700 | (3,928) | (40.80%) |
| Minor Equipment and supplies | 624 | 723 | 99 | 15.94% |
| Other | 628 | 644 | 16 | 2.60% |
| Total materials and services | 88,730 | 93,460 | 4,730 | 5.33% |

Material costs include items required for the maintenance and repairs of Council buildings, roads, drains and footpaths. Other associated costs included under this category are utilities, materials and consumable items for a range of services. Council also utilises external expertise on a range of matters, including legal services and via consultancy. Council continues to monitor costs in line with CPI levels year on year by engaging the market via best practice procurement processes.

Materials and services are budgeted to increase by 5.33 per cent or \$4.73 million compared to forecast 2024-25.

The cost of major contracts will increase above CPI predominately due to:

- additional costs for major technology licences (increase of \$0.91 million)
- increased cost of parking infringement management through the installation of an additional 1,500 parking sensors, recovered through uplift in revenue (increased cost of \$0.88 million)
- parks horticulture additional open spaces to maintain and increased contractor costs (increase of \$0.42 million)
- traffic and parking management contract cost escalation linked to wages increase based on Fairwork (increase of \$0.30 million).

Consultancy and Legal are budgeted to be \$0.01 million lower than forecast. Consultancy has averaged \$2.2 million per annum for the five years from 2019-20 through to 2023-24, but has dropped to \$1.46 million in the 2024-25 forecast, with the 2025-26 Budget at \$1.65 million. For legal costs, average is \$1.1 million per annum historically, with the 2024-25 forecast slightly higher at \$1.2 million. Budget 2025-26 has been set at \$0.98 million.

State Government charges will increase by more than \$2.0 million with the introduction of the Victorian Government Congestion Levy from 1 January 2026. To offset this charge, car park prices have been increased substantially.

Building maintenance costs are due to the larger number of Council properties that require regular maintenance including redeveloped facilities. In addition, expected increase to reactive maintenance due to ageing of existing buildings.

Utilities (water, gas, electricity) have increased by 5.15 per cent due to CPI increase and additional water use for renovated sportsground and increasing use from sports clubs.

Insurance is budgeted to increase by almost 17 per cent in 2025-26 based on the current insurance environment.

Tipping and waste removal cost increase of \$1.27 million or 20.93 per cent is due to 28 per cent of landfill levy increase from the State Government, CPI increase and property growth.

Planning amendment fees increase due to planned program of works in 2025-26 including Heritage Review Stage 3 and 4, Flooding review and an Amendment specific to Avalon Road.

Capital to operating cost relates to the accounting treatment of investment on Software-as-a-Service and capital works not meeting capitalisation criteria, in the recognition of an accounting standard clarification released for the application of IAS 38 Intangible Assets – Configuration or Customisation Costs in a Cloud Computing Arrangement. These costs are captured as operating expenses at the time they are incurred and are not amortised over their useful life and are estimated at \$5.20 million for 2025-26. This is a \$3.30 million reduction from 2024-25 as the Transformation program reduces.

The reduction in Activities & Events is due to a targeted savings review and descope program in 2025-26, including pausing the Glow Winter Arts Festival, So Soiree and the Family Christmas at Central Park.

Highlights of the 2025-26 program include:

- Roola Boola Children's Arts Festival
- Carols at Como Park
- Sunset Sounds Outdoor Concert Series at Malvern Gardens
- Classics Opera Outdoor Concert at Victoria Gardens
- Pets in the Park at Central Park

The decrease in Operating Initiatives is also due to a targeted savings review, as well as some initiatives moving into Events. A detailed listing of Operating Initiatives is included in **Appendix D**.

4.1.9 Depreciation

| | Forecast | Budget | Change | |
|---------------------------|---------------|---------------|--------------|---------------|
| | 2024/25 | 2025/26 | \$'000 | % |
| | \$'000 | \$'000 | \$'000 | % |
| Property | 8,014 | 9,116 | 1,102 | 13.75% |
| Plant and equipment | 6,029 | 5,975 | (54) | (0.90%) |
| Infrastructure | 15,798 | 18,101 | 2,303 | 14.58% |
| Total depreciation | 29,841 | 33,192 | 3,351 | 11.23% |

Depreciation of Council's infrastructure is determined from information contained within the various asset management plans and strategies. The projections of depreciation in the 10-Year Financial Plan is based on

the Capital Works Program. It is critical that Council continues to renew existing assets in the capital works program, as failure to do so may reduce the service potential of assets and increase whole of life costs.

The increase of \$3.35 million for 2025-26 is due to:

- the completion of the 2024-25 capital works program. Refer to Section 4.5 'Capital works program' for a more detailed analysis of Council's capital works program for the 2025-26 year.
- revaluation of assets based on AASB 13 Fair Value Measurement – update to valuation methodology for infrastructure assets (particularly roads and roads extras) to current replacement cost. This re-values Council's roads to include disruption costs and site preparation costs, and hence increases Council's depreciation by \$1.60 million for 2025-26.

4.1.10 Amortisation - Intangible assets

| | Forecast 2024/25 \$'000 | Budget 2025/26 \$'000 | Change | |
|---|-------------------------------|-----------------------------|--------------|---------------|
| | | | \$'000 | % |
| Intangible assets | 3,713 | 7,078 | 3,365 | 90.63% |
| Total amortisation - intangible assets | 3,713 | 7,078 | 3,365 | 90.63% |

Amortisation is an accounting measure which attempts to allocate the value of an intangible asset over its useful life for Council's software and information technology. The significant increase is due to capitalisation of intangible assets completed during 2024-25, with relatively short useful life (4 years).

4.1.11 Depreciation - Right of use assets

| | Forecast 2024/25 \$'000 | Budget 2025/26 \$'000 | Change | |
|---|-------------------------------|-----------------------------|-----------|--------------|
| | | | \$'000 | % |
| Right of use assets | 995 | 1,052 | 57 | 5.73% |
| Total amortisation - right of use assets | 995 | 1,052 | 57 | 5.73% |

4.1.12 Other expenses

| | Forecast 2024/25 \$'000 | Budget 2025/26 \$'000 | Change | |
|---|-------------------------------|-----------------------------|--------------|---------------|
| | | | \$'000 | % |
| Auditors' remuneration - external | 78 | 88 | 10 | 12.82% |
| Auditors' remuneration - internal | 115 | 187 | 72 | 62.61% |
| Councillors allowances | 416 | 461 | 45 | 10.82% |
| Operating lease rentals (ROU assets) | 208 | 85 | (123) | (59.13%) |
| Community grants (incl. in-kind grants) | 1,385 | 1,106 | (279) | (20.14%) |
| Community Rental Waivers | 2,351 | 4,665 | 2,314 | 98.43% |
| Landfill contribution | 134 | 140 | 6 | 4.48% |
| Self-insurance | 246 | 309 | 63 | 25.58% |
| Debt collection | 6 | 155 | 149 | 2,483.33% |
| Sundry other | 124 | 174 | 50 | 40.36% |
| Total other expenses | 5,063 | 7,370 | 2,307 | 45.57% |

Other expenses include administration costs such as Councillor allowances, sponsorships, partnerships, community grants, lease expenditure, fire services property levy, audit costs and other costs associated with the day to day running of Council.

Internal audit fees lower in 2024-25 is mainly due to timing of program completion due to a change in our Internal Auditor.

Councillors allowances lower in 2024-25 is mainly due to Council election and gap between previous and new Councils.

Operating lease rentals reduction in 2025-26 is due to contracts coming into completion and lease maturity.

Community grants reduction in 2025-26 is mainly due reducing our available funding for community grant support.

A community rental subsidy assessment was conducted as part of 2025-26 Budget preparation and there is \$2.31 million increase on the value provided to the community groups. (**Appendix F**).

The Council has been unable to undertake significant debt collection activities in 2024-25 due to changes in the Local Government Act, which imposed an embargo on legal action. As a result, collections in 2024-25 are lower compared to prior years. Debt collection for rates in arrears exceeding two years will recommence in August 2025, once the debt satisfies the two-year restriction outlined in the Local Government Legislation Amendment (Rating and Other Matters) Act 2022. Consequently, a higher amount of outstanding debt interest was generated in 2024-25.

4.2 Balance Sheet

Budgeted balance sheet - This section analyses the movements in assets, liabilities and equity between 2024-25 and 2025-26.

| | | Forecast 2024/25 \$'000 | Budget 2025/26 \$'000 | Variance \$'000 |
|---|-------|-------------------------------|-----------------------------|--------------------|
| Current assets | 4.2.1 | | | |
| Cash and cash equivalents | | 53,163 | 49,894 | (3,269) |
| Trade and other receivables | | 22,060 | 23,701 | 1,641 |
| Prepayment | | 1,459 | 1,508 | 49 |
| Other assets | | 175 | 1,181 | 1,006 |
| Total current assets | | 76,857 | 76,284 | (573) |
| Non-current assets | 4.2.1 | | | |
| Other financial assets | | 5 | 5 | - |
| Investments in associates, joint arrangement and sub: | | 2,170 | 2,170 | - |
| Property, infrastructure, plant & equipment | | 3,480,531 | 3,488,297 | 7,766 |
| Right-of-use assets | | 2,527 | 1,475 | (1,052) |
| Investment property | | 6,835 | 6,835 | - |
| Intangible assets | | 17,824 | 14,187 | (3,637) |
| Total non-current assets | | 3,509,892 | 3,512,969 | 3,077 |
| Total assets | | 3,586,749 | 3,589,253 | 2,504 |
| Current liabilities | 4.2.2 | | | |
| Trade and other payables | | 28,440 | 26,349 | 2,091 |
| Trust funds and deposits | | 10,834 | 9,678 | 1,156 |
| Provisions | | 18,467 | 18,866 | (399) |
| Interest-bearing liabilities | 4.2.3 | 5,009 | 4,845 | 164 |
| Lease liabilities | 4.2.4 | 1,080 | 982 | 98 |
| Total current liabilities | | 63,830 | 60,720 | 3,110 |
| Non-current liabilities | 4.2.2 | | | |
| Provisions | | 1,725 | 1,781 | (56) |
| Interest-bearing liabilities | 4.2.3 | 71,180 | 70,335 | 845 |
| Lease liabilities | 4.2.4 | 1,627 | 935 | 692 |
| Other liabilities | | 2,671 | 2,671 | - |
| Total non-current liabilities | | 77,203 | 75,722 | 1,481 |
| Total liabilities | | 141,033 | 136,442 | 4,591 |
| Net assets | | 3,445,716 | 3,452,811 | 7,095 |
| Equity | | | | |
| Accumulated surplus | 4.3.1 | 1,169,376 | 1,166,166 | (3,210) |
| Reserves | 4.3.2 | 2,276,340 | 2,286,645 | 10,305 |
| Total equity | | 3,445,716 | 3,452,811 | 7,095 |

4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. The decrease in 2025-26 is due to incomplete capital projects carried over from 2024-25 to be finished in 2025-26.

Trade and other receivables are monies owed to Council by ratepayers and others for rates, parking fines and service provision fees. These receivables are cyclical in nature and are actively managed.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment to which Council is the custodian of.

The increase in this balance is attributable to the net result of the capital works program (\$46.16 million of gross capital expenditure including deferrals from 2024-25) and revaluation from AASB 13 Fair Value adjustment, offset by depreciation of assets (\$33.19 million), and the sale of property, plant and equipment (\$5.20 million).

4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as of 30 June. These liabilities are budgeted to be slightly less than 2024-25 due to the creditor payment, loan repayment and maturity of leased assets.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to active management of balances.

Interest-bearing loans are borrowings by Council repayable in the next twelve months. Council is budgeting to repay loan principal of \$5.01 million during 2025-26.

The increase in liability reflects additional loan borrowings of \$4.00 million to support the 2025-26 capital works program.

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months and are therefore not available for discretionary spending. It is prudent for Council to retain a working capital ratio that exceeds 100% per cent.

| | Forecast 2024/25 \$'000 | Budget 2025/26 \$'000 | Variance \$'000 |
|----------------------------|-------------------------------|-----------------------------|--------------------|
| Current assets | 76,857 | 76,284 | (573) |
| Current liabilities | 63,830 | 60,720 | 3,109 |
| Working capital | 13,027 | 15,564 | 2,536 |

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

| | Forecast 2024/25 \$'000 | Budget 2025/26 \$'000 |
|--|-------------------------------|-----------------------------|
| Amount borrowed as at 30 June of the prior year | 73,328 | 76,189 |
| Amount proposed to be borrowed | 6,500 | 4,000 |
| Amount projected to be redeemed | (3,639) | (5,009) |
| Amount of borrowings as at 30 June | 76,189 | 75,180 |

| | Forecast | | | | | | | | | | |
|--------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Opening balance | 73,328 | 76,189 | 75,180 | 78,071 | 75,713 | 68,174 | 60,803 | 53,607 | 46,866 | 41,240 | 35,959 |
| Plus New loans | 6,500 | 4,000 | 8,000 | 4,500 | - | - | - | - | - | - | - |
| Less Principal repayment | (3,639) | (5,009) | (5,109) | (6,858) | (7,539) | (7,371) | (7,197) | (6,740) | (5,626) | (5,281) | (4,716) |
| Closing balance | 76,189 | 75,180 | 78,071 | 75,713 | 68,174 | 60,803 | 53,606 | 46,867 | 41,240 | 35,959 | 31,243 |
| Interest payment | 3,072 | 3,519 | 3,657 | 3,874 | 3,635 | 3,326 | 3,021 | 2,671 | 2,367 | 2,101 | 1,837 |

4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

| | Forecast 2024/25 \$'000 | Budget 2025/26 \$'000 |
|--|-------------------------------|-----------------------------|
| Right-of-use assets | | |
| Plant and equipment | 2,527 | 1,475 |
| Total right-of-use assets | 2,527 | 1,475 |
| Lease liability | | |
| Current leases liabilities | | |
| Plant and equipment | 1,080 | 982 |
| Total-current lease liabilities | 1,080 | 982 |
| Non-current lease liabilities | | |
| Plant and equipment | 1,627 | 935 |
| Total non-current lease liabilities | 1,627 | 935 |
| Total lease liabilities | 2,707 | 1,917 |

4.3 Statement of changes in Equity

4.3.1 Accumulated Surplus

Accumulated surplus which is the value of all net assets less reserves that have accumulated over time. During the year an amount of \$10.31 million (net) is budgeted to be transferred from retained earnings to Council's reserves. This reflects the transfer of open space contributions to reserves and the subsequent usage of investment cash reserves and the Future Fund to partly fund the capital works and digital transformation program.

4.3.2 Reserves

Asset Revaluation Reserve

| 2025/26 Budget | Balance at beginning of financial year \$'000 | Revaluation increment \$'000 | Revaluation decrement \$'000 | Balance at end of financial year \$'000 |
|---------------------------|--|------------------------------------|------------------------------------|--|
| Asset Revaluation Reserve | 2,203,124 | - | - | 2,203,124 |

Other Reserves

| 2025/26 Budget | Balance at beginning of financial year \$'000 | Transfer from accumulated surplus \$'000 | Transfer to accumulated surplus \$'000 | Balance at end of financial year \$'000 |
|--|--|---|---|--|
| Other Reserves | | | | |
| - Open Space Reserve | 64,966 | 8,981 | (4,676) | 69,271 |
| - Future Fund Reserve | 8,000 | 6,000 | - | 14,000 |
| - Developer Contribution Plan | - | 614 | (614) | - |
| - Infrastructure - Roads Damaged Reserve | 250 | - | - | 250 |
| Total Other Reserves | 73,216 | 15,595 | (5,290) | 83,521 |
| Total Reserves | 2,276,340 | 15,595 | (5,290) | 2,286,645 |

The Asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations. The asset revaluation for 2024-25 is factored into the budget roll-over (forecast) each year, due to timing.

An amount of \$15.59 million is budgeted to be transferred from accumulated surplus to the Open Space, Developer Contribution, and the Future Fund reserves in 2025-26; \$5.29 million is to be utilised from the open space reserve to fund property purchases and creation of new open space. The increase in the allocation to the future fund reflects contributions to be realised from a proposed asset sale during 2025-26.

Council's reserves have been allocated for specific future purposes by Council and include:

- Open Space Reserve
- Future Fund Reserve
- Developer Contribution Reserve

The Open Space Reserve is used to record open space contributions from developers and utilisation of this reserve is to purchase or develop open space assets.

The Future Fund Reserve is a reserve created to assist Council when making strategic property acquisitions and funds for Council to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability.

Developer Contribution Plans (DCP) reserve is the balance of cash levies paid to Council and is to be used to cover the cost of any infrastructure assets that are to be purchased or constructed by Council. These funds are restricted to prescribed projects.

Other reserves cont'

| Development Contributions Reserve- Restricted | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's |
| Opening balance | - | - | - | - | - | - | - | - | - | - | - |
| Transfer to reserve | 614 | 614 | 750 | 900 | 1,000 | 1,200 | 1,400 | 1,600 | 1,800 | 2,000 | 2,000 |
| Transfer from reserve | (614) | (614) | (750) | (900) | (1,000) | (1,200) | (1,400) | (1,600) | (1,800) | (2,000) | (2,000) |
| Closing balance | - | - | - | - | - | - | - | - | - | - | - |

| Public Open Space Reserve- Restricted | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
|---------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|----------------|
| | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's |
| Opening balance | 66,437 | 64,966 | 69,271 | 75,269 | 83,498 | 88,595 | 96,835 | 105,787 | 114,932 | 120,292 | 131,111 |
| Transfer to reserve | 11,269 | 8,981 | 9,497 | 10,940 | 11,417 | 11,721 | 11,993 | 12,497 | 12,933 | 13,413 | 13,900 |
| Transfer from reserve | (12,740) | (4,676) | (3,499) | (2,711) | (6,320) | (3,481) | (3,041) | (3,352) | (7,573) | (2,594) | (2,715) |
| Closing balance | 64,966 | 69,271 | 75,269 | 83,498 | 88,595 | 96,835 | 105,787 | 114,932 | 120,292 | 131,111 | 142,296 |

| Roads Damaged Reserve - Restricted | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
|------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's |
| Opening balance | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 |
| Transfer to reserve | - | - | - | - | - | - | - | - | - | - | - |
| Transfer from reserve | - | - | - | - | - | - | - | - | - | - | - |
| Closing balance | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 |

| Future Fund- Discretionary | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 | 2034/35 |
|----------------------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's |
| Opening balance | 6,500 | 8,000 | 14,000 | 15,000 | 16,000 | 17,000 | 18,000 | 19,000 | 20,000 | 20,000 | 20,000 |
| Transfer to reserve | 1,500 | 6,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | - | - |
| Transfer from reserve | - | - | - | - | - | - | - | - | - | - | - |
| Closing balance | 8,000 | 14,000 | 15,000 | 16,000 | 17,000 | 18,000 | 19,000 | 20,000 | 20,000 | 20,000 | 20,000 |

4.4 Statement of Cashflow

This section analyses the expected cashflows from the operating, investing and financing activities of Council for the 2025-26 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- Operating activities - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- Investing activities - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, and equipment.
- Financing activities - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to/from other organisations. These activities also include repayment of the principal component of loan repayments for the year.

Budgeted cash flow statement

| | | Forecast 2024/25 \$'000 | Budget 2025/26 \$'000 | Variance \$'000 |
|--|--------------|-------------------------------|-----------------------------|--------------------|
| Net cash provided by operating activities | 4.4.1 | 54,327 | 38,546 | (15,779) |
| Net cash used in investing activities | 4.4.2 | (65,605) | (36,346) | 29,259 |
| Net cash provided by financing activities | 4.4.3 | 60 | (5,468) | (5,528) |
| Net increase/(decrease) in cash and cash equivalents | | (11,218) | (3,268) | 7,950 |
| Cash and cash equivalents at the beginning of the financial year | | 64,380 | 53,162 | (11,218) |
| Cash and cash equivalents at the end of the year | 4.4.4 | 53,162 | 49,894 | (3,268) |

4.4.1 Net cash flows provided by/used in operating activities

The net decrease in cash inflows from operating activities of \$15.78 million is mainly due to: \$6.50 million increase in material and services, \$4.17 million increase in employee cost and \$4.31 million less in grants.

4.4.2 Net cash flows provided by/used in investing activities

The decrease in payments for investing activities represents a reduction in capital works expenditure of \$17.94 million compared to 2025-26. Section 4.5 of this budget report provides more detail on the capital works program. It also includes projected proceeds from sale of properties, plant and motor vehicles at \$13.09 million (exclusive of GST).

4.4.3 Net cash flows provided by/used in financing activities

For 2025-26, the total of interest-bearing loans and borrowings proceeds is \$4.00 million, repayments \$5.01 million and finance charges \$3.52 million.

4.4.4 Cash and cash equivalents at the end of the financial year

Total cash and investments are forecast to decrease by \$3.27 million to \$49.89 million as at the end of 2025-26, reflecting the increasing cost of services.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2025-26 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary incl. capital works carried forward from 2024/25

| | Forecast | Budget | Change \$'000 | % |
|---------------------|---------------|---------------|------------------|-----------------|
| Property | 29,329 | 10,016 | (19,313) | (65.85%) |
| Plant and equipment | 6,909 | 7,216 | 307 | 4.44% |
| Infrastructure | 23,305 | 28,931 | 5,626 | 24.14% |
| Total | 59,543 | 46,163 | (13,380) | (22.47%) |

| | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|---------------------|---------------------------|-------------------------|-------------------|-------------------|-------------------------|----------------------------|--------------------|---------------------------|--------------------------|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansi on \$'000 | Grants \$'000 | Contrib. \$'000 | Council cash \$'000 | Borro wings \$'000 |
| Property | 10,016 | 246 | 8,890 | 830 | 50 | 75 | - | 9,941 | - |
| Plant and equipment | 7,216 | 812 | 5,839 | 485 | 80 | - | - | 6,466 | 750 |
| Infrastructure | 28,931 | 4,950 | 16,932 | 6,260 | 789 | 3,083 | 4,676 | 17,922 | 3,250 |
| Total | 46,163 | 6,008 | 31,661 | 7,575 | 919 | 3,158 | 4,676 | 34,329 | 4,000 |

Works carried forward (\$7.37 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, extended consultation and/or supplier and materials availability. For the 2024-25 year, forecasted capital works of \$7.37 million will be carried forward into the 2025-26 year.

Significant projects include:

- Gardiners Creek Masterplan Implementation (\$1.60 million);
- Prahran Market Asset Renewal (\$1.04 million);
- Tennis Facility Review and Redevelopment Strategy (\$0.97 million); and
- Scott Grove Park (\$0.58 million).

Total Property (\$8.02 million)

The property class comprises land, land improvements, buildings including community facilities, municipal offices, sports facilities and pavilions and heritage buildings including town halls and aquatic centres.

Significant projects, all relating to the Building renewal program, include:

- Prahran Market Asset Renewal (\$3.50 million);
- Air Conditioning Plant Replacement Various Sites (\$0.75 million);
- Floodlights (\$0.50 million); and
- Tennis Facilities (\$0.50 million).

Total Plant and Equipment (\$5.06 million)

Plant and equipment includes; plant and equipment; plant, machinery and equipment; fixtures, fittings and furniture, computers and telecommunications and library books.

Significant projects include:

- Fleet Renewal Program - Annual Specialised Vehicle Purchase (\$1.80 million);
- Fleet Renewal Program - Annual Light Fleet Replacement Program (\$0.71 million);
- Library Book and E-services Replacement Program (\$0.76 million); and
- Civic & Corporate Buildings Program - Backup Generator for Emergency and Business Continuity (\$0.65 million).

Total Infrastructure (\$24.56 million)

Infrastructure includes roads, bridges, footpaths, cycle ways, drainage, recreation, leisure and community facilities, parks, open space and streetscape improvements and other infrastructure.

Significant projects include:

- Pathway Renewal Program - Local Road Footpath Renewal (\$2.66 million);
- Road & Kerb Reconstruction/Rehabilitation - Reconstruction of Roads (\$2.58 million);
- Percy Treyvaud Masterplan Implementation Stage 2 - Sports Ground (\$2.50 million);
- Road Renewal Program - Road Resurfacing Program (\$1.85 million);
- Traffic & Transport Treatments Program - Road Safety Improvement Program (\$1.50 million);
- Pathway Renewal Program - Urgent Renewal Works (\$1.50 million);
- Regenerating Kooyongkoot Masterplan - Shared User Path Upgrade (Stage following Dunlop to Winton) (\$1.50 million);
- Regenerating Kooyongkoot Masterplan - Talbot Habitat Park (\$1.50 million);
- Flood Risk Mitigation & IWM Program - Flood Risk Mitigation Program (\$0.90 million);
- Tree Planting Renewal Program - Urban Forest Planting & Establishment Program (\$0.70 million);
- Urban & Activation Program - Prahran Market Redevelopment (\$0.55 million); and
- Drainage Renewal Program - Asset Condition Assessments (\$0.50 million).

Expenditure Type: New Assets (\$4.94 million), Asset Renewal (\$27.71 million), Upgrade (\$4.12 million) and Expansion (\$0.87 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability.

Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories, which constitute expenditure on new assets mainly relate to:

- Regenerating Kooyongkoot Masterplan - Talbot Habitat Park (\$1.50 million),
- Backup Generator for Emergency and Business Continuity (\$0.65 million),
- Chris Gahan - Civil and Landscape (0.30 million); and
- Chapel Street Precinct Safety Review and Works (0.20 million).

4.5.2 Current Budget

| Capital Works Area | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|--|------------------------|-------------------------|---------------|--------------|------------|----------------------------|--------------|---------------|--------------|
| | | New | Renewal | Upgrade | Expansion | Grants | Contrib. | Council cash | Borrowings |
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| PROPERTY | | | | | | | | | |
| Land | - | - | - | - | - | - | - | - | - |
| Buildings | 7,824 | 50 | 7,439 | 285 | 50 | 75 | - | 7,749 | - |
| Heritage buildings | 200 | - | 200 | - | - | - | - | 200 | - |
| TOTAL PROPERTY | 8,024 | 50 | 7,639 | 285 | 50 | 75 | - | 7,949 | - |
| PLANT AND EQUIPMENT | | | | | | | | | |
| Plant, Machinery and Equipment | 3,805 | 710 | 2,700 | 365 | 30 | - | - | 3,155 | 650 |
| Fixtures, Fittings and Furniture | 290 | - | 190 | 100 | - | - | - | 190 | 100 |
| Computers and Telecommunications | 1,296 | - | 1,276 | 20 | - | - | - | 1,296 | - |
| Heritage Plant and Equipment | 55 | 45 | - | - | 10 | - | - | 55 | - |
| Library books | 756 | - | 756 | - | - | - | - | 756 | - |
| TOTAL PLANT AND EQUIPMENT | 6,202 | 755 | 4,922 | 485 | 40 | - | - | 5,452 | 750 |
| INFRASTRUCTURE | | | | | | | | | |
| Roads | 7,307 | 1,500 | 5,457 | 75 | 275 | 1,977 | - | 5,280 | 50 |
| Bridges | 80 | - | 80 | - | - | - | - | 80 | - |
| Footpaths and Cycleways | 4,710 | - | 4,170 | 540 | - | 40 | - | 4,470 | 200 |
| Drainage | 1,810 | - | 910 | 900 | - | - | - | 1,810 | - |
| Recreational, Leisure & Community Facilities | 1,345 | - | 1,335 | 10 | - | - | 360 | 985 | - |
| Parks, Open Space and Streetscapes | 7,696 | 2,340 | 3,640 | 1,716 | - | 1,066 | 3,735 | 645 | 2,250 |
| Other Infrastructure | 1,613 | 299 | 700 | 110 | 504 | - | - | 1,463 | 150 |
| TOTAL INFRASTRUCTURE | 24,561 | 4,139 | 16,292 | 3,351 | 779 | 3,083 | 4,095 | 14,733 | 2,650 |
| TOTAL NEW CAPITAL WORKS | 38,787 | 4,944 | 28,853 | 4,121 | 869 | 3,158 | 4,095 | 28,134 | 3,400 |

4.5.3 Works carried forward from the 2024/25 year

| Capital Works Area | Project Cost \$'000 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|--|------------------------|-------------------------|-------------------|-------------------|---------------------|----------------------------|--------------------|------------------------|----------------------|
| | | New \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | Grants \$'000 | Contrib. \$'000 | Council cash \$'000 | Borrowings \$'000 |
| PROPERTY | | | | | | | | | |
| Land | - | - | - | - | - | - | - | - | - |
| Buildings | 1,537 | 196 | 1,221 | 120 | - | - | - | 1,537 | - |
| Building Improvements | 455 | - | 30 | 425 | - | - | - | 455 | - |
| TOTAL PROPERTY | 1,992 | 196 | 1,251 | 545 | - | - | - | 1,992 | - |
| PLANT AND EQUIPMENT | | | | | | | | | |
| Plant, Machinery and Equipment | 870 | - | 870 | - | - | - | - | 870 | - |
| Fixtures, Fittings and Furniture | 56 | 9 | 47 | - | - | - | - | 56 | - |
| Computers and Telecommunications | - | - | - | - | - | - | - | - | - |
| Heritage Plant and Equipment | 88 | 48 | - | - | 40 | - | - | 88 | - |
| Library books | - | - | - | - | - | - | - | - | - |
| TOTAL PLANT AND EQUIPMENT | 1,014 | 57 | 917 | - | 40 | - | - | 1,014 | - |
| INFRASTRUCTURE | | | | | | | | | |
| Roads | - | - | - | - | - | - | - | - | - |
| Bridges | - | - | - | - | - | - | - | - | - |
| Footpaths and Cycleways | 43 | - | - | 43 | - | - | - | 43 | - |
| Drainage | 49 | - | - | 49 | - | - | - | 49 | - |
| Recreational, Leisure & Community Facilities | 1,137 | - | 80 | 1,057 | - | - | - | 1,137 | - |
| Parks, Open Space and Streetscapes | 3,132 | 811 | 551 | 1,760 | 10 | - | 581 | 1,951 | 600 |
| <i>Other Infrastructure</i> | 9 | - | 9 | - | - | - | - | 9 | - |
| TOTAL INFRASTRUCTURE | 4,370 | 811 | 640 | 2,909 | 10 | - | 581 | 3,189 | 600 |
| TOTAL CARRIED FORWARD CAPITAL WORKS 2024/25 | 7,376 | 1,064 | 2,808 | 3,454 | 50 | - | 581 | 6,195 | 600 |
| TOTAL CAPITAL WORKS | 46,163 | 6,008 | 31,661 | 7,575 | 919 | 3,158 | 4,676 | 34,329 | 4,000 |

5. Financial Performance Indicators

5.1 Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

Targeted performance indicators – Service

| Indicator | Measure | Notes | Actual 2023/24 | Forecast 2024/25 | Target 2025/26 | Target Projections | | | Trend +/- |
|--|---|-------|-------------------|---------------------|-------------------|--------------------|---------|---------|--------------|
| | | | | | | 2026/27 | 2027/28 | 2028/29 | |
| Governance | | | | | | | | | |
| Consultation and engagement (Council decisions made and implemented with community input) | Satisfaction with community consultation and engagement Community satisfaction rating out of 100 with the consultation and engagement efforts of Council | 1 | 56 | 56 | 57 | 58 | 58 | 58 | + |
| Roads | | | | | | | | | |
| Condition (sealed local roads are maintained at the adopted condition standard) | Sealed local roads below the intervention level Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads | 2 | 96.34% | 97.00% | 97.00% | 97.00% | 97.00% | 97.00% | o |
| Statutory planning | | | | | | | | | |
| Service standard (planning application processing and decisions are in accordance with legislative requirements) | Planning applications decided within the relevant required time Number of planning application decisions made within the relevant required time / Number of planning application decisions made | 3 | 77.22% | 72.00% | 75.00% | 75.00% | 75.00% | 75.00% | o |
| Waste management | | | | | | | | | |
| Waste diversion (amount of waste diverted from landfill is maximised) | Kerbside collection waste diverted from landfill Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins | 4 | 40.64% | 40.00% | 47.50% | 55.00% | 65.00% | 75.00% | + |

Targeted performance indicators - Financial

| Indicator | Measure | Notes | Actual 2023/24 | Forecast 2024/25 | Target 2025/26 | Target Projections | | | Trend +/- |
|--|--|-------|-------------------|---------------------|-------------------|--------------------|---------|---------|--------------|
| | | | | | | 2026/27 | 2027/28 | 2028/29 | |
| Liquidity | | | | | | | | | |
| Working Capital (sufficient working capital is available to pay bills as and when they fall due) | Current assets compared to current liabilities Current assets / current liabilities | | 89.76% | 120.00% | 126.00% | 135.00% | 151.00% | 151.00% | + |
| Obligations | | | | | | | | | |
| Asset renewal (assets are renewed as planned) | Asset renewal compared to depreciation Asset renewal and upgrade expense / Asset depreciation | 5 | 201.36% | 144.66% | 118.21% | 101.64% | 102.28% | 103.91% | - |
| Stability | | | | | | | | | |
| Rates concentration (revenue is generated from a range of sources) | Rates compared to adjusted underlying revenue Rate revenue / adjusted underlying revenue | | 65.72% | 67.30% | 63.71% | 64.99% | 64.60% | 65.57% | o |
| Efficiency | | | | | | | | | |
| Expenditure level (resources are used efficiently in the delivery of services) | Expenses per property assessment Total expenses / no. of property assessments | 6 | \$3,262 | \$3,175 | \$3,417 | \$3,452 | \$3,437 | \$3,483 | - |

5.2 Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

| Indicators | Measure | Note | Actual 2023/24 | Forecast 2024/25 | Budget 2025/26 | 2026/27 | Projections 2027/28 | 2028/29 | Trend +/- |
|---|---|------|-------------------|---------------------|-------------------|---------|------------------------|---------|--------------|
| Operating Position | | | | | | | | | |
| Adjusted underlying result (an adjusted underlying surplus is generated in the ordinary course of business) | Adjusted underlying result / Adjusted underlying revenue | 7 | -4.89% | -1.46% | -1.81% | -1.54% | 1.04% | 0.58% | + |
| Liquidity | | | | | | | | | |
| Unrestricted cash (sufficient cash that is free of restrictions is available to pay bills as and when they fall due) | Unrestricted cash / current liabilities | 8 | -2.86% | -35.00% | -60.00% | -41.00% | -32.00% | -37.00% | + |
| Obligations | | | | | | | | | |
| Loans and borrowings (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities) | Interest bearing loans and borrowings / rate revenue | | 53.31% | 53.40% | 51.28% | 51.00% | 48.10% | 41.81% | + |
| Loans and borrowings (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities) | Interest and principal repayments on interest bearing loans and borrowings / rate revenue | 9 | 3.64% | 4.70% | 5.82% | 5.73% | 6.82% | 6.85% | - |
| Indebtedness (level of long term liabilities is appropriate to the size and nature of a Council's activities) | Non-current liabilities / own source revenue | | 17.55% | 37.83% | 33.80% | 33.34% | 30.77% | 27.00% | + |
| Stability | | | | | | | | | |
| Rates effort (rating level is set based on the community's capacity to pay) | Rate revenue / CIV of rateable properties in the municipality | | 0.13% | 0.13% | 0.13% | 0.14% | 0.14% | 0.15% | o |
| Efficiency | | | | | | | | | |
| Revenue level (resources are used efficiently in the delivery of services) | Total rate revenue / no. of property assessments | | 1,592 | 1,646 | 1,696 | 1,737 | 1,776 | 1,817 | - |

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

Notes to performance indicators

1. **Satisfaction with community consultation and engagement:** Anticipating a consistent and minor improvement in result based on the increasing utilisation of digital engagement platform and increase in face-to-face engagement. Result is dependent on response sample from Community Satisfaction Survey.
2. **Sealed local roads below the intervention level:** Anticipating a consistent result over years. New Road Asset Management Plan to set new Levels of Service and method for setting road conditions.
3. **Planning applications decided within the relevant required time:** Anticipating a consistent and minor improvement in result based on current resourcing and a direct result of Planning Controls introduced by State Government in 2023.
4. **Kerbside collection waste diverted from landfill:** Targets align with Council's Towards a Circular Economy: Our Future Waste Strategy 2022–2025 target of 80 per cent diversion by 2030. Planned Food Organic
5. **Asset renewal:** Council investment on asset renewal and upgrade ranges between 98 to 115 per cent of annual asset consumption measured by depreciation in the forward estimate. It is lower than the previous two years due to major projects completed, and a smaller capital works program going forward, aimed to maintain the existing asset base to provide quality services to the community.
6. **Expenditure level:** The increase of expense per property reflects the pressure faced by Council that as an inner city Council, CPI and Council cost base increase outpace the property growth.
7. **Adjusted underlying result:** Due to the impact of treatment of Software-as-a-Service investment, Council's adjusted underlying result from 2021-22 through to 2026-27 will be negatively impacted, although this investment was fully planned, and cash backed. This is also coupled with Accounting Standard changes for AASB 13 Fair Value Measurement and increased amortisation costs. This ratio is expected to improve after Council finishes the digital transformation program.
8. **Unrestricted cash:** Council's reserves are not supported by equivalent cash holdings, resulting in negative unrestricted cash and, consequently, a negative ratio when compared to current liabilities. While the Council maintains adequate cash levels to support day-to-day operations and deliver community infrastructure, it may not have sufficient cash on hand to fully cover open space reserves and restricted obligations such as long service leave. However, it is highly unlikely that these funds would need to be accessed all at once. As part of our broader financial strategy, *Funding Stonnington Tomorrow*, we will continue to explore alternative income streams and additional funding sources to replenish cash levels.
9. **Loans and Borrowings repayment:** The increase of this ratio reflects Council's endeavour to pay down loans in the next few years.

Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 5 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

Appendix A - Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the Local Government Act 2020 (the Act) and Local Government (Planning and Reporting) Amendment Regulations 2022.

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2025-26 budget, which is included in this report, is for the year 1 July 2025 to 30 June 2026 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2026 in accordance with the Act and Regulations and are consistent with the annual financial statements which are prepared in accordance with the Australian Accounting Standards. The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires to make an informed decision about the adoption of the budget. The budget excludes the consolidated position of Council to which will include the Clayton Landfill and Prahran Market.

In advance of preparing the budget, Officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Budget, which is the key long-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with Officers preparing the operating and capital components of the annual budget from October through to January. A draft consolidated budget is then prepared, and various iterations are considered by Council at informal briefings during February to April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in May for approval 'in principle'. Council has then opted to give 'public notice' that it intends to 'adopt' the budget and gave 21 days of its intention to adopt the proposed budget and make the budget available for inspection on its website. A person has a right to make a submission on any proposal contained in the budget and any submission will be considered before adoption of the budget by Council.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June each year. The key dates for the budget process are summarised below:

| Budget process | Timing |
|---|-----------|
| 1. Minister of Local Government announces maximum rate increase | Dec |
| 2. Officers update Council's long term financial projections, prepare operating and capital budgets | Jan/Feb |
| 3. Council to advise ESC if it intends to make a rate variation submission | Jan/Feb |
| 4. Councillors consider draft budgets at informal briefings | Feb-April |
| 5. Proposed budget submitted to Council for approval | May |
| 6. Budget available for public review and feedback | May |
| 7. Submissions considered by Council | May/June |
| 8. Budget and submissions presented to Council for adoption | June |
| 9. Copy of adopted budget submitted to the Minister | June |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|----------------------------|---------------------------------------|--|----------|
| Waste Management Charges - Residential | | | | | |
| Waste Management Charge – Base Non Kerbside collection | Non Statutory | Per Property | 260.00 | 260.00 | 0.0% |
| Waste Management Charge – Shared bin discount - 60 Litre | Non Statutory | Per Property | 310.00 | 310.00 | 0.0% |
| Waste Management Charge – minimum 120 Litre | Non Statutory | Per Bin | 362.00 | 362.00 | 0.0% |
| Waste Management Charge – 240 Litre Bin | Non Statutory | Per Bin | 724.00 | 724.00 | 0.0% |
| Waste Management Charge – Shared bin discount - 240L between 2 properties | Non Statutory | Per Property | 356.00 | 356.00 | 0.0% |
| Waste Management Charges - Non-Residential | | | | | |
| Waste Management Charge – Base Non Kerbside collection | Non Statutory | Per Property | 260.00 | 260.00 | 0.0% |
| Waste Management Charge – minimum 120 Litre | Non Statutory | Per Bin | 362.00 | 362.00 | 0.0% |
| Waste Management Charge – 240 Litre Bin | Non Statutory | Per Bin | 724.00 | 724.00 | 0.0% |
| Waste Management Charge – Shared bin discount - 240L between 2 properties | Non Statutory | Per Property | 356.00 | 356.00 | 0.0% |
| Food & Green Waste Charges - Residential | | | | | |
| 60L (120 Litre Shared) Bin - Waste Management Charge | Non Statutory | Per Property | 68.00 | 71.00 | 4.4% |
| 120 Litre Bin - Waste Management Charge | Non Statutory | Per Bin | 136.00 | 90.00 | -33.8% |
| 240 Litre Bin - Waste Management Charge | Non Statutory | Per Bin | 184.00 | 128.00 | -30.4% |
| Food & Green Waste Charges - Non-Residential | | | | | |
| 120 Litre Bin - Waste Management Charge | Non Statutory | Per Bin | 136.00 | 90.00 | -33.8% |
| 240 Litre Bin - Waste Management Charge | Non Statutory | Per Bin | 184.00 | 128.00 | -30.4% |
| Waste Management Charges - Owners Corporation | | | | | |
| Waste Management Charge – 120 Litre Bin | Non Statutory | Per Bin | 136.00 | 90.00 | -33.8% |
| Waste Management Charge – 240 Litre Bin | Non Statutory | Per Bin | 184.00 | 128.00 | -30.4% |
| Administration Charge - Owners Corporation | Non Statutory | Per Multi-unit Development | 21.00 | 22.00 | 4.8% |
| Additional Bins | | | | | |
| Recycle bin above 2 bins allowance (120 Litre or 240 Litre) | Non Statutory | Per Bin | 63.00 | 65.00 | 3.2% |
| Other rate charges | | | | | |
| Land information and valuation certificates | Statutory | Per Request | 29.70 | 30.50 | 2.7% |
| Land information and valuation certificates urgent fee (required within 24 hours) | Non Statutory | Per Request | 65.00 | 67.10 | 3.2% |
| Adverse possession application Council information request fee. | Non Statutory | Per Request | 182.00 | 187.70 | 3.1% |
| Dishonoured cheque administration fee | Non Statutory | Per Dishonour | 27.10 | 28.00 | 3.3% |
| Declined credit card and debit card fee | Non Statutory | Per Decline | 27.10 | 28.00 | 3.3% |
| Historical rating and property information request (greater than 10 years) | Non Statutory | Per Request | 176.80 | 182.30 | 3.1% |
| Additional copy of physical rates notices | Non Statutory | Per Request | 12.50 | 12.90 | 3.2% |
| Governance & Corporate Support | | | | | |
| Freedom of Information Request | Statutory | Per Request | 32.67 | 33.50 | 2.5% |
| Other fees as per Act (Photocopy search fee) | Statutory | Per Hour | 23.58 | 24.20 | 2.6% |
| Photocopying (Black and White A4) | Statutory | Per Page | 0.20 | 0.30 | 50.0% |
| Election fines | Statutory | Per infringement | 94.53 | 96.90 | 2.5% |
| Aged Care Services | | | | | |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|--|---------------|------------------|---------------------------------------|--|----------|
| Transport Service | | | | | |
| Clients | Non Statutory | Per Trip | 1.90 | 2.20 | 15.8% |
| Self-Drive Weekday Hire | Non Statutory | Per Bus | 62.00 | 77.50 | 25.0% |
| Self-Drive Weekend/Public Holidays/After-Hrs Hire | Non Statutory | Per Bus | 105.00 | 115.00 | 9.5% |
| Day Trips - 17 Seat Bus with Driver | Non Statutory | Per Service | 170.00 | 200.00 | 17.6% |
| Regular Weekly for Community Groups - 1 way (Service pick-up only) | Non Statutory | Per Service | 19.00 | 23.50 | 23.7% |
| Regular Weekly for Community Groups - 2 ways (Service pick-up and return on same day) | Non Statutory | Per Service | 38.00 | 47.00 | 23.7% |
| Community transport Day Service with driver | Non Statutory | Per Service | 1,250.00 | 1,288.80 | 3.1% |
| Community Transport Regular Weekly Service for Community Groups/Organisations - 1 way | Non Statutory | Per Service | 210.00 | 216.50 | 3.1% |
| Community Transport Regular Weekly Service for Community Groups/Organisations - 2 way | Non Statutory | Per Service | 420.00 | 433.00 | 3.1% |
| Early Years Services | | | | | |
| Princes Close Child Care Centre: | | | | | |
| Registration Charge | Non Statutory | Initial Start | 28.00 | 31.00 | 10.7% |
| Under Three (3) Years Old: | | | | | |
| Long Day Care | Non Statutory | Day Rate | 149.50 | 163.50 | 9.4% |
| Over Three (3) Years Old: | | | | | |
| Long Day Care | Non Statutory | Day Rate | 146.50 | 160.50 | 9.6% |
| Other Fees: | | | | | |
| Casual Day Surcharge - Long Day Care | Non Statutory | Per booking | 8.20 | 9.00 | 9.8% |
| Late Collection Fee - All Services | Non Statutory | 10 minutes | 30.00 | 33.00 | 10.0% |
| Winter St Child Care Centre: | | | | | |
| Occasional Care | | | | | |
| Daily Fees | | | | | |
| Long Day Rate | Non Statutory | Day Rate | 138.00 | 151.50 | 9.8% |
| Full Day Sessional Day Care | Non Statutory | Day Rate | 143.00 | 156.50 | 9.4% |
| Other Fees: | | | | | |
| Registration Charge | Non Statutory | Initial Start | 28.00 | 31.00 | 10.7% |
| Late Collection Fee - All Services | Non Statutory | 10 minutes | 30.00 | 33.00 | 10.0% |
| Cancellation Fee Day Rate | | | | | |
| 50% of Full Day Sessional Day Care | Non Statutory | Per Cancellation | 71.50 | 78.50 | 9.8% |
| Session Rates (Half Day) | | | | | |
| | Non Statutory | Per Half Day | 75.00 | 81.50 | 8.7% |
| Cancellation Session Rate | | | | | |
| 50% of Session Rates (Half Day) | Non Statutory | Per Cancellation | 37.50 | 41.00 | 9.3% |
| Sporting Ground and Pavilion Charges | | | | | |
| Summer and Winter Season User Bonds: | | | | | |
| Bond Per Key | Non Statutory | Per Key | 200.00 | 206.20 | 3.1% |
| Sporting Ground Charges | | | | | |
| School Allocations | Non Statutory | Per Year | 6,273.38 | 6,467.90 | 3.1% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|--|---------------|-----------------|---------------------------------------|--|----------|
| Sporting Ground Charges - Casual Use | | | | | |
| Bond - Sports Ground | Non Statutory | Bond | 500.00 | 515.50 | 3.1% |
| Sporting Clubs & Community Groups - Stonnington Based | Non Statutory | Per Hour | 65.00 | 67.10 | 3.2% |
| Sporting Clubs & Community Groups - Other | Non Statutory | Per Hour | 99.30 | 102.40 | 3.1% |
| Sporting Clubs & Community Groups | Non Statutory | Per Day | 357.10 | 368.20 | 3.1% |
| Sporting Clubs & Community Groups | Non Statutory | Per Game | 174.60 | 180.10 | 3.2% |
| Private Activities - Commercial or Corporate Groups | Non Statutory | Per Hour | 131.20 | 135.30 | |
| Private Activities - Individuals, Commercial or Corporate Groups | Non Statutory | Per Day | 553.20 | 570.40 | 3.1% |
| Private Activities - Individuals, Commercial or Corporate Groups | Non Statutory | Per Game | 268.00 | 276.40 | 3.1% |
| Gardiner Park - Synthetic Pitch Charge | Non Statutory | Per Game | 257.40 | 265.40 | 3.1% |
| Sporting Pavilion Charges - Casual Use | | | | | |
| Bond - Sports Pavilion | Non Statutory | Bond | 500.00 | 515.50 | 3.1% |
| Bond Per Key | Non Statutory | Bond Per Key | 200.00 | 206.20 | 3.1% |
| Sporting Clubs & Community Groups | Non Statutory | Per Hour | 22.80 | 23.60 | 3.5% |
| Sporting Clubs & Community Groups | Non Statutory | Per Day | 131.20 | 135.30 | 3.1% |
| Sporting Clubs & Community Groups | Non Statutory | Per Game | 65.00 | 67.10 | 3.2% |
| Private Activities - Individuals, Commercial or Corporate Groups | Non Statutory | Per Hour | 35.40 | 36.50 | 3.1% |
| Private Activities - Individuals, Commercial or Corporate Groups | Non Statutory | Per Day | 196.20 | 202.30 | 3.1% |
| Private Activities - Individuals, Commercial or Corporate Groups | Non Statutory | Per Game | 99.30 | 102.40 | 3.1% |
| Princes Gardens Sports Court | | | | | |
| Court Hire (30 Min) | Non Statutory | Per Half Hour | 11.00 | 11.40 | 3.6% |
| Court Hire (60 Min) | Non Statutory | Per Hour | 22.00 | 22.70 | 3.2% |
| Turf Cricket Wicket Preparation - Casual Use | | | | | |
| Not-for-profit | Non Statutory | Per Day | 233.80 | 241.10 | 3.1% |
| Commercial/Private | Non Statutory | Per Day | 349.10 | 360.00 | 3.1% |
| Skate Parks - Event Use | | | | | |
| Skate Ramp and/or Park | Non Statutory | Per Event | 580.63 | 598.70 | 3.1% |
| Bond | Non Statutory | Bond | 500.00 | 515.50 | 3.1% |
| Functions In Parks | | | | | |
| Functions In Parks - Bond | Non Statutory | Bond | 200.00 | 200.00 | 0.0% |
| Community Activity | Non Statutory | Per Day | 162.00 | 167.10 | 3.1% |
| Private Activities/Individuals | Non Statutory | Per Day | 162.00 | 167.10 | 3.1% |
| Private Activities/Corporation | Non Statutory | Per Day | 638.80 | 658.60 | 3.1% |
| Wedding Ceremony | Non Statutory | Per Day | 427.80 | 600.00 | 40.3% |
| Commercial Activity | Non Statutory | Per Day | 1,745.20 | 1,799.30 | 3.1% |
| Orrong Romanis Recreation Centre | | | | | |
| Bond | Non Statutory | Per Key | 200.00 | 200.00 | 0.0% |
| Bond - Regular User | Non Statutory | Per Bond | 200.00 | 200.00 | 0.0% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|-----------------|---------------------------------------|--|----------|
| Bond - Normal User | Non Statutory | Per Bond | 500.00 | 500.00 | 0.0% |
| Court Hire - Not-for-profit | Non Statutory | Per Hour | 47.80 | 49.20 | 2.9% |
| Court Hire - Private / Commercial | Non Statutory | Per Hour | 65.60 | 67.60 | 3.0% |
| <u>Multi-Court Indoor Stadium</u> | | | | | |
| Court Hire Per Hour -Peak | Non Statutory | Per Hour | 67.60 | 69.90 | 3.4% |
| Court Hire Per Hour - Off-Peak | Non Statutory | Per Hour | 60.80 | 62.90 | 3.5% |
| Complete Stadium Hire Half-Day weekend | Non Statutory | Half Day | 865.30 | 894.30 | 3.4% |
| Complete Stadium Hire Full-Day Weekend | Non Statutory | Full Day | 1,730.60 | 1,788.60 | 3.4% |
| Spectator | Non Statutory | Per Entry | 2.00 | 2.00 | 0.0% |
| School Hire - Peak | Non Statutory | Per Hour | 67.60 | 69.90 | 3.4% |
| School Hire - Off Peak | Non Statutory | Per Hour | 60.80 | 62.90 | 3.5% |
| Badminton Court Hire | Non Statutory | Per Hour | 20.80 | 21.50 | 3.4% |
| Casual Shooting | Non Statutory | Per Entry | 6.80 | 7.10 | 4.4% |
| Table Tennis | Non Statutory | Per Table | 15.60 | 16.20 | 3.8% |
| Volleyball Court Hire | Non Statutory | Per Hour | 33.80 | 35.00 | 3.6% |
| Half Court Hire | Non Statutory | Per Hour | 33.80 | 35.00 | 3.6% |
| <u>Library Services</u> | | | | | |
| Reproduction Service | | | | | |
| Black and White A4 | Non Statutory | Per Copy | 0.20 | 0.20 | 0.0% |
| Black and White A3 | Non Statutory | Per Copy | 0.40 | 0.40 | 0.0% |
| Colour Photocopies A4 | Non Statutory | Per Copy | 1.00 | 1.00 | 0.0% |
| Colour Photocopies A3 | Non Statutory | Per Copy | 2.00 | 2.00 | 0.0% |
| Processing costs for all items | | | | | |
| Books | Non Statutory | Per Item | 13.95 | 14.40 | 3.2% |
| Audio Visual items | Non Statutory | Per Item | 13.95 | 14.40 | 3.2% |
| Magazines | Non Statutory | Per Item | 4.45 | 4.60 | 3.4% |
| Replacement for audio visual with no recorded cost | | | | | |
| Audio Book CD | Non Statutory | Per Item | 20.15 | 20.80 | 3.2% |
| Miscellaneous Charges | | | | | |
| Audio book / Language case | Non Statutory | Per Item | 10.40 | 10.70 | 2.9% |
| USB Drives | Non Statutory | Per Item | 8.30 | 8.60 | 3.6% |
| Barcode | Non Statutory | Per Item | 4.45 | 4.60 | 3.4% |
| CD Case | Non Statutory | Per Item | 4.45 | 4.60 | 3.4% |
| Membership Card | Non Statutory | Per Item | 4.45 | 4.60 | 3.4% |
| Book Strap | Non Statutory | Per Item | 4.45 | 4.60 | 3.4% |
| Headphones | Non Statutory | Per Item | 3.65 | 3.80 | 4.1% |
| Activities | Non Statutory | Per Event | 12.00 | 12.40 | 3.3% |
| Inter - Library loan charge | | | | | |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|--|---------------|-----------------|---------------------------------------|--|----------|
| Public Library | Non Statutory | Per Month | 5.20 | 5.20 | 0.0% |
| Institutions | Non Statutory | Per Month | 29.65 | 29.70 | 0.2% |
| Local History Service | | | | | |
| Special Projects - Research rates, after the first half hour | Non Statutory | Per Hour | 75.00 | 77.00 | 2.7% |
| Photographic Reproduction Prints | | | | | |
| (Black and White) 8 X 10 | Non Statutory | Per Copy | 55.00 | 55.00 | 0.0% |
| House Dating | | | | | |
| House dating service, after first half hour | Non Statutory | Per Request | 335.00 | 350.00 | 4.5% |
| Aquatic Services | | | | | |
| Harold Holt Swim Centre | | | | | |
| Adult | Non Statutory | Per Admission | 8.80 | 9.60 | 9.1% |
| Child | Non Statutory | Per Admission | 7.00 | 7.00 | 0.0% |
| Adult Swim Concession 10% (Student and Seniors) | Non Statutory | Per Admission | 7.90 | 8.60 | 8.9% |
| Adult Swim Concession 40% (Pensioner/Health care) | Non Statutory | Per Admission | 5.30 | 5.70 | 7.5% |
| Family | Non Statutory | Per Admission | 23.70 | 24.40 | 3.0% |
| Non Swimming supervisor | Non Statutory | Per Admission | 2.90 | 3.90 | 34.5% |
| Swim, Spa, Sauna | Non Statutory | Per Admission | 15.30 | 15.30 | 0.0% |
| Swim, Spa, Sauna Concession 10% | Non Statutory | Per Admission | 13.70 | 13.70 | 0.0% |
| Swim, Spa, Sauna Concession 40% | Non Statutory | Per Admission | 9.20 | 9.20 | 0.0% |
| 10 Visit Pass Adult Swim | Non Statutory | Per Pass | 79.20 | 86.40 | 9.1% |
| 10 Visit Pass Child Swim | Non Statutory | Per Pass | 63.00 | 63.00 | 0.0% |
| 10 Visit Pass Adult Swim Concession 10% (Student and Seniors) | Non Statutory | Per Pass | 71.10 | 77.40 | 8.9% |
| 10 Visit Pass Adult Swim Concession 40% (Pensioner/Health care) | Non Statutory | Per Pass | 47.70 | 51.30 | 7.5% |
| Aquatic 10 Visit Pass | Non Statutory | Per Pass | 137.70 | 137.70 | 0.0% |
| Aquatic 10 Visit Pass Concession 10% (Student and Seniors) | Non Statutory | Per Pass | 123.30 | 123.30 | 0.0% |
| Aquatic 10 Visit Pass Concession 40% (Pensioner/Health care) | Non Statutory | Per Pass | 82.80 | 82.60 | -0.2% |
| Fitness Classes | Non Statutory | Per Class | 21.60 | 22.20 | 2.8% |
| Fitness Classes - Concession 10% (Student and Seniors) | Non Statutory | Per Class | 19.40 | 20.00 | 3.1% |
| Fitness Classes - Concession 40% (Pensioner/Health care) | Non Statutory | Per Class | 13.00 | 13.30 | 2.3% |
| Fitness Classes - 10 Visit Pass | Non Statutory | Per Pass | 194.40 | 199.80 | 2.8% |
| Fitness Classes - 10 Visit Pass Concession 10% (Student and Seniors) | Non Statutory | Per Pass | 174.60 | 180.00 | 3.1% |
| Fitness Classes - 10 Visit Pass Concession 40% (Pensioner/Health care) | Non Statutory | Per Pass | 117.00 | 119.70 | 2.3% |
| Older Adults Aqua/Dry | Non Statutory | Per Admission | 13.00 | 13.40 | 3.1% |
| Older Adults Aqua/Dry 10 visit pass | Non Statutory | Per Admission | 117.00 | 120.60 | 3.1% |
| 25m pool lane hire | Non Statutory | Per Lane/Hr | 53.00 | 54.60 | 3.0% |
| 50m Pool lane hire | Non Statutory | Per Lane/Hr | 63.20 | 65.10 | 3.0% |
| 50m Pool lane hire - Regular / Community Group | Non Statutory | Per Lane/Hr | 50.60 | 52.20 | 3.2% |
| Program room hire | Non Statutory | Per Room/Hr | 57.50 | 59.30 | 3.1% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|--|---------------|-----------------|---------------------------------------|--|----------|
| Learners pool hire | Non Statutory | Per Lane/Hr | 28.70 | 29.60 | 3.1% |
| Hydro pool hire | Non Statutory | Per Lane/Hr | 57.50 | 59.20 | 3.0% |
| Dive Pool hire - Shared Use | Non Statutory | Per Half Pool | 28.70 | 29.60 | 3.1% |
| Dive Pool hire - Exclusive Use | Non Statutory | Per Pool | 63.20 | 65.10 | 3.0% |
| Membership Fees (all transferrable across both sites) | | | | | |
| Aquatic membership Direct Debit | Non Statutory | Per Fortnight | 37.40 | 38.50 | 2.9% |
| Aquatic membership Direct Debit Joining Fee | Non Statutory | Per Membership | 50.00 | 50.00 | 0.0% |
| Aquatic membership Direct Debit Level 1 Concession 10% | Non Statutory | Per Fortnight | 33.70 | 34.60 | 2.7% |
| Aquatic membership Direct Debit Level 2 Concession 40% | Non Statutory | Per Membership | 22.40 | 23.10 | 3.1% |
| Aquatic membership Term - 3 months | Non Statutory | Per Membership | 274.00 | 283.60 | 3.5% |
| Aquatic membership Term - 3 months Level 1 Concession 10% | Non Statutory | Per Membership | 246.60 | 255.20 | 3.5% |
| Aquatic membership Term - 3 months Level 2 Concession 40% | Non Statutory | Per Membership | 164.40 | 170.10 | 3.5% |
| Aquatic membership Term - 12 months | Non Statutory | Per Membership | 917.00 | 945.40 | 3.1% |
| Aquatic membership Term - 12 months Level 1 Concession 10% | Non Statutory | Per Membership | 825.30 | 850.90 | 3.1% |
| Aquatic membership Term - 12 months Level 2 Concession 40% | Non Statutory | Per Membership | 550.20 | 567.20 | 3.1% |
| Health & Fitness Direct Debit Membership joining fee | Non Statutory | Per Membership | 50.00 | 50.00 | 0.0% |
| Health & Fitness Direct Debit Membership | Non Statutory | Per Fortnight | 43.70 | 45.20 | 3.4% |
| Health & Fitness Direct Debit Level 1 concession 10% | Non Statutory | Per Membership | 39.30 | 40.70 | 3.6% |
| Health & Fitness Direct Debit Level 2 concession 40% | Non Statutory | Per Membership | 26.20 | 27.10 | 3.4% |
| Health & Fitness Membership joining fee | Non Statutory | Per Membership | 50.00 | 50.00 | 0.0% |
| Health & Fitness Term 3 months | Non Statutory | Per Membership | 318.60 | 323.70 | 1.6% |
| Health & Fitness Term 3 months Level 1 Concession 10% | Non Statutory | Per Membership | 286.70 | 291.30 | 1.6% |
| Health & Fitness Term 3 months Level 2 Concession 40% | Non Statutory | Per Membership | 191.20 | 194.20 | 1.6% |
| Health & Fitness Term 12 months | Non Statutory | Per Membership | 1,046.60 | 1,079.00 | 3.1% |
| Health & Fitness Term 12 months Level 1 Concession 10% | Non Statutory | Per Membership | 941.90 | 971.10 | 3.1% |
| Health & Fitness Term 12 months Level 2 Concession 40% | Non Statutory | Per Membership | 628.00 | 647.40 | 3.1% |
| Direct debit rejection fee | Non Statutory | Per Rejection | 5.00 | 5.00 | 0.0% |
| Prahran Aquatic Centre | | | | | |
| Adult | Non Statutory | Per Admission | 7.90 | 9.60 | 21.5% |
| Child | Non Statutory | Per Admission | 5.10 | 7.00 | 37.3% |
| Adult Swim Concession 10% (Student and Seniors) | Non Statutory | Per Admission | 7.10 | 8.60 | 21.1% |
| Adult Swim Concession 40% (Pensioner/Health care) | Non Statutory | Per Admission | 4.70 | 5.70 | 21.3% |
| Family | Non Statutory | Per Admission | 20.59 | 24.40 | 18.5% |
| Non Swimming supervisor | Non Statutory | Per Admission | 2.90 | 3.90 | 34.5% |
| Swim, Spa, Sauna, Steam | Non Statutory | Per Admission | 15.30 | 15.30 | 0.0% |
| Swim, Spa, Sauna, Steam Concession 10% (Student and Seniors) | Non Statutory | Per Admission | 13.70 | 13.70 | 0.0% |
| Swim, Spa, Sauna, Steam Concession 40% (Pensioner/Health care) | Non Statutory | Per Admission | 9.20 | 9.20 | 0.0% |
| 10 Swim Pass - Adult | Non Statutory | Per Pass | 71.10 | 86.40 | 21.5% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|-----------------|---------------------------------------|--|----------|
| 10 Swim Pass - Concession / Student 10% | Non Statutory | Per Pass | 63.90 | 77.40 | 21.1% |
| 10 Swim Pass - Child | Non Statutory | Per Pass | 45.90 | 63.00 | 37.3% |
| 10 Swim Pass - Adult Concession 40% (Pensioner/Health care) | Non Statutory | Per Pass | 42.30 | 51.30 | 21.3% |
| 10 Aquatic Pass (Swim, Spa, Sauna) | Non Statutory | Per Pass | 137.70 | 137.70 | 0.0% |
| 10 Aquatic Pass (Swim, Spa, Sauna) - Concession 10% (Student and Seniors) | Non Statutory | Per Pass | 123.30 | 123.30 | 0.0% |
| 10 Aquatic Pass (Swim, Spa, Sauna) - Concession 40% (Pensioner/Health care) | Non Statutory | Per Pass | 82.60 | 82.60 | 0.0% |
| 50M Pool lane hire | Non Statutory | Per Lane/Hr | 63.20 | 65.20 | 3.2% |
| 50m Pool lane hire - Regular / Community Group | Non Statutory | Per Lane/Hr | 50.60 | 52.20 | 3.2% |
| Tennis Court Hire | Non Statutory | Per Court/Hr | 21.30 | 22.00 | 3.3% |
| Aquatic Fortnightly Direct Debit | Non Statutory | Per Fortnight | 37.40 | 38.50 | 2.9% |
| Aquatic Fortnightly Direct Debit Joining Fee | Non Statutory | Per Membership | 50.00 | 50.00 | 0.0% |
| Aquatic Fortnightly Direct Debit Level 1 Concession 10% | Non Statutory | Per Fortnight | 33.70 | 34.60 | 2.7% |
| Aquatic Fortnightly Direct Debit Level 2 Concession 40% | Non Statutory | Per Fortnight | 22.40 | 23.10 | 3.1% |
| Aquatic 3 Month | Non Statutory | Per Membership | 274.00 | 283.60 | 3.5% |
| Aquatic 3 Month Level 1 Concession 10% | Non Statutory | Per Membership | 246.60 | 255.20 | 3.5% |
| Aquatic 3 Month Level 2 Concession 40% | Non Statutory | Per Membership | 164.40 | 170.10 | 3.5% |
| Aquatic 12 Months | Non Statutory | Per Membership | 917.00 | 945.40 | 3.1% |
| Aquatic 12 Month Level 1 Concession 10% | Non Statutory | Per Membership | 825.30 | 850.90 | 3.1% |
| Aquatic 12 Months Level 2 Concession 40% | Non Statutory | Per Membership | 550.20 | 567.20 | 3.1% |
| Harold Holt Swim Centre (Learn to Swim) | | | | | |
| Learn to Swim Direct debit - 30min lessons | Non Statutory | Per Fortnight | 49.00 | 49.00 | 0.0% |
| Learn to Swim Schools 1:8 ratio | Non Statutory | Per Lesson | 10.40 | 10.40 | 0.0% |
| Learn to Swim Holiday Program | Non Statutory | Per Program | Nil | 122.50 | NEW |
| Learn to Swim Per Lesson charge | Non Statutory | Per Lesson | 24.50 | 24.50 | 0.0% |
| Harold Holt Gym | | | | | |
| Complete Fitness Direct Debit Joining Fee | Non Statutory | Per Membership | 50.00 | 50.00 | 0.0% |
| Complete Fitness Direct Debit Membership | Non Statutory | Per Fortnight | 49.60 | 51.20 | 3.2% |
| Complete Fitness Direct Debit Membership Concession 10% (Student and Seniors) | Non Statutory | Per Fortnight | 44.60 | 46.10 | 3.4% |
| Complete Fitness Direct Debit Membership Concession 40% (Pensioner/Health care) | Non Statutory | Per Fortnight | 29.80 | 30.70 | 3.0% |
| Complete Fitness Term 3 months | Non Statutory | Per Membership | 544.60 | 368.50 | -32.3% |
| Complete Fitness Term 3 months Concession 10% (Student and Seniors) | Non Statutory | Per Membership | 490.10 | 331.60 | -32.3% |
| Complete Fitness Term 3 months Concession 40% (Pensioner/Health care) | Non Statutory | Per Membership | 326.80 | 221.10 | -32.3% |
| Complete Fitness Term 12 months | Non Statutory | Per Membership | 1,191.30 | 1,228.20 | 3.1% |
| Complete Fitness Term 12 months Concession 10% (Student and Seniors) | Non Statutory | Per Membership | 1,072.20 | 1,105.40 | 3.1% |
| Complete Fitness Term 12 months 40% (Pensioner/Health care) | Non Statutory | Per Membership | 714.80 | 737.00 | 3.1% |
| Casual Health Club Entry | Non Statutory | Per entry | 27.60 | 28.40 | 2.9% |
| Casual Health Club Entry Concession 10% (Student and Seniors) | Non Statutory | Per entry | 24.80 | 25.50 | 2.8% |
| Casual Health Club Entry Concession 40% (Pensioner/Health care) | Non Statutory | Per entry | 16.50 | 17.00 | 3.0% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|--|---------------|-----------------|---------------------------------------|--|----------|
| Personal Training 4 person 60 minutes | Non Statutory | Per session | 147.80 | 154.90 | 4.8% |
| Personal Training 3 person 60 minutes | Non Statutory | Per session | 125.90 | 129.90 | 3.2% |
| Personal Training 2 person 60 minutes | Non Statutory | Per session | 102.70 | 122.10 | 18.9% |
| Personal Training 1 person 60 minutes | Non Statutory | Per session | 81.10 | 89.90 | 10.9% |
| Personal Training 2 person 45 minutes | Non Statutory | Per session | 83.20 | 100.90 | 21.3% |
| Personal Training 1 person 45 minutes | Non Statutory | Per session | 66.00 | 76.90 | 16.5% |
| Personal Training 2 person 30 minutes | Non Statutory | Per session | 73.90 | 79.40 | 7.4% |
| Personal Training 1 person 30 minutes | Non Statutory | Per session | 58.70 | 59.90 | 2.0% |
| Personal Training 3 person 30 minutes | Non Statutory | Per session | 89.80 | 99.90 | 11.2% |
| Personal Training 3 person 45 minutes | Non Statutory | Per session | 101.00 | 109.00 | 7.9% |
| <u>Malvern Valley Golf Course</u> | | | | | |
| Weekdays | | | | | |
| Adult | Non Statutory | Nine Holes | 25.50 | 28.00 | 9.8% |
| Pensioners | Non Statutory | Nine Holes | 20.80 | 23.00 | 10.6% |
| Adult | Non Statutory | Eighteen holes | 35.40 | 38.00 | 7.3% |
| Pensioners | Non Statutory | Eighteen holes | 27.60 | 29.00 | 5.1% |
| Adult Online Booking | Non Statutory | Nine Holes | 24.40 | 25.20 | 3.3% |
| Senior / Pensioners / Concession / Juniors Online Booking | Non Statutory | Nine Holes | 19.80 | 20.50 | 3.5% |
| Adult Online Booking | Non Statutory | Eighteen holes | 34.30 | 35.40 | 3.2% |
| Senior / Pensioners / Concession / Juniors Online Booking | Non Statutory | Eighteen holes | 26.50 | 27.40 | 3.4% |
| Weekends/Public Holidays | | | | | |
| Adult | Non Statutory | Nine Holes | 27.60 | 30.00 | 8.7% |
| Adult | Non Statutory | Eighteen holes | 39.00 | 40.00 | 2.6% |
| Adult Annual Green Fee Price | Non Statutory | Per Year | 1,508.00 | 1,558.60 | 3.4% |
| <u>Waste Services Application</u> | | | | | |
| Residential and Commercial Garbage waste service 120L - New - Minimum | Non Statutory | Per Property | 55.00 | 57.00 | 3.6% |
| Residential and Commercial Garbage waste service 240L - New | Non Statutory | Per Property | 105.00 | 108.00 | 2.9% |
| Residential and Commercial Garbage - New Shared Garbage Bins | Non Statutory | Per Property | 55.00 | 57.00 | 3.6% |
| Residential and Commercial Garbage - Additional Garbage 120L | Non Statutory | Per Bin | 55.00 | 57.00 | 3.6% |
| Residential and Commercial Garbage - Additional Garbage 240L | Non Statutory | Per Bin | 105.00 | 108.00 | 2.9% |
| Residential and Commercial Garbage - Upsize Garbage Bin | Non Statutory | Per Bin | 105.00 | 108.00 | 2.9% |
| Residential and Commercial Garbage - Downsize Garbage Bin | Non Statutory | Per Bin | - | - | |
| Residential and Commercial Garbage - Exchange Shared 240L Garbage for 2 x 120L | Non Statutory | Per Exchange | 109.00 | 112.00 | 2.8% |
| Garden Waste 120L - New | Non Statutory | Per Bin | 25.00 | Waived 2025/26 | -100.0% |
| Garden Waste 240L - New | Non Statutory | Per Bin | 25.00 | Waived 2025/26 | -100.0% |
| Garden Waste 120L - Additional | Non Statutory | Per Bin | 25.00 | 26.00 | 4.0% |
| Garden Waste 240L - Additional | Non Statutory | Per Bin | 25.00 | 26.00 | 4.0% |
| Garden Waste Downsize Bin | Non Statutory | Per Bin | N/A | 26.00 | NEW |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|--|---------------|-----------------|---------------------------------------|--|----------|
| Transfer Station Fees | | | | | |
| Resident | | | | | |
| Boot load rubbish | Non Statutory | Per Cubic Metre | 30.00 | 31.00 | 3.3% |
| Boot load green | Non Statutory | Per Cubic Metre | 12.00 | 12.00 | 0.0% |
| S/Wagon rubbish | Non Statutory | Per Cubic Metre | 57.00 | 59.00 | 3.5% |
| S/Wagon green | Non Statutory | Per Cubic Metre | 19.00 | 20.00 | 5.3% |
| Single Axle rubbish | Non Statutory | Per Cubic Metre | 87.00 | 90.00 | 3.4% |
| Single Axle green | Non Statutory | Per Cubic Metre | 30.00 | 31.00 | 3.3% |
| Tandem Trailer rubbish | Non Statutory | Per Cubic Metre | 177.00 | 183.00 | 3.4% |
| Tandem Trailer green | Non Statutory | Per Cubic Metre | 59.00 | 61.00 | 3.4% |
| Cubic Metre rubbish | Non Statutory | Per Cubic Metre | 111.00 | 115.00 | 3.6% |
| Cubic Metre green | Non Statutory | Per Cubic Metre | 35.00 | 36.00 | 2.9% |
| Dirt, bricks, concrete, building rubble etc. | Non Statutory | Per Tonne | 284.00 | 293.00 | 3.2% |
| Mattress | Non Statutory | Per Item | 44.00 | 45.00 | 2.3% |
| Commercial garbage | Non Statutory | Per Tonne | 284.00 | 293.00 | 3.2% |
| Metal | Non Statutory | Per Cubic Metre | 0.00 | 0.00 | 0.0% |
| Non Resident | | | | | |
| Boot load rubbish | Non Statutory | Per Cubic Metre | 39.00 | 40.00 | 2.6% |
| Boot load green | Non Statutory | Per Cubic Metre | 19.00 | 20.00 | 5.3% |
| S/Wagon rubbish | Non Statutory | Per Cubic Metre | 72.00 | 75.00 | 4.2% |
| S/Wagon green | Non Statutory | Per Cubic Metre | 39.00 | 40.00 | 2.6% |
| Single Axle rubbish | Non Statutory | Per Cubic Metre | 116.00 | 120.00 | 3.4% |
| Single Axle green | Non Statutory | Per Cubic Metre | 52.00 | 54.00 | 3.8% |
| Tandem Trailer rubbish | Non Statutory | Per Cubic Metre | 200.00 | 206.00 | 3.0% |
| Tandem Trailer green | Non Statutory | Per Cubic Metre | 82.00 | 85.00 | 3.7% |
| Cubic Metre rubbish | Non Statutory | Per Cubic Metre | 139.00 | 143.00 | 2.9% |
| Cubic Metre green | Non Statutory | Per Cubic Metre | 54.00 | 56.00 | 3.7% |
| Dirt, bricks, concrete, building rubble etc. | Non Statutory | Per Tonne | 284.00 | 293.00 | 3.2% |
| Mattress | Non Statutory | Per Item | 54.00 | 56.00 | 3.7% |
| Commercial garbage | Non Statutory | Per Tonne | 284.00 | 293.00 | 3.2% |
| Metal | Non Statutory | Per Cubic Metre | 27.00 | 28.00 | 3.7% |
| Infrastructure Services | | | | | |
| Signage Charges | | | | | |
| Writing Fee (Design & Fabrication) | Non Statutory | Per Sign | 310.50 | 320.20 | 3.1% |
| Initial Permit Fee - 0-6 months | Non Statutory | Per Sign | 155.30 | 160.20 | 3.2% |
| Initial Permit Fee - 6-9 months | Non Statutory | Per Sign | 232.90 | 240.20 | 3.1% |
| Initial Permit Fee - 9-12 months | Non Statutory | Per Sign | 310.50 | 320.20 | 3.1% |
| Annual Renewal Fee | Non Statutory | Per Sign | 310.50 | 320.20 | 3.1% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|------------------|---------------------------------------|--|----------|
| Development Supervision Fees | | | | | |
| For works <\$16,000 | Non Statutory | Per application | 650.00 | 670.00 | 3.1% |
| For works \$16,000 to \$40,000 | Non Statutory | Per application | 1,127.00 | 1,160.00 | 2.9% |
| For works >\$40,000 | Non Statutory | Per application | 1,606.00 | 1,665.00 | 3.7% |
| Inspection Fees | | | | | |
| Infrastructure inspections | Non Statutory | Per application | N/A | 675.00 | NEW |
| Road Management Fees | | | | | |
| For works not on roadway shoulder or pathway For works <8.5 sq.m | Statutory | Per application | 94.30 | 96.70 | 2.5% |
| For works on Local Road or Footpath (speed limit <50km/hr) For works <8.5 sq.m | Statutory | Per application | 94.30 | 96.70 | 2.5% |
| For works on Local Road or Footpath (speed limit ≥50km/hr) For works <8.5 sq.m | Statutory | Per application | 146.20 | 149.90 | 2.5% |
| For works on main roads or footpath For works <8.5 sq.m | Statutory | Per application | 146.20 | 249.10 | 70.4% |
| For works not on roadway shoulder or pathway For works ≥8.5 sq.m | Statutory | Per application | 369.20 | 378.50 | 2.5% |
| For works on Local Road or Footpath (speed limit <50km/hr) For works ≥8.5 sq.m | Statutory | Per application | 369.20 | 378.50 | 2.5% |
| For works on Local Road or Footpath (speed limit ≥50km/hr) For works ≥8.5 sq.m | Statutory | Per application | 677.20 | 694.20 | 2.5% |
| For works on main roads or footpath For works ≥8.5 sq.m | Statutory | Per application | 677.20 | 694.20 | 2.5% |
| Roads and Drains Services | | | | | |
| Roads: | | | | | |
| A) Deep lift asphalt | Non Statutory | Per Square Metre | 143.00 | 147.50 | 3.1% |
| B) Asphalt on concrete base | Non Statutory | Per Square Metre | 51.00 | 52.60 | 3.1% |
| C) Full depth concrete | Non Statutory | Per Square Metre | 282.70 | 291.50 | 3.1% |
| D) Industrial/Commercial vehicle crossings | Non Statutory | Per Square Metre | 221.80 | 228.70 | 3.1% |
| E) Asphalt on crushed rock base | Non Statutory | Per Square Metre | 127.50 | 131.50 | 3.1% |
| F) Asphalt on macadam | Non Statutory | Per Square Metre | 38.80 | 40.00 | 3.1% |
| G) Asphalt over pitchers | Non Statutory | Per Square Metre | 38.80 | 40.00 | 3.1% |
| H) Bluestone Right of Way | Non Statutory | Per Square Metre | 443.50 | 457.30 | 3.1% |
| Footpaths: | | | | | |
| A) Asphalt | Non Statutory | Per Square Metre | 83.10 | 85.70 | 3.1% |
| B) 75mm to 125mm concrete | Non Statutory | Per Square Metre | 183.00 | 188.70 | 3.1% |
| C) Granite Pavers, Toorak Road/ Chapel street | Non Statutory | Per Square Metre | 454.60 | 470.70 | 3.5% |
| D) Concrete Pavers | Non Statutory | Per Square Metre | 305.00 | 314.50 | 3.1% |
| E) Brick or Bluestone Pavers | Non Statutory | Per Square Metre | 327.10 | 337.30 | 3.1% |
| Kerb & Channel: | | | | | |
| Concrete, bluestone pitchers, dish gutters and spoon drains, concrete kerb | Non Statutory | Per Metre | 136.40 | 140.70 | 3.2% |
| Dressed Bluestone Kerb & Channel | | | | | |
| A) Replacement with new sawn bluestone | Non Statutory | Per Metre | 443.50 | 457.30 | 3.1% |
| B) Replace with Existing sawn/dressed Bluestone | Non Statutory | Per Metre | 388.10 | 400.20 | 3.1% |
| Roads and Drains | | | | | |
| Nature Strip | Non Statutory | Per Square Metre | 55.50 | 57.50 | 3.6% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|----------------------|---------------------------------------|--|----------|
| Residential Vehicle Crossing | Non Statutory | Per Square Metre | 183.00 | 190.00 | 3.8% |
| Perambulator Crossing | Non Statutory | Per Crossing | 1,829.30 | 1,886.00 | 3.1% |
| Transport and Parking Services | | | | | |
| Parking Permits for each residential area: | | | | | |
| Resident Permits - Area A | | | | | |
| Variable residential parking permit (transferable between vehicles) - 3rd permit | Non Statutory | Per Vehicle | 112.00 | 116.00 | 3.6% |
| Resident Permits - Area B | | | | | |
| Variable residential parking permit (transferable between vehicles) - 3rd permit | Non Statutory | Per Vehicle | 112.00 | 116.00 | 3.6% |
| Variable residential parking permit (transferable between vehicles) - 4th permit | Non Statutory | Per Vehicle | 127.00 | 131.00 | 3.1% |
| Resident Permits - Area C | | | | | |
| Variable residential parking permit (transferable between vehicles) - 3rd permit | Non Statutory | Per Vehicle | 112.00 | 116.00 | 3.6% |
| Variable residential parking permit (transferable between vehicles) - 4th permit | Non Statutory | Per Vehicle | 127.00 | 131.00 | 3.1% |
| Variable residential parking permit (transferable between vehicles) - 5th permit | Non Statutory | Per Vehicle | 168.00 | 173.00 | 3.0% |
| Resident Permits | | | | | |
| Replace lost variable permits | Non Statutory | Per Permit | 112.00 | 116.00 | 3.6% |
| A resident may apply for a Guest Permit for a specific period of up to one day for use gatherings and functions | Non Statutory | Per Vehicle | 6.50 | 6.70 | 3.1% |
| Resident Permits | | | | | |
| Replace lost variable permits | Non Statutory | Per Permit | 112.00 | 120.00 | 7.1% |
| A resident may apply for a Guest Permit for a specific period of up to one day for use gatherings and functions | Non Statutory | Per Vehicle | 6.50 | 6.70 | 3.1% |
| Other Permits | | | | | |
| Permits for Tradespersons | Non Statutory | Per Vehicle per week | 42.00 | 50.00 | 19.0% |
| Extension of Tradesperson Permits - Application Fee | Non Statutory | Per Vehicle | 42.00 | N/A | REMOVED |
| Serviced Apartments | Non Statutory | Per Vehicle | 156.00 | 165.00 | 5.8% |
| Special Permits for Medical Practitioners | Non Statutory | Per Vehicle | 115.00 | 120.00 | 4.3% |
| Parking Bay Permits | | | | | |
| Chapel Street Car Park off St. Matthew's Way | Non Statutory | Per Month | 180.00 | 200.00 | 11.1% |
| Parking Infringements (Set at Statutory Maximum) | | | | | |
| Infringements Court Fines - Registration | Statutory | Per Infringement | 82.80 | 87.40 | 5.6% |
| Clause 2 & 3 Infringements | Statutory | Per Infringement | 99.00 | 102.00 | 3.0% |
| Clause 4 Infringements | Statutory | Per Infringement | 118.00 | 123.00 | 4.2% |
| Clause 6 Infringements | Statutory | Per Infringement | 197.00 | 204.00 | 3.6% |
| Impounded Vehicles | | | | | |
| Tow away fee | Non Statutory | Per Vehicle | 500.00 | 515.00 | 3.0% |
| Storage fee (if greater than 2 days) | Non Statutory | Per Vehicle | 18.00 | 19.00 | 5.6% |
| Private Car Parking Agreements | | | | | |
| Private Car Parking agreement fees - 1 to 6 bays | Non Statutory | Per agreement | 300.00 | 310.00 | 3.3% |
| Private Car Parking agreement fees - 7 bays onwards | Non Statutory | Per agreement | 420.00 | 440.00 | 4.8% |
| Car Share Spaces | | | | | |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|--|---------------|---------------------|---------------------------------------|--|----------|
| Car Share Establishment Fee | Non Statutory | Per car share space | 743.60 | 767.00 | 3.1% |
| Car Share Annual Fee – Standard Parking Space | Non Statutory | Per car share space | 523.20 | 540.00 | 3.2% |
| Car Share Annual Fee – Shopping streets or paid parking area | Non Statutory | Per car share space | 774.90 | 800.00 | 3.2% |
| Other Fee | | | | | |
| Penalty Reminder Notice (PRN) Fees | Statutory | Per agreement | 28.80 | 29.40 | 2.1% |
| Car Parks | | | | | |
| Elizabeth St Car Park - Operator Managed | | | | | |
| Elizabeth St Car Park - Operator Managed | Non Statutory | 0-0.5 hrs | 2.40 | 4.00 | 66.7% |
| Elizabeth St Car Park - Operator Managed | Non Statutory | 0.5-1hrs | 3.60 | 6.00 | 66.7% |
| Elizabeth St Car Park - Operator Managed | Non Statutory | 1-2 hrs | 5.60 | 10.00 | 78.6% |
| Elizabeth St Car Park - Operator Managed | Non Statutory | 2-3hrs | 7.50 | 12.50 | 66.7% |
| Elizabeth St Car Park - Operator Managed | Non Statutory | 3-4hrs | 9.00 | 15.00 | 66.7% |
| Elizabeth St Car Park - Operator Managed | Non Statutory | 4-5hrs | 11.50 | 20.00 | 73.9% |
| Elizabeth St Car Park - Operator Managed | Non Statutory | 5-6hrs | 13.60 | 22.00 | 61.8% |
| Elizabeth St Car Park - Operator Managed | Non Statutory | 6+hrs | 16.00 | 24.00 | 50.0% |
| Elizabeth St Car Park - Operator Managed | Non Statutory | Early Bird <10am | 13.80 | 18.00 | 30.4% |
| Elizabeth St Car Park - Operator Managed | Non Statutory | Non Market M+W | 12.00 | 18.00 | 50.0% |
| Elizabeth St Car Park - Operator Managed | Non Statutory | Per Month | 256.00 | 370.00 | 44.5% |
| King St Car Park - Operator Managed | | | | | |
| King St Car Park - Operator Managed | Non Statutory | 0-1hrs | 3.60 | 6.00 | 66.7% |
| King St Car Park - Operator Managed | Non Statutory | 1-2hrs | 5.60 | 10.00 | 78.6% |
| King St Car Park - Operator Managed | Non Statutory | 2-3hrs | 7.50 | 12.50 | 66.7% |
| King St Car Park - Operator Managed | Non Statutory | 3-4hrs | 9.00 | 15.00 | 66.7% |
| King St Car Park - Operator Managed | Non Statutory | 4+hrs | 16.00 | 20.00 | 25.0% |
| King St Car Park - Unreserved | Non Statutory | Per Month | 345.00 | 460.00 | 33.3% |
| King St Car Park - Reserved | Non Statutory | Per Month | 361.00 | 480.00 | 33.0% |
| MacFarlan St Car Park - Operator Managed | | | | | |
| MacFarlan St Car Park - Operator Managed | Non Statutory | 0-1 hrs | 3.60 | 6.00 | 66.7% |
| MacFarlan St Car Park - Operator Managed | Non Statutory | 1-2hrs | 6.70 | 10.00 | 49.3% |
| MacFarlan St Car Park - Operator Managed | Non Statutory | 2-3hrs | 10.00 | 12.50 | 25.0% |
| MacFarlan St Car Park - Operator Managed | Non Statutory | 3-4hrs | 13.00 | 15.00 | 15.4% |
| MacFarlan St Car Park - Operator Managed | Non Statutory | 4+ hrs | 16.00 | 20.00 | 25.0% |
| MacFarlan St Car Park - Operator Managed | Non Statutory | Early Bird | 12.50 | 18.00 | 44.0% |
| MacFarlan St Car Park - Operator Managed | Non Statutory | Weekend | 6.50 | 11.00 | 69.2% |
| MacFarlan St Car Park - Operator Managed | Non Statutory | Per Month | 256.00 | 370.00 | 44.5% |
| Prahran Square Car Park - Operator Managed | | | | | |
| Prahran Square Car Park - Operator Managed | Non Statutory | 0-0.5 hrs | 2.40 | 4.00 | 66.7% |
| Prahran Square Car Park - Operator Managed | Non Statutory | 0.5-1hrs | 3.60 | 6.00 | 66.7% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|--|---------------|---------------------|---------------------------------------|--|----------|
| Prahran Square Car Park - Operator Managed | Non Statutory | 1-2 hrs | 5.60 | 10.00 | 78.6% |
| Prahran Square Car Park - Operator Managed | Non Statutory | 2-3hrs | 7.50 | 12.50 | 66.7% |
| Prahran Square Car Park - Operator Managed | Non Statutory | 3-4hrs | 9.00 | 15.00 | 66.7% |
| Prahran Square Car Park - Operator Managed | Non Statutory | 4-5hrs | 11.50 | 20.00 | 73.9% |
| Prahran Square Car Park - Operator Managed | Non Statutory | 5-6hrs | 13.60 | 22.00 | 61.8% |
| Prahran Square Car Park - Operator Managed | Non Statutory | 6+hrs | 16.00 | 24.00 | 50.0% |
| Prahran Square Car Park - Operator Managed | Non Statutory | Early Bird <10am | 12.00 | 18.00 | 50.0% |
| Prahran Square Car Park - Operator Managed | Non Statutory | Per Month | 256.00 | 370.00 | 44.5% |
| Windsor Car Park - Ticket Machines | | | | | |
| Windsor Car Park - 1st 2 Hours | Non Statutory | Per Hour | 2.30 | 4.00 | 73.9% |
| Windsor Car Park - 3+ Hours | Non Statutory | Per Hour | 3.50 | 6.00 | 71.4% |
| Windsor Car park | Non Statutory | All Day | 9.00 | 16.00 | 77.8% |
| Other Ticket Machine Car Parks | | | | | |
| Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 1st 2 Hours | Non Statutory | Per Hour | 2.30 | 4.00 | 73.9% |
| Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 3+ Hours | Non Statutory | Per Hour | 3.50 | 6.00 | 71.4% |
| TH King, Sir Zelman Cowen Car Parks (6hr max) | Non Statutory | Per Hour | 1.00 | 1.50 | 50.0% |
| Stonnington Sports Centre | Non Statutory | Per Hour | 3.00 | 3.30 | 10.0% |
| Town Planning | | | | | |
| Fees for applications for permits under section 47 of the Planning and Environment Act 1987 | | | | | |
| Regulation 9: | | | | | |
| Class 1: Use only | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| SINGLE DWELLINGS – to develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the cost of development is: | | | | | |
| Class 2: Less than \$10,000 | Statutory | Per Application | 220.60 | 226.20 | 2.5% |
| Class 3: \$10,001 - \$100,000 | Statutory | Per Application | 694.40 | 711.80 | 2.5% |
| Class 4: \$100,001 - \$500,000 | Statutory | Per Application | 1,421.40 | 1,457.00 | 2.5% |
| Class 5: \$500,001 - \$1,000,000 | Statutory | Per Application | 1,535.70 | 1,574.10 | 2.5% |
| Class 6: \$1,000,001 - \$2,000,000 | Statutory | Per Application | 1,650.10 | 1,691.40 | 2.5% |
| Class 13: \$2,000,001 - \$5,000,000 | Statutory | Per Application | 3,765.80 | 3,860.00 | 2.5% |
| VICSMART - application which meet the VicSmart criteria if the cost of development is: | | | | | |
| Class 7: Less than \$10,000 | Statutory | Per Application | 220.60 | 226.20 | 2.5% |
| Class 8: More than \$10,000 | Statutory | Per Application | 473.80 | 485.70 | 2.5% |
| Class 9: Subdivide of consolidate land | Statutory | Per Application | 220.60 | 226.20 | 2.5% |
| Class 10: VicSmart application (other than 1 class 7, 8 or 9 permit) | Statutory | Per Application | 220.60 | 226.20 | 2.5% |
| OTHER DEVELOPMENT - to develop land (other than for a single dwelling per lot or to subdivide land) if the estimated cost of development is: | | | | | |
| Class 11: Less than \$100,000 | Statutory | Per Application | 1,266.20 | 1,298.00 | 2.5% |
| Class 12: \$100,001 - \$1,000,000 | Statutory | Per Application | 1,707.30 | 1,750.00 | 2.5% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|--|-----------|-----------------|---------------------------------------|--|----------|
| Class 13: \$1,000,001 - \$5,000,000 | Statutory | Per Application | 3,765.80 | 3,860.00 | 2.5% |
| Class 14: \$5,000,001 - \$15,000,000 | Statutory | Per Application | 9,598.20 | 9,840.00 | 2.5% |
| Class 15: \$15,000,001 - \$50,000,000 | Statutory | Per Application | 28,304.40 | 29,013.00 | 2.5% |
| Class 16: More than \$50,000,000 | Statutory | Per Application | 63,617.30 | 65,208.00 | 2.5% |
| SUBDIVISION | | | | | |
| Class 17: To subdivide an existing building (other than a class 9 permit) | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| Class 18: To subdivide land into two lots (other than a class 9 or class 16 permit) | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| Class 19: To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 permit) | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| Class 20: To subdivide land (other than a class 9, class 16, class 17 or class 18 permit) per 100 lots created | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| Class 21: To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| Class 22: A permit not otherwise provided for in the regulation | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| Fees for applications for permits under section 72 of the Planning and Environment Act 1987 | | | | | |
| Regulation 11: | | | | | |
| Class 1: Amendment to a permit to change the use of the land allowed by the permit or allow a new use of the land | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| Class 2: Application to amend a permit (other than a permit to develop land for a single dwelling per lot, use & develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to: To change the statement of what the permit allows or To change any or all of the conditions | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| SINGLE DWELLINGS | | | | | |
| Class 3: Cost of additional development is \$10,000 or less | Statutory | Per Application | 220.60 | 226.20 | 2.5% |
| Class 4: Cost of additional development is more than \$10,000 but not more than \$100,000 | Statutory | Per Application | 694.38 | 711.80 | 2.5% |
| Class 5: Cost of additional development is more than \$100,000 but not more than \$500,000 | Statutory | Per Application | 1,421.40 | 1,457.00 | 2.5% |
| Class 6: Cost of additional development is \$500,000 or more | Statutory | Per Application | 1,535.70 | 1,574.10 | 2.5% |
| VICSMART - amendments to applications which meet the VicSmart criteria S72 & Secondary Consent): | | | | | |
| Class 7: Cost of additional development is \$10,000 or less | Statutory | Per Application | 220.60 | 226.20 | 2.5% |
| Class 8: Cost of additional development is more than \$10,000 | Statutory | Per Application | 473.80 | 485.70 | 2.5% |
| Class 9: Amendment to a class 9 permit | Statutory | Per Application | 220.60 | 226.20 | 2.5% |
| Class 10: Amendment to a class 10 permit | Statutory | Per Application | 220.60 | 226.20 | 2.5% |
| OTHER DEVELOPMENT | | | | | |
| Class 11: Cost of additional development is \$100,000 or less | Statutory | Per Application | 1,266.20 | 1,298.00 | 2.5% |
| Class 12: Cost of additional works is more than \$100,000 but not more than \$1,000,000 | Statutory | Per Application | 1,707.30 | 1,750.00 | 2.5% |
| Class 13: Cost of additional development is \$1,000,000 and above | Statutory | Per Application | 3,765.80 | 3,860.00 | 2.5% |
| SUBDIVISION | | | | | |
| Class 14: Amendment to a class 17 permit | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|-------------------------|---------------------------------------|--|----------|
| Class 15: Amendment to a class 18 permit | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| Class 16: Amendment to a class 19 permit | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| Class 17: Amendment to a class 20 permit per 100 lots created | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| Class 18: Amendment to a class 21 permit | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| Class 19: Amendment to a class 22 permit | Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| Reg 8 - Recertification of a plan of subdivision: | | | | | |
| Recertification of a plan of subdivision | Statutory | Per Application | 155.30 | 159.20 | 2.5% |
| Regulation 12 - Revised Plans - amend application after notice given S57A: | | | | | |
| a) The fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9 | Statutory | Per Application | 40% of the application fee | 40% of the application fee | |
| b) The fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below | Statutory | Per Application | 40% of the application fee | 40% of the application fee | |
| OTHER APPLICABLE FEES | | | | | |
| Reg 6 - Certification of a plan of subdivision | Statutory | Per Applic/Per 100 lots | 192.80 | 197.70 | 2.5% |
| Reg 7 - Certification of plan alteration (Alteration of a plan under section 10 (2) of the Act) | Statutory | Per Application | 122.60 | 125.70 | 2.5% |
| Reg 15 - Certificates of Compliance (under S97N) | Statutory | Per Application | 363.80 | 375.10 | 3.1% |
| Reg 16 - For an agreement to a proposal to amend or end an agreement under S173 of the Act | Statutory | Per Application | 727.10 | 745.30 | 2.5% |
| Reg 18 - Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council including lodging plans to comply if the first submission to Council was unsatisfactory | Statutory | Per Application | 359.50 | 368.50 | 2.5% |
| SINGLE DWELLINGS - Secondary Consent Request (Amendment to Approved Plans and Documentation) | | | | | |
| SC 3: Cost of additional development is \$10,000 or less | Non Statutory | Per Application | 220.60 | 226.20 | 2.5% |
| SC 4: Cost of additional development is more than \$10,000 but not more than \$100,000 | Non Statutory | Per Application | 694.40 | 711.80 | 2.5% |
| SC 5: Cost of additional development is more than \$100,000 but not more than \$500,000 | Non Statutory | Per Application | 1,421.40 | 1,457.00 | 2.5% |
| SC 6: Cost of additional development is \$500,000 and above | Non Statutory | Per Application | 1,535.70 | 1,574.10 | 2.5% |
| SC 13 - Cost of additional development is \$1,000,000 and above | Non Statutory | Per Application | 3,765.80 | 3,860.00 | 2.5% |
| VICSMART - Secondary Consent Request (Amendment to Approved Plans and Documentation) | | | | | |
| SC 7: Cost of additional development is \$10,000 or less | Non Statutory | Per Application | 220.60 | 226.20 | 2.5% |
| SC 8: Cost of additional development is more than \$10,000 | Non Statutory | Per Application | 473.80 | 485.70 | 2.5% |
| SC 9: to a class 9 permit | Non Statutory | Per Application | 220.60 | 226.20 | 2.5% |
| SC 10: Amendment to a class 10 permit | Non Statutory | Per Application | 220.60 | 226.20 | 2.5% |
| OTHER DEVELOPMENT - Secondary Consent Request (Amendment to Approved Plans and Documentation) | | | | | |
| SC 11: Cost of additional development is \$100,000 or less | Non Statutory | Per Application | 1,266.20 | 1,298.00 | 2.5% |
| SC 12: Cost of additional development is more than \$100,000 but not more than \$1,000,000 | Non Statutory | Per Application | 1,707.30 | 1,750.00 | 2.5% |
| SC 13: Cost of additional development is \$1,000,000 and above | Non Statutory | Per Application | 3,765.80 | 3,860.00 | 2.5% |
| SUBDIVISION - Secondary Consent Request (Amendment to Approved Plans and Documentation) | | | | | |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|--|---------------|-----------------------|---------------------------------------|--|----------|
| SC 14: to a class 17 permit | Non Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| SC 15: to a class 18 permit | Non Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| SC 16: to a class 19 permit | Non Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| SC 17: to a class 20 permit per 100 lots created | Non Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| SC 18: to a class 21 permit | Non Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| Secondary Consent Request (Amendment to Approved Plans and Documentation) | | | | | |
| SC 19: to a Class 22 permit | Non Statutory | Per Application | 1,454.10 | 1,490.50 | 2.5% |
| Planning Enquiry | | | | | |
| Single Dwelling | | | | | |
| Fees for Written Response or File Search for access to or provision of Statutory Planning regulatory information | Non Statutory | Per Rateable Property | 150.00 | 155.00 | 3.3% |
| Other | | | | | |
| Fees for Written Response or File Search for access to or provision of Statutory Planning regulatory information | Non Statutory | Per Rateable Property | 300.00 | 310.00 | 3.3% |
| Planning Register | | | | | |
| On request custom copy of planning register data | Non Statutory | Per Month | 110.90 | 115.00 | 3.7% |
| On request custom copy of planning register data | Non Statutory | Per Year | 1,108.70 | 1,145.00 | 3.3% |
| Report and Consent for Demolition | | | | | |
| Fee for S29B response | Statutory | Per Rateable Property | 94.00 | 96.40 | 2.6% |
| Advertising Fees (Includes installation and removal) | | | | | |
| General Admin Charge | Non Statutory | Per Application | 150.00 | 205.00 | 36.7% |
| Sign on Site | Non Statutory | Per Application | 195.00 | 201.10 | 3.1% |
| Extra Letters | Non Statutory | Per Application | 8.50 | 9.00 | 5.9% |
| Additional Sign on Site | Non Statutory | Per Sign | 55.00 | 60.00 | 9.1% |
| Extension of Time | | | | | |
| VicSmart | Non Statutory | Per Application | 115.00 | 120.00 | 4.3% |
| Single Residential | Non Statutory | Per Application | 350.00 | 360.90 | 3.1% |
| Subdivision | Non Statutory | Per Application | 555.00 | 575.00 | 3.6% |
| Other - less than \$5,000,000 | Non Statutory | Per Application | 1,200.00 | 1,245.00 | 3.8% |
| Other - more than \$5,000,000 | Non Statutory | Per Application | 2,000.00 | 2,070.00 | 3.5% |
| Reproduction Service | | | | | |
| Black and White A4 | Non Statutory | Per Copy | 0.20 | 0.30 | 50.0% |
| Black and White A3 | Non Statutory | Per Copy | 0.40 | 0.50 | 25.0% |
| Colour Photocopies A4 | Non Statutory | Per Copy | 1.10 | 1.50 | 36.4% |
| Colour Photocopies A3 | Non Statutory | Per Copy | 2.30 | 2.50 | 8.7% |
| A2 copies | Non Statutory | Per Copy | 11.20 | 11.60 | 3.6% |
| Tree work permit | | | | | |
| Significant tree pruning permit | Non Statutory | Per Application | 80.10 | 90.50 | 13.0% |
| Significant tree removal permit | Non Statutory | Per Application | 106.60 | 120.50 | 13.0% |
| Building and Local Law Services | | | | | |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|--|---------------|-------------------|---------------------------------------|--|----------|
| Footpath Trading Permit | | | | | |
| Real Estate Agents pointer boards | Non Statutory | Per 10 Signs | 957.00 | 980.00 | 2.4% |
| Advertising Business sign | Non Statutory | Per sign | 370.00 | 385.00 | 4.1% |
| Night club queues | Non Statutory | Per Application | 630.00 | 750.00 | 19.0% |
| Busking - 6 months | Non Statutory | Per Busker | 95.00 | 98.00 | 3.2% |
| Footpath Trading Application fee | Non Statutory | Per Application | 95.00 | 108.00 | 13.7% |
| Footpath Trading Administration fee | Non Statutory | Per Application | N/A | 74.00 | NEW |
| Footpath Trading Waiting area permit - Small | Non Statutory | Per Application | 350.00 | 380.00 | 8.6% |
| Footpath Trading Waiting area permit - Medium | Non Statutory | Per Application | 450.00 | 490.00 | 8.9% |
| Footpath Trading Waiting area permit - Large | Non Statutory | Per Application | 550.00 | 590.00 | 7.3% |
| Footpath Trading (Dining) | | | | | |
| Small frontage business up to 4m wide frontage (Busy Areas) | Non Statutory | Per Item | 880.00 | 920.00 | 4.5% |
| Medium frontage business 4m-8m (Busy Areas) | Non Statutory | Per Item | 1,320.00 | 1,380.00 | 4.5% |
| Large frontage business 8m to 12m (Busy Areas) | Non Statutory | Per Item | 3,080.00 | 3,180.00 | 3.2% |
| Extra Large frontage business greater than 12m (Busy Areas) | Non Statutory | Per Item | 5,280.00 | 5,470.00 | 3.6% |
| Extended - small frontage fee 4m wide (Busy Areas) | Non Statutory | Per Item | 880.00 | 920.00 | 4.5% |
| Extended - medium frontage fee 4m-8m wide (Busy Areas) | Non Statutory | Per Item | 1,320.00 | 1,380.00 | 4.5% |
| Extended - large frontage fee 8m-12m wide (Busy Areas) | Non Statutory | Per Item | 3,080.00 | 3,180.00 | 3.2% |
| Small frontage business up to 4m wide (Other Areas) | Non Statutory | Per Item | 440.00 | 460.00 | 4.5% |
| Medium frontage business 4m-8m wide (Other Areas) | Non Statutory | Per Item | 660.00 | 690.00 | 4.5% |
| Large frontage business 8m-12m wide (Other Areas) | Non Statutory | Per Item | 1,540.00 | 1,590.00 | 3.2% |
| Extra Large frontage business greater than 12m (Other Areas) | Non Statutory | Per Item | 2,640.00 | 2,730.00 | 3.4% |
| Extended - small frontage fee 4m wide (Other Areas) | Non Statutory | Per Item | 440.00 | 460.00 | 4.5% |
| Extended - medium frontage fee 4m-8m wide (Other Areas) | Non Statutory | Per Item | 660.00 | 690.00 | 4.5% |
| Extended - large frontage fee 8m-12m wide (Other Areas) | Non Statutory | Per Item | 1,540.00 | 1,590.00 | 3.2% |
| 365 Annual Roadside Dining | Non Statutory | Per Parking Space | 1,950.00 | 4,497.00 | 130.6% |
| Summer Roadside Dining | Non Statutory | Per Parking Space | 1,950.00 | N/A | REMOVED |
| Roadside Dining Application Fee | Non Statutory | Per Application | 275.00 | 325.00 | 18.2% |
| Footpath Trading (Goods) | | | | | |
| Small frontage business up to 4m wide frontage (Busy Areas) | Non Statutory | Per Item | 440.00 | 460.00 | 4.5% |
| Medium frontage business 4m-8m (Busy Areas) | Non Statutory | Per Item | 660.00 | 690.00 | 4.5% |
| Large frontage business 8m-12m wide (Busy Areas) | Non Statutory | Per Item | 1,540.00 | 1,590.00 | 3.2% |
| Extended - small frontage fee 4m wide (Busy areas) | Non Statutory | Per Item | 440.00 | 460.00 | 4.5% |
| Extended - medium frontage fee 4m-8m wide (Busy Areas) | Non Statutory | Per Item | 660.00 | 690.00 | 4.5% |
| Extended - large frontage fee 8m-12m wide (Busy Areas) | Non Statutory | Per Item | 1,540.00 | 1,590.00 | 3.2% |
| Small frontage business up to 4m wide frontage (Other Areas) | Non Statutory | Per Item | 220.00 | 230.00 | 4.5% |
| Medium frontage business 4m-8m wide (Other Areas) | Non Statutory | Per Item | 330.00 | 345.00 | 4.5% |
| Large frontage business 8m-12m wide (Other Areas) | Non Statutory | Per Item | 770.00 | 795.00 | 3.2% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|------------------------------|---------------------------------------|--|----------|
| Extended - small frontage fee - 4m wide (Other Areas) | Non Statutory | Per Item | 220.00 | 230.00 | 4.5% |
| Extended - medium frontage fee 4m-8m wide (Other Areas) | Non Statutory | Per Item | 330.00 | 345.00 | 4.5% |
| Extended - large frontage fee 8m-12m wide (Other Areas) | Non Statutory | Per Item | 770.00 | 795.00 | 3.2% |
| Street Party | | | | | |
| Street Sampling Application and Permit | Non Statutory | Per Item | 95.00 | 98.00 | 3.2% |
| Street Party Permit Application Fee (includes Road Closure) - Applicant to provide public liability insurance | Non Statutory | Per Application | N/A | 120.00 | NEW |
| Fundraising | | | | | |
| Street Promotions Permit Application Fee | Non Statutory | Per application | 95.00 | 98.00 | 3.2% |
| Fundraising Permit Application Fee | Non Statutory | Per application | 95.00 | 98.00 | 3.2% |
| Advertising on Council Land Permit | Non Statutory | Per application | 95.00 | 98.00 | 3.2% |
| Building Compliance | | | | | |
| Application Fees | | | | | |
| Skip Bins daily fee | Non Statutory | Per Application | 28.00 | 34.00 | 21.4% |
| Crane or Lifting Device | Non Statutory | Per Application | 260.00 | 269.00 | 3.5% |
| Works Zone Commercial | Non Statutory | Per Application | 6,500.00 | 6,702.00 | 3.1% |
| Work Zone Dual occupancy | Non Statutory | Per application | 3,200.00 | 4,000.00 | 25.0% |
| Work Zone Single dwelling | Non Statutory | Per application | 900.00 | 1,800.00 | 100.0% |
| Works Zone Signage Fee | Non Statutory | Per Application | 540.00 | 557.00 | 3.1% |
| Work Zone Loading Bay occupation and assessment fee | Non Statutory | Per Application | 6,250.00 | 6,445.00 | 3.1% |
| Works Zone Commercial >12 months | Non Statutory | Per Application | N/A | 13,400.00 | NEW |
| Work Zone - Occupation fee renewal - Dual Occupancy > 12 months | Non Statutory | Per Application | N/A | 6,400.00 | NEW |
| Work Zone - Occupation fee renewal - Single Dwelling > 12 months | Non Statutory | Per Application | N/A | 1,800.00 | NEW |
| Out of Hours | Non Statutory | Per Application | 238.00 | 115.00 | -51.7% |
| Out of Hours - Permit Fee | Non Statutory | Per Application | N/A | 450.00 | NEW |
| Vehicle Crossing | Statutory | Per Application | 373.70 | 383.10 | 2.5% |
| Vehicle Crossing - fast track application fee | Non Statutory | Per Application | 324.00 | 335.40 | 3.5% |
| Vehicle Crossing - design assessment | Non Statutory | Per Application | 530.00 | 547.00 | 3.2% |
| Road Opening | Statutory | Per Application | 147.90 | 151.60 | 2.5% |
| Road Opening Application Fees (Lodgement/application fees) | Non Statutory | Per Application | 115.00 | 117.90 | 2.5% |
| Road Occupation | Non Statutory | Per Application | 260.00 | 269.00 | 3.5% |
| Road Occupation area fee | Non Statutory | Per Application | 46.80 | 52.00 | 11.1% |
| Road Occupation/Hoarding - fast track application fee | Non Statutory | Per Application | 108.00 | 112.00 | 3.7% |
| Hoardings | Non Statutory | Per Application | 210.00 | 217.00 | 3.3% |
| Hoarding plus Area Fee | Non Statutory | Per Square Metre Per Week | 11.00 | 21.00 | 90.9% |
| Hoarding extension/ amendment fee | Non Statutory | Per Application | N/A | 210.00 | NEW |
| Temporary Vehicle Crossings | Statutory | Per Application | 147.90 | 151.60 | 2.5% |
| Temporary Vehicle Crossing - Single frontage - Permit fee (6mths) | Non Statutory | Per Application | N/A | 350.00 | NEW |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|--------------------------|---------------------------------------|--|----------|
| Temporary Vehicle Crossings - Dual Occupancy Permit fee (6mths) | Non Statutory | Per Application | N/A | 700.00 | NEW |
| Temporary Vehicle Crossings - Commercial Permit Fee (6mths) | Non Statutory | Per Application | N/A | 1,000.00 | NEW |
| Road Asset Protection Bond Inspection Fees (RAP) | Non Statutory | Per Application | 294.00 | 450.00 | 53.1% |
| Road Asset Protection Inspection Fees (Multi-unit development) | Non Statutory | Per Application | 2,170.00 | 2,238.00 | 3.1% |
| Road Asset Protection Inspection Fees (Dual-occupancy) | Non Statutory | Per Application | 1,080.00 | 1,114.00 | 3.1% |
| Road Asset Protection - fast track/re-inspection fee | Non Statutory | Per Application | 540.00 | 557.00 | 3.1% |
| Inspection fee / site meeting | Non Statutory | Per Inspection / Meeting | N/A | 132.00 | NEW |
| Works Zone Admin Fee | Non Statutory | Per Application | 115.00 | 119.00 | 3.5% |
| Tradesperson Parking Permit - Commercial | Non Statutory | Per vehicle per day | 57.20 | 59.00 | 3.1% |

Municipal Building Surveyor's Office

Report and Consent Application Fees

| | | | | | |
|--|-----------|----------|--------|--------|-------|
| Projections beyond street alignment - Reg 109 | Statutory | Per Item | 320.30 | 328.40 | 2.5% |
| Building above or below certain public facilities - Reg 134 | Statutory | Per Item | 320.30 | 328.40 | 2.5% |
| Mast, pole, aerial, antenna, chimney flue or other service pipe - Reg 97 | Statutory | Per Item | 320.30 | 328.40 | 2.5% |
| A fence within 9 M of an intersection - Reg 92 | Statutory | Per Item | 320.30 | 448.30 | 40.0% |
| Minimum street setback Reg 74 | Statutory | Per Item | N/A | 448.30 | NEW |
| Building height not complying with Reg 75 | Statutory | Per Item | N/A | 448.30 | NEW |
| Site coverage not complying with Reg 76 | Statutory | Per Item | N/A | 448.30 | NEW |
| Impermeable surfaces covering more than 80% Reg 77 | Statutory | Per Item | N/A | 448.30 | NEW |
| Car parking spaces not complying with Reg 78 | Statutory | Per Item | N/A | 448.30 | NEW |
| Daylight to existing habitable room windows not complying with Reg 81 | Statutory | Per Item | N/A | 448.30 | NEW |
| Building Setbacks not complying with solar access Reg 82 | Statutory | Per Item | N/A | 448.30 | NEW |
| Overshadowing of secluded private open space Reg 83 | Statutory | Per Item | N/A | 448.30 | NEW |
| Window or raised open space not complying with Reg 84 Overlooking | Statutory | Per Item | N/A | 448.30 | NEW |
| Daylight to new habitable window not complying with Reg 85 | Statutory | Per Item | N/A | 448.30 | NEW |
| Private open space not complying with Reg 86 | Statutory | Per Item | N/A | 448.30 | NEW |
| Fence side and rear setback not complying with Reg 90 | Statutory | Per Item | N/A | 448.30 | NEW |
| Length or height of side or rear boundary fence not complying with Reg 91 | Statutory | Per Item | N/A | 448.30 | NEW |
| Fences and daylight to habitable room windows not complying with Reg 94 | Statutory | Per Item | N/A | 448.30 | NEW |
| Fence setback not complying with Reg 95 (solar access) | Statutory | Per Item | N/A | 448.30 | NEW |
| Fence design not complying with reg. 96 (overshadowing of secluded private open space) | Statutory | Per Item | N/A | 448.30 | NEW |
| Side & Rear setbacks Reg 79 | Statutory | Per Item | 320.40 | 328.50 | 2.5% |
| Walls and Carports on Boundaries Reg 80 | Statutory | Per Item | 320.40 | 328.50 | 2.5% |
| Appurtenant Class 10 buildings - Reg 87 | Statutory | Per Item | 320.30 | 448.30 | 40.0% |
| Consent Single Dwelling and outbuilding - Reg 72 | Statutory | Per Item | 320.30 | 448.30 | 40.0% |
| Consent Fence design - Reg 88 | Statutory | Per Item | 320.30 | 448.30 | 40.0% |
| Precautions over a street - Reg 116 | Statutory | Per Item | 325.10 | 333.30 | 2.5% |
| Point of discharge of storm water - Reg 133 | Statutory | Per Item | 159.60 | 163.60 | 2.5% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|-----------------|---------------------------------------|--|----------|
| Construction of buildings on land liable to flooding - Reg 153 | Statutory | Per Item | 320.30 | 328.40 | 2.5% |
| Building on designated land - Reg 154 | Statutory | Per Item | 320.40 | 328.50 | 2.5% |
| Building Information Reg 52 | Statutory | Per Application | 52.10 | 53.40 | 2.5% |
| Building Information - Priority | Non Statutory | Per Application | 140.40 | 220.00 | 56.7% |
| Building over an easement vested in Council - Reg 130 | Non Statutory | Per Item | 474.80 | 850.00 | 79.0% |
| Building over an easement additional costs - Section 173 | Non Statutory | Per Application | 2,912.00 | 4,200.00 | 44.2% |
| Advertising Fee - Consent Reports | Non Statutory | Per Application | 234.00 | 250.00 | 6.8% |
| Advertising Fee - Consent Reports, Additional fee for each property above 3 | Non Statutory | Per Item | N/A | 75.00 | NEW |
| Adjoining owners details - protection works notices (single dwellings) | Non Statutory | Per Item | N/A | 98.00 | NEW |
| Adjoining owners details - protection works notices (multi-unit) | Non Statutory | Per Item | N/A | 118.00 | NEW |
| Lapsed Building Permit Final Inspection | | | | | |
| Final inspection fee on lapsed building permit | Non Statutory | Per Inspection | 581.50 | 1,000.00 | 72.0% |
| Notification Fees | | | | | |
| Notification fees - Precautions | Non Statutory | Per Application | 228.80 | 235.90 | 3.1% |
| Plan Search | | | | | |
| Permit or Certificate Search | Non Statutory | Per Item | 52.10 | 53.40 | 2.5% |
| Plan Search for design detail (dwelling) | Non Statutory | Per Item | 208.00 | 300.00 | 44.2% |
| Plan Search for design detail (multi-unit/commercial) | Non Statutory | Per Item | 436.80 | 800.00 | 83.2% |
| Plan Search - Apartments | Non Statutory | Per Application | 306.80 | 600.00 | 95.6% |
| Building Permit Lodgement, Variations and Extension of Time | | | | | |
| Lodgement Fee - Reg 45 | Statutory | Per Application | 134.50 | 137.90 | 2.5% |
| Variations - Minimum fee (administrative variations) | Non Statutory | Per item | N/A | 600.00 | NEW |
| Variations - Building permit variation (design) | Non Statutory | Per item | N/A | 800.00 | NEW |
| Extension of time - Six (6) month extension to building permit | Non Statutory | Per item | N/A | 320.00 | NEW |
| Extension of time - Twelve (12) month extension to building permit | Non Statutory | Per item | N/A | 640.00 | NEW |
| Extension of time - Additional mandatory building inspection | Non Statutory | Per item | N/A | 325.00 | NEW |
| Fences | | | | | |
| Minimum fee (Timber and the like) | Non Statutory | Per Application | 960.90 | 1,600.00 | 66.5% |
| Minimum fee (Masonry or the like) | Non Statutory | Per Application | N/A | 2,800.00 | NEW |
| Garages | | | | | |
| Minimum fee | Non Statutory | Per Application | N/A | 3,400.00 | NEW |
| Carpports | | | | | |
| Minimum fee | Non Statutory | Per Application | 1,008.50 | 2,000.00 | 98.3% |
| Demolitions | | | | | |
| Minimum fee | Non Statutory | Per Application | 1,934.10 | 2,500.00 | 29.3% |
| Additional Storey - for buildings over 2 storeys | Non Statutory | Per Storey | 1,054.00 | 2,000.00 | 89.8% |
| Temporary Structures | | | | | |
| Minimum fee (structures at public events) | Non Statutory | Per Application | N/A | 1,500.00 | NEW |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|--|---------------|-----------------|---------------------------------------|--|----------|
| Dwelling Additions | | | | | |
| Minimum fee (cost of works up to \$10,000) | Non Statutory | Per Application | 926.80 | 1,800.00 | 94.2% |
| Minimum fee (cost of works up to \$50,000) | Non Statutory | Per Application | 1,972.80 | 3,800.00 | 92.6% |
| Minimum fee (cost of works over \$50,000) | Non Statutory | Per Application | 2,236.30 | 4,000.00 | 78.9% |
| New Dwelling | | | | | |
| Minimum fee | Non Statutory | Per Application | 3,813.70 | 6,200.00 | 62.6% |
| Commercial Work | | | | | |
| Minimum fee (cost of works up to \$20,000) | Non Statutory | Per Application | 2,464.50 | 3,800.00 | 54.2% |
| Minimum fee (cost of works up to \$100,000) | Non Statutory | Per Application | 3,770.50 | 6,000.00 | 59.1% |
| Minimum fee (cost of works over \$100,000) | Non Statutory | Per Application | 4,278.30 | 7,800.00 | 82.3% |
| Occupancy Permits | | | | | |
| Class 1 (Division 2) | Non Statutory | Per Permit | 596.30 | 1,100.00 | 84.5% |
| Other Classes excl. Division 2 | Non Statutory | Per Permit | 937.00 | 1,800.00 | 92.1% |
| Places of Public Entertain (minimum) incl. Division 2 | Non Statutory | Per Application | 1,699.10 | 3,200.00 | 88.3% |
| Places of Public Entertainment area 500-2000m2 (Incl. Division 2) | Non Statutory | Per Application | N/A | 3,800.00 | NEW |
| Places of Public Entertainment area 2001- 5000m2 (Incl. Division 2) | Non Statutory | Per Application | N/A | 4,500.00 | NEW |
| Places of Public Entertainment area 5001- 15000m2 (Incl. Division 2) | Non Statutory | Per Application | N/A | 6,200.00 | NEW |
| Places of Public Entertainment area 15001-25000m2 (Incl. Division 2) | Non Statutory | Per Application | N/A | 8,000.00 | NEW |
| Places of Public Entertainment (minimum) 25001m2 + (Incl. Division 2) | Non Statutory | Per Application | N/A | 10,500.00 | NEW |
| Temporary Approval (Incl. Division 3) | Non Statutory | Per Application | N/A | 1,200.00 | NEW |
| Subdivision report | | | | | |
| Subdivision of Existing Buildings Report (minimum) | Non Statutory | Per Application | 2,130.60 | 4,000.00 | 87.7% |
| Pool Registration fees | | | | | |
| Swimming pool and spa registration | Statutory | Per Inspection | 35.10 | 36.00 | 2.6% |
| Plan search fee - pool and spas | Statutory | Per Search | 52.10 | 53.40 | 2.5% |
| Lodgement fee for the certificate of compliance - pool and spas | Statutory | Per Lodgement | 22.70 | 23.30 | 2.6% |
| Non compliance fee - pools and spas certification | Statutory | Per Lodgement | 424.80 | 435.50 | 2.5% |
| Swimming pool and spa certification consulting | Non Statutory | Per Application | 965.90 | 600.00 | -37.9% |
| Swimming Pool Inspections - Additional swimming pool inspection | Non Statutory | Per Item | N/A | 250.00 | NEW |
| Swimming Pool Inspections - Inspection of de-commissioned swimming pools | Non Statutory | Per Item | N/A | 185.00 | NEW |
| Food and Health Act Registrations | | | | | |
| Food Act Premises | | | | | |
| Class 1 Premises | Statutory | Per Application | 750.00 | 768.80 | 2.5% |
| Class 2 Premises | Statutory | Per Application | 722.00 | 740.00 | 2.5% |
| Class 3 Premises | Statutory | Per Application | 658.00 | 675.00 | 2.6% |
| Additional employees over 5 | Statutory | Per Employee >5 | 34.00 | 35.00 | 2.9% |
| Up to Maximum fee | Statutory | Various | 3,782.00 | 3,875.00 | 2.5% |
| Plans Assessment Fee (Health / Accommodation Businesses) | Non Statutory | Per Application | 155.00 | 110.00 | -29.0% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|-----------------|---------------------------------------|--|----------|
| Initial Food Act Registration Fee - Class 1 | Statutory | Per Application | N/A | 980.00 | NEW |
| Initial Food Act Registration Fee - Class 2 | Statutory | Per Application | N/A | 956.00 | NEW |
| Initial Food Act Registration Fee - Class 3 | Statutory | Per Application | N/A | 890.00 | NEW |
| Initial PHWA Registration Fee - Category 1 (Skin Penetration/Colonic Irrigation) | Statutory | Per Application | N/A | 550.00 | NEW |
| Initial PHWA Registration Fee - Category 2 (Health and Beauty) | Statutory | Per Application | N/A | 466.00 | NEW |
| Initial PHWA Registration Fee - Category 3 | Statutory | Per Application | N/A | 482.00 | NEW |
| Temporary Food Premises Registration - Community | Statutory | Per Application | 100.00 | 102.50 | 2.5% |
| Temporary Food Premises Registration - Commercial Class 2 | Statutory | Per Application | 722.00 | 745.00 | 3.2% |
| Temporary Food Premises Class 2 - Registration for 2 days maximum | Statutory | Per Application | 100.00 | 102.50 | 2.5% |
| Temporary Food Premises Registration - Commercial Class 3 | Statutory | Per Application | 658.00 | 675.00 | 2.6% |
| Temporary Food Premises Class 3 - Registration for 2 days maximum | Statutory | Per Application | 75.00 | 76.00 | 1.3% |
| Community Clubs | Statutory | Per Application | 100.00 | 103.00 | 3.0% |
| School Canteen/Child Care - Volunteer or Charity | Statutory | Per Application | 0.00 | 0.00 | 0.0% |
| Home Based Food Business Class 2 (operating not more than 3 days/week) | Non Statutory | Per Request | 406.00 | 418.00 | 3.0% |
| Home Based Food Business Class 3 (operating not more than 3 days/week) | Non Statutory | Per Request | 350.00 | 360.00 | 2.9% |
| Bed and Breakfast (Continental Breakfast only - Class 3) specific to prescribed accommodation | Non Statutory | Per Request | 339.00 | 350.00 | 3.2% |
| Public Aquatic Facilities (Ice Baths/Plunge Pool) | Non Statutory | Per Request | N/A | 270.00 | NEW |
| Fast-track Fit-out Plans Assessment Fee Food Act (2-3 day turnaround) | Non Statutory | Per Application | 210.00 | 217.00 | 3.3% |
| Public Health and Wellbeing Act Premises | | | | | |
| Prescribed accommodation | Statutory | Per Application | 427.00 | 438.00 | 2.6% |
| Each extra apartment | Statutory | Per Application | 56.00 | 57.50 | 2.7% |
| Maximum fee | Statutory | Per Application | 4,255.00 | 4,360.00 | 2.5% |
| Infringements - per Penalty Unit | Statutory | Penalty Unit | 192.31 | 197.60 | 2.8% |
| Property Enquiry/Inspection Fee (Food Act & PHWA, Standard (5-10 business days)) | Non Statutory | Per Application | 270.00 | 279.10 | 3.4% |
| Food/Health Certificate reprint fee | Non Statutory | Per Application | 56.00 | 57.50 | 2.7% |
| Follow up inspection fee (for premises that exceed two follow up inspections per year) | Non Statutory | Per Request | 270.00 | 278.00 | 3.0% |
| Fast-track Fit-out Plans Assessment Fee PHWA (2-3 day turnaround) | Non Statutory | Per Application | 105.00 | 110.00 | 4.8% |
| Hairdresser/beauty parlour/skin pen | | | | | |
| Hair and Beauty Category 2 (Health and Beauty) | Statutory | Per Application | 350.00 | 358.00 | 2.3% |
| Hair and Beauty Category 1 (Skin Penetration/Colonic Irrigation) | Statutory | Per Application | 432.00 | 443.00 | 2.5% |
| Hair and Beauty Category 3 ongoing fee (Hairdressers/Make Up only) | Statutory | Per Application | 365.00 | 375.00 | 2.7% |
| Transfer fee (Beauty Therapy - Low Risk) | Statutory | Per Application | 175.00 | 180.00 | 2.9% |
| Transfer fee (Beauty Therapy - High Risk) | Statutory | Per Application | 216.00 | 222.00 | 2.8% |
| Plans Assessment Fee Standard (5-10 day turnaround) | Non Statutory | Per Application | 82.00 | N/A | REMOVED |
| Septic Tank (grey water retention) Application & Approval | Statutory | Per Application | 220.00 | 225.50 | 2.5% |
| Registration - Public Aquatic Facilities & Water features | Non Statutory | Per Application | 483.00 | 490.00 | 1.4% |
| Fast-track Property Enquiry Inspection Fee (2-3 day turnaround) | Non Statutory | Per Application | 325.00 | 335.00 | 3.1% |
| Animal Management | | | | | |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|-----------------|---------------------------------------|--|----------|
| Application for Registration of Dog or Cat | | | | | |
| Initial registration fee - adopted animal from not-for-profit animal welfare organisation | Statutory | Per Animal | 5.00 | 5.00 | 0.0% |
| Trained Dog | Statutory | Per Animal | 71.00 | 80.00 | 12.7% |
| Working Dog | Statutory | Per Animal | 71.00 | 80.00 | 12.7% |
| Guide Dog | Statutory | Per Animal | N/A | 0.00 | NEW |
| Dog - over ten years of age | Statutory | Per Animal | 71.00 | 80.00 | 12.7% |
| Cat - over ten years old | Statutory | Per Animal | 45.00 | 47.00 | 4.4% |
| Domestic Animal Business or Applicable Organisation | Statutory | Per Application | 310.00 | 320.00 | 3.2% |
| Unsterilised Dog | Statutory | Per Animal | 215.00 | 222.00 | 3.3% |
| Unsterilised Cat | Statutory | Per Animal | 136.00 | 179.00 | 31.6% |
| Sterilised Dog | Statutory | Per Animal | 71.00 | 80.00 | 12.7% |
| Sterilised Cat | Statutory | Per Animal | 45.00 | 56.00 | 24.4% |
| Application of Registration of Dangerous Dog | Statutory | Per Animal | 377.00 | 386.50 | 2.5% |
| Application of Registration of Menacing Dog | Statutory | Per Animal | 325.00 | 335.00 | 3.1% |
| Pensioner | | | | | |
| Unsterilised Dog | Statutory | Per Animal | 107.50 | 111.00 | 3.3% |
| Sterilised Dog | Statutory | Per Animal | 35.50 | 40.00 | 12.7% |
| Unsterilised Cat | Statutory | Per Animal | 68.00 | 89.50 | 31.6% |
| Sterilised Cat | Statutory | Per Animal | 22.50 | 28.00 | 24.4% |
| Pound release fees | | | | | |
| Pound Release Fee Dogs | Non Statutory | Per Animal | 165.00 | 170.00 | 3.0% |
| Pound Release Fee Cats | Non Statutory | Per Animal | 165.00 | 170.00 | 3.0% |
| Daily Animal Boarding Fee | Non Statutory | Per Animal | 15.00 | 16.00 | 6.7% |
| Extra Animal Permit | Non Statutory | Per Application | 105.00 | 110.00 | 4.8% |
| Brass Dog Tag | Non Statutory | Per Tag | 5.40 | 5.00 | -7.4% |
| <u>Stallholder Fees</u> | | | | | |
| Stonnington Resident / Business | | | | | |
| Stallholder Fees - 3m x 3m Marquee | Non Statutory | Per Marquee | 0.00 | 0.00 | 0.0% |
| Stallholder Fees - 6m x 3m Marquee | Non Statutory | Per Marquee | 0.00 | 0.00 | 0.0% |
| Non-Stonnington Resident / Business | | | | | |
| Stallholder Fees - 3m x 3m Marquee | Non Statutory | Per Marquee | 235.00 | 240.00 | 2.1% |
| Stallholder Fees - 6m x 3m Marquee | Non Statutory | Per Marquee | 315.00 | 320.00 | 1.6% |
| Event/Festival Site Fees | | | | | |
| Food/Beverage Site Fee | Non Statutory | Per Site | 235.00 | 240.00 | 2.1% |
| Food/Beverage Site Fee + 3m x 3m Marquee | Non Statutory | Per Site | 315.00 | 320.00 | 1.6% |
| Food/Beverage Site Fee - Festival (multiple days) | Non Statutory | Per Site | N/A | 1,200.00 | NEW |
| <u>Filming Permits</u> | | | | | |
| Film Crew Permit - Car | Non Statutory | Per Car | 37.00 | 38.00 | 2.7% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|--|---------------|-----------------|---------------------------------------|--|----------|
| Film Crew Permit - Truck | Non Statutory | Per Truck | 83.00 | 86.00 | 3.6% |
| Filming - Daily | Non Statutory | Per Day | 1,230.00 | 1,265.00 | 2.8% |
| Filming - Up to 4 Hours | Non Statutory | Up to 4 hours | 575.00 | 595.00 | 3.5% |
| Filming/photographs - Unit Base | Non Statutory | Per Day | 580.00 | 595.00 | 2.6% |
| Still Photography - Daily | Non Statutory | Per Day | 460.00 | 475.00 | 3.3% |
| Still Photography - Up to 4 Hours | Non Statutory | Up to 4 hours | 260.00 | 270.00 | 3.8% |
| On Street - Car Parking Permits - Car - Community Rate | Non Statutory | Per Day | 37.00 | 38.00 | 2.7% |
| On Street - Car Parking Permits - Truck - Community Rate | Non Statutory | Per Day | 83.00 | 86.00 | 3.6% |
| On Street - Car Parking Permits - Car - Commercial Rate | Non Statutory | Per Day | 68.00 | 70.00 | 2.9% |
| On Street - Car Parking Permits - Truck- Commercial Rate | Non Statutory | Per Day | 167.00 | 172.00 | 3.0% |
| Event Application Administration Fee | Non Statutory | Per Application | 70.00 | 70.00 | 0.0% |

Prahran Square

Hire fees are competitively priced subject to availability and booking conditions agreed with hirer.

Function Venues

Prahran Town Hall - Functions on Chapel

| | | | | | |
|--|---------------|---------|----------|----------|------|
| Friday to Sunday - Commercial/Private Rate | Non Statutory | Per Day | 2,308.80 | 2,378.10 | 3.0% |
| Monday to Thursday - Commercial/Private Rate | Non Statutory | Per Day | 1,500.80 | 1,545.80 | 3.0% |
| Friday to Sunday - Not-for-profit Rate | Non Statutory | Per Day | 1,500.80 | 1,545.80 | 3.0% |
| Monday to Thursday - Not-for-profit Rate | Non Statutory | Per Day | 975.60 | 1,004.80 | 3.0% |

Prahran Town Hall - Council Chambers

| | | | | | |
|--|---------------|----------------------|----------|----------|------|
| Not-for-profit - Monday - Thursday | Non Statutory | Half Day (4-6 Hours) | 316.40 | 326.00 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 527.30 | 543.20 | 3.0% |
| | Non Statutory | Additional Hour | 45.10 | 46.50 | 3.1% |
| Private / Commercial - Monday – Thursday | Non Statutory | Half Day (4-6 Hours) | 486.80 | 501.40 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 811.20 | 835.60 | 3.0% |
| | Non Statutory | Additional Hour | 69.30 | 71.40 | 3.0% |
| Not-for-profit - Friday - Sunday | Non Statutory | Half Day (4-6 Hours) | 486.80 | 501.40 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 811.20 | 835.60 | 3.0% |
| | Non Statutory | Additional Hour | 69.30 | 71.40 | 3.0% |
| Private / Commercial - Friday - Sunday | Non Statutory | Half Day (4-6 Hours) | 748.80 | 771.30 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 1,248.00 | 1,285.50 | 3.0% |
| | Non Statutory | Additional Hour | 106.60 | 109.80 | 3.0% |

Malvern Town Hall - Banquet Hall

| | | | | | |
|--|---------------|----------------------|--------|--------|------|
| Not-for-profit - Monday - Thursday | Non Statutory | Half Day (4-6 Hours) | 397.70 | 409.60 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 662.70 | 682.60 | 3.0% |
| | Non Statutory | Additional Hour | 171.40 | 176.60 | 3.0% |
| Private / Commercial - Monday - Thursday | Non Statutory | Half Day (4-6 Hours) | 611.70 | 630.10 | 3.0% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|----------------------|---------------------------------------|--|----------|
| | Non Statutory | Per Day (6+ Hours) | 1,019.40 | 1,050.10 | 3.0% |
| | Non Statutory | Additional Hour | 263.70 | 271.60 | 3.0% |
| Not-for-profit - Friday - Sunday | Non Statutory | Half Day (4-6 Hours) | 611.70 | 630.10 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 1,019.50 | 1,050.10 | 3.0% |
| | Non Statutory | Additional Hour | 263.70 | 271.60 | 3.0% |
| Private / Commercial - Friday - Sunday | Non Statutory | Half Day (4-6 Hours) | 941.10 | 969.30 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 1,568.40 | 1,615.50 | 3.0% |
| | Non Statutory | Additional Hour | 405.60 | 417.80 | 3.0% |
| Town Hall - Main Hall (Malvern and Prahran) | | | | | |
| Not-for-profit - Monday - Thursday | Non Statutory | Half Day (4-6 Hours) | 861.00 | 886.90 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 1,435.00 | 1,478.10 | 3.0% |
| | Non Statutory | Additional Hour | 171.40 | 176.60 | 3.0% |
| Private / Commercial - Monday - Thursday | Non Statutory | Half Day (4-6 Hours) | 1,324.60 | 1,364.40 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 2,207.60 | 2,273.90 | 3.0% |
| | Non Statutory | Additional Hour | 263.70 | 271.60 | 3.0% |
| Not-for-profit - Friday - Sunday | Non Statutory | Half Day (4-6 Hours) | 1,324.60 | 1,364.40 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 2,207.60 | 2,273.90 | 3.0% |
| | Non Statutory | Additional Hour | 263.70 | 271.60 | 3.0% |
| Private / Commercial - Friday - Sunday | Non Statutory | Half Day (4-6 Hours) | 2,037.80 | 2,099.00 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 3,396.30 | 3,498.20 | 3.0% |
| | Non Statutory | Additional Hour | 405.60 | 417.80 | 3.0% |
| Malvern Town Hall - Upper Foyer | | | | | |
| Not-for-profit - Monday - Thursday | Non Statutory | Half Day (4-6 Hours) | 200.30 | 206.30 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 333.70 | 343.70 | 3.0% |
| | Non Statutory | Additional Hour | 171.50 | 176.60 | 3.0% |
| Private / Commercial - Monday - Thursday | Non Statutory | Half Day (4-6 Hours) | 308.00 | 317.30 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 513.30 | 528.70 | 3.0% |
| | Non Statutory | Additional Hour | 263.70 | 271.60 | 3.0% |
| Not-for-profit - Friday - Sunday | Non Statutory | Half Day (4-6 Hours) | 308.00 | 317.30 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 513.30 | 528.70 | 3.0% |
| | Non Statutory | Additional Hour | 263.70 | 271.60 | 3.0% |
| Private / Commercial - Friday - Sunday | Non Statutory | Half Day (4-6 Hours) | 473.80 | 488.00 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 789.60 | 813.30 | 3.0% |
| | Non Statutory | Additional Hour | 405.60 | 417.80 | 3.0% |
| Commercial Kitchens | | | | | |
| Located at Prahan Town Hall, Malvern Town Hall, Phoenix Park Community Centre, Prahran RSL and | | | | | |
| Not-for-profit - Monday - Thursday | Non Statutory | Half Day (4-6 Hours) | 56.30 | 58.00 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 93.70 | 96.60 | 3.1% |
| | Non Statutory | Additional Hour | 46.90 | 48.30 | 3.0% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|----------------------|---------------------------------------|--|----------|
| Private / Commercial - Monday - Thursday | Non Statutory | Half Day (4-6 Hours) | 86.60 | 89.20 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 144.20 | 148.60 | 3.1% |
| | Non Statutory | Additional Hour | 72.10 | 74.30 | 3.1% |
| Not-for-profit - Friday - Sunday | Non Statutory | Half Day (4-6 Hours) | 86.60 | 89.20 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 144.20 | 148.60 | 3.1% |
| | Non Statutory | Additional Hour | 72.10 | 74.30 | 3.1% |
| Private / Commercial - Friday - Sunday | Non Statutory | Half Day (4-6 Hours) | 133.20 | 137.10 | 2.9% |
| | Non Statutory | Per Day (6+ Hours) | 221.80 | 228.50 | 3.0% |
| | Non Statutory | Additional Hour | 110.90 | 114.30 | 3.1% |
| Non-Serviced Meeting Rooms | | | | | |
| Phoenix Park Community Centre Meeting Rooms 1, 2 and 3, Prahran RSL Meeting Room | | | | | |
| Toorak South Yarra Library, Malvern Library, Phoenix Park Library Meeting Rooms | | | | | |
| Grattan Gardens Community Centre Meeting Room | | | | | |
| Not-for-profit - Monday - Sunday | Non Statutory | Per Hour | 25.40 | 26.10 | 2.8% |
| | Non Statutory | Half Day (4-6 Hours) | 96.60 | 99.20 | 2.7% |
| | Non Statutory | Per Day (6+ Hours) | 141.70 | 145.70 | 2.8% |
| | Non Statutory | Additional Hour | 43.30 | 44.60 | 3.0% |
| Private / Commercial - Monday - Sunday | Non Statutory | Per Hour | 38.90 | 40.10 | 3.1% |
| | Non Statutory | Half Day (4-6 Hours) | 147.90 | 152.40 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 217.10 | 223.80 | 3.1% |
| | Non Statutory | Additional Hour | 66.60 | 68.60 | 3.0% |
| Non-Serviced Multipurpose Spaces | | | | | |
| Phoenix Park Community Centre Multipurpose Room, Balcony, Dining Room and Downstairs Kitchen | | | | | |
| Grattan Gardens Community Centre Activity Room | | | | | |
| Not-for-profit - Monday - Thursday | Non Statutory | Per Hour | 32.90 | 33.90 | 3.0% |
| | Non Statutory | Half Day (4-6 Hours) | 124.90 | 128.90 | 3.2% |
| | Non Statutory | Per Day (6+ Hours) | 183.50 | 189.20 | 3.1% |
| | Non Statutory | Additional Hour | 58.70 | 60.40 | 2.9% |
| Private / Commercial - Monday - Thursday | Non Statutory | Per Hour | 50.60 | 52.10 | 3.0% |
| | Non Statutory | Half Day (4-6 Hours) | 192.10 | 198.00 | 3.1% |
| | Non Statutory | Per Day (6+ Hours) | 282.10 | 290.80 | 3.1% |
| | Non Statutory | Additional Hour | 90.20 | 92.90 | 3.0% |
| Not-for-profit - Friday - Sunday | Non Statutory | Per Hour | 50.60 | 52.10 | 3.0% |
| | Non Statutory | 4 Hour Pkg | 172.00 | 177.20 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 282.10 | 290.80 | 3.1% |
| | Non Statutory | Additional Hour | 90.20 | 92.90 | 3.0% |
| Private / Commercial - Friday - Sunday | Non Statutory | Per Hour | 77.70 | 80.10 | 3.1% |
| | Non Statutory | 4 Hour Pkg | 266.60 | 275.00 | 3.2% |
| | Non Statutory | Per Day (6+ Hours) | 433.60 | 446.70 | 3.0% |
| | Non Statutory | Additional Hour | 138.70 | 142.90 | 3.0% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|----------------------|---------------------------------------|--|----------|
| TH King Sports Pavilion and Environmental Centre, Orrong Romanis Recreation Centre Program Room | | | | | |
| Not-for-profit - Monday - Thursday | Non Statutory | Per Hour | 33.70 | 34.70 | 3.0% |
| | Non Statutory | Half Day (4-6 Hours) | 128.20 | 132.20 | 3.1% |
| | Non Statutory | Per Day (6+ Hours) | 188.20 | 194.00 | 3.1% |
| | Non Statutory | Additional Hour | 60.20 | 60.00 | -0.3% |
| Private / Commercial - Monday - Thursday | Non Statutory | Per Hour | 51.90 | 53.50 | 3.1% |
| | Non Statutory | Half Day (4-6 Hours) | 197.20 | 203.30 | 3.1% |
| | Non Statutory | Per Day (6+ Hours) | 289.60 | 289.90 | 0.1% |
| | Non Statutory | Additional Hour | 92.70 | 95.50 | 3.0% |
| Not-for-profit - Friday - Sunday | Non Statutory | Per Hour | 51.90 | 53.50 | 3.1% |
| | Non Statutory | Per 4 Hour Session | 176.50 | 181.90 | 3.1% |
| | Non Statutory | Per Day (6+ Hours) | 289.60 | 298.60 | 3.1% |
| | Non Statutory | Additional Hour | 92.70 | 95.50 | 3.0% |
| Private / Commercial - Friday - Sunday | Non Statutory | Per Hour | 79.90 | 82.40 | 3.1% |
| | Non Statutory | Per 4 Hour Session | 271.40 | 279.80 | 3.1% |
| | Non Statutory | Per Day (6+ Hours) | 445.50 | 459.30 | 3.1% |
| | Non Statutory | Additional Hour | 142.60 | 147.00 | 3.1% |
| Weekend Evening Surcharge - Commercial/Private Rate | Non Statutory | Per Hour | 50.00 | 51.50 | 3.0% |
| Weekend Evening Surcharge - Not-for-profit Rate | Non Statutory | Per Hour | 32.50 | 33.50 | 3.1% |
| Non-Serviced Community Halls | | | | | |
| Phoenix Park Community Hall/Indoor Court, Prahran RSL Memorial Hall, Grattan Gardens Community Centre Hall | | | | | |
| Not-for-profit - Monday - Thursday | Non Statutory | Per Hour | 42.30 | 43.50 | 2.8% |
| | Non Statutory | Half Day (4-6 Hours) | 160.50 | 165.30 | 3.0% |
| | Non Statutory | Per Day (6+ Hours) | 235.70 | 242.80 | 3.0% |
| | Non Statutory | Additional Hour | 58.70 | 60.90 | 3.7% |
| Private / Commercial - Monday - Thursday | Non Statutory | Per Hour | 64.90 | 66.90 | 3.1% |
| | Non Statutory | Half Day (4-6 Hours) | 246.70 | 254.30 | 3.1% |
| | Non Statutory | Per Day (6+ Hours) | 362.20 | 373.40 | 3.1% |
| | Non Statutory | Additional Hour | 90.20 | 93.90 | 4.1% |
| Not-for-profit - Friday - Sunday | Non Statutory | Per Hour | 64.90 | 66.90 | 3.1% |
| | Non Statutory | Half Day (4-6 Hours) | 246.70 | 254.30 | 3.1% |
| | Non Statutory | Per Day (6+ Hours) | 362.30 | 373.40 | 3.1% |
| | Non Statutory | Additional Hour | 90.20 | 92.90 | 3.0% |
| Private / Commercial - Friday - Sunday | Non Statutory | Per Hour | 99.90 | 102.90 | 3.0% |
| | Non Statutory | Half Day (4-6 Hours) | 379.40 | 391.10 | 3.1% |
| | Non Statutory | Per Day (6+ Hours) | 557.20 | 574.00 | 3.0% |
| | Non Statutory | Additional Hour | 138.70 | 142.90 | 3.0% |
| Phoenix Park Community Centre & Prahran RSL | | | | | |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|---|---------------|----------------------|---------------------------------------|--|----------|
| Security Bond - Low Risk | Non Statutory | Per Booking | 200.00 | 200.00 | 0.0% |
| Security Bond - High Risk Activity/Event | Non Statutory | Per Booking | 1,000.00 | 1,000.00 | 0.0% |
| Non-Serviced Multipurpose Space | Non Statutory | Per Hour | 11.60 | 11.90 | 2.6% |
| | Non Statutory | Half Day (4-6 Hours) | 43.90 | 45.30 | 3.2% |
| | Non Statutory | Per Day (6+ Hours) | 64.50 | 66.50 | 3.1% |
| | Non Statutory | Additional Hour | 58.70 | 60.40 | 2.9% |
| Non-Serviced Community Hall | Non Statutory | Per Hour | 14.90 | 15.30 | 2.7% |
| | Non Statutory | Half Day (4-6 Hours) | 56.70 | 58.20 | 2.6% |
| | Non Statutory | Per Day (6+ Hours) | 83.20 | 85.40 | 2.6% |
| | Non Statutory | Additional Hour | 58.70 | 60.40 | 2.9% |
| Neighbourhood House flat rate | Non Statutory | Per Hour | 17.70 | 17.70 | 0.0% |
| <u>Other Non-Serviced Community Spaces</u> | | | | | |
| <u>Malvern Community Art Centre</u> | | | | | |
| Not-for-profit - Monday - Thursday | Non Statutory | Per Hour | 24.70 | 25.50 | 3.2% |
| | Non Statutory | Half Day (4-6 Hours) | 93.90 | 96.90 | 3.2% |
| | Non Statutory | Per Day (6+ Hours) | 137.90 | 142.30 | 3.2% |
| | Non Statutory | Additional Hour | 44.70 | 46.10 | 3.1% |
| Private / Commercial - Monday - Thursday | Non Statutory | Per Hour | 37.90 | 39.10 | 3.2% |
| | Non Statutory | Half Day (4-6 Hours) | 144.10 | 148.60 | 3.1% |
| | Non Statutory | Per Day (6+ Hours) | 211.50 | 218.20 | 3.2% |
| | Non Statutory | Additional Hour | 68.70 | 70.80 | 3.1% |
| Not-for-profit - Friday - Sunday | Non Statutory | Per Hour | 37.90 | 39.10 | 3.2% |
| | Non Statutory | Half Day (4-6 Hours) | 144.10 | 148.60 | 3.1% |
| | Non Statutory | Per Day (6+ Hours) | 211.50 | 218.20 | 3.2% |
| | Non Statutory | Additional Hour | 68.70 | 70.80 | 3.1% |
| Private / Commercial - Friday - Sunday | Non Statutory | Per Hour | 58.30 | 60.10 | 3.1% |
| | Non Statutory | Half Day (4-6 Hours) | 221.60 | 228.40 | 3.1% |
| | Non Statutory | Per Day (6+ Hours) | 325.40 | 335.40 | 3.1% |
| | Non Statutory | Additional Hour | 105.60 | 108.80 | 3.0% |
| <u>Other Related Fees and Charges</u> | | | | | |
| <u>Bonds</u> | | | | | |
| Security Bond - Function Venues Low Risk | Non Statutory | Per Booking | 1,000.00 | 1,000.00 | 0.0% |
| Security Bond - All Other Facilities | Non Statutory | Per Booking | 200.00 | 200.00 | 0.0% |
| Security Bonds - Community Centre Weekend Functions - Medium Risk | Non Statutory | Per Booking | N/A | 500.00 | NEW |
| Security Bond - Medium Risk | Non Statutory | Per Booking | 2,000.00 | 2,000.00 | 0.0% |

2025/26 Fees and Charges schedule

| Fee Description | Fee Type | Unit of Measure | Adopted 2024-25 (Inc GST) \$ | Proposed 2025-26 (inc GST) \$ | % Change |
|--|---------------|------------------------|---------------------------------------|--|----------|
| Security Bond - Medium to High Risk | Non Statutory | Per Booking | 3,000.00 | 3,000.00 | 0.0% |
| Security Bond - High Risk (18th & 21st Birthday Parties and High Risk Activities based on risk assessment) | Non Statutory | Per Booking | 5,000.00 | 5,000.00 | 0.0% |
| Tablecloths (flat or round) | Non Statutory | Per Item | 17.80 | 18.40 | 3.4% |
| Tablecloths (boxed) | Non Statutory | Per Item | 24.50 | 25.30 | 3.3% |
| Serving Bar | Non Statutory | Per Item | 243.40 | 250.50 | 2.9% |
| Services Cost Recovery | | | | | |
| Public Liability Insurance | Non Statutory | Per Booking | 88.80 | 91.50 | 3.0% |
| Venue Officer | Non Statutory | Per Hour (Min 4hrs) | 57.20 | 58.00 | 1.4% |
| Security Guards | Non Statutory | Per Guard, Per Hour | 44.10 | N/A | REMOVED |
| Security Guards - Monday to Friday - 6.00pm - 6.00am - Min 4 hours | Non Statutory | Per Guard, Per Hour | N/A | 67.70 | NEW |
| Security Guards - Saturdays Min 4 hours | Non Statutory | Per Guard, Per Hour | 82.00 | 83.40 | 1.7% |
| Security Guards - Sundays - Min 4 hours | Non Statutory | Per Guard, Per Hour | N/A | 111.20 | NEW |
| Security Guards - Public Holidays - Min 4 hours | Non Statutory | Per Guard, Per Hour | N/A | 126.40 | NEW |
| Tea and Coffee (served with crockery) | Non Statutory | Per Person | 4.20 | 4.40 | 4.8% |
| Piano Tuning | Non Statutory | Per Piano | 260.00 | 267.80 | 3.0% |
| Piano Moving | Non Statutory | Per Move | N/A | 550.00 | NEW |
| Discounts and Surcharges | | | | | |
| Hire of multiple facilities (simultaneously) | Discount | Per Booking | 15% | 10% | -33.3% |
| Hire of multiple meeting rooms with retractable walls (simultaneously) | Discount | Per Booking | N/A | 30% | NEW |
| Multi-day hire (min 3 full consecutive days) | Discount | Per Booking | 35% | 35% | 0.0% |
| Friday and Saturday Evening Surcharge on Commercial/Private Rate (After 6pm at Phoenix Park Community Centre and Prahran RSL Only) | Surcharge | Per Hour | 50% | 50% | 0.0% |
| Hire of facilities during public holidays | Surcharge | Per Booking | N/A | 50% | NEW |
| Chapel off Chapel Venue Hire | | | | | |
| Hire fees are competitively priced subject to availability and booking conditions agreed with hirer. | | | | | |

Appendix C: Capital Works Program by Program including intangibles in \$('000)

| Category | Program or Sub Category | Asset Works | Bid Number | Existing T1 Project Code | Bid Name | Project Scope | Deferral / Carry Forward | Gross Budget | External Funding | Net Cost to Council | Foreshadowed Expenditure* | | | 4 Year Total | |
|-----------------------|--------------------------|-------------|--|---|---|--|--------------------------|--------------|------------------|---------------------|---------------------------|---------|--------------|--------------|--------------|
| | | | | | | | | | | | Gross cost to Council | | | | |
| | | | | | | | | | | | 2024-25 | 2025-26 | 2026-27 | | 2027-28 |
| Buildings - Buildings | BUILDING RENEWAL PROGRAM | Renewal | 243 | X09598 | Building Renewal Program - Floodlights | Renewal of floodlights at sportsgrounds. FY26: Malvern Cricket, Waverley (design). | 90 | 500 | 0 | 500 | 129 | 351 | 179 | 1,159 | |
| | | Renewal | 244 | | Building Renewal Program - Central Park Conservatory | Implementation of the renewal works recommended in the Conservation Management Plan for Central Park Conservatory. | | 0 | 0 | 0 | | 350 | | 350 | |
| | | Renewal | 366 | X07681 | Building Renewal Program - Northbrook House Ramp | Building renewal works for Northbrook House. FY26: Accessibility ramp installation. | 0 | 150 | 0 | 150 | | | | | 150 |
| | | Renewal | 057 | X09297 | Building Renewal Program - Aquatic Facilities Functional Upgrades | Essential maintenance and minor upgrades at Harold Holt and Prahran Aquatic Centre. | 0 | 30 | 0 | 30 | 28 | 19 | 38 | | 115 |
| | | Renewal | 063 | X09542 | Building Renewal Program - HVAC Replacement | Replacement of HVAC split systems at smaller Council facilities. | 0 | 80 | 0 | 80 | 83 | 58 | 115 | | 335 |
| | | Renewal | 064 | X09259 | Building Renewal Program - Multi Storey Carparks | Ongoing safety and amenity upgrades at Council's multideck carparks. | 0 | 40 | 0 | 40 | 74 | 51 | 102 | | 267 |
| | | Renewal | 065 | X08848 | Building Renewal Program - Air Conditioning Plant Replacement Various Sites | Air conditioning upgrades at key Council facilities to improve performance and reliability. | 0 | 750 | 0 | 750 | 1,581 | 767 | 1,658 | | 4,756 |
| | | Renewal | 066 | X00248 | Building Renewal Program - Community Child Care Centres | FY26: Princes Close. Community centre upgrades – interior painting and kitchen benchtop replacement (per Asset Condition Report). | 0 | 80 | 0 | 80 | 92 | 134 | 153 | | 459 |
| | | Renewal | 067 | X00266 | Building Renewal Program - Prahran Market Asset Renewal | Building renewal works at Prahran Market. FY26: Flooring, asbestos removal, stormwater and glazing upgrades. | 1,041 | 3,500 | 0 | 3,500 | 1,842 | 639 | 255 | | 6,236 |
| | | Renewal | 068 | X07249 | Building Renewal Program - Roof Safety Systems | Roof access upgrades, improving platforms, ladders, and access points to meet current safety standards, for Council facilities. | 0 | 40 | 0 | 40 | 40 | 40 | 40 | | 160 |
| | | Renewal | 069 | X08169 | Building Renewal Program - Essential Services | Fire safety system renewals at Council facilities. | 0 | 150 | 0 | 150 | 200 | 200 | 200 | | 750 |
| | | Renewal | 070 | X08910 | Building Renewal Program - Maternal Child Health Centres | Renewal works at Stonnington Maternal Child Health Centres. | 0 | 95 | 0 | 95 | 295 | 64 | 191 | | 645 |
| | | Renewal | 071 | X00251 | Building Renewal Program - Early Years Centres & Services | Building asset renewal works at Stonnington Early Years Centres. FY26: Brookville Kindergarten, Malvern Memorial | 0 | 100 | 75 | 25 | 355 | 537 | 765 | | 1,757 |
| | | Renewal | 072 | X07603 | Building Renewal Program - Libraries | Building asset renewal works at Stonnington Libraries. FY26: Toorak South Yarra Library | 0 | 100 | 0 | 100 | 100 | 150 | 150 | | 500 |
| | | Renewal | 073 | X09260 | Building Renewal Program - Civic/Commercial Condition Audit Works | Building asset renewal works at Stonnington Civic Centres and Commercial Buildings. FY26: Phoenix Park Community Centre | 0 | 135 | 0 | 135 | 544 | 192 | 1,021 | | 1,892 |
| | | Renewal | 075 | X09348 | Building Renewal Program - Community Buildings | Program works in response to condition audit recommendations. | | 0 | 0 | 0 | 303 | 469 | 216 | | 988 |
| | | Renewal | 077 | X09475 | Building Renewal Program - Tennis Facilities | Renewal works for Council owned tennis facilities. FY26: East Malvern Tennis Centre (accessibility upgrades and clubroom refurbishment). | 970 | 500 | 0 | 500 | 100 | 214 | 64 | | 878 |
| | | Renewal | 080 | X08978 | Building Renewal Program - Indoor sports facilities | Building renewal works for Stonnington indoor sports facilities, as per asset renewal plans | 50 | 0 | 0 | 0 | | 639 | | | 639 |
| | | Renewal | 081 | X09258 | Building Renewal Program - Parks and Gardens Buildings | Program of works to renew Parks & Garden's buildings. | 0 | 45 | 0 | 45 | 262 | 534 | 440 | | 1,281 |
| | | Renewal | 083 | X09895 | Building Renewal Program - Aquatic Centres | Renew critical infrastructure at Council aquatic centres. FY26: Spa upgrades at Harold Holt and grandstand seating and stair renewal at Prahran Aquatic. | | 365 | 0 | 365 | 134 | 863 | 344 | | 1,706 |
| Renewal | 086 | X09267 | Building Renewal Program - Recreation Buildings | Building renewal works at Stonnington recreation pavilions and facilities. FY26: Landsbury Pavilion, Sir Robert Menzies Pavilion, Sheridan Pavilion, and Hickey Pavilion. | 15 | 315 | 0 | 315 | 249 | 799 | 893 | | 2,256 | | |
| Renewal | 088 | X08962 | Building Renewal Program - Switchboards | Upgrade switchboards across various Council facilities to comply with AS3000. | 0 | 50 | 0 | 50 | 65 | 65 | 65 | | 245 | | |
| Renewal | 090 | X09875 | Building Renewal Program - Open Space - Public Toilets | Public toilet upgrades in Stonnington parks and open spaces. | 0 | 25 | 0 | 25 | 23 | 16 | 32 | | 96 | | |

Appendix C: Capital Works Program by Program including intangibles in \$('000)

| Category | Program or Sub Category | Asset Works | Bid Number | Existing T1 Project Code | Bid Name | Project Scope | Deferral / Carry Forward | Gross Budget | External Funding | Net Cost to Council | Foreshadowed Expenditure* | | | 4 Year T Total |
|--------------------------------|---|-------------|------------|--------------------------|--|--|--------------------------|--------------|------------------|---------------------|---------------------------|--------------|--------------|----------------|
| | | | | | | | | | | | Gross cost to Council | | | |
| | | | | | | | | | | | 2024-25 | 2025-26 | 2026-27 | |
| | | Renewal | 091 | X00280 | Building Renewal Program - Multi-Deck Car Parks - Traffic and Parking Functions | Asset renewal works at Council multi-deck car parks to ensure safe and functional facilities for public use, especially where vehicles and pedestrians mix. | 0 | 80 | 0 | 80 | 74 | 51 | 102 | 307 |
| | | Renewal | 822 | | Building Renewal Program - Stonnington Depot | Building renewal works for Stonnington Depot. FY26: Toilet flooring, car park light poles, Fleet canopy, and Transfer Station roof works. | | 129 | 0 | 129 | 381 | | | 510 |
| | | Renewal | 823 | | Building Renewal Program - City Square | City Square renewal works. FY26: Toilets, leaks, and structural investigations. | | 90 | 0 | 90 | 111 | 32 | 54 | 287 |
| | | Renewal | 832 | | Building Renewal Program - Council Owned Leased Buildings | Renewal of services, equipment and structure of Council's leased facilities. | | 0 | 0 | 0 | 87 | | 204 | 291 |
| | | Renewal | 835 | | Building Renewal Program - Chapel off Chapel Audio System Replacement | Audio system upgrade at Chapel Off Chapel. | | 90 | 0 | 90 | | | | 90 |
| | CIVIC & COPORATE BUILDINGS | Upgrade | 240 | X00117 | Malvern Town Hall - Main Hall Stage Accessibility Improvements | Undertake works in accordance with Accessibility Report. | 0 | 0 | 0 | 0 | | 80 | | 80 |
| | | Upgrade | 085 | X08329 | Civic & Corporate Buildings Program - Soil Remediation Works at all Building sites | Manage and remediate contaminated soils at Council buildings. This involves assessing and treating contaminated sites as part of ongoing building works. | 0 | 100 | 0 | 100 | 150 | 150 | 150 | 550 |
| | | New | 824 | | Civic & Corporate Buildings Program - Landlord Capital Contribution for Commercial Buildings | Program to support leasing of vacant Council-owned retail properties, including fit-out contributions for commercial tenants. | | 50 | 0 | 50 | 50 | 50 | 50 | 200 |
| | | Expansion | 831 | X07677 | Office Accommodation - Stage 2 | Reconfiguration of 311 Glenferrie Rd and Malvern Town Hall to a contemporary workplace. | | 0 | 0 | 0 | 200 | | | 200 |
| | COMMUNITY SERVICE PROGRAM | Upgrade | 100 | X09527 | Community Service Program - Malvern Town Hall - Facility Improvements | Program to improve functional requirements at Malvern Town Hall. FY26 includes upgrading power infrastructure; modifying commercial kitchen; and enhancing AV equipment. | 30 | 25 | 0 | 25 | | | | 25 |
| | | Upgrade | 059 | X00118 | Community Service Program - Community Facilities Equipment (Phoenix Park Community Centre and Prahran RSL) | Program to support Phoenix Park Community Centre. FY26: Purchase new stage lights to enhance safety during stage use and make it a more viable option for hirers. | 9 | 60 | 0 | 60 | | | | 60 |
| | OPEN SPACE / PUBLIC REALM / UNSTRUCTURED RECREATION | Upgrade | 245 | X00236 | Parks Works Depot Upgrade at Victoria Gardens | Renovation of access to buildings and essential facilities improvements for Parks Works Depot at Victoria Gardens. | 0 | 0 | 0 | 0 | | 60 | 200 | 260 |
| | STRUCTURED RECREATION PROGRAM | Upgrade | 241 | X00239 | Central Park Pavilion Redevelopment | To provide compliant changerooms & accessible toilet facilities that accommodate all participants of the sports played at Central Park. | 0 | 0 | 0 | 0 | | 110 | 741 | 851 |
| | | Upgrade | 076 | X09364 | Structured Recreation Program - Sportsgrounds Facility Infrastructure | Upgrade and renew recreational infrastructure. FY26: Safety netting alongside Wadsworth baseball field. | 87 | 100 | 0 | 100 | 184 | 383 | 255 | 922 |
| | | New | 079 | X09757 | Bert Healy Pavilion Redevelopment | Future construction of new pavilion at Waverley Oval to replace aging infrastructure. | 139 | 0 | 0 | 0 | | | 500 | 500 |
| | | Expansion | 087 | X07607 | Structured Recreation Program - Flood Lighting Remote Management System | Adding zen control to floodlights for staff remote access to customise sports lighting requirements. | 0 | 50 | 0 | 50 | | | | 50 |
| | Other | | | | Projects in FY25 deferred with no new bids - Buildings | | 255 | | | | | | | |
| | Category Total | | | | | | 2,685 | 7,824 | 75 | 7,749 | 7,735 | 8,066 | 9,178 | 32,803 |
| Buildings - Heritage buildings | BUILDING RENEWAL PROGRAM | Renewal | 103 | X09352 | Building Renewal Program for Chapel off Chapel | Renewal works to provide a safe and comfortable environment for patrons and staff. | 0 | 0 | 0 | 0 | 276 | 141 | 319 | 736 |
| | | Renewal | 104 | X09949 | Building Renewal Program - Malvern Town Hall Precinct Conservation Plan | Building renewal to comply with Malvern Town Hall Conservation Management Plan. FY26: Roof and DDA upgrades. | 0 | 100 | 0 | 100 | 300 | 300 | 300 | 1,000 |
| | | Renewal | 105 | X09347 | Building Renewal Program - Prahran Town Hall Conservation Plan | Building renewal to comply with Prahran Town Hall Conservation Management Plan. FY26: Flooring, ceiling, and conservation repairs. | 0 | 100 | 0 | 100 | 100 | 100 | 100 | 400 |
| | | Renewal | 246 | X09565 | Building Renewal Program - Prahran Town Hall Redevelopment | Remediation and renewal works at Prahran Town Hall to meet future utilisation objectives. | 375 | 0 | 0 | 0 | 322 | 192 | 255 | 769 |

Appendix C: Capital Works Program by Program including intangibles in \$('000)

| Category | Program or Sub Category | Asset Works | Bid Number | Existing T1 Project Code | Bid Name | Project Scope | 2024-25 | 2025-26 | Foreshadowed Expenditure* | | | 4 Year Total | | | | |
|---|---------------------------------------|-------------|------------|--------------------------|--|--|------------|--------------|---------------------------|--------------|------------------|--------------|---------------------|-----------------------|---------|---------|
| | | | | | | | | | Deferral / Carry Forward | Gross Budget | External Funding | | Net Cost to Council | Gross cost to Council | | |
| | | | | | | | | | | | | | | 2026-27 | 2027-28 | 2028-29 |
| | Other | | | | Projects in FY25 deferred with no new bids - Heritage Buildings | | 50 | | | | | | | | | |
| | Category Total | | | | | | 425 | 200 | 0 | 200 | 998 | 733 | 974 | 2,905 | | |
| Infrastructure - Bridges | BRIDGE RENEWAL PROGRAM | Renewal | 166 | X08753 | Bridge Renewal Program | Maintenance and preventative works for Council's 27 bridges, based on condition assessments. This includes crack repairs, structural repairs, and minor remediation. | 0 | 80 | 0 | 80 | 82 | 83 | 85 | 330 | | |
| | Category Total | | | | | | 0 | 80 | 0 | 80 | 82 | 83 | 85 | 330 | | |
| Infrastructure - Drainage | DRAINAGE RENEWAL PROGRAM | Renewal | 154 | X09718 | Drainage Renewal Program - Drainage Network Pit Modifications | Replacement or modification of existing Council drainage pits or pipe sections. | 0 | 210 | 0 | 210 | 228 | 230 | 230 | 898 | | |
| | | Renewal | 820 | | Drainage Renewal Program - Asset Condition Assessments | Conduct condition assessments of Council drains. | | 500 | 0 | 500 | 500 | 687 | 686 | 2,373 | | |
| | | Renewal | 840 | | Drainage Renewal Program - Gross Pollutant Traps | Renewal of Gross Pollutant Traps. | | 200 | 0 | 200 | 200 | 50 | 50 | 500 | | |
| | FLOOD RISK MITIGATION AND IWM PROGRAM | Upgrade | 156 | X09233 | Flood Risk Mitigation & IWM Program - Flood Risk Mitigation Program | Improve drainage network by installing new infrastructure in flood-prone areas and addressing known network gaps. | 0 | 900 | 0 | 900 | 1,000 | 1,000 | 1,000 | 3,900 | | |
| | Other | | | | Projects in FY25 deferred with no new bids - Drainage | | 49 | | | | | | | | | |
| | Category Total | | | | | | 49 | 1,810 | 0 | 1,810 | 1,928 | 1,967 | 1,966 | 7,671 | | |
| Infrastructure - Footpath and Cycleways | NEW PATHWAY AND SHARED PATHS PROGRAM | Upgrade | 161 | X09649 | New Pathway & Shared Paths Program - Pram Crossings Upgrades for Disability Compliance Standards | Upgrading of Pram Crossings to ensure compliance with DDA Standards. | 0 | 75 | 0 | 75 | 75 | 50 | 75 | 275 | | |
| | | Upgrade | 164 | X09557 | New Pathways & Shared Paths Program - Cycling Action Plan Implementation | Investigation, scoping, design and construction of on-road and off-road cycling infrastructure, parking facilities, repair stations and rest stops. | 0 | 200 | 0 | 200 | 340 | 315 | 300 | 1,155 | | |
| | | Upgrade | 165 | X09244 | New Pathway & Shared Paths Program - DDA Compliance, Audits and Minor Works | Implementation of the Walking Action Plan, involving investigations, scoping, design, and construction of walking infrastructure improvements. These include installing signage, line marking, and civil works aimed at enhancing accessibility and walkability across key locations in Stonnington. | 43 | 265 | 40 | 225 | 150 | 100 | 150 | 665 | | |
| | | New | 827 | | Wayfinding Implementation Plan | Installation of wayfinding signage as per the Wayfinding Implementation Plan. | | 0 | 0 | 0 | 100 | 67 | 67 | 234 | | |
| | PATHWAY RENEWAL PROGRAM | Renewal | 159 | X08737 | Pathway Renewal Program - Urgent Renewal Works | Smaller scale concrete and asphalt footpath reinstatement works, including replacement following tree root barrier works. | 0 | 1,500 | 0 | 1,500 | 500 | 500 | 500 | 3,000 | | |
| | | Renewal | 160 | X07630 | Pathway Renewal Program - Tactile Replacement Program | Replacement of identified missing or damaged tactile indicators. | 0 | 10 | 0 | 10 | 14 | 10 | 10 | 44 | | |
| | | Renewal | 162 | X09900 | Pathway Renewal Program - Local Road Footpath Renewal | Major footpath reinstatement works at multiple sites based on condition data and maintenance requests. | 0 | 2,660 | 0 | 2,660 | 3,800 | 3,588 | 3,537 | 13,585 | | |
| | Category Total | | | | | | 43 | 4,710 | 40 | 4,670 | 4,979 | 4,630 | 4,639 | 18,958 | | |
| Infrastructure - Other Infrastructure | CLIMATE CHANGE AND ADAPTATION | New | 176 | X07637 | Climate Change & Adaptation Program - Environment Climate Adaptation Program | Program to support climate adaptation through research, data analysis and integration of solutions aligned with the Climate Emergency Action Plan. | 9 | 200 | 0 | 200 | 250 | 250 | 250 | 950 | | |
| | DIGITAL TRANSFORMATION | Upgrade | 171 | X09242 | Digital Transformation Program - Asset Management System Enhancements | Part of Council's Digital Transformation Program. | 0 | 30 | 0 | 30 | 20 | | | 50 | | |
| | TRAFFIC AND TRANSPORT TREATMENTS | Expansion | 180 | X08836 | Traffic & Transport Treatments Program - Road Safety Project Development Works | All works associated with a road safety project (such as speed cushions in a street), ending at the detailed design stage. | 0 | 40 | 0 | 40 | 50 | 50 | 50 | 190 | | |
| | | Upgrade | 217 | X09394 | Traffic & Transport Treatments Program - Civil Design Service | Provide design services for requests related to carparks, intersections, speed humps, vehicle access, flooding issues, and laneways, as requested by Councillors, Senior Executives, and departments. | 0 | 80 | 0 | 80 | 100 | 100 | 100 | 380 | | |
| | | Expansion | 826 | | Traffic & Transport Treatments Program - Parking Sensors | Installation of linemarking, signage and other works associated with the planned installation of a further 1,500 parking sensors. Sensors are leased from a provider. | | 150 | 0 | 150 | | | | 150 | | |

Appendix C: Capital Works Program by Program including intangibles in \$('000)

| Category | Program or Sub Category | Asset Works | Bid Number | Existing T1 Project Code | Bid Name | Project Scope | Deferral / Carry Forward | Gross Budget | External Funding | Net Cost to Council | Foreshadowed Expenditure* | | | 4 Year T Total |
|---|---|-------------|------------|---|--|---|--------------------------|--------------|------------------|---------------------|---------------------------|--------------|--------------|----------------|
| | | | | | | | | | | | Gross cost to Council | | | |
| | | | | | | | | | | | 2026-27 | 2027-28 | 2028-29 | |
| | TREE PLANTING PROGRAM | Renewal | 178 | X09912 | Tree Planting Renewal Program - Urban Forest Planting & Establishment Program | Tree purchasing, planting and establishment as part of Council's annual program of 1,500 new trees across streets and parks. | 0 | 700 | 0 | 700 | 714 | 728 | 743 | 2,885 |
| | WASTE SERVICES | Expansion | 174 | X07634 | Waste Services Program - Expansion of Food and Organic (FOGO) Recycling Service | Expansion of food and organic (FOGO) recycling to deliver universal access to this service and reduce up to 40% of kerbside waste to landfill. FY26: 25,000 FOGO bins to households; installation of public food waste drop-off sites; and provision of caddies and liners. | 260 | 314 | 0 | 314 | 997 | | | 1,311 |
| | | New | 257 | | Waste Services - Introduction of Glass Recycling Service | Introduction of glass waste service. FY26: 24,000 bins and installation of at least 10 public glass drop-off sites. | | 99 | 0 | 99 | 1,207 | | | 1,306 |
| | Category Total | | | | | | 269 | 1,613 | 0 | 1,613 | 3,338 | 1,128 | 1,143 | 7,223 |
| Infrastructure - Parks, Open Space and Streetscapes | FLOOD RISK MITIGATION AND IWM PROGRAM | New | 207 | X09375 | Flood Risk Mitigation & IWM Program - Integrated Water Management Program | Build internal capability in Water Sensitive Urban Design, integrate water management, monitor outcomes, and support delivery of water-sensitive projects. | 0 | 100 | 0 | 100 | 100 | 100 | 100 | 400 |
| | | Upgrade | 828 | X07644 | Glen Iris Wetlands Refurbishment | Continue restoration of Glen Iris Wetlands, including planting, maintenance, and boardwalk and fencing upgrades. | | 66 | 66 | 0 | | | | 66 |
| | OPEN SPACE / PUBLIC REALM / UNSTRUCTURED RECREATION | Upgrade | 188 | X00291 | Open Space/Public Realm/Unstructured Recreation Program - Regenerating Kooyongkoot Masterplan - Shared User Path Upgrade (Stage following Dunlop to Winton) | Upgrade of the next stage of Gardiners Creek shared user path to meet C1 trail standards. | 1,598 | 1,500 | 0 | 1,500 | 500 | 45 | 500 | 2,545 |
| | | Upgrade | 189 | X09580 | Open Space/Public Realm/Unstructured Recreation Program - Landscape and Open Space Design Services | Design services for landscape upgrades and improvements. | 0 | 150 | 0 | 150 | 200 | 150 | 150 | 650 |
| | | New | 190 | X07640 | Ray Street Road Conversion & Dixon Street Park | Investigation, planning, design for potential conversion of Ray Street into open space and integration to Dixon Street Park. | 56 | 0 | 0 | 0 | 20 | 100 | 500 | 620 |
| | | Upgrade | 206 | X08727 | Open Space/Public Realm/Unstructured Recreation Program - Urban Biodiversity Program | Implement biodiversity initiatives through research, engagement, education, and local habitat projects. | 0 | 100 | 0 | 100 | 100 | 100 | 120 | 420 |
| | | New | 260 | | Balmoral & Perry Street Pocket Park | Creation of new open spaces including new paving, lighting, lawn, retaining walls, planting and seating. | | 0 | 0 | 0 | | | 20 | 20 |
| | | Upgrade | 394 | X07685 | Open Space/Public Realm/Unstructured Recreation Program - Contaminated Soil Removal all Landscape | Management of contaminated soils at parks and open spaces as part of upgrade works. | 0 | 150 | 0 | 150 | 200 | 200 | 200 | 750 |
| | | New | 398 | | Open Space/Public Realm/Unstructured Recreation Program - Porter & Grattan Streets Pocket Park | Design of pocket parks at 55 Porter Street and 22A Grattan Street in Prahran, in line with the Strategy for Creating Open Space. | | 25 | 0 | 25 | 600 | | | 625 |
| | | New | 082 | X09534 | Open Space/Public Realm/Unstructured Recreation Program - Public Toilet Buildings Accessibility Renewals | Upgrade Council's Public Accessible Toilets, and access pathways, to comply with current regulatory requirements. | 0 | 100 | 0 | 100 | 100 | 100 | 100 | 400 |
| | | New | 837 | | Chris Gahan - Civil and Landscape | Demolition of Chris Gahan Centre and conversion to open space, with pedestrian connection through to Izett Street Pocket Park | | 300 | 0 | 300 | 700 | | | 1,000 |
| | | New | 845 | | Open Space/Public Realm/Unstructured Recreation Program - Regenerating Kooyongkoot Masterplan - Talbot Habitat Park | Construct Talbot Habitat Park with raingardens, habitat planting, fitness equipment, and improved paths. | | 1,500 | 1,000 | 500 | | | | 1,500 |
| | OPEN SPACE AND PUBLIC REALM RENEWAL PROGRAM | Renewal | 182 | X00276 | Open Space & Public Realm Renewal Program - Prahran Square Furniture & Equipment | Mobile furniture and activation equipment for the Square, including umbrellas, benches, astroturf, marquees, and staging. | 0 | 0 | 0 | 0 | 20 | 20 | 20 | 60 |
| | | Renewal | 196 | X08427 | Open Space & Public Realm Renewal Program - Open Space - Fencing Renewal | Fencing improvements in various open spaces. | 0 | 50 | 0 | 50 | 65 | 70 | 75 | 260 |
| | | Renewal | 197 | X08445 | Open Space - Furniture Maintenance & Renewal | Open space furniture renewal across various sites. | 0 | 50 | 0 | 50 | 55 | 60 | 65 | 230 |
| Renewal | | 198 | | Open Space & Public Realm Renewal Program - Open Space - Signage Renewal | Renewal of open space signage. | 0 | 20 | 0 | 20 | 20 | 20 | 20 | 80 | |
| Renewal | | 199 | X08497 | Open Space & Public Realm Renewal Program - Open Space - Irrigation Renewal | Annual program to maintain and renew irrigation assets in Stonnington parks, gardens and other open spaces. FY26: Irrigation renewal at Malvern Public Gardens and Ardie Park. | 0 | 100 | 0 | 100 | 110 | 120 | 130 | 460 | |

Appendix C: Capital Works Program by Program including intangibles in \$('000)

| Category | Program or Sub Category | Asset Works | Bid Number | Existing T1 Project Code | Bid Name | Project Scope | Deferral / Carry Forward | Gross Budget | External Funding | Net Cost to Council | Foreshadowed Expenditure* | | | 4 Year T Total |
|----------|--|-------------|------------|--------------------------|--|---|--------------------------|--------------|------------------|---------------------|---------------------------|---------|---------|----------------|
| | | | | | | | | | | | Gross cost to Council | | | |
| | | | | | | | | | | | 2024-25 | 2025-26 | 2026-27 | |
| | | Renewal | 200 | X09222 | Open Space & Public Realm Renewal Program - Open Space - Path Renewal | Annual program to maintain and renew path assets in Stonnington parks, gardens and other open spaces. | 0 | 90 | 0 | 90 | 105 | 115 | 125 | 435 |
| | | Renewal | 201 | X08735 | Open Space & Public Realm Renewal Program - Open Space - Lighting Renewal | Annual program to maintain and renew lighting assets in Stonnington parks, gardens and other open spaces. | 0 | 90 | 0 | 90 | 98 | 105 | 113 | 405 |
| | | Renewal | 202 | X08951 | Open Space & Public Realm Renewal Program - Open Space - Structures Renewal | Annual program to maintain and renew structure assets in Stonnington parks, gardens and other open spaces. | 0 | 40 | 0 | 40 | 40 | 40 | 40 | 160 |
| | | Renewal | 203 | X09977 | Open Space & Public Realm Renewal Program - Open Space - Roundabouts & Traffic Island Renewal | Planting and renewal in roundabouts and traffic islands. | 0 | 30 | 0 | 30 | 90 | 200 | 110 | 430 |
| | | Renewal | 204 | X09417 | Open Space & Public Realm Renewal Program - Open Space - Major Renewal Program | Annual park upgrades including turf, irrigation, and amenity improvements. FY: Ardrie Park, Brookville Gardens; Como Park North fitness equipment upgrades. | 0 | 260 | 0 | 260 | 270 | 396 | 380 | 1,306 |
| | | Renewal | 369 | X09620 | Open Space & Public Realm Renewal Program - Percy Treyvaud Masterplan Implementation Stage 2 - Sports Ground | Completion of masterplan implementation at Percy Treyvaud, including oval reconstruction, safety barrier netting, relocated flood lighting, new path network, practice cricket nets, upgraded park lighting, and fitness stations. | 37 | 2,500 | 0 | 2,500 | | | | 2,500 |
| | | Renewal | 841 | | Open Space & Public Realm Renewal Program - Council Owned Public Lighting | Renewal of Council-Owned Public Lighting, including design, supply and installation of light poles, luminaires and footings. | | 100 | 0 | 100 | 100 | 100 | 100 | 400 |
| | | Renewal | 843 | | Open Space & Public Realm Renewal Program - Chapel Street Precinct – Street Infrastructure and Furniture Upgrade | Street infrastructure and furniture renewal to improve precinct amenity and safety, including seats, bin enclosures, guard rail fencing, bike hoops, tree hoops, tree guards, tree bases, bollards, poles, signs and other infrastructure | | 250 | 0 | 250 | | | | 250 |
| | | Renewal | 848 | | Open Space & Public Realm Renewal Program – Oval Renewal Program | Program to renew and reconstruct ovals and associated works. | | 0 | 0 | 0 | 1,182 | 1,400 | 1,350 | 3,932 |
| | PLAYGROUNDS AND PLAY SPACE | New | 261 | X09383 | Playgrounds & Play Space Program - Shade Sail Program | Design and construct shade sails over Council playgrounds. FY26: Brookville Gardens playground. | 0 | 55 | 0 | 55 | 60 | 65 | 65 | 245 |
| | ROAD SAFETY / STREET FURNITURE RENEWAL PROGRAM | Renewal | 183 | X07638 | Road Safety/Street Furniture Renewal Program - Street Furniture Replacement | Supply of replacement street furniture items | 0 | 50 | 0 | 50 | 40 | 40 | 40 | 170 |
| | | Renewal | 185 | X07406 | Road Safety/Street Furniture Renewal Program - Litter Bin Replacement Program | Purchasing of bins, bin frames and bin parts as required. | 0 | 10 | 0 | 10 | 8 | 7 | 7 | 32 |
| | URBAN AND ACTIVATION PROGRAM | New | 187 | X09882 | Urban & Activation Program - Mount Street Masterplan Delivery | Finalise design for Mount Street Precinct, as part of the broader Masterplan, including undergrounding electricity, and whole street reconstruction/upgrade for shared zones, pedestrian safety, and amenity. | 160 | 50 | 0 | 50 | | | | 50 |
| | | Upgrade | 194 | X00271 | Urban & Activation Program - Commercial Precinct Planning | Commercial precinct design, consultation and planning in minor shopping precincts. FY26: Armadale Railway Station Precinct. | 37 | 100 | 0 | 100 | 150 | 150 | 150 | 550 |
| | | Upgrade | 195 | X00275 | Chapel Street Transformation | Implementation of Masterplan outcomes to improve Chapel Street, such as streetscape and amenity improvements. | 5 | 0 | 0 | 0 | 500 | 500 | 500 | 1,500 |
| | | Upgrade | 225 | X08986 | Urban & Activation Program - Forrest Hill Masterplan Road Refurbishment | Delivery of public realm improvements in line with adopted Forrest Hill Masterplan. FY26: Claremont Street pedestrian crossing; Yarra Street (design) | 0 | 100 | 0 | 100 | 500 | 750 | 730 | 2,080 |
| | | New | 269 | | Chapel Street Precinct Safety Review and Works | Crime Prevention Through Environmental Design (CPTED) review of priority locations, based on current safety risk assessment | | 200 | 0 | 200 | | | | 200 |
| | | Upgrade | 836 | | Urban & Activation Program - Prahran Market Redevelopment | Redevelopment required for the Prahran Market to build relevance, competition and activation, and thus long-term commercial viability of the Market. FY26: Hawkr House (Planning) and three tenancy conversions in Market Square. | | 550 | 0 | 550 | | | | 550 |

Appendix C: Capital Works Program by Program including intangibles in \$('000)

| Category | Program or Sub Category | Asset Works | Bid Number | Existing T1 Project Code | Bid Name | Project Scope | Deferral / Carry Forward | Gross Budget | External Funding | Net Cost to Council | Foreshadowed Expenditure* | | | 4 Year T Total |
|---|--|-------------|------------|--------------------------|--|--|--------------------------|--------------|------------------|---------------------|---------------------------|--------------|--------------|----------------|
| | | | | | | | | | | | Gross cost to Council | | | |
| | | | | | | | | | | | 2024-25 | 2025-26 | 2026-27 | |
| | | New | 839 | | Williams Street Park | Creation of open space at 2 to 2A William Street. | | 0 | 0 | 0 | | 80 | 720 | 800 |
| | WASTE SERVICES | New | 184 | X09515 | Waste Services - Public Place Recycling | Purchase and installation of public bins, bin frames and bin parts. | 0 | 10 | 0 | 10 | 10 | 10 | 10 | 40 |
| | Other | | | | Council wide program savings | Targeted savings across the capital program 2025-26 only | | (500) | | (500) | | | | (500) |
| | Other | | | | Capital to operating Projects in FY25 deferred with no new bids - Parks, Open Space and Streetscapes | | 925 | (500) | | (500) | (500) | (500) | (500) | (2,000) |
| | Category Total | | | | | | 2,818 | 7,696 | 1,066 | 6,630 | 5,443 | 4,543 | 5,940 | 23,621 |
| Infrastructure - Recreational, leisure and community facilities | OPEN SPACE AND PUBLIC REALM RENEWAL PROGRAM | Renewal | 093 | X09798 | Open Space & Public Realm Renewal Program - Floodlight Maintenance Program | Maintenance of sportsground floodlighting, including LED conversions and electrical upgrades. | 0 | 100 | 0 | 100 | 100 | 100 | 100 | 400 |
| | | Renewal | 097 | X09960 | Open Space & Public Realm Renewal Program - Open Space - Sportsgrounds | Renewal works at sportsgrounds including turf upgrades, wicket works, and drainage improvements. | 0 | 350 | 0 | 350 | 365 | 380 | 440 | 1,535 |
| | | Renewal | 098 | X08726 | Open Space & Public Realm Renewal Program - Open Space - Malvern Valley Golf Course | Renewal of MVGC course assets including drainage, irrigation, pathways. FY26: Irrigation upgrade Stage 1 of 3. | 0 | 400 | 0 | 400 | 400 | 400 | 100 | 1,300 |
| | | Renewal | 099 | X09561 | Open Space & Public Realm Renewal Program - Malvern Valley Golf Course Risk Mitigation | Safety upgrades at Malvern Valley Golf Course including fencing, redesign, and tree planting. | 0 | 25 | 0 | 25 | 80 | 80 | 80 | 265 |
| | PLAYGROUNDS AND PLAY SPACE | Renewal | 095 | X08743 | Playgrounds and Play Space Renewal Program - Urgent Works | Replacement/maintenance of playgrounds in Stonnington Parks (like-for-like). | 0 | 100 | 0 | 100 | 150 | 150 | 150 | 550 |
| | | Renewal | 096 | X08745 | Playgrounds and Play Space Renewal Program - Playground Renewal | Design and consultation process to replace the existing and install new playground equipment. FY26: McArthur playground and Connell Park | 80 | 360 | 0 | 360 | 1,100 | 1,500 | 600 | 3,560 |
| | STRUCTURED RECREATION PROGRAM | Upgrade | 094 | X07646 | Structured Recreation Program - Tennis and Multisports functional improvements | Improve Stonnington's tennis and sports courts, including equipment, net and goal maintenance, line marking, and floodlight upgrades. | 0 | 10 | 0 | 10 | | | | 10 |
| | Category Total | | | | | | 80 | 1,345 | 0 | 1,345 | 2,195 | 2,610 | 1,470 | 7,620 |
| Infrastructure - Roads | CARPARK RENEWAL PROGRAM | Renewal | 218 | X09627 | Carpark Renewal - Car Park Renewal Program | Proactive rehabilitation and reconstruction of car parks, including, but not limited to kerb replacement, drainage and resurfacing. | 0 | 400 | 0 | 400 | 400 | 400 | 400 | 1,600 |
| | | Renewal | 226 | X00277 | Carpark Renewal - At-Grade Car Parks - Traffic, Parking and Lighting Function Renewals | Asset renewal for at-grade car parks, including traffic, parking, and lighting functions as needed. | 0 | 100 | 0 | 100 | 100 | 100 | 100 | 400 |
| | LANEWAY RENEWAL PROGRAM | Renewal | 830 | | Laneway Renewal Program - Right-of-Ways | Reconstruction of Right of Way laneways, including kerbing, drainage, and other associated works. The specified laneways for FY25/26 include several locations throughout the area, with full-depth reconstruction planned for assets reaching the end of their life expectancy. | | 362 | 0 | 362 | 369 | 376 | 384 | 1,491 |
| | ROAD AND KERB RECONSTRUCTION / REHABILITATION | Renewal | 829 | | Road & Kerb Reconstruction/Rehabilitation - Reconstruction of Roads | Reconstruction of local roads. FY26 examples included: Oxford Street, Malvern; Carlyle Way, Malvern East; Edsall Street, Malvern; and Canberra Road, Toorak. See Stonnington website for full program. | | 2,580 | 477 | 2,103 | 3,000 | 3,000 | 3,294 | 11,874 |
| | ROAD RENEWAL PROGRAM | Renewal | 211 | X08706 | Road Renewal Program - Local Roads Urgent works | Slot treatments for vehicle crossings, road repairs, and kerbing to address issues such as vehicle scraping, sunken kerbs and water ponding. | 0 | 150 | 0 | 150 | 150 | 155 | 155 | 610 |
| | | Renewal | 212 | X08710 | Road Renewal Program - Road Resurfacing Program | Road resurfacing program to extend the lifespan of the road asset, preventing the need for full-depth reconstruction FY26: Up to 30 roads. See Stonnington website for program. | 0 | 1,850 | 0 | 1,850 | 2,131 | 2,231 | 2,845 | 9,057 |
| | ROAD SAFETY / STREET FURNITURE RENEWAL PROGRAM | Renewal | 210 | X07647 | Road Safety/Street Furniture Renewal Program - Speed Calming Device Replacement Program | Supply and installation of replacement speed calming devices | 0 | 15 | 0 | 15 | 10 | 9 | 9 | 43 |

Appendix C: Capital Works Program by Program including intangibles in \$('000)

| Category | Program or Sub Category | Asset Works | Bid Number | Existing T1 Project Code | Bid Name | Project Scope | Deferral / Carry Forward | Gross Budget | External Funding | Net Cost to Council | Foreshadowed Expenditure* | | | 4 Year Total |
|--|---|-----------------------|------------|--------------------------|---|---|--------------------------|--------------|------------------|---------------------|---------------------------|--------------|--------------|---------------|
| | | | | | | | | | | | Gross cost to Council | | | |
| | | | | | | | | | | | 2024-25 | 2025-26 | 2026-27 | |
| | TRAFFIC AND TRANSPORT TREATMENTS | Expansion | 213 | X08970 | Traffic & Transport Treatments Program - Road Safety Major Construction Works | Design and construct traffic calming features such as islands, roundabouts, speed humps, raised pavements, and traffic signals to improve road safety. | 0 | 200 | 0 | 200 | 200 | 200 | 190 | 790 |
| | | Upgrade | 227 | X08345 | Traffic & Transport Treatments Program - Parking Signage | Installation of new parking restrictions in streets, or upgrade of signage following reconstruction or landscaping works. | 0 | 75 | 0 | 75 | 90 | 90 | 90 | 345 |
| | | Expansion | 229 | X09249 | Traffic & Transport Treatments Program - Road Safety Minor Works Implementation | Installation of signage, line marking and minor civil works to address road safety issues identified. | 0 | 75 | 0 | 75 | 140 | 150 | 150 | 515 |
| | | New | 844 | | Traffic & Transport Treatments Program - Road Safety Improvement Program | Implement new 40 km/h zones, 30 km/h trial zones, raised pedestrian crossings, and shared zones across identified streets, with monitoring and evaluation of 30 km/h trials. | | 1,500 | 1,500 | 0 | | | | 1,500 |
| | Category Total | | | | | | 0 | 7,307 | 1,977 | 5,330 | 6,590 | 6,711 | 7,617 | 28,225 |
| Intangibles | CULTURAL & LIBRARY SERVICES | Upgrade | 239 | X08929 | 3D Model development | Updating of Council's 3D models across the municipality. The model is used for planning, investigations and analysis work. | 0 | 0 | 0 | 0 | 33 | | 40 | 73 |
| | | New | 062 | X09705 | Cultural & Library Services Program - Stonnington History Centre (SHC) Project | This includes books, displays, heritage markers, digitisation of donated items for the SHC. | 0 | 10 | 0 | 10 | | | | 10 |
| | DIGITAL TRANSFORMATION | Expansion | 235 | X09969 | Digital Transformation Program - Information and Communications Technology Strategy | The Digital Transformation Program is aligned to Council's Information Technology Strategy referenced in the Council Plan 2021-2025 and is a multi-year initiative to modernise Council's digital infrastructure, ensuring resilience, scalability, and alignment with contemporary technology standards. | 280 | 1,652 | 0 | 1,652 | 500 | 500 | 500 | 3,152 |
| | IT RENEWAL | Renewal | 232 | X07666 | IT Renewal - Community Services | Community Services software upgrades to support compliance and service delivery. | 0 | 5 | 0 | 5 | 5 | 5 | 5 | 20 |
| | | Renewal | 236 | X00054 | IT Renewal - BAU Technology Enablement Program - intangibles | System upgrades and cyber security improvements. | 150 | 1,294 | 0 | 1,294 | 1,300 | 1,320 | 1,325 | 5,239 |
| | | Other | | | Projects in FY25 deferred with no new bids - Intangibles | | 50 | | | | | | | |
| | Category Total | | | | | 480 | 2,961 | 0 | 2,961 | 1,838 | 1,825 | 1,870 | 8,494 | |
| Land - Land | OPEN SPACE / PUBLIC REALM / UNSTRUCTURED RECREATION | New | 056 | X09699 | Open Space Acquisitions and Improvements | Council strategy to acquire land for open space around the municipality in line with identified land acquisitions within the Open Space Strategy. | 0 | 0 | 0 | 0 | | | 3,000 | 3,000 |
| | | Category Total | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 3,000 | 3,000 |
| P&E - Computer and Telecommunications | AQUATIC SERVICES | Upgrade | 106 | X09294 | Aquatic Services Program - IT Upgrades | Purchase new hardware as identified within Aquatic Services, including tablets, duress alarms, and point-of-sale equipment. | 0 | 20 | 0 | 20 | | | | 20 |
| | IT RENEWAL | Renewal | 107 | | IT Renewal - AV Replacement for Grattan Gardens Community Centre | AV upgrade at Grattan Gardens Community Centre to improve connectivity and user experience. | | 10 | 0 | 10 | | | | 10 |
| | | Renewal | 109 | X08303 | IT Renewal - IT Hardware & Peripherals Replacement for Library | Library equipment replacement program for public and staff use. | 0 | 70 | 0 | 70 | 60 | 60 | 60 | 250 |
| | | Renewal | 110 | X09707 | IT Renewal - Radio-frequency identification - Maintenance and Equipment Upgrade | RFID equipment suite for library services. | 0 | 35 | 0 | 35 | 28 | 28 | 28 | 119 |
| | | Renewal | 233 | X09343 | IT Renewal - Libraries | IT and software renewal for Stonnington Libraries. | 0 | 15 | 0 | 15 | 12 | 10 | 10 | 47 |
| | | Renewal | | X00054 | IT Renewal - BAU Technology Enablement Program - infrastructure | IT infrastructure renewal. | | 1,146 | 0 | 1,146 | 1,100 | 1,200 | 1,200 | 4,646 |
| Category Total | | | | | 0 | 1,296 | 0 | 1,296 | 1,200 | 1,298 | 1,298 | 5,092 | | |
| P&E - Fixtures, Fittings and Furniture | FURNITURE AND EQUIPMENT RENEWAL PROGRAM | Renewal | 846 | | Furniture & Equipment Renewal Program - for all sites | Replace aging furniture and equipment at various Council facilities, including chairs, benches, and office equipment. | | 190 | 0 | 190 | 194 | 200 | 200 | 784 |
| | STRUCTURED RECREATION PROGRAM | Upgrade | 116 | X09473 | Pavilion improvement Works | Upgrade pavilions with painting, tiling, door and window replacements, and accessibility modifications. | 0 | 100 | 0 | 100 | | | | 100 |

Appendix C: Capital Works Program by Program including intangibles in \$('000)

| Category | Program or Sub Category | Asset Works | Bid Number | Existing T1 Project Code | Bid Name | Project Scope | 2024-25 | 2025-26 | Foreshadowed Expenditure* | | | 4 Year Total | | | | |
|--------------------------------------|---|-------------|------------|---|--|---|-----------|------------|---------------------------|--------------|------------------|--------------|---------------------|-----------------------|---------|---------|
| | | | | | | | | | Deferral / Carry Forward | Gross Budget | External Funding | | Net Cost to Council | Gross cost to Council | | |
| | | | | | | | | | | | | | | 2026-27 | 2027-28 | 2028-29 |
| | Other | | | | Projects in FY25 deferred with no new bids - Fixtures, Fittings and Furniture | | 47 | | | | | | | | | |
| | Category Total | | | | | | 47 | 290 | 0 | 290 | 194 | 200 | 200 | 884 | | |
| P&E - Heritage Plant & Equipment | CULTURAL & LIBRARY SERVICES | Expansion | 132 | X08200 | Cultural & Library Services Program - Arts Acquisition Program | The Art Acquisitions Advisory Committee recommends artworks and provides advice to Council to grow and exhibit the Contemporary Art Collection. | 40 | 10 | 0 | 10 | 15 | 15 | 15 | 55 | | |
| | OPEN SPACE / PUBLIC REALM / UNSTRUCTURED RECREATION | New | 133 | X09434 | Open Space/Public Realm/Unstructured Recreation Program - Public Open Space Art | Ongoing roll-out to deliver mural commissioning and renewal program as well as, non-permanent artworks in the public domain (e.g., Prahran Square Pipes). | 0 | 25 | 0 | 25 | 25 | 25 | 25 | 100 | | |
| | | New | 134 | X09714 | Open Space/Public Realm/Unstructured Recreation Program - Sculptures in the Public Realm | To commission, install and maintain permanent public art throughout the municipality. Aligned to significant infrastructure developments as determined by Council. | 48 | 20 | 0 | 20 | 30 | 30 | 30 | 110 | | |
| | Category Total | | | | | | 88 | 55 | 0 | 55 | 70 | 70 | 70 | 265 | | |
| P&E - Library Books | LIBRARY BOOKS | Renewal | 136 | X08787 | Library Book and E-services Replacement Program | Annual purchase and processing of new library materials across all four library sites. Includes cost of new materials and capitalisation of labour. | 0 | 756 | 0 | 756 | 771 | 786 | 801 | 3,115 | | |
| | Category Total | | | | | | 0 | 756 | 0 | 756 | 771 | 786 | 801 | 3,115 | | |
| P&E - Plant, Machinery and Equipment | BUILDING RENEWAL PROGRAM | Renewal | 137 | X08528 | Building Renewal Program - Prahran Aquatic Centre - Pool, Plant and Equipment | Routine and reactive renewal of mechanical pool plant and equipment at Prahran Aquatic Centre (PAC), with proactive replacements as equipment fails. | | 60 | 0 | 60 | 74 | 51 | 102 | 287 | | |
| | | Renewal | 138 | X08530 | Building Renewal Program - Harold Holt Memorial Swim Centre Pool, Plant and Equipment | Routine and reactive renewal of mechanical pool plant and equipment at Harold Holt Swim Centre (HHSC), with proactive replacements as equipment fails. | 0 | 80 | 0 | 80 | 92 | 64 | 128 | 364 | | |
| | CLIMATE CHANGE AND ADAPTATION | Upgrade | 146 | X09379 | Climate Change & Adaptation Program - Environment Emissions Reduction Program | Annual program to investigate and implement initiatives to reduce corporate emissions. Used to support electrification and improve energy efficiency across Council buildings and operations. | 0 | 200 | 0 | 200 | 250 | 250 | 250 | 950 | | |
| | | New | 150 | X00283 | Climate Change & Adaptation Program - EV Charging Stations | Support for two-stage EOI process to identify a partner for installation at locations specified in the EV Charging Plan. | 0 | 10 | 0 | 10 | | | | 10 | | |
| | | Upgrade | 147 | X07626 | Climate Change & Adaptation Program - Community Climate Support (Emissions & Adaptation) | Annual program to reduce community emissions and support climate adaptation through energy efficiency upgrades, Solar Savers, and electrification incentives. | 0 | 75 | 0 | 75 | 80 | 80 | 80 | 315 | | |
| | EMERGENCY MANAGEMENT | New | 253 | X00262 | Civic & Corporate Buildings Program - Backup Generator for Emergency and Business Continuity | Installation of emergency back-up generator at Malvern Town Hall to support essential services and Emergency Relief Centre operations. | 0 | 650 | 0 | 650 | | | | 650 | | |
| | FLEET RENEWAL PROGRAM | Renewal | 139 | X08756 | Fleet Renewal Program - Fleet Workshop Plant & Equipment Renewal | Annual replacement of workshop plant and equipment such as welders and specialist tools. | 0 | 10 | 0 | 10 | 10 | 10 | 10 | 40 | | |
| | | Renewal | 140 | X08762 | Fleet Renewal Program - Annual Specialised Vehicle Purchase | Replacement of specialised fleet to support service delivery. | 320 | 1,800 | 0 | 1,800 | 1,577 | 1,689 | 1,893 | 6,959 | | |
| | | Renewal | 141 | X08763 | Fleet Renewal Program - Annual Light Fleet Replacement Program | Replacement of light fleet vehicles (passenger vehicles and utes). | 270 | 710 | 0 | 710 | 1,000 | 1,200 | 1,000 | 3,910 | | |
| | FURNITURE AND EQUIPMENT RENEWAL PROGRAM | Renewal | 144 | X09327 | Furniture & Equipment Renewal Program - Infrastructure Maintenance Minor Equipment Renewal | Replacement of minor equipment used by the Infrastructure Maintenance team. | 0 | 10 | 0 | 10 | 10 | 10 | 10 | 40 | | |
| PARKING SERVICES | Upgrade | 148 | X00279 | Parking Services Program - Pay Systems and Entry/Exit Equipment Upgrade at Multi-Deck Car Parks | Upgrade pay stations, entry/exit equipment, and license plate recognition (LPR) systems at Elizabeth, King, and Macfarlan car parks. | 0 | 50 | 0 | 50 | | | | 50 | | | |

Appendix C: Capital Works Program by Program including intangibles in \$('000)

| Category | Program or Sub Category | Asset Works | Bid Number | Existing T1 Project Code | Bid Name | Project Scope | Deferral / Carry Forward | Gross Budget | External Funding | Net Cost to Council | Foreshadowed Expenditure* | | | 4 Year Total |
|--------------------|--|-------------|------------|--------------------------|---|---|--------------------------|---------------|------------------|---------------------|---------------------------|---------------|---------------|----------------|
| | | | | | | | | | | | Gross cost to Council | | | |
| | | | | | | | | | | | 2024-25 | 2025-26 | 2026-27 | |
| | | Upgrade | 181 | X09594 | Parking Services Program - Accessible Car Parks - DDA Compliance Audit Implementation | Engage traffic and DDA consultants to audit approximately 20 car parks not associated with activity centres, assess DDA compliance, and provide recommendations for improvements. | 0 | 40 | 0 | 40 | 40 | 40 | 40 | 160 |
| | | New | 228 | X08584 | Parking Services Program - On-Street Parking Improvements | Civil works to improve on-street parking in activity centres, including the installation of DDA-compliant accessible parking bays, indented parking, and delineation of on-street parking spaces as required. | 0 | 50 | 0 | 50 | 50 | 50 | 50 | 200 |
| | PLANT RENEWAL PROGRAM | Renewal | 142 | X00111 | Plant Renewal Program - Community Bus Replacement | Purchase of one community bus to replace an aging vehicle that has reached the end of its service life. | 0 | 0 | 0 | 0 | 310 | | | 310 |
| | | Renewal | 143 | | Vehicle 360 Degree Camera Upgrade | Upgrade to Waste Collection Vehicle CCTV System. | | 0 | 0 | 0 | | 95 | 250 | 345 |
| | TRAFFIC AND TRANSPORT TREATMENTS | New | 149 | X09243 | Traffic Engineering Equipment | Purchase of equipment to be used by traffic engineering staff. | 0 | 0 | 0 | 0 | 20 | 20 | 20 | 60 |
| | | Expansion | 151 | X00281 | Traffic & Transport Treatments Program - Traffic Counting Cameras | Purchase and install traffic counting cameras to monitor vehicle volumes, speeding, and road user behaviour. | 0 | 30 | 0 | 30 | 75 | 50 | 50 | 205 |
| | WASTE INFRASTRUCTURE RENEWAL PROGRAM Other | Renewal | 145 | X07035 | Waste Infrastructure Renewal Program - Garbage, Recycling and FOGO Bins | Replacement bins and parts for waste, recycling and FOGO services. | 250 | 30 | 0 | 30 | 300 | 300 | 300 | 930 |
| | | | | | | Projects in FY25 deferred with no new bids - Plant, Machinery and Equipment | 30 | | | | | | | |
| | Category Total | | | | | | 870 | 3,805 | 0 | 3,805 | 3,888 | 3,909 | 4,183 | 15,785 |
| Grand Total | Grand Total | | | | | | 7,855 | 41,748 | 3,158 | 38,590 | 41,249 | 38,559 | 44,434 | 165,990 |

*subject to Council review and funding

| Operating Initiatives | | | Appendix D 2025/26 Budget | | |
|-----------------------|---|--|---------------------------|------------------|--------------------------|
| \$000's | | | 2025/26 | | |
| Bid Number | Bid Name | Scope of Bid | Gross Budget | External Funding | Net Cost to Council '000 |
| P00101 | Community Facilities Audit - delivery of report recommendations | To engage a consultant to develop an overarching community facilities business plan, policies and procedures to increase usage and provide best practice service delivery and safety. | \$35 | \$0 | \$35 |
| P00022 | Creative Stonnington key initiatives | Delivery of a range of initiatives identified in the Creative Stonnington Strategy including networking and professional development programs for creative community. | \$30 | \$0 | \$30 |
| P00102 | Road Management Plan Review Implementation | Commence implementing improvement actions from Road Management Plan Review. A key improvement action is to rewrite the Maintenance operational plan for road and footpath assets so that a new Road Management Plan can be developed and approved. | \$50 | \$0 | \$50 |
| P00007 | Flood Risk Management Strategy | Finalise development of the Flood Risk Management Strategy: a long-term strategy to mitigate and manage increasing flood risk across the city in partnership with Melbourne Water. | \$30 | \$0 | \$30 |
| P00103 | Flood Risk Management Strategy - Action Plan | Complete a detailed Flood Risk Mitigation Action Plan and implementation plan that can be derived from the completion of the Flood Risk Management Strategy. | \$65 | \$0 | \$65 |
| P00104 | Employee Engagement/ Culture & Sentiment Survey | Employee experience - end to end employee lifecycle survey tool (eg: Culture Amp). Designed to collect data to inform policy and programs to support Employee Value Proposition to support the attraction, retention and development of Stonnington employees. | \$55 | \$0 | \$55 |
| P09308 | Housing and Neighbourhood Character | Development of principles and guidelines for appropriate development, including the Housing Strategy and Metropolitan Strategy. | \$145 | \$0 | \$145 |
| P09459 | Activity Centre Planning | Structure Plans, urban design analysis and investigations in activity centre areas. | \$127 | \$52 | \$75 |
| P00001 | Implementation of PLED Strategy | 1. Chapel Street safety audit. 2. "We are still open" toolkit - for commercial precincts that are affected by construction, works, disaster or other amenity impacts. | \$80 | \$0 | \$80 |
| P00105 | Customer engagement with new OneCouncil P&R system | To fund promotion and marketing activities to engage customers to register for the 'Customer Portal' following the go-live of the new OneCouncil P&R system. This will support a channel shift to digital channels. | \$15 | \$0 | \$15 |
| P00106 | Chapel Street precinct cleaning uplift | Cleaning uplift of the Chapel Street precinct and surrounds: Uplift consists of a change to staff starting times, additional pressure washing throughout the week and an additional FTE afternoon cleaner. | \$350 | \$0 | \$350 |
| P00107 | OneCouncil System Upgrades and Enhancements | Provide funding to allow for the completion of enhancement activities prior to commencement of the FY26 Digital Transformation Enhancements Project and to support the onboarding and transition from the Digital Transformation to an ongoing operating team. This onboarding and transition will commence in April 2026. | \$191 | \$0 | \$191 |
| P00108 | Transport Strategy Suite | Draft: <ul style="list-style-type: none"> • New Transport Strategy • New Road Safety Action Plan • Consolidate the Walking, Cycling and Micromobility Action Plans into an Active Transport Action Plan Review • Narrow Streets, Car share, Electric Vehicle Charging and Vehicle Crossing Policies | \$100 | \$35 | \$65 |

| Operating Initiatives | | | Appendix D 2025/26 Budget | | |
|-----------------------|---|--|---------------------------|------------------|--------------------------|
| \$000's | | | 2025/26 | | |
| Bid Number | Bid Name | Scope of Bid | Gross Budget | External Funding | Net Cost to Council '000 |
| P00080 | VEC costs for conducting the Councillor election | Legislative requirement related to enforcement of apparent failure to vote, based on contract with the Victorian Electoral Commission. | \$100 | \$0 | \$100 |
| P00109 | Family Violence Support Program | 12-month trial providing accessible outreach support for women and children experiencing family violence by co-locating with Southside Community Legal service in MCH centres. | \$40 | \$40 | \$0 |
| P00110 | Bin Feedback Program | Implement program to inspect residential bins once per fortnight for 12 months to further audit, provide feedback and educate community to reduce contamination in bins, ensuring Council can meet its landfill diversion targets. | \$97 | \$0 | \$97 |
| P00097 | Electric Line Clearance Corrective Tree Pruning Program | Corrective pruning program to meet vegetation compliance requirements under Electrical Safety Act 1998, the Electrical Safety (Electric Line Clearance) Regulations 2020 (Vic.) and the incorporated Code of Practice. | \$200 | \$0 | \$200 |
| P00111 | Environment Strategy Suite | Undertake a comprehensive review and updating of the Environment Strategy and associated Policies and Action Plans. | \$175 | \$0 | \$175 |
| | | | \$1,884 | \$127 | \$1,758 |



Appendix E – Property Lease Portfolio, New and Renewing Leases

This appendix presents a listing of proposed leases that trigger *Section 115 of the Local Government Act 2020 (Act)*.

Section 115 of Act provides for the following:

115 Lease of land

1. *A Council's power to lease any land to any person is limited to leases for a term of 50 years or less.*
2. *Subject to any other Act, and except where section 116 applies, if a Council leases any land to any person subject to any exceptions, reservations, covenants and conditions, it must comply with this section.*
3. *A Council must include any proposal to lease land in a financial year in the budget, where the lease is —*
 - a) *for one year or more and —*
 - i. *the rent for any period of the lease is \$100,000 or more a year; or*
 - ii. *the current market rental value of the land is \$100,000 or more a year; or*
 - b) *for 10 years or more.*
4. *If a Council proposes to lease land that is subject to subsection (3) and that was not included as a proposal in the budget, the Council must undertake a community engagement process in accordance with the Council's community engagement policy in respect of the proposal before entering into the lease.*

Proposed 2025-26 Budget

Commercial Leases:

| Property | Tenant | Proposed Lease Term | Permitted Use | Proposed Annual Rent (Exc. GST) | Annual Market Rental Valuation (Exc. GST) |
|---|---------------|----------------------------|----------------------------|--|--|
| 3 Chatham Street, Prahra 3181 | TBC | 10 years | Retail Shop | TBC | \$20,000 |
| 32 Izett Street, Prahra 3181 | TBC | 10 years | Retail Shop | TBC | \$30,000 |
| 1/6 Wattle Street, Prahra 3181 | TBC | 10 years | Food and Beverage Premises | TBC | \$62,000 |
| 2/6 Wattle Street, Prahra 3181 | TBC | 10 years | Kiosk | TBC | \$23,500 |
| Café at Phoenix Park Community Centre, 22 Rob Roy Road, Malvern East 3145 | TBC | 10 years | Café and Kiosk | TBC | \$35,000 |



Appendix E – Property Lease Portfolio, New and Renewing Leases cont'

The Proposed Annual Rent for any of these Commercial leases may vary from the Annual Market Rental Valuation and will be subject to negotiations. These tenancies are commercial by nature and terms and conditions will reflect the market conditions prevailing at the time of execution.

Community Leases:

| Property | Tenant | Proposed Lease Term | Permitted Use | Proposed Annual Rent (Exc. GST) | Annual Market Rental Valuation (Exc. GST) |
|--|--|---------------------|------------------------------|---------------------------------|---|
| Rear 256 Wattletree Road, Malvern 3144 | Glendearg Tennis Club Inc. | 10 years | Tennis Club | TBC | \$30,000 |
| 64B Ardre Road, Malvern East 3145 | Ardrie Park Combined Churches Tennis Club Inc. | 10 years | Tennis Club | TBC | \$42,000 |
| 2-14 Kyarra Road, Glen Iris 3146 | Gardiner Tennis Club Inc. | 10 years | Tennis Club | TBC | \$55,000 |
| 3 Fulton Street, Armadale 3143 | Armadale Early Learning Centre | 5 years | Childcare | TBC | \$170,000 |
| 53 Canterbury Road Toorak 3142 | Brookville Kindergarten | 5 years | Childcare | TBC | \$260,000 |
| 25 Quentin Road, Malvern East 3145 | Early Years Phoenix Park | 5 years | Childcare | TBC | \$670,000 |
| 110 Union Street, Windsor 3181 | Stonnington Children's Centre | 5 years | Childcare | TBC | \$205,000 |
| 5 Cooina Place, Malvern East 3145 | Sunnyside Kindergarten | 5 years | Childcare | TBC | \$180,000 |
| 256 Wattletree Road, Malvern 3144 | Wattletree Early Childhood Centre | 5 years | Childcare | TBC | \$300,000 |
| 74 Bowen Street, Malvern East 3145 | Mecwacare | 5 years | Aged and Disability Services | TBC | \$75,000 |
| 72 Bowen Street, Malvern East 3145 | Mecwacare | 5 years | Aged and Disability Services | TBC | \$58,000 |
| 57-59 Fisher Street, Malvern East 3145 | Mecwacare | 5 years | Aged and Disability Services | TBC | \$96,000 |
| 36 Weir Street, Malvern 3144 | TBC | 10 years | Animal Pound Services | \$1 | \$73,000 |
| 32B Chadstone Road, Malvern East 3145 | Chadstone Recreation and Civic Club | 10 years | Bowling and Tennis Club | TBC | \$188,000 |
| 29 Burke Road, Malvern East 3145 | Malvern Theatre Company | 5 years + 5 years | Theatre Production Company | TBC | \$53,800 |
| 2 Willis Street, Armadale 3143 | Fire Station Print Studio | 5 years | Art Gallery | TBC | \$83,700 |



Appendix E – Property Lease Portfolio, New and Renewing Leases cont'

The Proposed Annual Rent for any community lease will be determined in line with Council's *Leasing and Licensing Policy 2019 (or as reviewed from time to time)*. The policy may allow a rental subsidy if the tenant can demonstrate a community benefit and satisfy the eligibility criteria.

Reporting these schedules meet Council's community engagement requirement under *Section 115 of the Act*. The final negotiated terms and conditions of any new lease will be subject to the approval of Council and/or executed under the approval of Council and/or executed under its delegated authority.



Appendix F – Property Lease and Licence Portfolio, Rental Subsidy 2025-26

Council provides an in-kind rental subsidy to community occupants in accordance with the Leasing and Licensing Policy 2019. A rental subsidy is provided to eligible community occupants in the form of a peppercorn rent (nominal rental amount) or a discounted market rent.

The current community occupants that receive either a peppercorn rent or discounted market rent are included in the below table:

Community Leases and Licences – Rental Subsidies:

| Property | Tenant | Current Lease Term | Permitted Use | Current Annual Rent (Exc. GST) | Annual Market Rental Valuation 2025 (Exc. GST) | Current Rental Subsidy |
|---|---------------------------------------|---------------------------------|--|--------------------------------|--|------------------------|
| 301 High Street Prahran | Prahran RSL Sub Branch | 5 years | RSL | \$10 | \$385,000 | \$384,990 |
| 74 Bowen Street Malvern East | MECWA | 6 years 11 months 10 days | Provision of health & community services | \$10 | \$75,000 | \$74,990 |
| 72 Bowen Street Malvern East | MECWA | 33 years 6 months | Provision of health & community services | \$10 | \$58,000 | \$57,990 |
| 57-59 Fisher Street Malvern East | MECWA | 15 years | Community based programs | \$10 | \$96,000 | \$95,990 |
| 22-28 Rob Roy Road Malvern East | Phoenix Park Neighbourhood House | 3 years | Community Health Centre | \$10 | \$265,000 | \$264,990 |
| 1650 High Street Glen Iris | St Kevins Old Boys Football Club Inc. | 10 years | Football Club Gym | \$10 | \$225,000 | \$224,990 |
| 256-258 Wattleree Road Malvern | Wattleree Early Learning Centre | 18 months | Early Learning Centre | \$10 | \$300,000 | \$299,990 |
| 3-7 Fulton Street Armadale | Armadale Early Learning Centre | 18 months | Armadale Early Learning Centre | \$10 | \$170,000 | \$169,990 |
| 15 Orchard Street Armadale | Malvern Memorial Kindergarten | 18 months | Kindergarten | \$10 | \$210,000 | \$209,990 |
| 53 Canterbury Road Toorak | Brookville Kindergarten | 18 months | Kindergarten | \$10 | \$260,000 | \$259,990 |
| 116 Burke Road Malvern East | Central Park Childcare Centre | 18 months | Child Care Centre | \$10 | \$90,000 | \$89,990 |
| 110 Union St Windsor (109 Henry Street) | Stonnington Children's Centre | 18 months | Stonnington Children's Centre | \$10 | \$205,000 | \$204,990 |
| 1 Winter Street Malvern | Stonnington Toy Library | 18 months | Toy Library | \$10 | \$120,000 | \$119,990 |



Appendix F – Property Lease and Licence Portfolio, Rental Subsidy 2025-26 cont'

| Property (continued) | Tenant | Current Lease Term | Permitted Use | Current Annual Rent (Exc. GST) | Annual Market Rental Valuation 2025 (Exc. GST) | Current Rental Subsidy |
|----------------------------------|---|--------------------|---|--------------------------------|--|------------------------|
| 5 Cooina Place Malvern East | Sunnyside Kindergarten | 18 months | Kindergarten | \$10 | \$180,000 | \$179,990 |
| 20-22 McArthur Street Malvern | Malvern Special Needs Playgroup | 18 months | Playgroup | \$10 | \$147,500 | \$147,490 |
| 5-7 Winter Street Malvern | Gumnuts Playgroup Malvern Inc. | 18 months | Playgroup | \$10 | \$255,000 | \$254,990 |
| 25 Quentin Road Malvern East | Early Years Phoenix Park | 18 months | Early Years @ Phoenix Park, Jack and Jill Playgroup and MCH | \$10 | \$670,000 | \$669,990 |
| 36 Weir Street Malvern | Save-a-Dog Scheme | 10 years | Animal shelter, animal pound | \$10 | \$73,000 | \$72,990 |
| 1-3 Valetta Street Malvern | U3A Stonnington Incorporated | 5 years | Educational facility | \$10 | \$157,500 | \$157,490 |
| 2/51A Ivanhoe Grove Malvern East | East Malvern Men's Shed Incorporated | 5 years | Men's Shed activities | \$10 | \$35,000 | \$34,990 |
| 1257A High Street Malvern | Stonnington City Brass Inc. | 3 years | Band Rooms | \$1 | \$52,500 | \$52,499 |
| 216 Wattletree Road Malvern | Scout Association of Australia (Victorian Branch) | 4 years | Scouting Activities | \$1 | \$30,000 | \$29,999 |
| 3A Cooina Place Malvern East | Scout Association of Australia (Victorian Branch) | 10 years | Scouting Activities | \$1 | \$43,750 | \$43,749 |
| 1/51A Ivanhoe Grove Malvern East | Scout Association of Australia (Victorian Branch) | 10 years | Scouting Activities | \$1 | \$16,500 | \$16,499 |
| 64B Ardrie Road Malvern East | Ardrie Park Combined Churches Tennis Club Inc. | 5 years | Tennis Club | \$800 | \$42,000 | \$41,200 |
| 2-14 Kyarra Road Glen Iris | St Andrews Gardiner Tennis Club Inc. | 5 years | Tennis Club | \$2,293 | \$55,000 | \$52,707 |
| 15 Moira Street Glen Iris | East Malvern Tennis Club Inc. | 21 years | Tennis Club | \$544 | \$207,500 | \$206,956 |

| | | | | | | |
|---|--|---------------------------|-------------------------|---------------------------------------|---|-------------------------------|
| 32B Chadstone Road, Malvern East | Chadstone Recreation and Civic Club | 2 years | Tennis and Bowling Club | \$60,000 | \$188,000 | \$128,000 |
| 256 Wattletree Road Malvern | Glendearg All Saints Malvern Tennis Club | 1 year | Tennis Club | \$6,000 | \$30,000 | \$24,000 |
| Property (continued) | Tenant | Current Lease Term | Permitted Use | Current Annual Rent (Exc. GST) | Annual Market Rental Valuation 2025 (Exc. GST) | Current Rental Subsidy |
| 29A Burke Road Malvern East | Malvern Theatre Company Limited | 5 years | Theatre Group | \$23,870 | \$58,800 | \$34,930 |
| Total Community Lease and Licence Rental Subsidies | | | | | | \$4,607,339 |

Community Car Park Arrangements – Car Park Fee Subsidy:

| User Group | Car Park | Number of users | Car Park Fees and Charges | Car Park Arrangement | Subsidy |
|--|---------------------------|--|---------------------------|------------------------------|-----------------|
| Stonnington Community Assist (formerly Citizens Advice Bureau) | Elizabeth Street Car park | 20 cards Issued (not used at the same time) - Approx 2-4 staff per day | 4 x 5 x 52 x \$16 | Free | \$16,640 |
| Greek Church | Elizabeth Street Car Park | 21 validations per Sunday | 21 x 52 x \$5.60 | Free (on Sundays 8am to 1pm) | \$6,115 |
| Prahran Mission | King Street Car Park | 11 registered vehicles | 11 x 12 x \$(361-100) | Discount rate | \$34,452 |
| Total Car Park Subsidy | | | | | \$57,207 |

| | |
|------------------------|--------------------|
| Total Subsidies | \$4,664,546 |
|------------------------|--------------------|