City of
STONNINGTON

Budget
2026–27

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Mayoral Introduction

The City of Stonnington's 2026-27 Budget reflects a disciplined assessment of our financial capacity and our ongoing commitment to delivering the high-quality services our community values and expects.

As Stonnington continues to grow and evolve, we are focused on maintaining service standards while taking a strategic, forward-looking approach to financial sustainability, targeting areas of asset underperformance and strengthening our capacity to meet current and future community needs.

The Budget delivers on year two of Council's 2025-29 Council Plan, which is based around five strategic directions:

- Liveable City
- Vibrant Destination
- Thriving Community
- Sustainable Environment
- Well Governed Organisation

Community input also plays a key role. Between October and November 2025, residents were invited to participate in the first stage of the budget consultation process. After engaging with over 300 community members, it was clear that priorities include continued investment in roads, footpaths and drainage; community safety and health; transport and traffic management; parks and open spaces; and urban development and streetscapes. In addition, the full draft Budget was released in April - May 2025 for 2 weeks, offering additional opportunities for engagement and feedback from our Community which has been considered for the final Budget.

In 2025-26, Council adopted the Chapel Street Precinct Improvement Plan and will continue to invest in targeted safety initiatives within the precinct. This includes addressing community concerns through enhanced after-hours cleaning, graffiti removal, and supporting taskforces that provide guidance on safety measures and activation of the area.

Council also continues to advocate on behalf of our community in relation to the State Government Activity Centre Program, seeking outcomes that reflect Stonnington's distinctive character and respond to the needs and aspirations of our community.

Achieving an operating surplus is a key component of our financial strategy. It provides the capacity to maintain and renew our $3.69 billion portfolio of community assets, meet debt repayment obligations and manage potential financial risks. Whilst Council is budgeting to deliver an operating surplus of $11.54 million, the underlying position when removing restricted contributions (capital and open space) is a deficit position of $4.44 million.

The Council is committed to improving this result over time via responsible financial and asset management.

The $49.60 million 2026-27 capital program prioritises investment in what our community has told us matters most, with an additional allocation of $5.89 million above current year expenditure across roads, drainage and footpaths.

Highlights of the 2026-27 Budget include:

- continued investment in core infrastructure such as roads, footpaths, bridges and improvement to our drainage network ($19.83 million, including $2.07 million grant)

- design and reconstruction of roads at Forrest Hill Precinct including Claremont Street and Yarra Street ($0.50 million)
- further steps to secure the future of the Windsor Community Children's Centre with the purchase of the property at Union Street in Windsor ($7.98 million, including $4.30 million grant)
- construction of the Streetscape at Greville Street ($0.94 million)
- expansion of our open space footprint in Prahran with the construction of the Pocket Park at Porter & Grattan Streets ($0.75 million, including $0.25 million grant)
- replacement and design work of three of Council's playgrounds, ensuring safety ($0.72 million, including $0.19 million grant)
- critical infrastructure renewal at Council aquatic centres including first aid rooms and CO2 systems ($1.07 million)
- renewal of floodlights at sportsgrounds including TH King, Wadsworth Diamond Oval & East Malvern Tennis Courts ($0.50 million)
- continued development of the Chapel Street Masterplan including streetscape improvements & public lighting upgrades ($0.50 million)
- Chapel Street precinct safety review and works ($0.22 million)
- renewal of Malvern Valley Golf Course assets including irrigation, drainage and pathways ($0.60 million)
- essential roof & flooring works and remediation of stormwater for the Prahran Market ($1.15 million)
- upgrade and improvement works for the Prahran Market ($0.50 million)
- construction of on-road and off-road cycling infrastructure ($0.96 million including $0.62 million grant)
- expansion of our Food Organics and Garden Organics (FOGO) recycling service ($0.71 million)
- expansion of our open space footprint in Prahran with the creation of a pedestrian connection through to Izett Street Pocket Park ($0.45 million)
- continued implementation of our Climate action plans to reduce Council and community emissions ($3.70 million).

Your Voice Counts

Together, we have worked hard to develop a 2026-27 Budget that carefully balances financial sustainability with community expectations, asset renewal priorities and essential service delivery.

I would like to thank everyone who took the time to contribute feedback and participate throughout the budget process

Cr Melina Sehr
Mayor

CEO's Introduction

Council’s 2026-27 budget reflects a focus on financial sustainability, balanced against its aim of delivering on its Council Plan objectives and maintaining high-quality and valued local services and community facilities.

The budget comprises a total operating allocation of $247.29 million and capital expenditure program of $49.60 million.

It incorporates the 2.75% rate cap which is well below the industry cost index of 3.3%, as calculated by the Municipal Association of Victoria (MAV). When combined with a reduction in the waste charge for 2026-27, the increase for the average rateable property in Stonnington will be 1.62%, well under the current CPI of 4.6% and the industry cost index of 3.3%.

In addition to the above gap between the rates increase and Council’s cost pressures, the reality of a new $4.17 million per annum congestion levy and other forms of cost shifting will further impact Council’s financial position in 2026-27 and beyond. The ongoing conflict in the Gulf is also expected to impact on Council through increased costs for fuel, materials, and essential services, with current forecasts indicating CPI may exceed 5% in 2026-27 as a direct consequence of the conflict.

Stonnington’s focus on financial sustainability is reflected in most of its financial targets being met or exceeded. Liquidity will remain well above target, strengthening to 151% in 2026-27, ensuring we are well positioned to meet our short-term obligations. Our debt remains comfortably within approved limits and is forecast to decline by $2.13 million in 2026-27 to $69.08 million. Importantly, the $42.89 million allocation for infrastructure asset renewal and upgrades exceeds the $37.44 million depreciation expense for 2026-27.

In the background, adjusted underlying financial results are in decline across the Victorian local government sector, revealing cumulative pressure on the sector’s financial capacity to deliver services and manage assets. Stonnington is not unique in forecasting an adjusted underlying deficit and our financial roadmap titled *Funding Stonnington Tomorrow* was developed in 2025 to support the Council’s capacity to maintain and enhance valued, high-quality services and community assets continues into the future. To date, this has included actions such as divestment of underperforming assets, a review of our commercial and non-commercial carparks, a reduction in the number of senior executive roles in the organisation, and reviews of our waste management service and light vehicle fleet.

A range of options remain on the table to improve Council's future financial capacity over time, but are yet to be fully considered, let alone decided. These include:

- further divestment or repurposing of underperforming assets
- an expansion of paid parking arrangements
- a future application for a modest, one-off adjustment to Stonnington’s low rates above the prescribed rates cap
- changes to the Council’s service delivery model for waste collection
- changes to our insurance model and related short- and longer-term options
- further service and operating model reviews and related actions
- implementing a future strategy for Council’s Early Years infrastructure network and services
- establishing an “AI incubator” investment program to optimise operational efficiencies.

Importantly, all options are on the table but are to be the subject of comprehensive and measured Council assessment over time. This remains essential given the many external pressures and constraints beyond the Council's control or influence.

Dale Dickson PSM
Chief Executive Officer

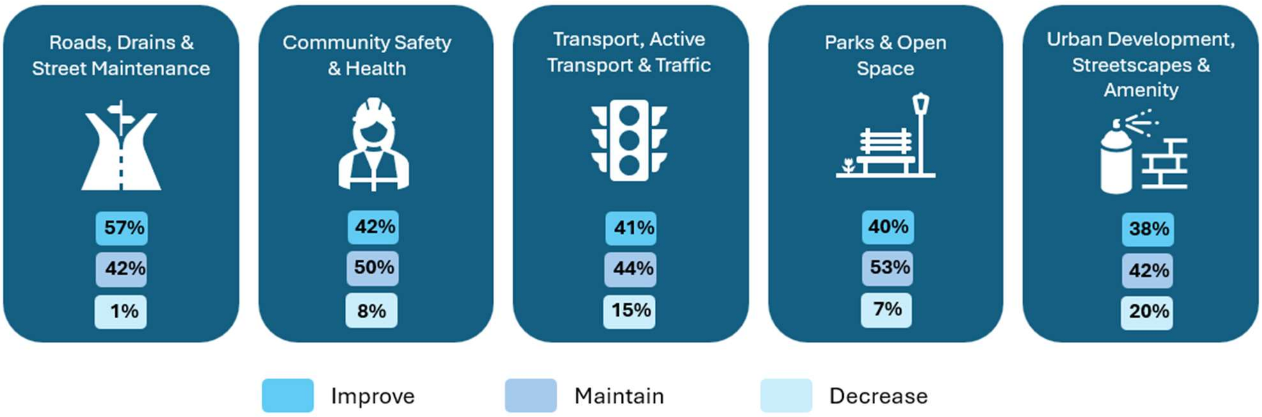
Executive Summary

Responding to our community

This Budget is influenced by targeted and ongoing engagement with our community, including the engagement and feedback gained from consultation processes in place for the development of strategies, action plans and initiatives each year.

Between October and November 2025, residents were invited to take part in the first stage of the budget consultation process. Through engagement with more than 300 community members, we sought feedback on whether current service levels across fifteen key Council areas should be decreased, maintained, or increased. Most respondents indicated they did not want service levels to decrease.

The following are the top five priorities for our local community:



Participants were also invited to provide feedback via an online survey, this feedback influenced Council to bring forward concept designs for the Central Park Pavilion Redevelopment into the 2026-27 Budget, as well as holding increases to parking permit fees in 2026-27.

Responding to the specific priorities of our community, this year's budget includes:

Roads, drains and street maintenance

- An increase in expenditure on roads, drainage, and footpaths from a forecast of $14.04 million in 2025-26 to $19.73 million in the 2026-27 Budget.

Community safety and health

- Implementation of year two of the Chapel Street Precinct Improvement Plan of which safety remains a key pillar. The plan will deliver improved safety through an on-street visible daytime presence with Victoria Police as well as continuing to help vulnerable community with the Salvos and Launch Housing; improved amenity and presentation through expanded cleaning and graffiti removal; additional activations and programs to support businesses and connect community.
- Initiatives such as the review and update of Local Laws to address safety concerns, including public drinking and nuisance ($0.05 million).
- Continuous funding allocated to our public lighting program ($0.10 million).

Transport, active transport and traffic

- Delivery of the Active Transport Action Plan including on-road and off-road cycling infrastructure, such as line markings, speed cushions, shared user paths and raised intersection platforms with zebra crossings ($0.96 million, of which $0.62 million is grant funded).
- Implementation of the Parking Action Plan, including area-based parking assessments.
- Implementation of the Road Safety Action Plan, including Local Area Traffic Management studies and road safety initiatives ($0.46 million).

Parks and open space

- Finalisation of the new Open Space Strategy and associated implementation plan.
- Expansion of Council's network of open space including conversion and delivery of pocket parks including the:
  - construction of the pocket park at Porter & Grattan Street Prahran ($0.75 million)
  - upgrade to a number of Council's playgrounds ($0.72 million)
  - creation of a pedestrian connection through to Izett Street pocket park Prahran ($0.45 million).

Urban development, streetscapes and amenity

- Continued advocacy on behalf of our community in relation to the State Government Activity Centre Program, seeking outcomes that reflect Stonnington's distinctive character and respond to the needs and aspirations of our community.
- Development of the Chapel Street Masterplan including streetscape improvements & public lighting upgrades ($0.50 million).
- Delivery of streetscape improvements in the Forrest Hill Precinct including Claremont Street and Yarra Street ($0.50 million) and along Greville Street ($0.94 million).

In addition, the full draft Budget was released in late April to early May 2026 for 2 weeks (14 days) offering additional opportunities for engagement and feedback from our community.

Some key pieces of feedback from the draft Budget submission process were:

- *That further funding should be allocated to the pound facility*: the final Budget has recommended additional capital funding of $0.10 million for the Stonnington Animal Pound;
- *That some funding from developers for the temporary occupation of the Carters Avenue public car park should be allocated to support traders:* the final Budget has recommended an allocation of $0.10 million for a targeted marketing and activation program to increase visitation and support trader activity in Toorak Village;
- *That the community would like to see more funding allocated towards community sporting infrastructure:* Council's Active Stonnington Action Plan outlines actions being delivered relating to support for youth and children through sport and recreation, specific feedback to Sir Zelman Cowen Park will be considered as part of the future Sport and Recreation plan;
- *That more city greening and safe open space is welcomed by the community:* Council will consider this feedback as part of the new Open Space Strategy.

Community Safety: A holistic approach

Our role in community safety

Improving community safety across the municipality remains a key priority. To be effective, addressing community safety requires a holistic approach with the right partners around the table. The City of Stonnington has long recognised that community safety is a shared responsibility; all levels of government as well as community service organisations and the private sector have a role to play - through policy, resourcing, support for vulnerable people and new development that transforms our urban spaces enhancing connection and belonging.

Council plays an important role in crime prevention through awareness raising, funding through grants, delivering safe and welcoming spaces and advocating for resources and legislative changes – but we can't do it alone. Our strength is in our partnerships. Victoria Police remains the lead agency for law enforcement, and we're committed to collaborating with Police and other community partners to share intelligence, pool resources and amplify messaging to achieve our shared goal of a safer community.

An integrated approach in action: Chapel Street Precinct Improvement Plan

The Chapel Street Precinct Improvement Plan is a great example of an integrated approach in action, with a program of work that spans right across Council – from community safety and economic development to transport and infrastructure, strategic planning and arts and events.

In 2026-27 this improvement program will have an investment of $4.20 million including $1.27 million from the Special Rate Scheme funds, as well as capital works, operational funding and external grants. The plan will continue to support activation and marketing efforts to drive visitation, stepped-up cleaning and amenity, and enhanced business support, as well as a coordinated focus on safety in response to feedback from our community, traders, and special ratepayers.

Some highlights:

- Deliver five neighborhood based activations and events across the precinct to promote visitation ($0.35 million)
- Targeted joint patrols involving Local Laws and Victoria Police to hot spots including Prahran Square and Chapel Street ($0.10 million)
- Partnership with the Salvation Army to support vulnerable individuals at night through the Street Team and Pink Car initiatives ($0.09 million)
- Partnership with Launch Housing to deliver 'Stonnington Zero', a collaborative effort to address homelessness through housing support and advocacy ($0.13 million)
- Regular program of events in Prahran Square to encourage community use and connection ($0.15 million)
- Creative lighting installation in the trees at Prahran Town Hall and Windsor train station in partnership with the State Government ($0.19 million)
- Dedicated Chapel Street precinct team to support traders and promote precinct ($0.25 million)
- Advocacy to State Government to:
    - Increase enforcement patrols by Victoria Police
    - Strengthen enforcement against illegal tobacco outlets
- Implementation of infrastructure adjustments following a safety audit based on Crime Prevention through Environmental Design principles:
    - nighttime safety and lighting across the Chapel Street precinct ($0.21 million)
    - Infrastructure improvements around Prahran Square ($0.18 million)

Fiscal Sustainability

Funding Stonnington Tomorrow

Stonnington delivers over 100 services that make our city a great place to live, work, and play, from parks, pools, and libraries to roads, rubbish collection, and community events.

Demand is growing and costs are rising, yet Stonnington's rates remain among the lowest in Victoria, creating increasing financial pressure as the gap widens between income and the cost of delivering essential Council services. At the same time, key projects like revitalising Chapel Street, modernising recreational facilities, boosting community safety, and creating more open space need investment.

In 2025-26, *Funding Stonnington Tomorrow* was introduced as a long-term financial roadmap to support the Council Plan's objectives and safeguard Stonnington's high-quality services and community assets into the future.

Continuing to deliver on this plan in 2026-27, will require further tough decisions to balance costs while keeping services running. This includes divestment of underperforming assets, pausing some events, reducing grants, and streamlining operations. It means that services that were heavily subsidised in the past may no longer be sustainable, and most capital investment will focus on renewing existing infrastructure rather than expansion.

Stonnington is not alone in evaluating its various options, given the external pressures beyond its control or influence.

State government-imposed congestion levy

In 2025-26, the City of Stonnington publicly opposed the congestion levy increase, arguing it places additional financial pressure without generating offsetting revenue and is unlikely to reduce congestion, given the availability of free on-street parking in the municipality.

The opposition was unsuccessful, and from 1 January 2026 the levy was implemented by the State government, affecting ten of the City's multideck and at-grade car parks and applying to 1,903 parking spaces, at a new annual cost to Council of $4.17 million. This is yet another example of State government cost shifting putting increasing financial pressure on the Council.

In response, the 2026-27 Budget includes higher parking fees at car parks subject to the congestion levy, recovering only part of the cost. A full review of all Council-owned car parks has also been completed, with further changes expected during the year to ensure a strategy of full-cost recovery is in place.

Addressing our current financial challenges

Implementation of Council's financial roadmap ensures we can deliver the 2025-29 Council Plan while keeping services and community assets sustainable for the long term. Stonnington's adjusted underlying result will remain a key indicator in each of the next three financial years of this Council term.

Council's revenue is limited by the State Government rate cap of 2.75% for 2026-27, which is below the current CPI of 4.6%, widening the structural gap between income and costs for the sector.

The 2026-27 Budget aims for a $11.54 million surplus, including $3.0 million in new borrowings. During the year, we plan to achieve over $1.0 million in savings, with the cash balance targeted to stay above $54.0 million.

The proposed capital program investment of $49.60 million requires funding sources other than rates, including grant funding and utilising reserves. Prudent borrowing management will help Council meet debt obligations and maintain strong financial outcomes in all economic conditions.

For the 2026-27 financial year, Council is prioritising cost recovery and a forward-looking approach to financial sustainability, addressing areas of asset underperformance and strengthening our ability to meet current and future community needs while rebuilding cash reserves.

To achieve this, strategic levers include:

1. *Careful management and prioritisation of expenditure*

We undertake a rigorous and robust budget setting process each year, including a line-by-line review of operating budgets and proposed projects to ensure alignment with strategic priorities and best value. Performance is monitored closely throughout the year with forecasts updated monthly.

As part of Council's commitment to responsible financial management, 2026-27 includes divestment of underperforming assets, pausing some events, reducing grants, and streamlining operations.

2. *Delivering value-for-money results*

Key initiatives to achieve savings include embedding a value-for-money program and finding further efficiencies through process improvements, procurement, and project delivery. This will involve reviewing service delivery, exploring alternative approaches, and considering changes to service standards that are lower in strategic priority.

Over recent years, Council has invested in modernising its core digital infrastructure and is now implementing a benefit realisation model to demonstrate the outcomes of this investment.

Proposed changes to fleet allocations in 2026-27 will contribute to one-off capital expenditure savings of $0.95 million. Target areas of review within the year will include: waste collection, municipal building services, and the delivery model of aquatics and early years services.

3. *Improved asset management planning and public value*

Council manages a significant property portfolio including land, buildings, and car parks, that supports services and delivers social, environmental, cultural, and economic value. Many assets are ageing and require renewal, while population growth demands adaptation to meet contemporary needs.

Some properties underperform in use or financial return, and limited funds restrict investment to boost activation. To maximise public value, property decisions will align closely with the Asset and Service Plans, ensuring community benefit and fit-for-purpose outcomes.

In 2026-27, Council proposes the sale of three properties and may consider others surplus to requirement properties over the Council term. Short-term priorities focus on renewing assets in greatest need, rather than those in good condition or under consideration for divestment.

4. *Appropriate use of borrowings and reserves*

Council recognises that access to borrowings is a valid and responsible funding source to finance future capital projects which will have an inter-generational benefit. In 2024-25, Council established a Loan Borrowing Policy which ensures Council has a sound financial framework on which to undertake borrowings, manage its loan portfolio and adhere to the provisions of the legislation.

The Loan Borrowing Policy sets out indicators that best assess the financial sustainability risks associated with borrowing. Council will use these indicators when assessing new or refinanced borrowings and ensure borrowings remain within endorsed risk limits and debt ceiling levels provided by the Treasury Corporation Victoria (TCV).

Council can comfortably manage its proposed borrowings and will continue making annual principal and interest repayments, reducing projected debt over the next ten years.

Council will continue to use open space contributions for investment in open space in accordance with appropriate legislation. Council is focused on rebuilding cash over reserves over the next 10 years to give Council greater flexibility for investment in strategic asset acquisitions.

5. *Setting fair and appropriate user charges*

As part of the annual budget process, Council conducts a comprehensive review of user fees and charges to ensure that they continue to be reasonable, equitable and suitable.

To recover part of the new Congestion Levy, Council has proposed a targeted increase in fees and charges across the ten affected car parks.

An increase from the previous year of 3.90 per cent has been applied to non-statutory 2026-27 fees and charges, unless otherwise supported by benchmarking and rounding.

We believe individuals who directly benefit from, or bear responsibility for expenditure, should contribute proportionately to the service, considering their ability to pay. This includes benchmarking with comparable municipalities and relevant services in other industries.

6. *Revenue optimisation*

Stonnington provides over 100 high-quality services to the community. Ongoing engagement shows that residents are open to exploring new funding options to help maintain and enhance these services.

As part of our broader financial approach, Council will explore various funding options to increase its long-term funding capacity, including possible options like paid-on-street parking and a future one-off rates adjustment, given the external pressures beyond its control or influence.

Should the application of the 'Good Practice Guidelines for Local Government Service Rates and Charges' be made mandatory in the future, this will have a significant impact on Council's waste services and financial capacity that will require a further revenue offset.

How we stack up

Stonnington has extremely low rates, in part due to already being a low-rating Council at the time when the rate cap was introduced.

Each year as our population expands, the demand for infrastructure and essential services such as quality roads, pathways, waste collection, libraries, and playgrounds increase. With cost of living on the rise, the gap between rates income and cost pressures presents a growing challenge.

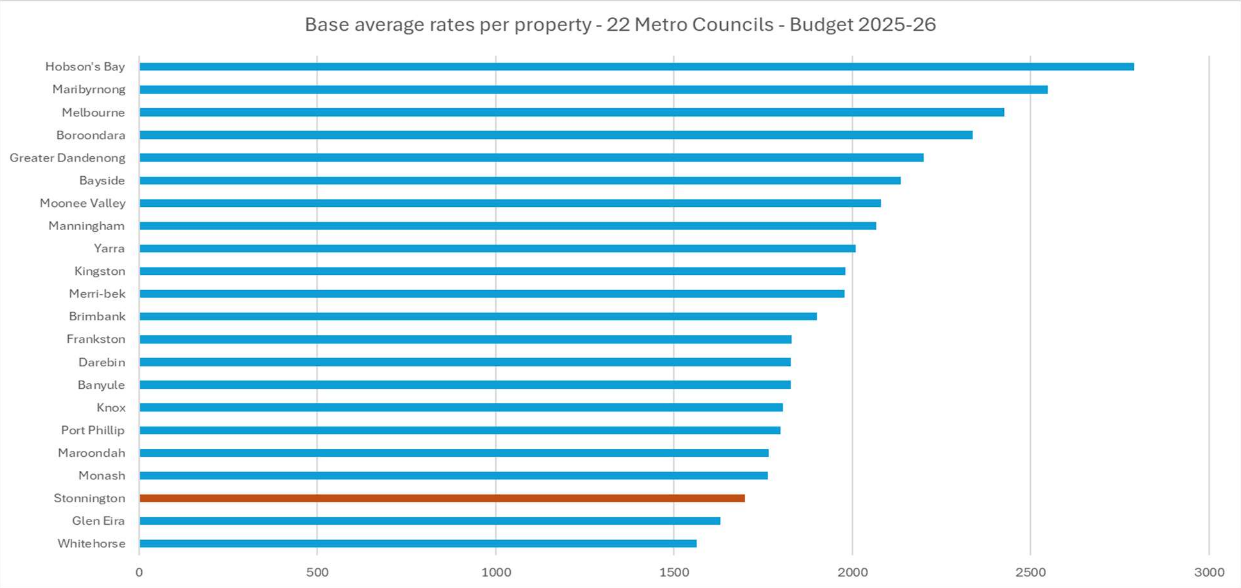
The rate cap was introduced in Victoria by the Minister for Local Government in 2016-17. Each year the Minister sets the rate cap amount based on the forecast Consumer Price Index and advice from the Essential Services Commission. For the 2026-27 budget year, the Minister has set the rate cap at 2.75 per cent. The cumulative impact of rate capping at or below inflation is one factor impacting on the Council's overall fiscal capacity.

This Budget includes a rate rise of 2.75 per cent, the average 2.75 per cent increase per household will be $46.55 per annum or 89.5 cents per week. Including the waste charge, this reduces to $34.85 per annum or 67.0 cents per week.

The City of Stonnington moved from biennial to annual valuations in line with State government changes introduced on 1 July 2018. The valuation function is now centralised with the Valuer-General of Victoria. Valuation figures used in this 2026-27 Budget report are final certified valuations provided by the Valuer-General's office.

It is important to understand that rate capped increases and valuations are quite independent of each other. The rate cap is applied to the total rates that a Council can raise and not to individual properties. A resident's rate bill may vary by more or less than the overall rate increase due to the relative property valuation and other charges not subject to the rate cap (for example, the waste charge). This means that ratepayers will experience changes to their rates that vary from the standard increase of 2.75 per cent (both higher and lower). In practice, the total Council rates collected will increase by 2.75 per cent while individual property movements may vary greatly.

The following table highlights that Stonnington will continue to have one of the lowest rates charges per property value in Victoria, making it more challenging to continue to provide the scope and standard of service under these limitations on revenue.



Sourced from the base average rate within the 2025-26 Budget of Metro Councils

Financial support still available

We acknowledge that financial stress is being experienced by members of our community, including both residents and businesses. Support available includes:

- payment arrangements that are tailored to the needs of the property or business owners
- financial counselling and support provided by Good Shepherd (not-for-profit organisation) and through Consumer Affairs Victoria (National Debt Helpline (Victoria).

For more information about support please call **8290 1333** or visit [Pay your rates City of Stonnington]

Waste Management Charges

Councils are currently empowered to raise service charges related to waste under the *Local Government Act 1989*. These charges are not rate capped.

Stonnington has had a long-term approach to waste management under which residents fund the cost of their preferred home bin size in a full cost recovery model ('user pays') but also contribute toward the shared cost of waste management in public places, in the waste charge on their rate bill. This provides equity in the rating system and value to residents in that residents who receive the same service level pay an equivalent amount. This is outlined in the Stonnington Revenue and Rating Plan and Waste Collection Fees and Charges Policy.

The update to the Waste Collection Fees and Charges Policy and associated waste collection fees and charges for 2026-27, has reflected the proposed expansion of the Food Organics Garden Organics (FOGO) kerbside service from opt-in for all properties to a universal (default service) for multi-unit dwellings.

The 2026-27 Budget includes no increase in the base annual waste charge compared to 2025-26, which is linked directly to the cost of providing the waste services and priced on a cost recovery basis.

Costs considered in waste charges are waste to landfill (inclusive of taxes and levies), food organics and green organics waste service, the recycling service, hard waste collection, operation of the Stonnington Waste Transfer Station, Clayton Landfill, delivery of street sweeping services, public place waste and recycling services, provision of waste collection in public parks, gardens, sportsgrounds and community buildings, bin renewal requirements, waste management resources and overheads including waste education.

The State government has introduced 'Good Practice Guidelines for Service Rates and Charges' which suggest that Councils should not include any costs in the waste charge for services that benefit the whole municipality. The Guidelines state that services like waste collection from public spaces and street cleaning services should be funded by Council through revenue sources other than a service rate or charge, as they provide a benefit to the whole municipality (rather than the property against which the charge is levied).

The total cost of 'at risk' programs and activities, which have a broader community benefit rather than individual properties, currently funded via the Stonnington waste management charge for 2026-27 is estimated at $8.60 million. Should Council elect not to have a waste service charge which includes waste management, this same amount would be required to be raised through general rates – meaning that residents in higher valued properties would pay substantially more for the municipal waste service than lower valued properties.

The funds raised by the Waste Management charges also help Council fund important sustainability and circular economy initiatives for the municipality, such as:

- improved food organics and green organics waste service
- education campaigns to reduce costs related to contamination of recyclable waste
- partnering with State government on recycling improvements.

These initiatives would need to be discontinued or funded within the Budget, potentially requiring reductions in other community services and facilities to cover the costs.

This is another example of State government decisions that have a significant impact on the financial future of Victorian Councils. Stonnington will continue to assess the impact of the State government's proposed changes and consult with our community on the best way forward, should this change be made mandatory.

Advocacy and partnerships

To achieve our goals for Stonnington in 2026-27 and beyond, it is vital that we work in strategic partnership and advocate to key partners on matters important to our Council and community. We advocate to:

- Promote the values and interests of our community
- Secure positive policy and political outcomes
- Attract investment to our municipality

In a challenging financial environment, Council will continue to pursue external revenue sources, including grants, with targeted advocacy playing a central role. We are strengthening our advocacy efforts, actively seeking funding and policy reforms from all levels of government. Council has endorsed a new Advocacy Plan for the State election which highlights the assets and services across Stonnington which require uplift through partnership and investment, and we will be actively meeting with candidates to highlight the criticality of these matters in the leadup to November. If you wish to see Council's advocacy priorities, the plan is available on our website.

Strong collaboration across governments remains vital to protect and enhance critical community assets.

Investing in new infrastructure and asset renewal

We are custodians of $3.69 billion worth of community assets. This includes land, buildings, infrastructure assets such as roads, footpaths, bridges, underground drainage pipes and pits.

A significant portion of the Council Budget each year is spent maintaining, operating, improving, and growing assets. Investing in infrastructure upgrades not only modernises existing assets and delivers new facilities for our community but also supports the economic growth of the local area. Moreover, it provides additional reasons for our residents to appreciate their neighbourhood. Over the past five years, Council has invested generously in its capital works program and within a rate capped environment, this has necessitated a reliance on borrowings to support capital funding levels.

Whilst Council's infrastructure assets are largely in a satisfactory condition, a commitment to invest equivalent to depreciation expenditure on existing infrastructure renewals each year is required to ensure acceptable asset conditions are maintained. Sufficient investment in asset renewal has been a primary focus of this Council until our funding capacity changes.

This budget will deliver a surplus of $11.54 million which will be used to partly fund a capital works program for financial year 2026-27 worth $49.60 million (excluding carry-forwards), as well as a $2.15 million intangibles (information technology) program. The Council is proposing to stabilise its drawdown on cash reserves to fund capital works, through a lower investment in capital works over the council term.

Council's Environment, Sustainability and Climate Approach

The Council Plan 2025-2029 identifies taking climate and environmental action, protecting biodiversity and pursuing eco-friendly ways of living as key supporting principles of our Community Vision. Climate change is a current and emerging risk to our community and is leading to increased severe flood events damaging assets, extreme heat events that impact not only the health and wellbeing of our community, but also our green spaces and the biodiversity within them, and finite and dwindling natural resources that require sustainable management practices.

To ensure the future liveability of our city is not only protected but also enhanced, Council must adopt a range of measures to tackle climate and sustainability issues including improving the sustainability of its own assets and practices, and providing assistance to the community to help them implement measures and actions that build their resilience and support their wellbeing. Council will continue to prioritise and invest in environmental sustainability and has allocated $3.70 million across various climate initiatives within the 2026-27 Budget.

With the expiration of several Stonnington's environment and sustainability strategies and action plans, including the Climate Emergency Action Plan, during 2026-27 Council will be developing a new integrated long-term environmental strategy and set of accompanying short-term action plans across five key focus areas, including:

- climate adaptation and resilience
- emissions reduction
- water and flood management
- biodiversity and greening
- circular and sustainable consumption (including waste and recycling)

This new strategy suite will enable a holistic view of these priorities and support Council to address clearly interconnected challenges with strategic, integrated solutions that deliver benefits across more than one area at a time and ensure best value for money. A core focus of the new strategy will be improving understanding of climate risks and other environmental threats and what these mean for how Council plans and delivers services, programs and projects, and maintains and renews assets.

As the climate changes and our city grows, our vision is to ensure Stonnington remains a vibrant and thriving environment that supports good health and wellbeing for generations to come.

Key Statistics

Stonnington has a culturally and economically diverse population. The housing stock ranges from some of Melbourne's historic mansions to large blocks of public housing, which is an indication of the community's contrasting lifestyles, needs and expectations.

Stonnington's Estimated Resident Population (ERP) as at 30 June 2025 was 112,118, representing a year-on- year reduction of -1.62%. Note that ERP data is inherently released in arrears, and the 2026 census will give a more accurate population figure.

Rateable properties have increased by 2,359 in the last five years and we expect this to continue as higher density living increases, placing future pressures on our amenities and community services, which we need to start addressing and investing in now.

Key drivers	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Population growth	0.31%	4.59%	2.35%	-1.62%	NA	NA
Rateable property growth	0.17%	0.65%	0.65%	0.77%	1.74%	1.32%
Rates cap increase	1.50%	1.75%	3.50%	2.75%	3.00%	2.75%

The City of Stonnington's budget for 2026-27 includes a 2.75 per cent rate rise, in line with the State government rate cap.

Revenues ($'000)	Actual 2021/22	Actual 2022/23	Actual 2023/24	Actual 2024/25	Forecast 2025/26	Budget 2026/27
Total revenues	196,621	219,995	222,711	240,969	245,876	258,823
Rates and Charges	126,234	134,003	138,663	145010	149,862	154,678
Statutory fees and fines	20,247	24,225	26,161	31,415	28,068	34,063
User fees	17,993	22,603	24,343	24,064	28,913	32,124

Of the $55.08 million in capital (excl. intangibles) funding required, $32.41 million comes from Council operations (surplus plus other funded reserves), $6.96 million from external grants, $4.16 million from open space reserve (investment funded), $8.55 million from the future fund and community benefit reserves, and $3.00 million from carry-forward borrowings.

Capital Program by funding sources ($'000)	Actual 2021/22	Actual 2022/23	Actual 2023/24	Actual 2024/25	F'cast 2025/26	Budget 2026/27
Council cash	42,770	15,180	47,736	35,346	30,494	***32,407***
Reserve-Open Space	416	11,719	2,095	12,212	8,922	***4,163***
Reserve-Other reserves	-	2,593	-	-	240	***8,545***
Borrowing facility	-	41,500	14,500	1,274	4,900	***3,000***
External Capital Grants	4,203	4,455	4,454	2,600	4,500	***6,963***
Total Capital Program	**47,389**	**75,447**	**68,785**	**51,432**	**49,056**	**55,078**

Council is proposing to stabilise its drawdown on cash reserves to fund capital works therefore cash funds are set to marginally decrease in 2026-27. Continued disciplined financial management will ensure Council operates within established parameters, delivering sound short-term outcomes while remaining committed to restoring cash reserves over the longer term.

Total Cash ($'000)	Actual 2021/22	Actual 2022/23	Actual 2023/24	Actual 2024/25	Forecast 2025/26	Budget 2026/27
Total Cash	**90,643**	**94,405**	**64,381**	**48,858**	**56,625**	**54,724**

Over the last number of years, borrowings have been used as a funding source for the delivery of significant community facilities, such as Prahran Square, Toorak Park and Stonnington Sports Centre. Council recognises that infrastructure assets are a long-term investment, and that borrowings enable the cost to be shared over time by current and future users to achieve intergenerational equity. In 2026-27, loan repayments exceed new borrowings, resulting in a reduction in total debt.

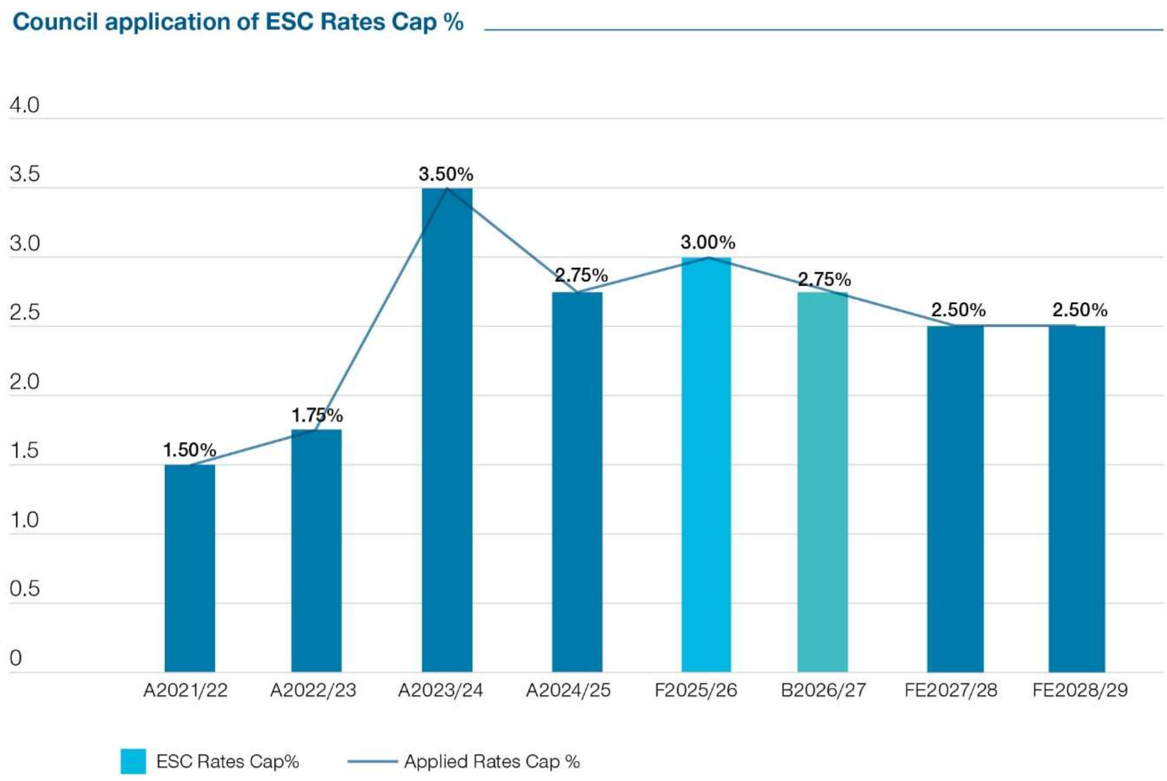
Total borrowing ($'000)	Actual 2021/22	Actual 2022/23	Actual 2023/24	Actual 2024/25	Forecast 2025/26	Budget 2026/27
Total borrowing	**21,500**	**61,464**	**73,328**	**70,963**	**71,213**	**69,080**

Budget Reports

Budget Trends and Summary

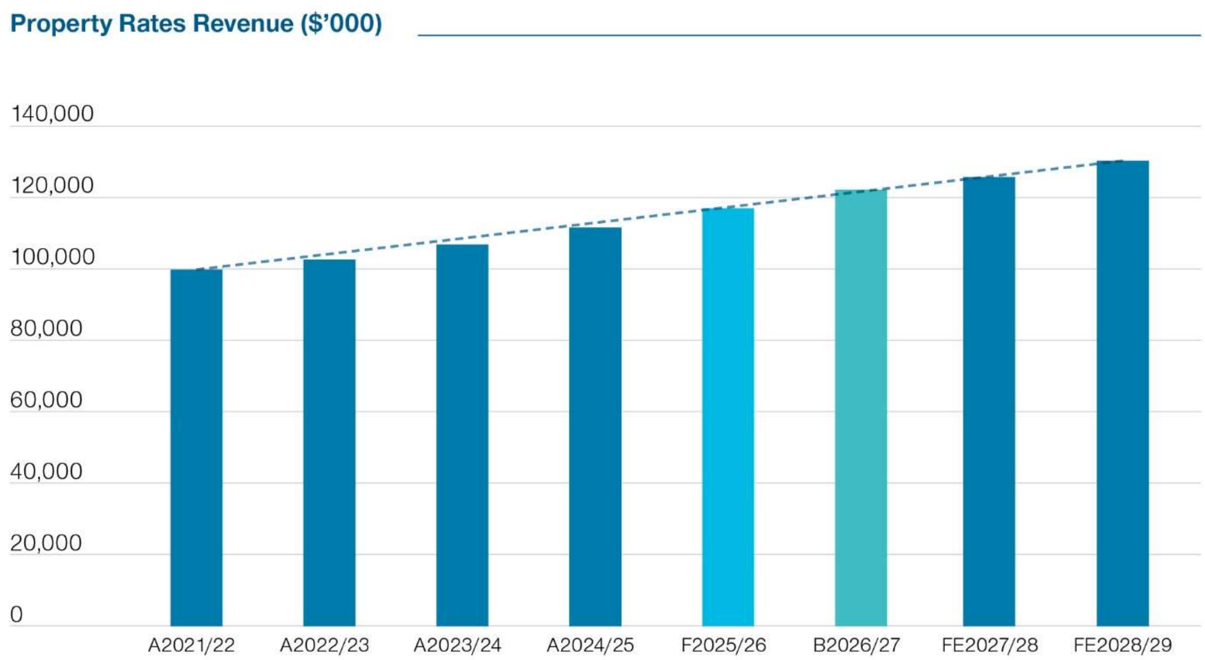
Rates per cent increase

For the 2026-27 financial year, Council has adopted to apply the rate cap increase of 2.75 per cent as approved by State Government.



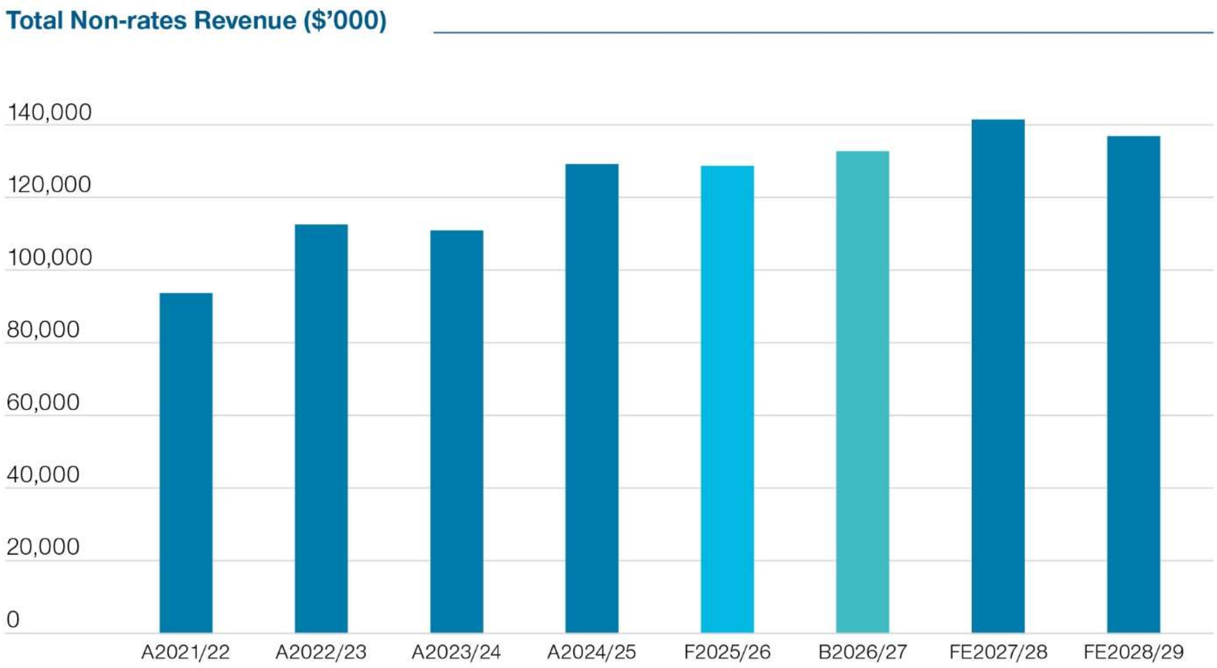
Rates total revenue

Council's total rate revenue continues to increase in line with the rate cap. Growth in the rate base via supplementary valuations (development, subdivisions and renovations etc.) adds around $1.30 million per annum to Council revenue.



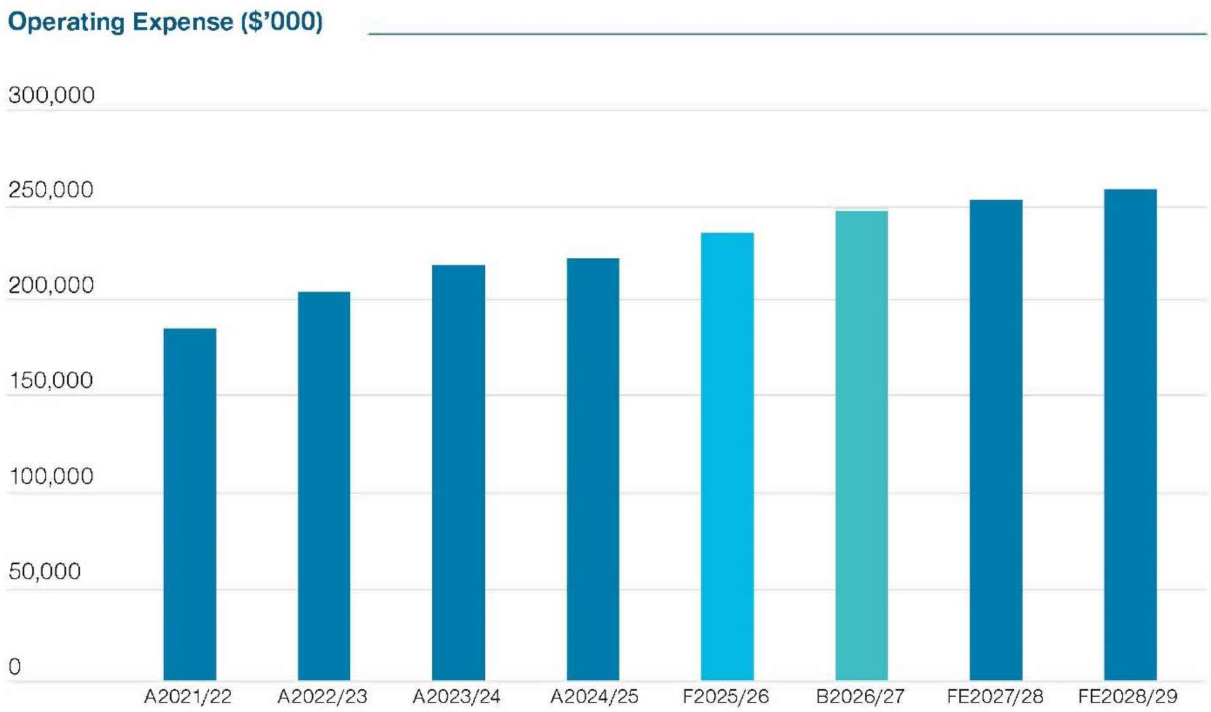
Total non-rates revenue

Total non-rates revenue has fluctuated over the years, with 2021-22 impacted due to COVID-19 restrictions and lockdowns. The 2026-27 Budget has been developed assuming at least a CPI increase on Council fees and charges, the planned divestment from Council's property and land portfolio, as well as cost recovery of the Victorian Government's Congestion Levy.



Total operating expense

The 2026-27 Budget and forward estimates highlight the challenges of inflationary pressure to maintain high quality operating services. One key driver of the cost increase from 2025-26 to 2026-27 is the non-cash impact of a change to the budgeting for parking fines, transitioned to accrual accounting reflecting an increase of $3.8 million for budgeted doubtful debt provision (along with a corresponding revenue increase). Excluding this non-cash adjustment, total operating expense has increased 3.0%.

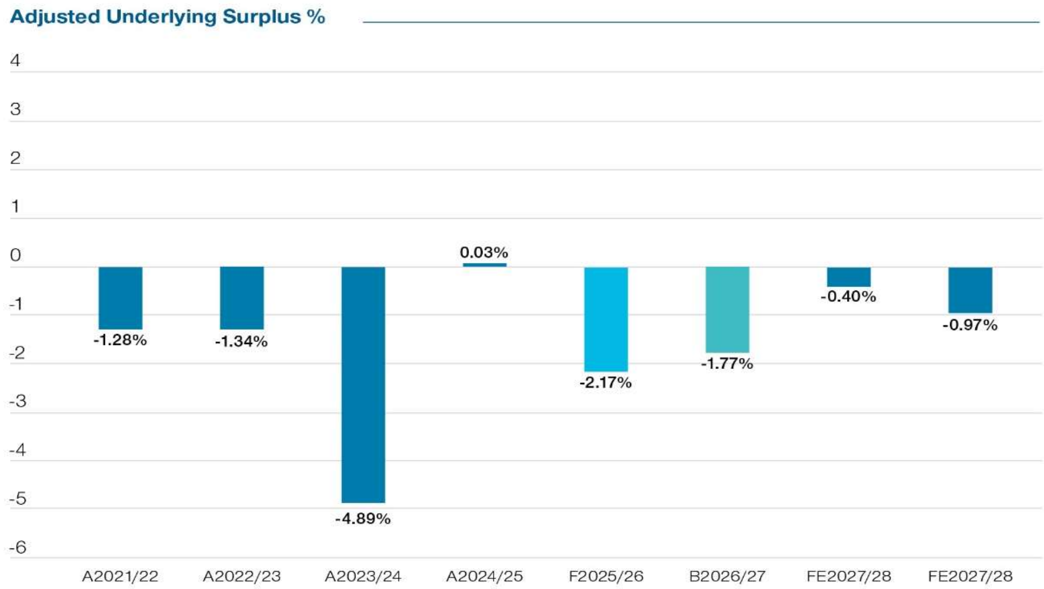


Annual adjusted underlying surplus per cent

The underlying operating surplus (which is calculated as the operating surplus less non-current capital grants and capital contribution income) is a funding source for the capital program.

Councils across the sector are facing increasing financial pressure, as costs for wages, infrastructure and services continue to rise faster than revenue. Rate capping, restrictions on fees, growing population demand and reliance on limited income sources are making it more difficult to fully fund our priorities and aspirations

Stonnington will continue to closely monitor its adjusted underlying result over the next three budget years and focus on the implementation of Council's financial roadmap to ensure we can deliver the 2025-29 Council Plan while keeping services and community assets sustainable for the long term.



Annual capital works program

Council has continued to renew, upgrade, and construct new assets that support our community.

The capital program from 2022-23 through to 2024-25 focused on economic recovery post COVID-19, and enabled Council to deliver on key infrastructure projects including the Stonnington Sports Centre and Toorak Pavilion. From 2025-26 onwards, the primary focus is for Council to renew and upgrade existing infrastructure assets and rebuild Council's cash reserve for future flexibility to fund strategic asset purchases.

Budget Context and Legislative Requirements

The *Local Government Act 2020* requires each Council to prepare a Financial Plan covering a minimum period of 10 years following each Council election. Council's 10-Year Financial Plan provides the financial management framework upon which sound financial decisions are made. The 10-Year Financial Plan covers the period 2026-27 to 2035-36.

The Plan is a decision-making tool to identify Council's current and projected financial capacity to meet Council's future needs in providing services and facilities to the community based on the goals and aspirations of the Council Plan and to achieve the Community Vision.

Each year the 10-Year Financial Plan is reviewed and updated to reflect the current circumstances of Council. The Plan effectively takes the assumptions and budget parameters that have been applied to the 2026-27 Budget (which covers a four-year period) and extends these out into years 5 to 10 to give a longer-term view of Council's financial viability and outcomes.

Strategic Planning Principles

The Financial Plan provides a 10 year financially sustainable projection regarding how the actions of the Council Plan may be funded to achieve the Community Vision. The Financial Plan is developed in the context of the following strategic planning principles:

- Council has an integrated approach to planning, monitoring and performance reporting.
- Council financial plan addresses the Community Vision by funding the aspirations of the Council Plan. The Council Plan aspirations and actions are formulated in the context of the Community Vision.
- The Financial Plan statements articulate the 10-year financial resources necessary to implement the goals and aspirations of the Council Plan to achieve the Community Vision.
- Council's strategic planning principles identify and address the risks and opportunities to effectively implement the Financial Plan.
- The Financial Plan provides for strategic planning principles and progress monitoring and reviews to identify and adapt to changing circumstances.

Financial Management Principles

The Financial Plan demonstrates the following financial management principles:

- Revenue, expenses, assets, liabilities, investments and financial transactions are managed in accordance with Council's financial policies and strategic plans.
- Management of the following financial risks:
  - the financial viability of the Council
  - maintaining an operating surplus
  - the management of current and future liabilities of the Council
  - the management of cash reserves
  - meet debt repayment obligations.
- Financial policies and strategic plans are designed to provide financial stability and predictability to the community.
- Council maintains accounts and records that explain its financial operations and financial position.

Engagement Principles

Council has implemented the following consultation process to ensure due consideration and feedback is received from relevant stakeholders:

- Draft Financial Plan prepared by management;
- Draft Financial Plan placed on public exhibition following the 27 April 2026 Council meeting, for a period of 14 days and calling for public submissions;
- Community engagement is conducted using social media;
- Financial Plan, including any revisions, presented to 15 June 2026 Council meeting for adoption.

Service Performance Principles

Council services are designed to be provided in an equitable manner and be responsive to the diverse needs of the community. The Council Plan is designed to identify the key services and projects to be delivered to the community. The Financial Plan provides the mechanism to demonstrate how the service aspirations within the Council Plan are proposed to be funded. The service performance principles for Council are listed below:

- Customer centric: creating and designing positive customer experience by putting the customer at the heart of all decisions.
- Future focused: learning from the past, being respectful of the present and looking to the future, both in the short and long term.
- Outcomes oriented: emphasis on working towards achievable outcomes that benefit the wider community.
- Evidence based: well-informed decisions about services, projects or policies based on the best available evidence and research (accurate, qualitative, quantitative data etc.).
- Best Value: the optimum combination of cost (whole of life), quality (fit for purpose) and sustainability (economic, social and environmental) to meet our community needs.
- Continuous improvement: an ongoing effort to improve processes through proactive, creative and innovative initiatives to meet a changing service environment. These efforts can seek “incremental” improvement over time or be transformational.
- Social sustainability: to promote and support social, cultural and civic life, and places and space for people to maintain a healthy and connected community.
- Environmental sustainability: enhancing the natural environment that is valued in our municipality, and for our future decisions to contribute to a cleaner, safer and better environment for future generations.

Asset Plan Integration

Integration to the Asset Plan is a key principle of the Council’s strategic financial planning principles. The purpose of this integration is designed to ensure that future funding is allocated in a manner that supports service delivery in terms of Council’s approved / adopted plans and policies that will ensure effective management of Council’s assets into the future.

The Asset Plan identifies the operational and strategic practices which will ensure that Council manages assets across their life cycle in a financially sustainable manner. The Asset Plan, and associated asset management policies, provide Council with a sound base to understand the risk associated with managing its assets for the community’s benefit.

The Asset Plan is designed to inform the 10-year Financial Plan by identifying the amount of capital renewal, backlog and maintenance funding that is required over the life of each asset category. The level of funding will incorporate knowledge of asset condition and risks as well as the impact of reviewing and setting intervention and service levels for each asset class.

In addition to identifying the operational and strategic practices that ensure that Council manages assets across their life cycle in a financially sustainable manner, the Asset Plan quantifies the asset portfolio and the financial implications of those practices. Together the Financial Plan and Asset Plan seek to balance projected investment requirements against projected budgets.

Budget influences

The 10 years represented within the Financial Plan are 2026-27 to 2035-36. The Financial Plan is updated annually following a review of internal financial results and changes in the external environment. To mitigate external influences Council will continue to review strategic actions to ensure funding levels are retained and the Council Plan can be delivered.
These include:

- As part of our broader financial roadmap – *Funding Stonnington Tomorrow* will explore alternative ways to generate income and reduce costs to create further funding sources.
- A financially sustainable Council – building back cash reserves to enable Council to respond to financial challenges now and into the future.
- At a minimum, adherence to the projected State Government annual rate cap.
- Meeting debt repayment obligations and only using future debt funding for new, expansion or upgrade infrastructure where applicable.
- Prioritised funding – align resources to the Council Plan 2025-29 priorities and fund projects based on demonstrated need.
- Embedding a value for money program and creating opportunities to further reduce our cost base, such as efficiencies identified through process, procurement, and project planning and delivery improvements.
- Prioritising investment in capital works renewal to reduce the escalating risk and maintenance of aging infrastructure and reducing investment on new capital works until further funding sources become available.
- Appropriate funding allocations to address climate change.
- Allocation of consistent funding for technology to keep our data safe.
- Investment in our workforce's capability, safety and wellbeing.

External and internal budget influences are outlined below:

Factor	Consideration
Rates cap lower than actual cost	The State Government cap on the average property rate increase for 2026-27 has been set at 2.75 per cent (2025-26 3.00 per cent) which is lower than the increase in Council's overall cost-base for 2026-27 and below the industry cost index of 3.3%, as calculated by the Municipal Association of Victoria (MAV).
Impacts to cost base	Cost base continues to be challenged by: o service growth from population growth and changes to service demand o various social, economic and environmental aspirations o cost pressures from wages, construction and insurance costs escalating well above CPI levels o inflation pressures.
Cost shifting	A continuation of cost shifting where Federal and State government grants do not increase by the same percentage as Council's cost of providing these services. A current example of this being the introduction of the Congestion Levy a new State government tax for Stonnington Council.
Waste management – change to guidelines	The State Government has introduced the Minister's Good Practice Guidelines for Service Rates and Charges which are standards issued under the *Local Government Act 2020* (LGA 2020). These guidelines specify how local councils should determine and declare charges for specific services—specifically kerbside waste and recycling collection—to ensure they are fair, transparent, and cost-based. The Guidelines take effect from 1 January 2026. At this time, a direction enforcing these guidelines under Section 175 of the LGA 2020 has not been provided
Waste related cost increase and Victorian Circular Economy (Waste Reduction and Recycling) Act directives	Council is rolling out targeted waste diversion from landfill initiatives in line with Victorian Circular Economy (Waste Reduction and Recycling) Act directives to lower the rising waste cost through reducing waste to landfill and encouraging waste reduction, reuse and recycling.
Congestion Levy	The State Government amended the Congestion Levy catchment area, resulting in Council being required to pay a new levy to the State Government, effective from 1 January 2026. This is a significant new cost to Council that requires equivalent revenue offset.

Factor	Consideration
Fair Access Policy implementation	The Fair Access Policy aims to address known barriers experienced by women, girls and gender-diverse people in accessing and using community sports and active recreation infrastructure, sports grounds and facilities. Fair Access is a State Government initiative that will require significant new funding for Council to implement.
Property development growth	The rate of growth and flow of development contributions income depends on land sales and the desire of developers to construct new developments within the municipality. Changes in this impact on the level of non-monetary contributions received by Council.
Public infrastructure maintenance	Councils across Australia raise approximately 3 per cent of the total taxation collected by all levels of Government in Australia, but Councils are entrusted with the maintenance of more than 30 per cent of all Australian public assets including roads, bridges, parks, footpaths and public buildings.
Increasing adaptability and climate change resilience	Investment to factor for the physical, social, and economic impacts of climate change and adapting this into service levels, asset renewals and new project delivery.
Capital expenditure funding	The Financial Plan is based on a decrease in capital works investment funded from Council's operations to ensure that Council replenishes cash levels and meets debt obligations.
Value for money of services and public value assessment of property portfolio	Council's broad approach in fulfilling its long-term obligations to facilitate acceptable services for the community and utilisation of assets, is to engage in service reviews and public value assessments which may: o improve process / rationalise service levels o minimise service cost growth o change the delivery model o divest underperforming assets
Future unfunded defined benefits superannuation call occurring	Finance monitors the Vested Benefits Index (VBI) updates on a quarterly basis to mitigate any shortfall indicators. The future fund continues to be replenished over the long-term. The VBI was reported at 107 per cent for 31 December 2025.
State government debt	Council borrows from Treasury Corporation Victoria under State government. Victoria's high government debt level may impact Council's borrowing ability by increasing borrowing costs due to a downgrade in the State's credit rating.
Workforce	Council's ability to deliver services and strategic priorities depends on maintaining a capable, sustainable and well-supported workforce. This includes managing wage and labour market pressures, while investing in workforce capability, leadership, safety and wellbeing (physical and psychosocial). These considerations will continue to influence service delivery, project timelines and organisational performance.
Cyber and information risk	Protection of Council and community information from cyber incidents by malicious third parties is an ongoing and evolving risk. Council mitigates this through investment in cyber security capability and modern digital infrastructure, strengthened technology controls, and improved system monitoring.
Artificial intelligence (AI)	Artificial intelligence represents both a threat and opportunity to Council. Council is strengthening governance and oversight to ensure responsible and effective use, and exploring opportunities to apply AI to enhance productivity.
Global geopolitical instability and financial exposure	Global geopolitical instability continues to contribute to economic and community uncertainty. Council may experience impacts across financial (cost pressures including fuel; revenue recovery), project delivery (supply chain issues; supplier capacity / insolvency), and community (cost-of-living pressure; civic incivility) aspects. Council will monitor global conditions, apply prudent financial management and contingency planning, and consider service and project adjustments to mitigate potential financial and community impacts.

Financial Policy Statements defines the measures that demonstrate the Council's financial sustainability to fund the aspirations of the Community Vision and the Council Plan.

Policy Statement*	Measure	Target	Forecast	Budget	Projection								
			2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Net result margin (%) Net result/Total revenue	Low Risk: More than 0% Generating surpluses consistently.	>0%	4%	**5%**	4%	3%	4%	6%	7%	7%	7%	8%	8%
Internal financing (%) Net operating cashflow/Net capital expenditure	Low Risk:More than 100% Generating enough cash from operations to fund new assets.	100%	127%	**110%**	167%	122%	146%	167%	142%	130%	146%	146%	146%
Rates allocated to capital works Rate revenue applied to fund the capital program compared to prior year	Rates allocated to capital works	35,346	30,294	**32,558**	26,419	33,980	31,434	31,637	37,196	37,074	36,784	40,328	42,282
Capital replacement (ratio) Cash outflows for the addition of new infrastructure, property, plant and equipment/ Depreciation	Low Risk:More than 150% Low risk of insufficient spending on asset renewal	>150%	130%	**150%**	106%	118%	101%	98%	109%	120%	109%	110%	112%
New Asset Budgeted/ Projected Spend Total New Capital Works Budgeted or Projected Expenditure	Greater than $5 million annually over the forward estimates	>$5,000	8,120	**10,584**	1,812	5,096	1,623	1,186	5,960	8,539	1,931	1,015	375
Unrestricted Cash	Cash and Investments Less All Statutory Reserve Funds, Trust Liabilities, and Capital Carryovers	>$0	(32,058)	**(30,624)**	(25,296)	(26,076)	(19,995)	(8,184)	(1,069)	8,795	22,385	35,277	48,308
Annual renewal spending / Depreciation	Asset renewal and upgrade project spend each year/Depreciation Expense	>100%	110%	**115%**	97%	101%	94%	91%	92%	96%	100%	104%	106%

Assumptions to the financial plan statements: presents information in regard to the assumptions to the Comprehensive Income Statement for the 10 years from 2026/27 to 2035/36.

Escalation Factors % / $'000 movement	Budget	Projection								
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
CPI	3.90%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%
Property Assessment Growth	1.09%	1.10%	1.10%	1.10%	1.10%	0.79%	0.76%	0.74%	0.71%	0.69%
Rates and charges	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Statutory fees and fines	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
User fees	3.90%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%
Grants - Operating	2.00%	1.80%	1.80%	1.80%	1.80%	1.80%	1.80%	1.80%	1.80%	1.80%
Grants - Capital	$6,963	$6,010	$1,710	$1,710	$1,710	$1,710	$1,710	$1,710	$1,710	$1,710
Contributions - monetary	$9,014	$9,100	$9,200	$9,300	$9,400	$9,600	$9,800	$10,000	$10,000	$10,000
Other income	3.90%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%
Employee costs	2.94%	3.14%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%
Materials and services	3.90%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%
Depreciation & Amortisation	1.67%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Other expenses	0.82%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%

1. Link to the Council Plan

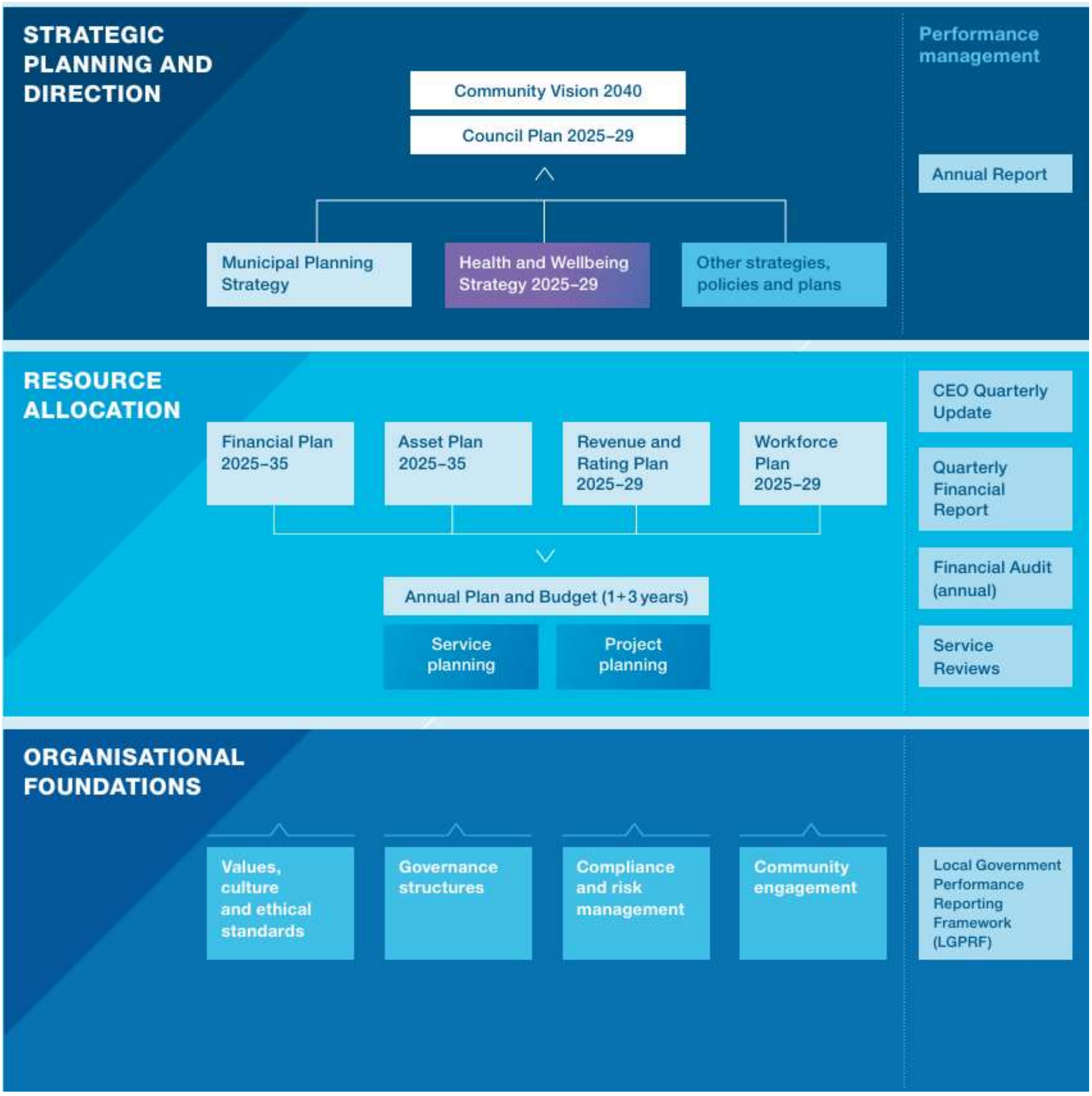
This Budget and Financial Plan outlines how Council will resource and deliver on the priorities set out in the Council Plan, supporting the achievement of the Community Vision. The Integrated Strategic Planning and Reporting Framework and Stonnington's corporate governance approach integrates strategic planning, resource allocation, performance monitoring and organisational foundations into a single, cohesive system.

Through this framework, Council:

- identifies long-term community aspirations (Community Vision)
- sets medium-term priorities (Council Plan and supporting strategies)
- aligns resources through financial, asset and workforce planning
- delivers services and infrastructure through the annual Budget
- monitors performance and reports outcomes through quarterly and annual reporting.

The Budget and Financial Plan are therefore key mechanisms through which Council translates strategic direction into funded actions and measurable outcomes over the short and long term.

1.1 Integrated Strategic Planning and Reporting and Corporate Governance Frameworks



Source: City of Stonnington; Department of Government Services.

Stonnington's Corporate Governance Framework provides the structure through which Council is directed, resourced, monitored and held accountable. This framework reflects the integrated strategic planning and reporting framework required under the *Local Government Act 2020*, aligning Council's planning, financial management and reporting obligations into a single, coherent system.

The framework operates across four interconnected domains:

- **Strategic direction and planning:** Establishes the long-term vision, priorities and strategic objectives that guide Council decision-making.
- **Resource allocation:** Ensures that Council's financial, workforce and asset resources are allocated in a way that supports strategic priorities and delivers value to the community.
- **Performance monitoring:** Ensures that Council's strategic priorities, services and investments are delivering the intended outcomes for the community.
- **Organisational foundations:** Provide the governance structures, systems and culture that enable effective decision-making, accountability and stewardship across Council.

Together, this framework ensures that strategic priorities are clearly defined, resources are aligned to those priorities, performance is actively monitored, and Council remains accountable to the community.

1.2 Stonnington Tomorrow (Community Vision and Council Plan)

Council's long-term vision for the municipality is set out in *Stonnington Tomorrow*, which incorporates:

- the **Community Vision 2040**, expressing the community's long-term aspirations
- the **Council Plan 2025–29**, outlining Council's strategic objectives and priorities over four years

Stonington's Community Vision 2040 was established in 2021 and was reviewed and reaffirmed by the 2025-People's Panel. The updated vision statement reads:

Welcome to Stonnington 2040. A modern, sustainable and interconnected community that supports the good health and wellbeing of all. Our community is a safe, accessible and creative city that celebrates and embraces all cultures including First Peoples past and present.

The Community Vision is supported by six principles, which are articulated in Stonnington Tomorrow.

The Council Plan 2025-29 translates the Community Vision into actionable priorities and guides all Council activities, including service delivery, infrastructure investment and organisational focus. It is structured around the following strategic directions, which provide the framework for decision-making and prioritisation across Council:

- Liveable city
- Vibrant destination
- Thriving community
- Sustainable environment
- Well-governed organisation

The Budget and Financial Plan aligns funding to these directions, ensuring that resources are directed toward initiatives that deliver the greatest value to the community.

2. Annual Plan 2026-27

This section provides a description of the services and initiatives to be funded in the Budget for the 2026-27 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations.

Each year Council highlights key activities to be undertaken to deliver on the strategic directions of the four-year Council Plan and long-term Community Vision. This includes major initiatives resourced through the Budget, in addition to the day-to-day delivery of important programs and services to our community.

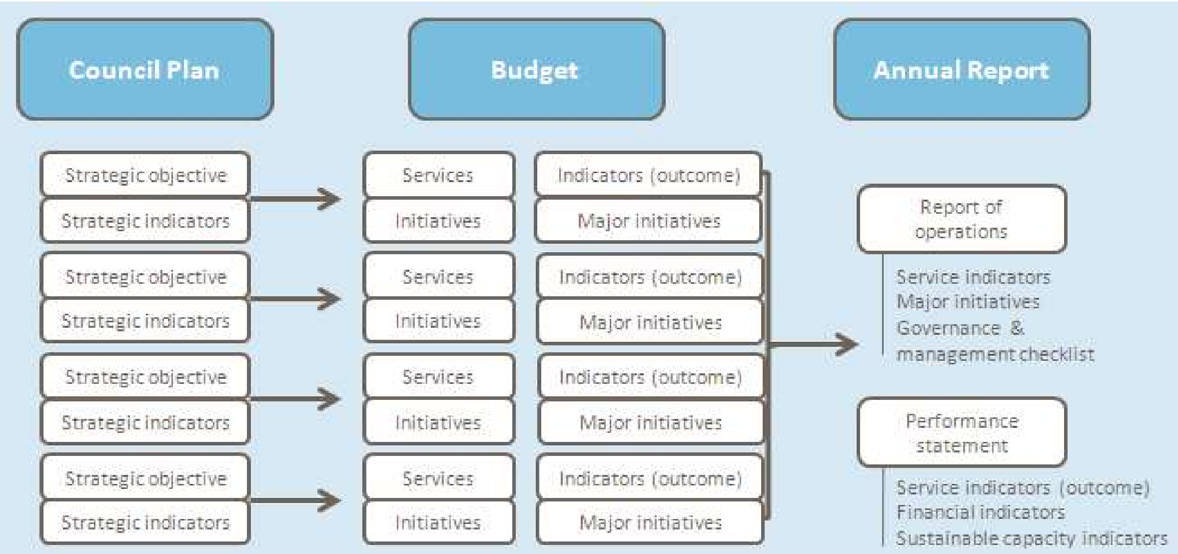
The Annual Plan describes how Council will resource these activities over the financial year, structured around the five Strategic Directions.

Council activities are funded through a combination of operating and capital budgets. Where initiatives are partially or fully funded through the capital program, this is indicated alongside relevant initiatives.

Progress delivering these key activities is shared with the community through the Annual Report and Quarterly Reporting to support transparency and accountability.

Service performance outcome indicators are reported in the Performance Statement in accordance with the *Local Government Act 2020* section 98(4)(a) and the *Local Government (Planning and Reporting Regulations)* 2020 regulation 11 and Schedule 3, Part 1 and are included under each strategic direction. The most current result (FY25 actual) has been included, as well as FY26 forecast and FY27 budget / targets where indicators are required to have targets set in accordance with Schedule 4 of the Regulations.

Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Government Services

2.1 Strategic Direction 1: Liveable city

Major initiatives

- Implement the Transport Strategy 2040, including:
    - Active Transport Action Plan, including cycling action implementation (Capital program, net cost $0.34 million FY27)
    - Parking Action Plan, including area-based parking assessments (Operating)

  - Road Safety Action Plan, including Local Area Traffic Management studies (Operating) and road safety initiatives (Capital program, net cost $0.46 million FY27)
- Review the Stonnington Planning Scheme to ensure relevance and alignment with Stonnington Tomorrow, and State and local policy directions (Operating)
- Progress heritage reviews across the municipality including the Stonnington Heritage Review and Postwar and Modernist Heritage Study (Operating)

Other initiatives - Strategic Direction 1: Liveable city

- Implement year 1 of the Housing Strategy (Operating)
- Implement the Neighbourhood Activity Centre Framework, including development of planning controls and preparation of a Planning Scheme Amendment (Operating)
- Finalise the new Open Space Strategy and associated implementation plan (Operating)
- Continue to expand Council's network of open space including the conversion of space and delivery of pocket parks (Capital program, net cost $0.95 million FY27)
- Deliver streetscape improvements in the Forrest Hill Precinct (Capital program, net cost $0.50 million FY27) and along Greville Street (Capital program, net cost $0.94 million FY27)

Service Area	Service Description		2024/25 Actual $'000	2025/26 Forecast $'000	2026/27 Budget $'000
City Growth	This service leads the development of land use and planning strategies to manage growth and deliver a vibrant, sustainable, green and connected urban environment. The team drives strategic planning, acts as the key liaison for major state government projects, and advocates for local priorities. Our Municipal Building Surveying Unit ensures building compliance and safety through permits, inspections, and expert advice, supported by a dedicated administration team providing efficient customer service and operational support. This includes sub-services of Strategic Planning, Major State Government Projects, and Municipal Building Surveyor.	*Rev*	1,333	1,283	5,622
		Exp	(4,873)	(4,416)	(4,927)
		Surplus/(Deficit)	**(3,540)**	**(3,133)**	**695**
City Projects	This service effectively manages Council's asset renewal and capital works program while adhering to Council's Project Management Framework. This includes sub-services of Landscape Projects, Building Projects, Engineering Projects, and Project Portfolio Management (PPM).	*Rev*	2,918	2,573	1,738
		Exp	(3,114)	(2,475)	(2,119)
		Surplus/(Deficit)	**(196)**	**98**	**(381)**
Facilities Management	This service delivers essential safety measures maintenance to Council assets in line with statutory requirements. This includes sub-services of Building Maintenance, Security, Graffiti Management, and Municipal Cleaning.	*Rev*	1,530	1,376	1,618
		Exp	(9,003)	(9,202)	(9,875)
		Surplus/(Deficit)	**(7,473)**	**(7,826)**	**(8,257)**

Service Area	Service Description		2024/25 Actual $'000	2025/26 Forecast $'000	2026/27 Budget $'000
Infrastructure Maintenance	This service coordinates and manages Council's road, footpath and drainage assets to ensure that public roads and related infrastructure are maintained to a high standard. This includes sub-services of Drainage and Pit Maintenance, Road and Footpath Maintenance, Signage Maintenance, and Vehicle Crossing Inspections.	*Rev*	360	221	113
		Exp	(4,759)	(5,524)	(5,540)
		Surplus/(Deficit)	**(4,399)**	**(5,303)**	**(5,427)**
Transport and Parking Services	This service manages the City's transport network and parking supply, enforces and administrates parking restrictions, and plans for future needs to support active transport and ensure safe and efficient traffic movement. This includes sub-services of Parking Services, Traffic and Parking Management, and Transport Planning.	*Rev*	33,903	35,153	43,559
		Exp	(24,721)	(22,884)	(28,823)
		Surplus/(Deficit)	**9,182**	**12,269**	**14,736**
City Planning	This service enables sound and well-reasoned planning decisions to be made in compliance with the Planning and Environment Act 1987 and the Stonnington Planning Scheme within the statutory provisions, and ensures requirements of the Stonnington Planning Scheme are adhered to for those developments and uses requiring and / or holding a valid Planning Permit. This includes sub-services of Statutory Planning, Planning Investigations, Subdivisions and Planning Appeals.	*Rev*	14,955	12,161	11,293
		Exp	(6,492)	(6,909)	(7,409)
		Surplus/(Deficit)	**8,463**	**5,252**	**3,884**

Service performance outcome indicators

Domain	Indicator	Measure	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Responsiveness	Statutory Planning	Planning applications decided within the relevant required time	78.05%	77.00%	78.00%
Environment	Roads	Sealed local roads below the intervention level	96.43%	96.00%	97.00%

Domain	Indicator	Performance measure	Computation
Responsiveness	Statutory Planning	Planning applications decided within the relevant required time (Percentage of regular and VicSmart planning application decisions made within the relevant required time)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100
Environment	Roads	Sealed local roads below the intervention level (Percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100

2.2 Strategic Direction 2: Vibrant destination

Major Initiatives

- Implement year 2 of the Chapel Street Precinct Improvement Plan to support public safety, improve cleanliness, and strengthen business and community confidence across Chapel Street
- Develop the Chapel Street Masterplan, including streetscapes and amenity improvements (Capital program, net cost $0.50 million FY27)

Other initiatives

- Implement the Creative Stonnington: Arts and Culture Strategy, including the delivery of festivals and events, and the Visual Arts Program (Operating)
- Support local businesses and precincts through the delivery of high-quality activations, local area marketing campaigns and business development programs (Operating)
- Develop a new Vibrant Destination strategy to guide arts, culture, placemaking and place-led economic development in Stonnington (Operating)

Service Area	Service Description		2024/25 Actual $'000	2025/26 Forecast $'000	2026/27 Budget $'000
Creative Communities	This service leads the delivery and promotion of diverse arts and culture programs, management of community facilities, and provision of library and information services. This includes sub-services of Festivals and Events, Chapel Off Chapel, Visual Arts, Venues and Community Facilities, and Library and Information Services.	*Rev*	2,286	2,359	2,364
		Exp	(12,891)	(13,631)	(14,028)
		Surplus/(Deficit)	(10,605)	(11,272)	(11,664)
City Business	This service supports local economic growth by assisting businesses to start and thrive, while activating community spaces for better experiences. It also delivers Council's animal management responsibilities under the Domestic Animals Act 1994, enforces local laws, and manages permits to ensure safe use of Council land during construction activities. This includes sub-services of Economic Development, Animal Management, Local Laws Compliance, and Building Compliance.	*Rev*	4,725	6,035	5,949
		Exp	(6,366)	(6,590)	(6,593)
		Surplus/(Deficit)	**(1,641)**	**(555)**	**(644)**
Special Rates	Revenue raised via special rated properties in designated commercial areas and redistributed to Business Associations for spending in accordance with the Special Rate Declared Purpose.	*Rev*	2,315	2,487	2,575
		Exp	(2,380)	(2,279)	(1,983)
		Surplus/(Deficit)	**(65)**	**208**	**592**

Service performance outcome indicators

Domain	Indicator	Measure	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Community	Library Services	Library membership	26.61%	N/A	N/A
Cost	Library Services	Cost of library services	$39.72	N/A	N/A

Domain	Indicator	Performance measure	Computation
Community	Library Services	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100
Cost	Library Services	Cost of library services (Direct cost of library services per head of population)	[Direct cost of library services / Population]

2.3 Strategic Direction 3: Thriving community

Major initiatives:

- Support the health, wellbeing, safety and social inclusion of the community through the implementation of:
    - Health and Wellbeing Strategy
    - Community Safety Plan
    - Reconciliation Action Plan
    - Ageing Well Action Plan
    - LGBTIQA+ Action Plan
    - Disability Inclusion Action Plan
    - Active Stonnington Action Plan
    (Operating)

Other initiatives - Strategic Direction 3: Thriving community

- Implement year 1 of the Domestic Animal Management Plan (Operating)

Service Area	Service Description		2024/25 Actual $'000	2025/26 Forecast $'000	2026/27 Budget $'000
Emergency Management	This service leads the organisation in managing municipal resources and coordinating community support to mitigate the impacts of emergency response and recovery. It also oversees Council staffed facilities, providing support to Chief Wardens and Responsible Officers in implementing Facility Emergency Plans and coordinating staff training.	*Rev*	-	-	-
		Exp	(114)	(326)	(411)
		Surplus/(Deficit)	**(114)**	**(326)**	**(411)**
Active Communities	This service promotes physical and social engagement across the community through building civic engagement and social connection for vulnerable children and young people, delivering physical activity and social connection programs for older adults, and facilitating formal and informal sport, recreation and leisure opportunities for the municipality. This includes sub-services of Sport and Active Recreation, Leisure Services, Middle Years and	*Rev*	8,960	9,247	9,273
		Exp	(16,206)	(16,335)	(16,286)
		Surplus/(Deficit)	**(7,246)**	**(7,088)**	**(7,013)**
Connected Communities	This service delivers direct community services, develops strategies, undertakes Council's statutory functions under the Food Act 1984 and Public Health and Wellbeing Act 2008, and advocates to enhance community wellbeing, safety and social inclusion. This includes sub-services of Social Policy and Community Development, Public Health and Immunisation, Early Years Services, and Maternal and Child Health.	*Rev*	8,957	5,648	5,677
		Exp	(15,736)	(14,014)	(14,010)
		Surplus/(Deficit)	**(6,779)**	**(8,366)**	**(8,333)**

Service performance outcome indicators

Domain	Indicator	Measure	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Responsiveness	Food Safety	Critical and major non-compliance outcome notifications	100.00%	N/A	N/A
Community	Maternal and Child Health Services	Participation in MCH service	79.41%	N/A	N/A
Community	Maternal and Child Health Services	Participation in MCH service by Aboriginal children	81.08%	N/A	N/A

Domain	Indicator	Performance measure	Computation
Responsiveness	Food Safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Community	Maternal and Child Health Services	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
Community	Maternal and Child Health Services	Participation in the MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100

2.4 Strategic Direction 4: Sustainable environment

Major initiatives

- Implement the Environment Strategy 2040, including:
  - Emissions Reduction Action Plan, including the electrification of Council facilities, and reduced Council and community emissions (Capital program, net cost $0.20 million FY27)
  - Climate Resilience Action Plan, including delivery of a climate risk assessment and management planning for Council services and the municipality (Operating)
  - Integrated Water Management Action Plan, including small-scale water sensitive urban design and integrated water management solutions (Capital program, net cost $0.03 million FY27)
  - Biodiversity and Greening Action Plan, including biodiversity assessments, collaborative regional projects, delivery of the Urban Biodiversity Program (Capital program, net cost $0.05 million FY27) and Urban Forest Planting Program (Capital Program, net cost $0.71 million FY27).
  - Waste and Circular Economy Action Plan, including the expansion of the food and garden organic (FOGO) service (Capital program, net cost $0.71 million FY27)

- Deliver the Flood Risk Mitigation Program, including drainage improvement works to ensure the drainage network is expanded to cover the whole municipality (Capital program, net cost $1.00 million FY27)

Service Area	Service Description		2024/25 Actual $'000	2025/26 Forecast $'000	2026/27 Budget $'000
City Environment	This service leads the protection and enhancement of Stonnington's urban and natural environment and drives change towards a sustainable, climate-ready future. This includes sub-services of Parks and Open Space, Climate and Sustainability, Tree Management, and Waste Strategy and Engagement.	*Rev*	2,331	2,789	2,096
		Exp	(16,549)	(17,719)	(18,909)
		Surplus/(Deficit)	**(14,218)**	**(14,930)**	**(16,813)**
Waste Management	This service delivers waste collection services for residential and commercial kerbside waste collection, hard waste collection and disposal service, street cleaning services, and community education. This includes sub-services of Waste Collection, Waste Disposal, Street Cleaning, and Transfer Station Operation.	*Rev*	2,360	1,483	1,625
		Exp	(23,387)	(25,415)	(26,474)
		Surplus/(Deficit)	**(21,027)**	**(23,932)**	**(24,849)**

Service performance outcome indicators

Domain	Indicator	Measure	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Environment	Waste Management	Kerbside collection waste to landfill per serviced property*	0.36	0.35	0.35
Cost	Waste Management	Cost of kerbside waste collection service*	$311.74	$303.92	$318.10

*New indicator to be introduced for FY27

Domain	Indicator	Performance measure	Computation
Environment	Waste Management	Kerbside collection waste to landfill per serviced property (Amount of waste collected from kerbside waste collection services that is sent to landfill per serviced property)	[Amount of waste in tonnes (t) collected from kerbside waste collection services that is sent to landfill / Number of serviced properties]
Cost	Waste Management	Cost of kerbside waste collection services (Direct cost of kerbside waste collection services per serviced property)	[Direct cost of kerbside waste collection services / Number of serviced properties]

2.5 Strategic Direction 5: Well-governed organisation

Major initiatives

- Deliver the Digital Transformation Program to continue the transition from priority end of life and legacy systems (Capital program, net cost $0.55 million FY27), and optimise investment in OneCouncil (Operating)
- Undertake targeted initiatives to reduce Council's cyber security risk (Operating)
- Implement the FY27 Funding Stonnington Tomorrow program

Other initiatives

- Implement priority advocacy agenda items in line with endorsed plan and budget (Operating)
- Implement key initiatives within the Workforce Plan (Operating)
- Identify key opportunities and support for the adoption and use of AI tools (Operating)

Service Area	Service Description		2024/25 Actual $'000	2025/26 Forecast $'000	2026/27 Budget $'000
Asset Management	This service leads Council's strategic asset management with a 'whole-of life' focus to maximise service delivery capability. This includes sub-services of Asset Management and Systems, Drainage and Development, Geographical Information System (GIS), and Asset Protection.	*Rev*	2,108	(1,358)	(761)
		Exp	(3,769)	(3,633)	(4,275)
		Surplus/(Deficit)	**(1,661)**	**(4,991)**	**(5,036)**
Communications	This service manages internal and external communications for Council across a range of channels including social media, staff newsletters, Electronic Direct Mail (EDM) and Stonnington News. The service also manages corporate publishing, design and Council's internal and external brand. This includes sub-services of Operations Communications and Strategic Communications.	*Rev*	-	-	-
		Exp	(1,798)	(2,066)	(2,139)
		Surplus/(Deficit)	**(1,798)**	**(2,066)**	**(2,139)**
Corporate Strategy, Performance and Risk	This service drives Stonnington's corporate governance approach through corporate strategy, planning, performance, and risk, claims and insurance management. This includes sub-services of Corporate Planning and Performance, Enterprise Strategy and Business Partnership, and Risk and Insurance Management.	*Rev*	79	27	30
		Exp	(5,067)	(5,575)	(5,548)
		Surplus/(Deficit)	**(4,988)**	**(5,548)**	**(5,518)**
Council administration	This service includes cost centres directly related to Council's Executive Management Team and support.	*Rev*	-	-	-
		Exp	(3,651)	(3,472)	(4,177)
		Surplus/(Deficit)	**(3,651)**	**(3,472)**	**(4,177)**
Customer Experience and Engagement	This service improves the experience of interacting with Council across all service areas and touchpoints by enabling and supporting improvements across the organisation. This includes sub-services of Community Engagement and Insights, Customer Experience and Continuous Improvement, and Digital Products – Websites.	*Rev*	-	-	-
		Exp	(669)	(2,034)	(2,193)
		Surplus/(Deficit)	**(669)**	**(2,034)**	**(2,193)**

Service Area	Service Description		2024/25 Actual $'000	2025/26 Forecast $'000	2026/27 Budget $'000
Customer Operations	This service is the first voice, face, mail, email and digital response / receiver for Council that resolves customer queries in the first instance, or acts as a conduit between customers and internal departments within Council. This includes sub-services of Customer Service and Corporate Information.	*Rev*	182	188	193
		Exp	(3,423)	(3,865)	(3,911)
		Surplus/(Deficit)	**(3,241)**	**(3,677)**	**(3,718)**
Digital Transformation	This service represents a number of change initiatives designed to empower the organisation to deliver improved value and service for our customers. This includes sub-services of Digital Transformation Strategy (IT Investment Planning & Strategic Portfolio Management), Digital Transformation Project Delivery, Data Analytics and Reporting, Smart City Strategic Framework, and Project Management Office and Change Management.	*Rev*	-	-	-
		Exp	(7,452)	(5,721)	(2,917)
		Surplus/(Deficit)	**(7,452)**	**(5,721)**	**(2,917)**
Financial Services	This service provides financial services and strategic advice, oversees transaction management and internal controls, and supports the effective and efficient delivery of Council services while promoting long-term financial sustainability and ensuring compliance with legislative and statutory requirements. The Chief Financial Officer also represents Council in the management of Prahran Market, our fully owned subsidiary entity. This includes sub-services of Finance, Property, Procurement, Revenue / Valuations, Systems, and Service Performance Program.	*Rev*	12,002	20,393	17,454
		Exp	(7,515)	(13,034)	(13,434)
		Surplus/(Deficit)	**4,487**	**7,359**	**4,020**
Fleet Management	This service maintains a fleet of specialised plant, equipment and passenger vehicles to enable safe and efficient service delivery.	*Rev*	2,458	3,019	2,090
		Exp	(1,222)	(1,249)	(1,259)
		Surplus/(Deficit)	**1,236**	**1,770**	**831**
Governance and Public Affairs	This service provides strategic leadership and direction to the organisation to effectively meet legislative, regulatory, and compliance requirements, through good governance practices, the provision of high quality in-house legal services, and advocating on behalf of Council. This includes sub-services of Governance, Public Affairs, Legal – General Counsel, CEO's Office, and Strategic Grants.	*Rev*	122	350	165
		Exp	(3,053)	(2,877)	(3,348)
		Surplus/(Deficit)	**(2,931)**	**(2,527)**	**(3,183)**

Service Area	Service Description		2024/25 Actual $'000	2025/26 Forecast $'000	2026/27 Budget $'000
People and Culture	This service provides advice and support through a business partnership approach to improve workplace experience, and builds systems to develop capability to enable delivery of the Council Plan and organisational objectives through a high-performance culture. This includes sub-services of People Operations, People Business Partnering, People Capability, and People Health, Safety and Wellbeing.	*Rev*	1,136	1,165	1,197
		Exp	(3,945)	(4,278)	(4,334)
		Surplus/(Deficit)	**(2,809)**	**(3,113)**	**(3,137)**
Technology Enablement	This service delivers technology services and advice, and manages applications, networks, infrastructure, end user devices and internet services that support the effective and efficient delivery of Council services. This includes sub-services of IT Equipment Assets, IT Engineering and Infrastructure, Cyber Security, Business Application Services, Commercial and Vendor Sourcing, and Staff Support.	*Rev*	7,831	9,444	10,127
		Exp	(9,933)	(10,631)	(11,435)
		Surplus/(Deficit)	**(2,102)**	**(1,187)**	**(1,308)**

Service performance outcome indicators

Domain	Indicator	Measure	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Governance	Community Engagement	Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions	54	52	53
Governance	Financial Decisions	Total unpaid rates and charges*	9.32%	10.2%	10.7%

*New indicator to be introduced for FY27

Domain	Indicator	Performance measure	Computation
Governance	Community Engagement	Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement
Governance	Financial Decisions	Total unpaid rates and charges (Total unpaid rates and charges and unpaid interest on rates and charges for all financial years as a percentage of all rates and charges for the financial year)	[Sum of unpaid rates and charges and unpaid interest on rates and charges for all financial years / Sum of all rates and charges for the financial year] x100

2.6 Reconciliation with budgeted operating result

	Surplus/(Deficit) $'000	Expenditure $'000	Revenue $'000
Liveable city	5,250	(58,693)	63,943
Vibrant destination	(11,716)	(22,604)	10,888
Thriving community	(15,757)	(30,707)	14,950
Sustainable environment	(41,662)	(45,383)	3,721
Well-governed organisation	(28,472)	(58,970)	30,498
Total	**(92,357)**	**(216,357)**	**124,000**
Expenses added in:			
Depreciation and amortisation	(45,118)		
Borrowing costs	(3,324)		
Deficit before funding sources	**(140,799)**		
Funding sources added in:			
Rates and charges revenue (excl. special rates)	152,337		
Operating surplus for the year	11,537		

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2026-27 has been supplemented with projections to 2035-36. This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Comprehensive Income Statement

	Notes	Forecast 2025/26 $'000	Budget 2026/27 $'000	Projections 2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000	2033/34 $'000	2034/35 $'000	2035/36 $'000
Income / Revenue												
Rates and charges	4.1.1	149,862	154,678	159,954	165,434	171,104	176,970	182,600	188,373	194,294	200,367	206,593
Statutory fees and fines	4.1.2	28,068	34,063	34,914	35,874	36,861	37,875	38,917	39,987	41,088	42,219	43,381
User fees	4.1.3	28,913	32,124	33,085	34,011	34,962	35,940	36,945	37,980	39,043	40,135	41,258
Grants - Operating	4.1.4	6,418	6,171	6,282	6,395	6,510	6,627	6,746	6,867	6,990	7,116	7,245
Grants - Capital	4.1.4	4,500	6,963	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710
Contributions - capital monetary	4.1.5	10,146	9,014	9,100	9,200	9,300	9,400	9,600	9,800	10,000	10,000	10,000
Contributions - operating monetary	4.1.5	2	-	-	-	-	-	-	-	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		4,554	1,729	2,251	(989)	(989)	(1,339)	(989)	(989)	(989)	(989)	(989)
Share of net profits/(losses) of associates and joint ventures		(145)	(145)	(145)	(145)	(145)	(145)	(145)	(145)	(145)	(145)	(145)
Other income	4.1.6	13,558	14,226	15,548	15,518	15,712	16,167	16,961	17,562	18,334	18,933	19,871
Total income / revenue		***245,876***	***258,823***	***262,699***	***267,008***	***275,025***	***283,205***	***292,344***	***301,145***	***310,325***	***319,345***	***328,924***
Expenses												
Employee costs	4.1.7	89,000	92,638	94,559	97,532	100,598	103,762	107,026	110,394	113,866	117,448	121,139
Materials and services	4.1.8	92,007	94,960	98,657	101,044	102,162	104,044	107,007	110,762	113,234	116,478	119,827
Depreciation	4.1.9	36,826	37,441	38,192	38,956	39,735	40,530	41,341	42,167	43,009	43,869	44,745
Amortisation - intangible assets	4.1.10	6,606	6,530	6,211	6,080	5,950	3,101	2,376	2,447	2,633	2,584	2,481
Amortisation - right of use assets	4.1.11	1,059	1,147	549	341	-	-	-	-	-	-	-
Bad and doubtful debts - allowance for impairment losses		50	3,850	3,957	4,067	4,180	4,297	4,418	4,542	4,670	4,801	4,936
Borrowing costs		3,197	3,210	3,163	2,830	2,520	2,262	1,955	1,709	1,505	1,306	1,127
Finance Costs - leases		160	114	51	14	-	-	-	-	-	-	-
Other expenses	4.1.12	7,336	7,396	7,558	7,722	7,890	8,061	8,236	8,413	8,594	8,784	8,977
Total expenses		***236,241***	***247,286***	***252,897***	***258,586***	***263,035***	***266,057***	***272,359***	***280,434***	***287,511***	***295,270***	***303,232***
Surplus/(deficit) for the year		**9,635**	**11,537**	**9,802**	**8,422**	**11,990**	**17,148**	**19,985**	**20,711**	**22,814**	**24,075**	**25,692**
Underlying Surplus/(deficit)		**(5,011)**	**(4,440)**	**(1,008)**	**(2,488)**	**980**	**6,038**	**8,675**	**9,201**	**11,104**	**12,365**	**13,982**

Statement Balance Sheet

	Notes	Forecast 2025/26 $'000	Budget 2026/27 $'000	Projections 2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000	2033/34 $'000	2034/35 $'000	2035/36 $'000
Assets												
Current assets												
Cash and cash equivalents		56,825	54,724	66,418	66,091	75,914	92,778	104,973	114,431	131,335	149,514	168,647
Trade and other receivables		25,178	26,656	27,105	27,548	28,000	28,459	28,930	29,411	29,899	30,398	30,907
Prepayment		336	345	354	364	374	384	395	406	417	429	441
Other assets		1,454	2,494	2,563	2,635	2,709	2,785	2,863	2,943	3,025	3,110	3,197
Total current assets	4.2.1	**83,793**	**84,219**	**96,440**	**96,638**	**106,997**	**124,406**	**137,161**	**147,191**	**164,676**	**183,451**	**203,192**
Non-current assets												
Other financial assets		5	5	13	21	29	37	45	53	61	69	77
Investments in joint arrangement		2,197	2,197	2,197	2,197	2,197	2,197	2,197	2,197	2,197	2,197	2,197
Property, infrastructure, plant & equip		3,683,673	3,691,680	3,687,721	3,693,564	3,692,976	3,687,504	3,690,263	3,697,703	3,700,282	3,703,666	3,707,461
Right-of-use assets	4.2.4	2,037	890	341	-	-	-	-	-	-	-	-
Investment property		7,115	7,115	7,115	7,115	7,115	7,115	7,115	7,115	7,115	7,115	7,115
Intangible assets		18,638	15,781	11,694	7,503	3,829	3,554	3,592	3,617	3,609	3,439	3,701
Total non-current assets	4.2.1	**3,713,665**	**3,717,668**	**3,709,081**	**3,710,400**	**3,706,146**	**3,700,407**	**3,703,212**	**3,710,685**	**3,713,264**	**3,716,486**	**3,720,551**
Total assets		**3,797,458**	**3,801,887**	**3,805,521**	**3,807,038**	**3,813,143**	**3,824,813**	**3,840,373**	**3,857,876**	**3,877,940**	**3,899,937**	**3,923,743**
Liabilities												
Current liabilities												
Trade and other payables		21,615	18,659	19,164	19,386	19,929	20,487	21,061	21,650	22,256	22,880	23,521
Trust funds and deposits		12,366	11,011	10,963	10,917	10,872	10,829	10,787	10,747	10,709	10,672	10,637
Provisions		18,290	18,652	19,278	19,952	20,651	21,375	22,125	22,902	23,707	24,540	25,403
Interest-bearing liabilities	4.2.3	5,064	6,715	7,334	7,152	6,790	5,782	4,610	4,202	3,578	3,439	3,621
Lease liabilities	4.2.4	1,227	597	488	-	-	-	-	-	-	-	-
Total current liabilities	4.2.2	**58,562**	**55,634**	**57,227**	**57,407**	**58,242**	**58,473**	**58,583**	**59,501**	**60,250**	**61,531**	**63,182**
Non-current liabilities												
Provisions		2,013	2,073	2,134	2,201	2,271	2,343	2,417	2,493	2,572	2,653	2,737
Interest-bearing liabilities	4.2.3	66,148	62,365	55,031	47,879	41,089	35,308	30,698	26,496	22,918	19,478	15,857
Lease liabilities	4.2.4	1,085	488	-	-	-	-	-	-	-	-	-
Other liabilities		1,820	1,820	1,820	1,820	1,820	1,820	1,820	1,820	1,820	1,820	1,820
Total non-current liabilities	4.2.2	***71,066***	***66,746***	***58,985***	***51,900***	***45,180***	***39,471***	***34,935***	***30,809***	***27,310***	***23,951***	***20,414***
Total liabilities		**129,628**	**122,380**	**116,212**	**109,307**	**103,422**	**97,944**	**93,518**	**90,310**	**87,560**	**85,482**	**83,596**
Net assets		**3,667,830**	**3,679,507**	**3,689,309**	**3,697,731**	**3,709,721**	**3,726,869**	**3,746,855**	**3,767,566**	**3,790,380**	**3,814,455**	**3,840,147**
Equity												
Accumulated surplus	4.3.1	1,181,817	1,186,375	1,189,513	1,197,436	1,205,639	1,217,691	1,232,555	1,253,632	1,273,094	1,291,845	1,311,400
Reserves	4.3.2	2,486,013	2,493,132	2,499,796	2,500,295	2,504,082	2,509,178	2,514,300	2,513,934	2,517,286	2,522,610	2,528,747
Total equity		**3,667,830**	**3,679,507**	**3,689,309**	**3,697,731**	**3,709,721**	**3,726,869**	**3,746,855**	**3,767,566**	**3,790,380**	**3,814,455**	**3,840,147**

Statement of Changes in Equity

	Notes	Total $'000	Accumulated Surplus $'000	Revaluation Reserve $'000	Other Reserves $'000
2025/26 Forecast Actual					
Balance at beginning of the financial year		3,658,195	1,172,790	2,408,945	76,460
Surplus/(deficit) for the year		9,635	9,635	-	-
Transfers to other reserves		-	(11,911)	-	11,911
Transfers from other reserves		-	11,303	-	(11,303)
Balance at end of the financial year		**3,667,830**	**1,181,817**	**2,408,945**	**77,068**
2026/27 Budget					
Balance at beginning of the financial year		3,667,830	1,181,817	2,408,945	77,068
Surplus/(deficit) for the year		11,677	11,677	-	-
Transfers to other reserves	4.3.2	-	(20,841)	-	20,841
Transfers from other reserves	4.3.2	-	13,722	-	(13,722)
Balance at end of the financial year		**3,679,507**	**1,186,375**	**2,408,945**	**84,187**
2027/28					
Balance at beginning of the financial year		3,679,507	1,186,375	2,408,945	84,187
Surplus/(deficit) for the year		9,802	9,802	-	-
Transfers to other reserves		-	(19,217)	-	19,217
Transfers from other reserves		-	12,553	-	(12,553)
Balance at end of the financial year		**3,689,309**	**1,189,513**	**2,408,945**	**90,851**
2028/29					
Balance at beginning of the financial year		3,689,309	1,189,513	2,408,945	90,851
Surplus/(deficit) for the year		8,422	8,422	-	-
Transfers to other reserves		-	(11,022)	-	11,022
Transfers from other reserves		-	10,523	-	(10,523)
Balance at end of the financial year		**3,697,731**	**1,197,436**	**2,408,945**	**91,350**
2029/30					
Balance at beginning of the financial year		3,697,731	1,197,436	2,408,945	91,350
Surplus/(deficit) for the year		11,990	11,990	-	-
Transfers to other reserves		-	(11,253)	-	11,253
Transfers from other reserves		-	7,466	-	(7,466)
Balance at end of the financial year		**3,709,721**	**1,205,639**	**2,408,945**	**95,137**

Statement of Changes in Equity cont'

Notes	Total $'000	Accumulated Surplus $'000	Revaluation Reserve $'000	Other Reserves $'000
2030/31				
Balance at beginning of the financial year	3,709,721	1,205,639	2,408,945	95,137
Surplus/(deficit) for the year	17,148	17,148	-	-
Transfers to other reserves	-	(11,720)	-	11,720
Transfers from other reserves	-	6,624	-	(6,624)
Balance at end of the financial year	**3,726,869**	**1,217,691**	**2,408,945**	**100,233**
2031/32				
Balance at beginning of the financial year	3,726,869	1,217,691	2,408,945	100,233
Surplus/(deficit) for the year	19,986	19,986	-	-
Transfers to other reserves	-	(12,079)	-	12,079
Transfers from other reserves	-	6,957	-	(6,957)
Balance at end of the financial year	**3,746,855**	**1,232,555**	**2,408,945**	**105,355**
2032/33				
Balance at beginning of the financial year	3,746,855	1,232,555	2,408,945	105,355
Surplus/(deficit) for the year	20,711	20,711	-	-
Transfers to other reserves	-	(12,420)	-	12,420
Transfers from other reserves	-	12,786	-	(12,786)
Balance at end of the financial year	**3,767,566**	**1,253,632**	**2,408,945**	**104,989**
2033/34				
Balance at beginning of the financial year	3,767,566	1,253,632	2,408,945	104,989
Surplus/(deficit) for the year	22,814	22,814	-	-
Transfers to other reserves	-	(12,609)	-	12,609
Transfers from other reserves	-	9,257	-	(9,257)
Balance at end of the financial year	**3,790,380**	**1,273,094**	**2,408,945**	**108,341**
2034/35				
Balance at beginning of the financial year	3,790,380	1,273,094	2,408,945	108,341
Surplus/(deficit) for the year	24,075	24,075	-	-
Transfers to other reserves	-	(12,702)	-	12,702
Transfers from other reserves	-	7,378	-	(7,378)
Balance at end of the financial year	**3,814,455**	**1,291,845**	**2,408,945**	**113,665**
2035/36				
Balance at beginning of the financial year	3,814,455	1,291,845	2,408,945	113,665
Surplus/(deficit) for the year	25,692	25,692	-	-
Transfers to other reserves	-	(12,848)	-	12,848
Transfers from other reserves	-	6,711	-	(6,711)
Balance at end of the financial year	**3,840,147**	**1,311,400**	**2,408,945**	**119,802**

Statement of Cash Flows

	Notes	Forecast 2025/26 $'000	Budget 2026/27 $'000	Projections 2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000	2033/34 $'000	2034/35 $'000	2035/36 $'000
Cash flows from operating												
Rates and charges		149,857	153,476	159,789	165,264	170,934	176,796	182,425	188,197	194,117	200,187	206,413
Statutory fees and fines		27,030	33,863	34,730	35,704	36,685	37,698	38,732	39,797	40,894	42,020	43,177
User fees		30,172	33,435	34,597	35,179	36,660	37,736	38,839	39,977	41,146	42,346	43,581
Grants - operating		6,989	5,154	6,440	6,554	6,670	6,790	6,910	7,033	7,158	7,285	7,416
Grants - capital		4,500	6,963	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710
Contributions - monetary		11,163	9,915	10,010	10,120	10,230	10,340	10,560	10,780	11,000	11,000	11,000
Interest received		1,770	1,627	1,817	1,822	1,953	2,320	2,719	3,017	3,379	3,862	4,375
Trust funds and deposits taken/(repaid)		2,832	(1,355)	(69)	(68)	(67)	(66)	(65)	(64)	(63)	(62)	(61)
Other receipts		13,007	13,834	15,098	15,059	15,129	15,226	15,660	15,994	16,444	16,572	17,040
Net GST refund / payment		4,522	2,988	3,616	5,125	5,157	4,661	5,405	5,646	5,755	5,952	6,179
Employee costs		(89,157)	(92,165)	(93,821)	(96,740)	(99,778)	(102,915)	(106,151)	(109,490)	(112,931)	(116,483)	(120,141)
Materials and services		(106,100)	(114,976)	(116,419)	(119,653)	(121,256)	(123,284)	(127,081)	(131,465)	(134,453)	(138,263)	(142,245)
Other payments		(1,797)	(1,892)	(1,887)	(1,938)	(1,992)	(2,046)	(2,102)	(2,158)	(2,215)	(2,279)	(2,344)
Net cash provided by operating activities	4.3.1	54,783	50,869	55,610	58,140	62,035	64,966	67,561	68,973	71,940	73,847	76,100
Cash flows from investing activities												
Payments for property, infrastructure, plant and equipment		(50,883)	(59,900)	(42,705)	(47,901)	(42,586)	(42,397)	(47,677)	(53,242)	(49,376)	(50,830)	(52,446)
Proceeds from sale of property, infrastructure, plant and equipment		7,722	13,759	9,459	246	191	3,491	191	191	191	191	191
Advances to Subsidiary		(145)	(145)	(145)	(145)	(145)	(145)	(145)	(145)	(145)	(145)	(145)
Net cash provided by investing activities	4.3.2	(43,306)	(46,286)	(33,391)	(47,800)	(42,540)	(39,051)	(47,631)	(53,196)	(49,330)	(50,784)	(52,400)

Statement of Cash Flows cont'

	Notes	Forecast 2025/26 $'000	Budget 2026/27 $'000	Projections 2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000	2033/34 $'000	2034/35 $'000	2035/36 $'000
Cash flows from financing activities												
Finance costs		(3,197)	(3,210)	(3,163)	(2,830)	(2,520)	(2,262)	(1,955)	(1,709)	(1,505)	(1,306)	(1,127)
Proceeds from borrowings		5,100	3,000	-	-	-	-	-	-	-	-	-
Repayment of borrowings		(4,850)	(5,133)	(6,715)	(7,334)	(7,152)	(6,790)	(5,782)	(4,610)	(4,202)	(3,578)	(3,439)
Interest paid - lease liability		(160)	(114)	(51)	(14)	-	-	-	-	-	-	-
Repayment of lease liabilities		(403)	(1,227)	(597)	(488)	-	-	-	-	-	-	-
Net cash provided by financing activities	4.3.3	(3,510)	(6,684)	(10,526)	(10,666)	(9,672)	(9,052)	(7,737)	(6,319)	(5,707)	(4,884)	(4,566)
Net increase/(decrease) in cash & cash equivalents		7,967	(2,101)	11,692	(326)	9,823	16,864	12,195	9,458	16,904	18,179	19,133
Cash and cash equivalents at the beginning of the financial year		48,858	56,825	54,724	66,418	66,091	75,914	92,778	104,973	114,431	131,335	149,514
Cash and cash equivalents at the end of the financial year	4.3.4	**56,825**	**54,724**	**66,418**	**66,091**	**75,914**	**92,778**	**104,973**	**114,431**	**131,335**	**149,514**	**168,647**

Statement of Capital Works (including carryover from prior year)

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Projections 2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000	2033/34 $'000	2034/35 $'000	2035/36 $'000
Property											
Land	3,872	7,980	-	3,000	-	-	-	5,000	-	-	-
Total land	3,872	7,980	-	3,000	-	-	-	5,000	-	-	-
Buildings	8,996	10,240	9,038	11,177	9,911	8,392	12,893	12,642	10,936	13,415	16,185
Heritage buildings	443	446	460	600	240	630	833	370	160	455	470
Total buildings	9,439	10,686	9,498	11,777	10,151	9,022	13,726	13,012	11,096	13,870	16,655
Total property	13,311	18,666	9,498	14,777	10,151	9,022	13,726	18,012	11,096	13,870	16,655
Plant and equipment											
Computers and telecommunications	1,433	1,171	638	1,236	1,225	1,077	758	1,456	1,275	1,177	808
Fixtures, fittings and furniture	308	190	200	200	200	200	200	200	200	200	205
Artworks	25	-	-	-	-	-	-	-	-	-	-
Library books	869	771	786	801	815	835	850	865	885	900	925
Plant, machinery and equipment	2,762	3,572	2,655	3,003	3,058	3,526	2,260	2,920	3,730	3,845	3,953
Total plant and equipment	5,397	5,704	4,279	5,240	5,298	5,638	4,068	5,441	6,090	6,122	5,891
Infrastructure											
Bridges	59	105	83	85	85	90	90	90	95	95	100
Drainage	1,904	2,927	2,280	2,316	2,200	3,000	3,040	3,080	4,057	4,170	3,216
Footpaths and cycleways	6,016	5,908	5,124	5,097	5,059	4,700	4,435	5,265	5,356	4,735	4,545
Other infrastructure	2,360	2,204	2,138	1,085	1,168	983	998	1,014	1,055	1,072	1,093
Parks, open space and streetscapes	8,702	6,595	4,835	6,455	5,804	4,603	4,840	5,588	6,542	5,173	4,472
Recreational, leisure and community facilities	5,182	1,870	2,760	1,170	1,670	1,770	1,705	1,770	1,790	1,840	1,890
Roads	6,125	11,099	8,585	8,788	7,875	8,765	11,361	9,510	9,670	10,339	10,841
Total infrastructure	30,348	30,708	25,805	24,996	23,860	23,911	26,468	26,317	28,564	27,424	26,157
Total capital works expenditure	**49,056**	**55,078**	**39,582**	**45,013**	**39,310**	**38,571**	**44,263**	**49,770**	**45,751**	**47,416**	**48,703**

Statement of Capital Works cont'

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Projections 2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000	2033/34 $'000	2034/35 $'000	2035/36 $'000
Represented by:											
New asset expenditure	8,120	10,584	1,812	5,096	1,623	1,186	5,960	8,539	1,931	1,015	375
Asset renewal expenditure	26,614	33,996	32,020	30,320	29,059	31,300	33,328	35,881	36,653	39,776	38,573
Asset expansion expenditure	540	1,612	590	440	365	365	400	825	825	825	700
Asset upgrade expenditure	13,782	8,886	5,160	9,157	8,263	5,720	4,575	4,525	6,342	5,800	9,055
Total capital works expenditure	**49,056**	**55,078**	**39,582**	**45,013**	**39,310**	**38,571**	**44,263**	**49,770**	**45,751**	**47,416**	**48,703**
Funding sources represented by:											
Grants	4,500	6,963	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710	1,710
Contributions	6,817	4,358	6,083	9,323	6,166	5,224	5,357	10,986	7,257	5,378	4,711
Council cash	32,839	40,757	31,789	33,980	31,434	31,637	37,196	37,074	36,784	40,328	42,282
Borrowings	4,900	3,000	-	-	-	-	-	-	-	-	-
Total capital works expenditure	**49,056**	**55,078**	**39,582**	**45,013**	**39,310**	**38,571**	**44,263**	**49,770**	**45,751**	**47,416**	**48,703**
Intangibles	2,984	3,823	2,124	1,889	2,275	2,826	2,414	2,472	2,625	2,414	2,414
Total capital investment (inc intangibles)	**52,040**	**58,901**	**41,706**	**46,902**	**41,584**	**41,397**	**46,677**	**52,242**	**48,376**	**49,830**	**51,117**

Statement of Human Resources

Staff numbers by divisions	2025/26 FTE	2026/27 FTE	2027/28 FTE	2028/29 FTE	2029/30 FTE	2030/31 FTE	2031/32 FTE	2032/33 FTE	2033/34 FTE	2034/35 FTE	2035/36 FTE
Chief Executive Officer Total	64.4	65.0	65.0	65.0	65.0	65.0	65.0	65.0	65.0	65.0	65.0
Community and Wellbeing Total	236.2	232.5	232.5	232.5	232.5	232.5	232.5	232.5	232.5	232.5	232.5
Environment and Infrastructure Total	231.0	233.8	233.8	233.8	233.8	233.8	233.8	233.8	233.8	233.8	233.8
Organisation Capability Total	108.3	108.2	108.2	108.2	108.2	108.2	108.2	108.2	108.2	108.2	108.2
Planning & Place Total	107.3	100.8	100.8	100.8	100.8	100.8	100.8	100.8	100.8	100.8	100.8
Total staff numbers	**747.2**	**740.3**	**740.3**	**740.3**	**740.3**	**740.3**	**740.3**	**740.3**	**740.3**	**740.3**	**740.3**

Staff numbers by position types	2025/26 FTE	2026/27 FTE	2027/28 FTE	2028/29 FTE	2029/30 FTE	2030/31 FTE	2031/32 FTE	2032/33 FTE	2033/34 FTE	2034/35 FTE	2035/36 FTE
Permanent Employees	678.6	682.6	682.6	682.6	682.6	682.6	682.6	682.6	682.6	682.6	682.6
Casuals and temporary	68.6	57.7	57.7	57.7	57.7	57.7	57.7	57.7	57.7	57.7	57.7
Total staff numbers	**747.2**	**740.3**	**740.3**	**740.3**	**740.3**	**740.3**	**740.3**	**740.3**	**740.3**	**740.3**	**740.3**

Staff expenditure	2025/26 $'000	2026/27 $'000	2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000	2033/34 $'000	2034/35 $'000	2035/36 $'000
Employee costs - operating	88,997	92,638	94,559	97,532	100,598	103,762	107,026	110,394	113,866	117,448	121,139
Employee costs - Capital	4,889	4,580	4,724	4,873	5,026	5,184	5,347	5,515	5,689	5,868	6,053
Total Employee Costs	**93,886**	**97,218**	**99,283**	**102,405**	**105,624**	**108,946**	**112,373**	**115,909**	**119,555**	**123,316**	**127,192**

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Divisions	Total Budget $'000	Permanent Full Time $'000	Permanent Part Time $'000	Temporary & Casual Casual $'000	Temporary & Casual Temporary $'000	Total Budget FTE	Permanent Full Time FTE	Permanent Part Time FTE	Temporary & Casual Casual FTE	Temporary & Casual Temporary FTE
Chief Executive Officer	9,780	9,306	144	-	330	65.0	61.2	1.4	-	2.4
Community and Wellbeing	27,107	16,030	6,884	3,456	737	232.5	130.8	66.2	31.9	3.6
Environment and Infrastructure	27,763	26,220	1,030	241	272	233.8	218.4	11.2	2.2	2.0
Organisation Capability	14,556	11,454	1,587	214	1,301	108.2	81.9	14.0	3.0	9.3
Planning & Place	12,961	12,175	441	134	211	100.8	93.8	3.7	1.7	1.6
Total Salary, Super, and Allowance	**92,167**	**75,185**	**10,086**	**4,045**	**2,851**	**740.3**	**586.1**	**96.5**	**38.8**	**18.9**
Other employee related expenditure	5,051									
Capitalised labour costs	(4,580)									
Total Operating staff expenditure	**92,638**									

Summary of Planned Human Resources Expenditure

For the ten years ending 30 June 2036

	2026/27 $'000	2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000	2033/34 $'000	2034/35 $'000	2035/36 $'000
Chief Executive Officer										
Permanent - Full Time	**9,306**	**9,598**	**9,900**	**10,211**	**10,533**	**10,865**	**11,208**	**11,561**	**11,925**	**12,300**
Women	*4,841*	*4,993*	*5,150*	*5,312*	*5,479*	*5,652*	*5,830*	*6,014*	*6,203*	*6,398*
Men	*4,039*	*4,166*	*4,297*	*4,432*	*4,572*	*4,716*	*4,865*	*5,018*	*5,176*	*5,339*
TBA	*426*	*439*	*453*	*467*	*482*	*497*	*513*	*529*	*546*	*563*
Permanent - Part Time	**144**	**149**	**154**	**159**	**164**	**169**	**174**	**179**	**185**	**191**
Women	*144*	*149*	*154*	*159*	*164*	*169*	*174*	*179*	*185*	*191*
Men	-	-	-	-	-	-	-	-	-	-
TBA	-	-	-	-	-	-	-	-	-	-
Total Chief Executive Officer	***9,450***	***9,747***	***10,054***	***10,370***	***10,697***	***11,034***	***11,382***	***11,740***	***12,110***	***12,491***
Community and Wellbeing										
Permanent - Full Time	**16,030**	**16,533**	**17,054**	**17,591**	**18,145**	**18,717**	**19,307**	**19,916**	**20,543**	**21,189**
Women	*10,143*	*10,461*	*10,791*	*11,131*	*11,482*	*11,844*	*12,217*	*12,602*	*12,999*	*13,408*
Men	*4,839*	*4,991*	*5,148*	*5,310*	*5,477*	*5,650*	*5,828*	*6,012*	*6,201*	*6,396*
TBA	*1,048*	*1,081*	*1,115*	*1,150*	*1,186*	*1,223*	*1,262*	*1,302*	*1,343*	*1,385*
Permanent - Part Time	**6,884**	**7,100**	**7,324**	**7,554**	**7,792**	**8,038**	**8,292**	**8,553**	**8,822**	**9,100**
Women	*3,100*	*3,197*	*3,298*	*3,402*	*3,509*	*3,620*	*3,734*	*3,852*	*3,973*	*4,098*
Men	*667*	*688*	*710*	*732*	*755*	*779*	*804*	*829*	*855*	*882*
TBA	*3,117*	*3,215*	*3,316*	*3,420*	*3,528*	*3,639*	*3,754*	*3,872*	*3,994*	*4,120*
Total Community and Wellbeing	***22,914***	***23,633***	***24,378***	***25,145***	***25,937***	***26,755***	***27,599***	***28,469***	***29,365***	***30,289***
Environment and Infrastructure										
Permanent - Full Time	**26,220**	**27,044**	**27,896**	**28,774**	**29,681**	**30,616**	**31,581**	**32,576**	**33,602**	**34,661**
Women	*5,860*	*6,044*	*6,234*	*6,430*	*6,633*	*6,842*	*7,058*	*7,280*	*7,509*	*7,746*
Men	*17,605*	*18,158*	*18,730*	*19,320*	*19,929*	*20,557*	*21,205*	*21,873*	*22,562*	*23,273*
TBA	*2,755*	*2,842*	*2,932*	*3,024*	*3,119*	*3,217*	*3,318*	*3,423*	*3,531*	*3,642*
Permanent - Part Time	**1,030**	**1,062**	**1,095**	**1,130**	**1,165**	**1,201**	**1,239**	**1,277**	**1,317**	**1,358**
Women	*376*	*388*	*400*	*413*	*426*	*439*	*453*	*467*	*482*	*497*
Men	*642*	*662*	*683*	*705*	*727*	*750*	*774*	*798*	*823*	*849*
TBA	*12*	*12*	*12*	*12*	*12*	*12*	*12*	*12*	*12*	*12*
Total Environment and Infrastructure	***27,250***	***28,106***	***28,991***	***29,904***	***30,846***	***31,817***	***32,820***	***33,853***	***34,919***	***36,019***

	2026/27 $'000	2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000	2033/34 $'000	2034/35 $'000	2035/36 $'000
Organisation Capability										
Permanent - Full Time	**11,454**	**11,814**	**12,186**	**12,570**	**12,966**	**13,374**	**13,795**	**14,230**	**14,678**	**15,140**
Women	*5,929*	*6,115*	*6,308*	*6,507*	*6,712*	*6,923*	*7,141*	*7,366*	*7,598*	*7,837*
Men	*4,864*	*5,017*	*5,175*	*5,338*	*5,506*	*5,679*	*5,858*	*6,043*	*6,233*	*6,429*
TBA	*661*	*682*	*703*	*725*	*748*	*772*	*796*	*821*	*847*	*874*
Permanent - Part Time	**1,587**	**1,636**	**1,688**	**1,741**	**1,796**	**1,853**	**1,911**	**1,971**	**2,034**	**2,098**
Women	*550*	*567*	*585*	*603*	*622*	*642*	*662*	*683*	*705*	*727*
Men	*269*	*277*	*286*	*295*	*304*	*314*	*324*	*334*	*345*	*356*
TBA	*768*	*792*	*817*	*843*	*870*	*897*	*925*	*954*	*984*	*1,015*
Total Organisation Capability	***13,041***	***13,450***	***13,874***	***14,311***	***14,762***	***15,227***	***15,706***	***16,201***	***16,712***	***17,238***
Planning & Place										
Permanent - Full Time	**12,175**	**12,557**	**12,952**	**13,361**	**13,781**	**14,214**	**14,662**	**15,124**	**15,601**	**16,093**
Women	*7,362*	*7,593*	*7,832*	*8,079*	*8,333*	*8,595*	*8,866*	*9,145*	*9,433*	*9,730*
Men	*4,076*	*4,204*	*4,336*	*4,473*	*4,614*	*4,759*	*4,909*	*5,064*	*5,224*	*5,389*
TBA	*737*	*760*	*784*	*809*	*834*	*860*	*887*	*915*	*944*	*974*
Permanent - Part Time	**441**	**455**	**469**	**483**	**499**	**515**	**531**	**548**	**565**	**583**
Women	*251*	*259*	*267*	*275*	*284*	*293*	*302*	*312*	*322*	*332*
Men	*190*	*196*	*202*	*208*	*215*	*222*	*229*	*236*	*243*	*251*
TBA	-	-	-	-	-	-	-	-	-	-
Total Planning & Place	***12,616***	***13,012***	***13,421***	***13,844***	***14,280***	***14,729***	***15,193***	***15,672***	***16,166***	***16,676***
Total Permanent Employees										
Permanent - Full Time	**75,185**	**77,546**	**79,988**	**82,507**	**85,106**	**87,786**	**90,553**	**93,407**	**96,349**	**99,383**
Women	*34,135*	*35,206*	*36,315*	*37,459*	*38,639*	*39,856*	*41,112*	*42,407*	*43,742*	*45,119*
Men	*35,423*	*36,536*	*37,686*	*38,873*	*40,098*	*41,361*	*42,665*	*44,010*	*45,396*	*46,826*
TBA	*5,627*	*5,804*	*5,987*	*6,175*	*6,369*	*6,569*	*6,776*	*6,990*	*7,211*	*7,438*
Permanent - Part Time	**10,086**	**10,402**	**10,730**	**11,067**	**11,416**	**11,776**	**12,147**	**12,528**	**12,923**	**13,330**
Women	*4,421*	*4,560*	*4,704*	*4,852*	*5,005*	*5,163*	*5,325*	*5,493*	*5,667*	*5,845*
Men	*1,768*	*1,823*	*1,881*	*1,940*	*2,001*	*2,065*	*2,131*	*2,197*	*2,266*	*2,338*
TBA	*3,897*	*4,019*	*4,145*	*4,275*	*4,410*	*4,548*	*4,691*	*4,838*	*4,990*	*5,147*
Total Permanent Employees Wages & Super	***85,271***	***87,948***	***90,718***	***93,574***	***96,522***	***99,562***	***102,700***	***105,935***	***109,272***	***112,713***
Casuals, temporary and other expenditure	*11,947*	*11,335*	*11,687*	*12,050*	*12,424*	*12,811*	*13,209*	*13,620*	*14,044*	*14,479*
Less capitalised labour	(4,580)	(4,724)	(4,873)	(5,026)	(5,184)	(5,347)	(5,515)	(5,689)	(5,868)	(6,053)
Total Operating staff expenditure	***92,638***	***94,559***	***97,532***	***100,598***	***103,762***	***107,026***	***110,394***	***113,866***	***117,448***	***121,139***

* TBA includes vacant roles, new roles, and persons of a self-described gender

Summary of Planned Human Resources Expenditure cont'

	2026/27 FTE	2027/28 FTE	2028/29 FTE	2029/30 FTE	2030/31 FTE	2031/32 FTE	2032/33 FTE	2033/34 FTE	2034/35 FTE	2035/36 FTE
Chief Executive Officer										
Permanent - Full Time	**61.2**	**61.2**	**61.2**	**61.2**	**61.2**	**61.2**	**61.2**	**61.2**	**61.2**	**61.2**
Women	*33.6*	*33.6*	*33.6*	*33.6*	*33.6*	*33.6*	*33.6*	*33.6*	*33.6*	*33.6*
Men	*24.6*	*24.6*	*24.6*	*24.6*	*24.6*	*24.6*	*24.6*	*24.6*	*24.6*	*24.6*
TBA	*3.0*	*3.0*	*3.0*	*3.0*	*3.0*	*3.0*	*3.0*	*3.0*	*3.0*	*3.0*
Permanent - Part Time	**1.4**	**1.4**	**1.4**	**1.4**	**1.4**	**1.4**	**1.4**	**1.4**	**1.4**	**1.4**
Women	*1.4*	*1.4*	*1.4*	*1.4*	*1.4*	*1.4*	*1.4*	*1.4*	*1.4*	*1.4*
Men	-	-	-	-	-	-	-	-	-	-
TBA	-	-	-	-	-	-	-	-	-	-
Total Chief Executive Officer	***62.6***	***62.6***	***62.6***	***62.6***	***62.6***	***62.6***	***62.6***	***62.6***	***62.6***	***62.6***
Community and Wellbeing										
Permanent - Full Time	**130.8**	**130.8**	**130.8**	**130.8**	**130.8**	**130.8**	**130.8**	**130.8**	**130.8**	**130.8**
Women	*84.7*	*84.7*	*84.7*	*84.7*	*84.7*	*84.7*	*84.7*	*84.7*	*84.7*	*84.7*
Men	*41.6*	*41.6*	*41.6*	*41.6*	*41.6*	*41.6*	*41.6*	*41.6*	*41.6*	*41.6*
TBA	*4.5*	*4.5*	*4.5*	*4.5*	*4.5*	*4.5*	*4.5*	*4.5*	*4.5*	*4.5*
Permanent - Part Time	**66.2**	**66.2**	**66.2**	**66.2**	**66.2**	**66.2**	**66.2**	**66.2**	**66.2**	**66.2**
Women	*26.5*	*26.5*	*26.5*	*26.5*	*26.5*	*26.5*	*26.5*	*26.5*	*26.5*	*26.5*
Men	*6.5*	*6.5*	*6.5*	*6.5*	*6.5*	*6.5*	*6.5*	*6.5*	*6.5*	*6.5*
TBA	*33.2*	*33.2*	*33.2*	*33.2*	*33.2*	*33.2*	*33.2*	*33.2*	*33.2*	*33.2*
Total Community and Wellbeing	***197.0***	***197.0***	***197.0***	***197.0***	***197.0***	***197.0***	***197.0***	***197.0***	***197.0***	***197.0***
Environment and Infrastructure										
Permanent - Full Time	**218.4**	**218.4**	**218.4**	**218.4**	**218.4**	**218.4**	**218.4**	**218.4**	**218.4**	**218.4**
Women	*48.3*	*48.3*	*48.3*	*48.3*	*48.3*	*48.3*	*48.3*	*48.3*	*48.3*	*48.3*
Men	*152.0*	*152.0*	*152.0*	*152.0*	*152.0*	*152.0*	*152.0*	*152.0*	*152.0*	*152.0*
TBA	*18.1*	*18.1*	*18.1*	*18.1*	*18.1*	*18.1*	*18.1*	*18.1*	*18.1*	*18.1*
Permanent - Part Time	**11.2**	**11.2**	**11.2**	**11.2**	**11.2**	**11.2**	**11.2**	**11.2**	**11.2**	**11.2**
Women	*3.6*	*3.6*	*3.6*	*3.6*	*3.6*	*3.6*	*3.6*	*3.6*	*3.6*	*3.6*
Men	*7.6*	*7.6*	*7.6*	*7.6*	*7.6*	*7.6*	*7.6*	*7.6*	*7.6*	*7.6*
TBA	-	-	-	-	-	-	-	-	-	-
Total Environment and Infrastructure	***229.6***	***229.6***	***229.6***	***229.6***	***229.6***	***229.6***	***229.6***	***229.6***	***229.6***	***229.6***

	2026/27 FTE	2027/28 FTE	2028/29 FTE	2029/30 FTE	2030/31 FTE	2031/32 FTE	2032/33 FTE	2033/34 FTE	2034/35 FTE	2035/36 FTE
Organisation Capability										
Permanent - Full Time	**81.9**	**81.9**	**81.9**	**81.9**	**81.9**	**81.9**	**81.9**	**81.9**	**81.9**	**81.9**
Women	*42.6*	*42.6*	*42.6*	*42.6*	*42.6*	*42.6*	*42.6*	*42.6*	*42.6*	*42.6*
Men	*34.3*	*34.3*	*34.3*	*34.3*	*34.3*	*34.3*	*34.3*	*34.3*	*34.3*	*34.3*
TBA	*5.0*	*5.0*	*5.0*	*5.0*	*5.0*	*5.0*	*5.0*	*5.0*	*5.0*	*5.0*
Permanent - Part Time	**14.0**	**14.0**	**14.0**	**14.0**	**14.0**	**14.0**	**14.0**	**14.0**	**14.0**	**14.0**
Women	*5.3*	*5.3*	*5.3*	*5.3*	*5.3*	*5.3*	*5.3*	*5.3*	*5.3*	*5.3*
Men	*2.8*	*2.8*	*2.8*	*2.8*	*2.8*	*2.8*	*2.8*	*2.8*	*2.8*	*2.8*
TBA	*5.9*	*5.9*	*5.9*	*5.9*	*5.9*	*5.9*	*5.9*	*5.9*	*5.9*	*5.9*
Total Organisation Capability	***95.9***	***95.9***	***95.9***	***95.9***	***95.9***	***95.9***	***95.9***	***95.9***	***95.9***	***95.9***
Planning & Place										
Permanent - Full Time	**93.8**	**93.8**	**93.8**	**93.8**	**93.8**	**93.8**	**93.8**	**93.8**	**93.8**	**93.8**
Women	*58.0*	*58.0*	*58.0*	*58.0*	*58.0*	*58.0*	*58.0*	*58.0*	*58.0*	*58.0*
Men	*31.2*	*31.2*	*31.2*	*31.2*	*31.2*	*31.2*	*31.2*	*31.2*	*31.2*	*31.2*
TBA	*4.6*	*4.6*	*4.6*	*4.6*	*4.6*	*4.6*	*4.6*	*4.6*	*4.6*	*4.6*
Permanent - Part Time	**3.7**	**3.7**	**3.7**	**3.7**	**3.7**	**3.7**	**3.7**	**3.7**	**3.7**	**3.7**
Women	*2.1*	*2.1*	*2.1*	*2.1*	*2.1*	*2.1*	*2.1*	*2.1*	*2.1*	*2.1*
Men	*1.6*	*1.6*	*1.6*	*1.6*	*1.6*	*1.6*	*1.6*	*1.6*	*1.6*	*1.6*
TBA	-	-	-	-	-	-	-	-	-	-
Total Planning & Place	***97.5***	***97.5***	***97.5***	***97.5***	***97.5***	***97.5***	***97.5***	***97.5***	***97.5***	***97.5***
Total Permanent Employees										
Permanent - Full Time	**586.1**	**586.1**	**586.1**	**586.1**	**586.1**	**586.1**	**586.1**	**586.1**	**586.1**	**586.1**
Women	*267.2*	*267.2*	*267.2*	*267.2*	*267.2*	*267.2*	*267.2*	*267.2*	*267.2*	*267.2*
Men	*283.7*	*283.7*	*283.7*	*283.7*	*283.7*	*283.7*	*283.7*	*283.7*	*283.7*	*283.7*
TBA	*35.2*	*35.2*	*35.2*	*35.2*	*35.2*	*35.2*	*35.2*	*35.2*	*35.2*	*35.2*
Permanent - Part Time	**96.5**	**96.5**	**96.5**	**96.5**	**96.5**	**96.5**	**96.5**	**96.5**	**96.5**	**96.5**
Women	*38.9*	*38.9*	*38.9*	*38.9*	*38.9*	*38.9*	*38.9*	*38.9*	*38.9*	*38.9*
Men	*18.5*	*18.5*	*18.5*	*18.5*	*18.5*	*18.5*	*18.5*	*18.5*	*18.5*	*18.5*
TBA	*39.1*	*39.1*	*39.1*	*39.1*	*39.1*	*39.1*	*39.1*	*39.1*	*39.1*	*39.1*
Total Permanent Employees Wages & Super	***682.6***	***682.6***	***682.6***	***682.6***	***682.6***	***682.6***	***682.6***	***682.6***	***682.6***	***682.6***
Casuals and temporary	*57.7*	*57.7*	*57.7*	*57.7*	*57.7*	*57.7*	*57.7*	*57.7*	*57.7*	*57.7*
Less Capitalised labour	(34.7)	(34.7)	(34.7)	(34.7)	(34.7)	(34.7)	(34.7)	(34.7)	(34.7)	(34.7)
Total Contract Staff	***705.6***	***705.6***	***705.6***	***705.6***	***705.6***	***705.6***	***705.6***	***705.6***	***705.6***	***705.6***

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are a critical source of revenue that allows Council to deliver works and services for the community. The Victorian Government Fair Go Rates System (FGRS) sets out the maximum amount Councils may increase rates in a year. For 2026-27 the FGRS cap has been set at 2.75 per cent. The cap applies to general rates and is calculated on the basis of Council's average rates. As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

To achieve the objectives of the Council Plan, while maintaining service levels, infrastructure asset responsibilities, cash reserves and debt management, the average general rate will be required to increase by 2.75 percent in line with the FGRS cap.

Due to the impact of the revaluation process in the 2026-27 year, the rate percentage change on the Capital Improved Value of individual properties may vary. Variation to rates are impacted by the average general rate increase and the property valuation movements of individual properties relative to the average across the municipality. If a property increased by more in value than the average for the City of Stonnington, the general rates will increase by more than 2.75 percent, while if a property value increased by less than the average the rates will increase by less than 2.75 percent and may in fact reduce from the previous year.

Supplementary rates income will be lower by $0.56 million compared to the 2025-26 forecast actual. Special rates and charges income relate to Traders Associations and Chapel Street activities.

Waste management charges are levied on the basis of cost recovery. Future years waste charges are estimated in line with CPI plus the landfill levy and changes in garbage and recycling volume, to ensure Council continues to recover the full costs of providing waste services.

Total rates and charges for 2026-27 will be $154.68 million. More information can be found in Council's Revenue and Rating Plan 2025 to 2029.

A. The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Change $'000	Change %
General rates	115,178	120,619	5,441	**4.7%**
Cultural and Recreational	128	132	4	**2.8%**
Service rates and charges	29,841	29,786	(55)	**(0.2%)**
Special rates and charges*	2,263	2,341	78	**3.4%**
Supplementary rates and rate adjustments	1,858	1,300	(558)	**(30.0%)**
Interest on rates and charges	594	500	(94)	**(15.8%)**
Total rates and charges	**149,862**	**154,678**	**4,816**	**3.2%**

*This excludes the Special Rate Levy Revenue charged relating to supporting the delivery of the scheme (10% Administration value) which is accounted for as User Fees.

General rates are subject to the rate cap established under the FGRS with additional supplementary rates from the prior year. Therefore, when annualised supplementary rates for 2025-26 are included in the base (per the legislated State Government rate cap formula), the total per cent change for 2026-27 is 3.1 per cent.

Construction activities were higher than average in 2025-26, hence the higher supplementary rates compared to the 2026-27 Budget.

B. The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2025/26 Dollar/$CIV	2026/27 Dollar/$CIV	Change
General rate for rateable residential properties	**0.0010342**	**0.0010553**	**2.0%**
General rate for rateable commercial properties	**0.0010342**	**0.0010553**	**2.0%**

C. The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	Forecast 2025/26 $'000	Budget 2026/27 $'000	Change $'000	%
Residential	100,466	105,163	4,697	4.7%
Commercial	14,712	15,456	744	5.1%
Total General Rates (Residential and Commercial)	**115,178**	**120,619**	**5,441**	**4.7%**
Cultural and Recreational	128	132	4	3.1%

D. The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	1-Jul-25 2025/26 Number	Budget 2026/27 Number	Change Number	%
Residential	61,242	62,319	1,077	**1.8%**
Commercial	6,521	6,621	100	**1.5%**
Total number of assessments (excl. Culture & Rec)	**67,763**	**68,940**	**1,177**	**1.7%**
Cultural and Recreational	12	12	-	0.0%

E. The basis of valuation to be used is the Capital Improved Value (CIV).

F. The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	Budget 2025/26 $'000	Budget 2026/27 $'000	Change $'000	%
Residential	96,923,768	99,653,105	2,729,338	2.8%
Commercial	14,446,790	14,645,960	199,170	1.4%
Total Residential and Commercial value of land	**111,370,558**	**114,299,065**	**2,928,508**	**2.6%**
Cultural and Recreational	226,400	231,250	4,850	2.1%
Total value of land	**111,596,958**	**114,530,315**	**2,933,358**	**2.6%**

G. The municipal charge under Section 159 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2025/26 $	Per Rateable Property 2026/27 $	Change
Municipal	-	-	NA

H. The estimated total amount to be raised by municipal charges compared with the previous financial year.

Type of Charge	2025/26 $	2026/27 $	Change
Municipal	-	-	NA

I. The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2025/26 $	Per Rateable Property 2026/27 $	Change
Waste Management Charge - Base Residential	260.00	**260.00**	**0.0%**
Waste Management Minimum 120L Residential	362.00	**359.00**	**(0.8%)**
Waste Management Minimum 240L Shared Bin ($6 Discount) - residential	356.00	**353.00**	**(0.8%)**
Waste Management Multi-unit dwelling 60L (shared 120L bin) - residential	310.00	**310.00**	**0.0%**
Waste Management Charge - residential 240L bin	724.00	**718.00**	**(0.8%)**
Waste Management Charge - Base non-residential	260.00	**260.00**	**0.0%**
Waste Management Minimum 120L non-residential	362.00	**359.00**	**(0.8%)**
Waste Management Minimum 240L Shared Bin ($6 Discount) – non-residential	356.00	**353.00**	**(0.8%)**
Waste Management Charge - non-residential 240L bin	724.00	**718.00**	**(0.8%)**
Additional garbage bin - residential and non-residential 120L	-	**395.00**	**100.0%**
Additional garbage bin - residential and non-residential 240L	-	**862.00**	**100.0%**
Additional Recycling bin above two free provision- residential and commercial 120L or 240L	65.00	**67.00**	**3.1%**
Food and Green Waste (FOGO) Charge - residential 60L bin (shared 120L)	71.00	**45.00**	**(36.6%)**
Food and Green Waste (FOGO) Charge - residential 120L bin	90.00	**89.00**	**(1.1%)**
Food and Green Waste (FOGO) Charge - residential 240L bin	128.00	**127.00**	**(0.8%)**
Food and Green Waste (FOGO) Charge – non-residential 120L bin	90.00	**89.00**	**(1.1%)**
Food and Green Waste (FOGO) Charge – non-residential 240L bin	128.00	**127.00**	**(0.8%)**

J. The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

	Budgeted 2025/26 $	Budget 2026/27 $	Change
Waste Management Charge - Base Residential	3,517,800	**3,517,800**	**0.0%**
Waste Management Minimum 120L Residential	9,359,148	**9,321,794**	**(0.4%)**
Waste Management Minimum 240L Shared Bin ($6 Discount) - residential	4,595,248	**4,582,646**	**(0.3%)**
Waste Management Multi-unit dwelling 60L (shared 120L bin) - residential	-	**-**	**NA**

	Budgeted 2025/26 $	Budget 2026/27 $	Change
Waste Management Charge - residential 240L bin	7,290,544	**7,220,208**	**(1.0%)**
Waste Management Charge - Base non-residential	163,540	**163,540**	**0.0%**
Waste Management Minimum 120L non-residential	978,848	**970,736**	**(0.8%)**
Waste Management Minimum 240L Shared Bin ($6 Discount) – non-residential	75,828	**77,915**	**2.8%**
Waste Management Charge - non-residential 240L bin	1,891,812	**1,876,134**	**(0.8%)**
Additional garbage bin - residential and non-residential 120L-New	NA	**-**	**NA**
Additional garbage bin - residential and non-residential 240L-New	NA	**-**	**NA**
Additional Recycling bin above two free provisions	NA	**-**	**NA**
Food and Green Waste (FOGO) Charge - residential 60L bin (shared 120L)	NA	**-**	**NA**
Food and Green Waste (FOGO) Charge - residential 120L bin	478,980	**478,286**	**(0.1%)**
Food and Green Waste (FOGO) Charge - residential 240L bin	1,373,824	**1,457,452**	**6.1%**
Food and Green Waste (FOGO) Charge – non-residential 120L bin	8,730	**8,633**	**(1.1%)**
Food and Green Waste (FOGO) Charge – non-residential 240L bin	111,744	**110,871**	**(0.8%)**
Total	**29,846,046**	**29,786,015**	**(0.2%)**

K. The estimated total amount to be raised by all rates and charges compared with the previous financial year.

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Change
Rates and charges	115,178	**120,619**	4.7%
Service rates and charges	29,841	**29,786**	(0.2%)
Supplementary rates	1,858	**1,300**	(30.0%)
Cultural & Recreation and special rate charge other	2,985	**2,973**	(0.4%)
Total Rates and charges	149,862	**154,678**	3.2%

L. Fair Go Rates System Compliance

M. City of Stonnington Council is fully compliant with the State Government's Fair Go Rates System. The table below details the budget assumptions.

	Budget 2025/26	Budget 2026/27
Total Rates ($'000)	111,841	**117,410**
Number of rateable properties (excluding Cultural and Recreational)	67,763	**68,940**
Base Average Rates	1,650.47	**1,703.08**
Maximum Rate Increase (set by the State Government)	3.00%	**2.75%**
Capped Average Rate	1,699.98	**1,749.91**
Maximum General Rates ($'000)	115,196	**120,639**
Budgeted General Rates ($'000)	115,178	**120,619**
Budgeted Supplementary Rates ($'000)	1,100	**1,300**
Budgeted Total Rates Revenue	116,278	**121,919**

N. Any significant changes that may affect the estimated amounts to be raised by rates and charges.

O. There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2026-27 estimated $1.30 million; 2025-26 $1.86 million forecast);
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes in use of land such that residential land becomes commercial land and vice versa.

P. Differential rates: City of Stonnington has elected not to make a declaration of differential rates.

4.1.2 Statutory fees and fines

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Change $'000	%
Infringements and costs	18,141	20,095	1,954	10.77%
Court recoveries	4,919	8,722	3,803	77.31%
Town planning fees	1,602	1,692	90	5.62%
Land information certificates	273	266	(7)	(2.56%)
Permits	3,133	3,288	155	4.95%
Total statutory fees and fines	**28,068**	**34,063**	**5,995**	**21.36%**

The Financial Plan indexes statutory fees, set by state legislation, according to the estimated annual rate of the Rates Cap. These fees are outside the control of Council and therefore can be subject to increases less than Council estimates depending on the decision determined by the State Government each year.

The use of Rates Cap assumptions reflects State Government prescribed rates and statutory fee increases.

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Public Health and Wellbeing Act 2008 registrations and traffic enforcement fees. Increases in statutory fees are made in accordance with legislative requirements. State Government has changed Planning Controls, expected to result in reduced planning applications to Council.

The budget displays an increase of $6.00 million in statutory fees and fines revenue compared with 2025-26 forecast. The increase is predominately driven from:

- increased infringement income as a result of smart parking sensors being in place for a full financial year; and
- a change to the budgeting for parking fines, transitioned to accrual accounting reflecting an increase of $4.00 million, offset by a budgeted doubtful debt provision.

4.1.3 User fees

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Change $'000	%
Aged and health services	24	29	4	**16.67%**
Leisure centre and recreation	6,509	6,597	88	**1.35%**
Childcare/children's programs	3,075	3,350	275	**8.94%**
Car Parking	7,582	9,079	1,497	**19.74%**
Registration and other permits	2,938	4,554	1,616	**55.00%**
Building services	4,226	3,970	(257)	**(6.08%)**
Waste management services	1,005	1,127	122	**12.14%**
Green fees	2,190	1,883	(307)	**(14.02%)**
Contracted user fees	195	198	3	**1.54%**
Arts and Events	451	502	51	**11.31%**
Other fees and charges	718	835	117	**16.30%**
Total user fees	**28,913**	**32,124**	**3,211**	**11.11%**

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users for Council's services, rather than funding these through general rates income. These include the use of leisure, entertainment and other community facilities and the provision of community services.

The budget displays an increase of $3.21 million in user fees compared with 2025-26 forecast. The increase is predominately driven through full year implementation of parking permits (introduced from 1 January 2026) and increase of car parking fees to offset the congestion levy.

The increase is partially offset by a reduction in green fees due to irrigation work starting from April 2027 and building fees from the cyclical nature of building construction.

User fees and charges have been reviewed in line with market rates, with any increases budgeted at manageable and sustainable levels to maintain cost recovery. The pricing principle factors that determine Council's user fees and charges are equity, user-pays, cost recovery and market rates. As a general guide, user fees and charges are escalated in the 10-Year Financial Plan in line with forecast CPI which assists in offsetting the cost increases to Council for the provision of these services.

A detailed listing of user fees is included in **Appendix B**.

4.1.4 Grants

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Change $'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	6,258	10,188	3,930	62.80%
State funded grants	4,659	2,946	(1,713)	(36.77%)
Total grants received	**10,918**	**13,134**	**2,216**	**20.30%**
(a) Operating Grants				
Recurrent - Commonwealth Government				
Financial Assistance Grants	3,617	3,815	198	5.49%
Recurrent - State Government				
School crossing supervisors	404	404	-	0%
Libraries	795	790	(5)	(0.6%)
Maternal and child health	903	758	(145)	(16.07%)
Community partnership and youth programs	329	160	(169)	(51.27%)
Childcare and immunisation	52	140	87	166.99%
Total recurrent grants	**6,100**	**6,067**	**(33)**	**(0.55%)**
Non-recurrent - State Government				
Major State Government Project	52	50	(2)	(2.91%)
Community partnership and youth programs	135	16	(119)	(88.51%)
Other minor grants	131	39	(92)	(70.23%)
Total non-recurrent grants	**318**	**105**	**(213)**	**(66.87%)**
Total Operating Grants	**6,418**	**6,171**	**(246)**	**(3.84%)**
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	477	451	(26)	(5.52%)
Recurrent - State Government				
Library	12	-	(12)	(100.00%)
Total recurrent grants	**489**	**451**	**(39)**	**(7.90%)**
Non-recurrent - Commonwealth Government				
Community Infrastructure Projects (Roads)	2,164	1,622	542	25.06%
Land	0	4,300	4,300	100%
Non-recurrent - State Government				
Buildings	90	-	(90)	(100.00%)
Environment	401	-	(401)	(100%)
Parks, open space and streetscapes	1,343	590	(753)	(56.07%)
Roads	13	-	-13	(100.00%)
Total non-recurrent	**4,011**	**6,512**	**2,501**	**62.37%**
Total Capital Grants	**4,500**	**6,963**	**2,464**	**54.75%**
Total Grants	**10,918**	**13,134**	**2,215**	**20.29%**

Operating Grants

Council receives various grants to continue to fund its operations. Some of the main grant programs are: Financial Assistant grants $3.81 million, Library services $0.79 million, School Crossing Supervisors program $0.40 million, and the Maternal and Child Health and Immunisation program are expected to receive grants of $0.76 million to subsidise Council's funding.

Council currently receives grants for tied (specific purpose grants) and un-tied (financial assistance grant) funding received via the Victorian Local Government Grants Commission (VLGGC).

Capital Grants

Capital grants include $0.59 million funding for parks and open space development, $1.00 million for Transport Related Road projects, $4.30 million contribution for a land acquisition and $0.45 million for the recurring Roads to Recovery program. The level of capital grants is determined based on the nature and level of projects included in the Capital Works Program and vary widely. Capital grants have therefore been forecast to the level of known committed grants over the forward estimates, with an assumption that the Roads to Recovery program will continue.

4.1.5 Contributions – monetary

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Change $'000	%
Contributions	10,148	9,014	(1,134)	(11.17%)
Total contributions - monetary	**10,148**	**9,014**	**(1,134)**	**(11.17%)**

Contributions relate to monies paid by developers in regard to public open space and developer contribution with $9.01 million budgeted for 2026-27 in accordance with planning permits issued for property development. They represent funds to enable council to provide the necessary open space and community infrastructure and infrastructure improvements to accommodate development growth and improved community outcomes. The contributions are for specific purposes and often require Council to outlay funds for infrastructure works often before receipt of this income source. These contributions are statutory contributions and are transferred to a restricted reserve until utilised for a specific purpose through the capital works program.

4.1.6 Other income

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Change $'000	%
Interest	1,766	**1,626**	(140)	(7.93%)
Dividends	8	**8**	0	0.00%
Investment property rental	1,051	**1,636**	585	55.66%
Council works cost recovery	954	**602**	(352)	(36.90%)
Emergency Services and Volunteer Fund administration	69	**129**	60	86.96%
Valuation cost recovery	169	**220**	51	30.18%
Transport towing	53	**64**	11	20.75%
Other rent (incl. in-kind community rental)	8,540	**8,590**	50	0.62%
Container deposit scheme	309	**351**	42	13.59%
Other	639	**1,000**	361	56.49%
Total other income	**13,558**	**14,226**	**668**	**4.93%**

Revenue from other income mainly comprises investment income, recovery income from a variety of sources, and rental income received from the hire of Council buildings and property investment portfolio (rent). As a general guide, other income is escalated in the 10-Year Financial Plan in line with forecast CPI.

In-kind community rental relates to Council's in-kind support for a number of Council facilities which are provided to community-based organisations under either a peppercorn or discounted rental arrangement, this makes up $4.80 million of other rent – refer to **Appendix F**.

Interest income is based on estimated Council investments and assumed interest rates during 2026-27.

Council works cost recovery is predominately related to road works on request of resident and reimbursement from State Government and other authorities.

4.1.7 Employee costs

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Change $'000	%
Wages and salaries	61,096	**65,744**	4,648	**7.61%**
Work Cover	2,541	**2,068**	(473)	**(18.61%)**
Casual labour	3,960	**4,045**	85	**2.15%**
Annual leave and long service leave	10,288	**8,973**	(1,315)	**(12.78%)**
Superannuation	9,110	**9,651**	541	**5.94%**
Fringe benefits tax	406	**406**	0	**0.00%**
Other	1,599	**1,751**	152	**9.51%**
Total employee costs	**89,000**	**92,638**	**3,638**	**4.09%**

Council provides services to the community by a combination of employees and through contracted service providers. Employee costs are one of the largest expenditure items which represent approximately 37.47 per cent of total expenses. Total employee costs are a combination of direct wages and salaries, overheads that include workers compensation, superannuation, training and agency staff engaged on temporary assignments.

Employee costs are budgeted to increase by 4.09 per cent or $3.64 million compared to forecast 2025-26, due to the following key factors:

- The Council's Enterprise Agreement (EA) assumption and provision for banding increment growth, thus a 2.94 per cent increase in 2026-27.
- A higher level of temporary vacancies in 2025–26 than assumed in the 2026–27 Budget.

The Workcover forecast 2025-26 includes a contribution to the MAV Workcare Scheme which has a 6-year liability period following the cessation of the Scheme at 30 June 2027.

Compared to the prior year Budget, there has been a slight net increase of 0.4 full-time equivalent (FTE) employees, primarily within the Environment & Infrastructure area to support additional roles focused on statutory compliance, service delivery expectations and operational efficiency, as well as roles dedicated to safety and activation along Chapel Street. These roles have been offset by the end of the Navigation Support service following the exit out of the Commonwealth Home Support Program from 1 July 2024, as well as other efficiencies within Council.

4.1.8 Materials and services

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Change $'000	%
Contract payments	38,917	41,836	2,919	7.50%
Legal and consulting fees	2,831	2,730	(101)	(3.57%)
State Government Charges (Stamp duty, lodgement fees and registrations, land tax and congestion levy)	6,531	8,730	2,199	33.67%
Building maintenance	3,107	3,655	548	17.64%
General maintenance	1,799	2,029	230	12.78%
Utilities and Public Lighting	4,335	4,366	31	0.72%
Office running cost and supplies	2,692	2,699	7	0.26%
Insurance	3,178	3,432	254	7.99%
Tipping fees and waste removal	7,037	7,457	420	5.97%
Activities and events	4,292	3,401	(891)	(20.76%)
Commission paid for services and bank charges	919	880	(39)	(4.24%)
Information Technology	3,679	3,961	282	7.67%
Fleet Management and Travel	3,413	3,713	300	8.79%
Planning amendment fees	157	467	310	197.45%
Operating initiatives-non-salary	1,452	4,078	2,626	180.85%
Capital to operating including Software as a service	6,283	0	(6,283)	(100.00%)
Minor Equipment and supplies	733	808	75	10.23%
Other	652	718	66	10.12%
Total materials and services	**92,007**	**94,960**	**2,952**	**3.21%**

Material costs include items required for the maintenance and repairs of Council buildings, roads, drains and footpaths. Other associated costs included under this category are utilities, materials and consumable items for a range of services. Council also utilises external expertise on a range of matters, including legal services and via consultancy. Council continues to monitor costs in line with CPI levels year on year by engaging the market via best practice procurement processes.

Materials and services are budgeted to increase by 3.21 per cent or $2.95 million compared to forecast 2025-26. This includes Councils projected increase in fuel costs in response to the current economic environment.

The cost of major contracts will increase above CPI predominately due to:

- additional costs for major technology licences ($0.54 million)
- Tree Management and Parks Horticulture contract renewal
- Increased cost on property maintenance ($0.41 million)
- Building condition audit in FY27 ($0.50 million)

State Government charges will increase by $2.20 million due to:

- the full year impact of the Victorian Government Congestion Levy from 1 January 2026. To offset this charge, car park prices have been increased substantially.
- higher lodgement fees to FinesVic due to increased parking infringements.

Building and general maintenance costs are increased by $0.78 million due to the larger number of Council properties that require regular maintenance including redeveloped facilities and newly acquired properties. In addition, expected increase to reactive maintenance due to ageing of existing buildings.

Other cost increases include:

- Insurance is budgeted to increase by almost 8 per cent in 2026-27 based on the current insurance environment.
- Tipping and waste removal cost increase of $0.42 million or 5.97 per cent is due to landfill levy increase from the State Government and CPI increase.
- Low planning amendment spend in 2025-26 compared to 2026-27 is due to delays of ministerial planning approvals.

The reduction in Activities & Events is due to a targeted savings review and descoped program in 2026-27, including pausing the Roola Boola Children's Arts Festival and Sunset Sounds Series, and the continued pause of Glow Winter Arts Festival and So Soiree, as well as a relocation of Chapel Street Improvement Plan activities into other line items.

Highlights of the 2026-27 program include:

- Family Christmas Concert at Central Park
- Como Carols Concert at Como Park
- Classics Opera Outdoor Concert at Victoria Gardens
- Pets in the Park at Central Park
- Melbourne International Jazz Festival partnership at Chapel Off Chapel
- Prahran Square event programming across the year

In previous years, capital to operating cost included Software-as-a-Service (SaaS) investment. From 2026-27 onwards, SaaS projects have been budgeted under operating initiatives to better reflect their nature. Overall, SaaS projects have decreased by $3.5 million year on year, as the key transformation projects have now been delivered. A detailed listing of Operating Initiatives is included in **Appendix D**.

4.1.9 Depreciation

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Change $'000	%
Property	11,052	**10,842**	(210)	(1.90%)
Plant and equipment	6,717	**6,232**	(485)	(7.22%)
Infrastructure	19,057	**20,367**	1,310	6.87%
Total depreciation	**36,826**	**37,441**	**615**	**1.67%**

Depreciation of Council's infrastructure is determined from information contained within the various asset management plans and strategies. The projections of depreciation in the 10-Year Financial Plan is based on the Capital Works Program. It is critical that Council continues to renew existing assets in the capital works program, as failure to do so may reduce the service potential of assets and increase whole of life costs.

The increase of $0.62 million for 2026-27 is due to:

- completion of the 2025-26 capital works program. Refer to Section 4.5 'Capital works program' for a more detailed analysis of Council's capital works program for the 2026-27 year.
- Open Space revaluation, including asset reclassification and updated condition assessments, which impacted remaining useful lives and increased depreciation.

4.1.10 Amortisation - Intangible assets

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Change $'000	%
Intangible assets	6,606	6,530	(76)	(1.15%)
Total amortisation - intangible assets	**6,606**	**6,530**	**(76)**	**(1.15%)**

Amortisation is an accounting measure which attempts to allocate the value of an intangible asset over its useful life for Council's software and information technology.

4.1.11 Depreciation - Right of use assets

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Change $'000	%
Right of use assets	1,059	1,147	88	8.31%
Total amortisation - right of use assets	**1,059**	**1,147**	**88**	**8.31%**

4.1.12 Other expenses

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Change $'000	%
Auditors' remuneration - external	78	**88**	10	12.82%
Auditors' remuneration - internal	184	**165**	(19)	(10.33%)
Councillors allowances	513	**529**	16	3.12%
Operating lease rentals (ROU assets)	107	**98**	(9)	(8.41%)
Community grants (incl. in-kind grants)	1,037	**928**	(109)	(10.51%)
Community Rental Waivers	4,665	**4,800**	135	2.89%
Landfill contribution	134	**140**	6	4.48%
Self-insurance	316	**312**	(4)	(1.18%)
Debt collection	72	**135**	63	87.50%
Sundry other	230	**201**	(29)	(12.72%)
Total other expenses	**7,336**	**7,396**	**60**	**0.82%**

Other expenses include administration costs such as Councillor allowances, sponsorships, partnerships, community grants, lease expenditure, audit costs and other costs associated with the day to day running of Council.

Community grants reduction in 2026-27 is mainly due reduction of available funding for community grant support.

A community rental subsidy assessment was conducted as part of 2026-27 Budget preparation, with a $0.14 million increase on the value provided to the community groups. (**Appendix F**).

The Council has recommenced debt collection activities in 2025-26 following changes of criteria on legal actions in the *Local Government Act 2020*. A full year rolling program will be implemented in 2026-27 with higher debt collection cost and revenue recovery expected.

4.2 Balance Sheet

This section analyses the movements in assets, liabilities and equity between the forecast and new year budget.

		Forecast 2025/26 $'000	Budget 2026/27 $'000	Variance $'000
Current assets	4.2.1			
Cash and cash equivalents		56,825	54,724	(2,101)
Trade and other receivables		25,178	26,656	1,478
Prepayment		336	345	9
Other assets		1,454	2,494	1,040
Total current assets		**83,793**	**84,219**	**426**
Non-current assets	4.2.1			
Other financial assets		5	5	-
Investments in joint arrangement		2,197	2,197	-
Property, infrastructure, plant & equip		3,683,673	3,691,530	7,857
Right-of-use assets		2,037	890	(1,147)
Investment property		7,115	7,115	-
Intangible assets		18,638	15,931	(2,707)
Total non-current assets		**3,713,665**	**3,717,668**	**4,003**
Total assets		**3,797,458**	**3,801,887**	**4,429**
Current liabilities	4.2.2			
Trade and other payables		21,615	18,659	2,956
Trust funds and deposits		12,366	11,011	1,355
Provisions		18,290	18,652	(362)
Interest-bearing liabilities	4.2.3	5,064	6,715	(1,651)
Lease liabilities	4.2.4	1,227	597	630
Total current liabilities		**58,562**	**55,634**	**2,928**
Non-current liabilities	4.2.2			
Provisions		2,013	2,073	(60)
Interest-bearing liabilities	4.2.3	66,148	62,365	3,783
Lease liabilities	4.2.4	1,085	488	597
Other liabilities		1,820	1,820	-
Total non-current liabilities		**71,066**	**66,746**	**4,320**
Total liabilities		**129,628**	**122,380**	**7,248**
Net assets		**3,667,830**	**3,679,507**	**11,677**
Equity				
Accumulated surplus	4.3.1	1,181,817	1,186,375	4,558
Reserves	4.3.2	2,486,013	2,493,132	7,119
Total equity	.	**3,667,830**	**3,679,507**	**11,677**

4.2.1 Assets

Cash and cash equivalents comprise cash on hand and highly liquid investments, including bank deposits and short-term investments with original maturities of three months or less. The decrease in 2026-27 is due to a property acquisition.

Trade and other receivables are monies owed to Council by ratepayers and others for rates, parking fines and service provision fees. These receivables are cyclical in nature and are actively managed.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment constitute the largest component of Council's overall worth, reflecting the value of all land, buildings, roads, vehicles and equipment under Council's custodianship. The reduction in this balance is attributable to the net result of the capital works program ($55.08 million of gross capital expenditure including deferrals from 2025-26), offset by depreciation of assets ($37.44 million), and the sale of property, plant and equipment ($10.95 million).

4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as of 30 June. These liabilities are budgeted to be less than 2025-26 due to the timing of creditor payments, loan repayments and maturity of leased assets.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to active management of balances.

Interest-bearing loans are borrowings by Council, with budgeted repayment of loan principal of $5.13 million during 2026-27, partially offset by additional loan borrowings of $3.00 million to support unfinished projects from 2025-26.

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months and are therefore not available for discretionary spending. It is prudent for Council to retain a working capital ratio that exceeds 100 per cent. Liquidity remains well above target, strengthening to 151% in 2026-27, ensuring we are well positioned to meet our short-term obligations.

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Variance $'000
Current assets	83,793	**84,219**	426
Current liabilities	58,562	**55,634**	2,928
Working capital	**25,231**	**28,585**	**3,354**

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast 2025/26 $'000	Budget 2026/27 $'000
Amount borrowed as at 30 June of the prior year	70,963	71,212
Amount proposed to be borrowed	5,100	-
Carried over borrowing from prior year	-	3,000
Amount projected to be redeemed	(4,851)	(5,132)
Amount of borrowings as at 30 June	**71,212**	**69,080**

	Forecast 2025/26 $'000	Budget 2026/27 $'000	Projections 2027/28 $'000	2028/29 $'000	2029/30 $'000	2030/31 $'000	2031/32 $'000	2032/33 $'000	2033/34 $'000	2034/35 $'000	2035/36 $'000
Opening balance	70,963	71,212	69,080	62,365	55,031	47,879	41,089	35,307	30,697	26,495	22,917
Plus New loans	5,100	3,000	-	-	-	-	-	-	-	-	-
Less Principal repayment	(4,851)	(5,132)	(6,715)	(7,334)	(7,152)	(6,790)	(5,782)	(4,610)	(4,202)	(3,578)	(3,439)
Closing balance	71,212	69,080	62,365	55,031	47,879	41,089	35,307	30,697	26,495	22,917	19,478
Interest payment	3,197	3,210	3,163	2,830	2,520	2,262	1,955	1,709	1,505	1,306	1,127

4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast 2025/26 $'000	Budget 2026/27 $'000
Right-of-use assets		
Plant and equipment	2,037	890
Total right-of-use assets	**2,037**	**890**
Lease liability		
Current leases liabilities		
Plant and equipment	1,227	597
Total-current lease liabilities	**1,227**	**597**
Non-current lease liabilities		
Plant and equipment	1,085	488
Total non-current lease liabilities	**1,085**	**488**
Total lease liabilities	**2,312**	**1,085**

4.3 Statement of Cashflow

This section analyses the expected cashflow from the operating, investing and financing activities of Council for the 2026-27 year. Budgeting cashflow for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves

The analysis is based on three main categories of cashflow:

- Operating activities - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- Investing activities - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, and equipment.
- Financing activities - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to/from other organisations. These activities also include repayment of the principal component of loan repayments for the year.

Budgeted cashflow statement

		Forecast 2025/26 $’000	Budget 2026/27 $’000	Variance $’000
Net cash provided by operating activities	4.3.1	54,783	50,869	(3,914)
Net cash used in investing activities	4.3.2	(43,306)	(46,286)	(2,980)
Net cash provided by financing activities	4.3.3	(3,510)	(6,684)	(3,174)
Net increase/(decrease) in cash and cash equivalents		**7,967**	**(2,101)**	**(10,068)**
Cash and cash equivalents at the beginning of the financial year		48,858	56,825	7,967
Cash and cash equivalents at the end of the year	**4.3.4**	**56,825**	**54,724**	**(2,101)**

4.3.1 Net cashflow provided by/used in operating activities

The net decrease in cash inflows from operating activities of $3.91 million is mainly due to: $8.88 million increase in material and services and $3.01 million increase in employee cost, partially offset by $6.83 million more of statutory fees, $3.62 million more of rates and charges, $3.26 million user fees, and $2.46 million higher capital contributions.

4.3.2 Net cashflow provided by/used in investing activities

The reduction in payments for investing activities is mainly from projected additional proceed of sale of properties, infrastructure, plant and motor vehicles at $6.04 million (exclusive of GST), offset by an increase in capital works expenditure of $9.02 million compared to 2025-26. Section 4.5 of this budget report provides more detail on the capital works program.

4.3.3 Net cashflow provided by/used in financing activities

For 2026-27, the total of interest-bearing loans and borrowings proceeds is $3.00 million, repayments $5.13 million and finance charges $3.21 million.

4.3.4 Cash and cash equivalents at the end of the financial year

Total cash and investments are projected to reduce by $2.10 million to $54.72 million as at the end of 2026-27.

4.4 Statement of changes in Equity

4.4.1 Accumulated Surplus

Accumulated surplus which is the value of all net assets less reserves that have accumulated over time. During the year an amount of $13.72 million (net) is budgeted to be transferred from retained earnings to Council's reserves. This reflects the transfer of open space contributions to reserves and the subsequent usage of investment cash reserves and the Future Fund to partly fund the capital works and digital transformation program.

4.4.2 Reserves

Asset Revaluation Reserve

2026/27Budget	Balance at beginning of financial year $'000	Revaluation increment $'000	Revaluation decrement $'000	Balance at end of financial year $'000
Asset Revaluation Reserve	**2,408,945**	-	-	**2,408,945**

Other Reserves

2026/27 Budget	Balance at beginning of financial year $'000	Transfer from accumulated surplus $'000	Transfer to accumulated surplus $'000	Balance at end of financial year $'000
Other Reserves				
- Open Space Reserve	68,623	9,627	(4,163)	74,087
- Future Fund Reserve	8,000	10,200	(8,350)	9,850
- Developer Contribution Plan	-	1,014	(1,014)	-
- Infrastructure - Roads Damaged Reserve	250	-	-	250
- Community Benefit Reserve	195	-	(195)	-
Total Other Reserves	**77,068**	**20,841**	**(13,722)**	**84,187**
Total Reserves	**2,486,013**	**20,841**	**(13,722)**	**2,493,132**

The Asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations. The asset revaluation for 2025-26 is factored into the budget roll-over (forecast) each year, due to timing.

An amount of $20.84 million is budgeted to be transferred from accumulated surplus to the Open Space, Developer Contribution, and the Future Fund reserves in 2026-27; $13.72 million is to be utilised from the open space reserve to fund improvements to open space and creation of new open space. The increase in the allocation to the future fund reflects contributions to be realised from a proposed asset sale during 2026-27, of which $8.35 million is to be utilised for funding of the capital program.

Council's reserves have been allocated for specific future purposes by Council and include:

- Open Space Reserve
- Future Fund Reserve
- Developer Contribution Reserve
- Community Benefit Reserve

The Open Space Reserve is used to record open space contributions from developers and utilisation of this reserve is to purchase or develop open space assets.

The Future Fund Reserve is a reserve created to assist Council when making strategic property acquisitions and funds for Council to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability.

Developer Contribution Plans (DCP) reserve is the balance of cash levies paid to Council and is to be used to cover the cost of any infrastructure assets that are to be purchased or constructed by Council. These funds are restricted to prescribed projects.

The Community Benefits Reserve is used to hold cash contribution funds exclusively for delivering community infrastructure and other local improvements.

Other reserves cont'

Development Contributions Reserve-Restricted	2025/26 $000's	2026/27 $000's	2027/28 $000's	2028/29 $000's	2029/30 $000's	2030/31 $000's	2031/32 $000's	2032/33 $000's	2033/34 $000's	2034/35 $000's	2035/36 $000's
Opening balance	-	-	-	-	-	-	-	-	-	-	-
Transfer to reserve	2,141	1,014	1,100	1,200	1,300	1,400	1,600	1,800	2,000	2,000	2,000
Transfer from reserve	(2,141)	(1,014)	(1,100)	(1,200)	(1,300)	(1,400)	(1,600)	(1,800)	(2,000)	(2,000)	(2,000)
Closing balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Public Open Space Reserve-Restricted	2025/26 $000's	2026/27 $000's	2027/28 $000's	2028/29 $000's	2029/30 $000's	2030/31 $000's	2031/32 $000's	2032/33 $000's	2033/34 $000's	2034/35 $000's	2035/36 $000's
Opening balance	67,775	68,623	74,087	80,751	81,250	85,037	90,133	95,255	94,889	98,241	103,565
Transfer to reserve	9,770	9,627	12,747	9,822	9,953	10,320	10,479	10,620	10,609	10,702	10,848
Transfer from reserve	(8,922)	(4,163)	(6,083)	(9,323)	(6,166)	(5,224)	(5,357)	(10,986)	(7,257)	(5,378)	(4,711)
Closing balance	**68,623**	**74,087**	**80,751**	**81,250**	**85,037**	**90,133**	**95,255**	**94,889**	**98,241**	**103,565**	**109,702**

Roads Damaged Reserve - Restricted	2025/26 $000's	2026/27 $000's	2027/28 $000's	2028/29 $000's	2029/30 $000's	2030/31 $000's	2031/32 $000's	2032/33 $000's	2033/34 $000's	2034/35 $000's	2035/36 $000's
Opening balance	250	250	250	250	250	250	250	250	250	250	250
Transfer to reserve	-	-	-	-	-	-	-	-	-	-	-
Transfer from reserve	-	-	-	-	-	-	-	-	-	-	-
Closing balance	**250**	**250**	**250**	**250**	**250**	**250**	**250**	**250**	**250**	**250**	**250**

Community Benefit Reserve-Restricted	2025/26 $000's	2026/27 $000's	2027/28 $000's	2028/29 $000's	2029/30 $000's	2030/31 $000's	2031/32 $000's	2032/33 $000's	2033/34 $000's	2034/35 $000's	2035/36 $000's
Opening balance	435	195	-	-	-	-	-	-	-	-	-
Transfer to reserve	-	-	-	-	-	-	-	-	-	-	-
Transfer from reserve	(240)	(195)	-	-	-	-	-	-	-	-	-
Closing balance	**195**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Future Fund-Discretionary	2025/26 $000's	2026/27 $000's	2027/28 $000's	2028/29 $000's	2029/30 $000's	2030/31 $000's	2031/32 $000's	2032/33 $000's	2033/34 $000's	2034/35 $000's	2035/36 $000's
Opening balance	8,000	8,000	9,850	9,850	9,850	9,850	9,850	9,850	9,850	9,850	9,850
Transfer to reserve	-	10,200	5,370	-	-	-	-	-	-	-	-
Transfer from reserve	-	(8,350)	(5,370)	-	-	-	-	-	-	-	-
Closing balance	**8,000**	**9,850**	**9,850**	**9,850**	**9,850**	**9,850**	**9,850**	**9,850**	**9,850**	**9,850**	**9,850**

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2026-27 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary incl. capital works carried forward from 2025/26

	Forecast	Budget	Change $'000	%
Property	13,311	**18,666**	5,355	**40.23%**
Plant and equipment	5,397	**5,704**	307	**5.69%**
Infrastructure	30,348	**30,708**	360	**1.19%**
Total	**49,056**	**55,078**	6,022	**12.28%**

	Project Cost $'000	Asset expenditure types New $'000	Renewal $'000	Upgrade $'000	Expansion $'000	Summary of Funding Sources Grants $'000	Contrib. $'000	Council cash $'000	Borrowings $'000
Property	18,666	8,040	8,189	2,277	160	4,300	-	14,366	-
Plant and equipment	5,704	60	5,229	340	75	-	-	5,704	-
Infrastructure	30,708	2,484	20,578	6,269	1,377	2,664	4,357	23,687	-
Total	**55,078**	**10,584**	**33,996**	**8,886**	**1,612**	**6,964**	**4,357**	**43,757**	**-**

Works carried forward ($5.47 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, extended consultation and/or supplier and materials availability. For the 2025-26 year, forecasted capital works of $5.47 million will be carried forward into the 2026-27 year.

Significant projects include:

- Prahran Market Asset Renewal ($2.55 million);
- Gardiners Creek Masterplan Implementation ($0.70 million);
- Fleet – Heavy & Specialised ($0.39 million); and
- Expansion of food and garden organics (FOGO) service ($0.29 million).

Total Property ($18.66 million)

The property class comprises land, land improvements, buildings including community facilities, municipal offices, sports facilities and pavilions and heritage buildings including town halls and aquatic centres.

Significant projects, all relating to the Building renewal program, include:

- Prahran Market Asset Renewal ($1.15 million);
- Stonnington Depot and Waste Transfer Station ($0.50 million);
- Floodlights – Major works ($0.50 million);
- Pavilions ($0.41 million);
- Aquatic Facilities ($0.40 million); and
- Land Acquisition ($7.98 million).

In addition, under the Building upgrade program - Prahran Market Facility Upgrade & Improvements ($0.50 million).

Total Plant and Equipment ($5.70 million)

Plant and equipment includes; plant and equipment; plant, machinery and equipment; fixtures, fittings and furniture, computers and telecommunications and library books.

Significant projects include:

- Technology Enablement ($0.97 million);
- Fleet Renewal Program – Heavy & Specialised ($0.91 million);
- Library Book and E-services ($0.77 million);
- Fleet Renewal Program - Light ($0.71 million); and
- Aquatic Centres - Pool, Plant and Equipment ($0.67 million).

Total Infrastructure ($30.71 million)

Infrastructure includes roads, bridges, footpaths, cycle ways, drainage, recreation, leisure and community facilities, parks, open space and streetscape improvements and other infrastructure.

Significant projects include:

- Roads - Reconstruction (renewal) ($5.04 million);
- Roads - Resurfacing ($2.24 million);
- Footpath Renewal Major Works Program ($2.81 million);
- Drainage – Major Works ($1.70 million);
- Laneways – Reconstruction ($1.68 million);
- Footpath Renewal Minor Works Program ($1.50 million);
- Flood Risk Mitigation Program ($1.00 million);
- Streetscapes Reconstruction – Greville St ($0.94 million);
- Porter & Grattan Streets Pocket Park ($0.75 million);
- Playgrounds Major Works ($0.72 million);
- Urban Forest Planting & Establishment Program ($0.71 million);
- Expansion of food and garden organics (FOGO) service ($0.71 million);
- Roads – Reconstruction (upgrade) ($0.70 million);
- Car Parks Reconstruction Major Works ($0.65 million);
- Malvern Valley Golf Course ($0.60 million);
- Forrest Hill Masterplan Road Refurbishment ($0.50 million);
- Chapel Street Masterplan ($0.50 million).

Expenditure Type: New Assets ($10.58 million), Asset Renewal ($34.00 million), Upgrade ($8.89 million) and Expansion ($1.61 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability.

Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects which constitute expenditure on new assets mainly relate to:

- Land acquisition ($7.98 million);
- Porter & Grattan Streets Pocket Park ($0.75 million);
- Chris Gahan Civil and Landscape ($0.45 million); and
- Chapel St Precinct CPTED Improvement Program ($0.22 million).

4.5.2 Current Budget

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PROPERTY									
Land	**7,980**	7,980	-	-	-	4,300	-	3,680	-
Buildings	**7,164**	60	4,909	2,035	160	-	-	7,164	-
Heritage buildings	**390**	-	340	50	-	-	-	390	-
TOTAL PROPERTY	**15,534**	8,040	5,249	2,085	160	4,300	-	11,234	-
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment	**2,966**	60	2,591	240	75	-	-	2,966	-
Fixtures, Fittings and Furniture	**190**	-	190	-	-	-	-	190	-
Computers and Telecommunications	**1,041**	-	1,041	-	-	-	-	1,041	-
Heritage Plant and Equipment	**-**	-	-	-	-	-	-	-	-
Library books	**771**	-	771	-	-	-	-	771	-
TOTAL PLANT AND EQUIPMENT	**4,968**	60	4,593	240	75	-	-	4,968	-
INFRASTRUCTURE									
Roads	**10,949**	-	9,829	790	330	1,452	-	9,497	-
Bridges	**105**	-	105	-	-	-	-	105	-
Footpaths and Cycleways	**5,851**	100	4,514	1,237	-	622	-	5,229	-
Drainage	**2,927**	-	1,927	1,000	-	-	-	2,927	-
Recreational, Leisure & Community Facilities	**1,721**	-	1,721	-	-	185	1,486	50	-
Parks, Open Space and Streetscapes	**5,719**	1,626	1,768	2,325	-	405	2,799	2,515	-
Other Infrastructure	**1,830**	229	714	130	757	-	-	1,830	-
TOTAL INFRASTRUCTURE	**29,102**	1,955	20,578	5,482	1,087	2,664	4,285	22,153	-
TOTAL NEW CAPITAL WORKS	**49,604**	**10,055**	**30,420**	**7,807**	**1,322**	**6,964**	**4,285**	**38,355**	**-**

4.5.3 Works carried forward from the 2025-26 year

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
PROPERTY									
Land	**-**	-	-	-	-	-	-	-	-
Buildings	**3,076**	-	2,884	192	-	-	-	3,076	-
Heritage buildings	**56**	-	56	-	-	-	-	56	-
TOTAL PROPERTY	**3,132**	-	2,940	192	-	-	-	3,132	-
PLANT AND EQUIPMENT		-	-	-	-				
Plant, Machinery and Equipment	**606**	-	506	100	-	-	-	606	-
Fixtures, Fittings and Furniture	**-**	-	-	-	-	-	-	-	-
Computers and Telecommunications	**130**	-	130	-	-	-	-	130	-
Heritage Plant and Equipment	**-**	-	-	-	-	-	-	-	-
Library books	**-**	-	-	-	-	-	-	-	-
TOTAL PLANT AND EQUIPMENT	**736**	-	636	100	-	-	-	736	-
INFRASTRUCTURE	**-**	-	-	-	-	-	-	-	-
Roads	**150**	150	-	-	-	-	-	150	-
Bridges	**-**	-	-	-	-	-	-	-	-
Footpaths and Cycleways	**56**	-	-	56	-	-	-	56	-
Drainage	**-**	-	-	-	-	-	-	-	-
Recreational, Leisure & Community Facilities	**150**	150	-	-	-	-	-	150	-
Parks, Open Space and Streetscapes	**876**	179	-	696	-	-	72	804	-
Other Infrastructure	**374**	50	-	35	290	-	-	374	-
TOTAL INFRASTRUCTURE	**1,606**	529	-	787	290	-	72	1,534	-
TOTAL CARRIED FORWARD CAPITAL WORKS 2025/26	5,474	529	3,576	1,079	290	-	72	5,402	3,000 *
TOTAL CAPITAL WORKS	**55,078**	**10,584**	**33,996**	**8,886**	**1,612**	**6,964**	**4,357**	**43,757**	**3,000**

*Council has approved a new loan borrowing capacity of $3.0 million as part of the funding strategy for the purchase of 21 Edgar Street, Glen Iris, which settled in 2025-26.

4.6 Summary of Planned Capital Works Expenditure for the years ending 30 June 2028, 2029 & 2030

2027/28	Total $'000	Asset Expenditure Types New $'000	Renewal $'000	Expansion $'000	Upgrade $'000	Total $'000	Funding Sources Grants $'000	Contributions $'000	Council Cash $'000	Borrowings $'000
Property										
Land	-	-	-	-	-	-	-	-	-	-
Total Land	-	-	-	-	-	-	-	-	-	-
Buildings	9,038	60	7,205	140	1,633	9,038	-	-	9,038	-
Heritage Buildings	460	-	460	-	-	460	-	-	460	-
Total Buildings	9,498	60	7,665	140	1,633	9,498	-	-	9,498	-
Total Property	**9,498**	**60**	**7,665**	**140**	**1,633**	**9,498**	**0**	-	**9,498**	-
Plant and Equipment										
Plant, machinery and equipment	2,655	50	2,315	50	240	2,655	-	-	2,655	-
Fixtures, fittings and furniture	200	-	200	-	-	200	-	-	200	-
Computers and telecommunications	638	-	638	-	-	638	-	-	638	-
Library books	786	-	786	-	-	786	-	-	786	-
Total Plant and Equipment	**4,279**	**50**	**3,939**	**50**	**240**	**4,279**	-	-	**4,279**	-
Infrastructure										
Roads	8,585	-	8,145	350	90	8,585	1,710	-	6,875	-
Bridges	83	-	83	-	-	83	-	-	83	-
Footpaths and cycleways	5,123	67	4,556	-	500	5,123	-	-	5,123	-
Drainage	2,280	-	1,280	-	1,000	2,280	-	-	2,280	-
Recreational, leisure and community facilities	2,760	-	2,760	-	-	2,760	-	2,710	50	-
Parks, open space and streetscapes	4,836	376	2,863	-	1,597	4,836	-	3,373	1,463	-
Other infrastructure	2,138	1,260	728	50	100	2,138	-	-	2,138	-
Total Infrastructure	**25,805**	**1,703**	**20,415**	**400**	**3,287**	**25,805**	**1,710**	**6,083**	**18,012**	-
Total Capital Works Expenditure	**39,582**	**1,812**	**32,020**	**590**	**5,160**	**39,582**	**1,710**	**6,083**	**31,790**	-
Intangibles	2,124	-	1,414	710	-	2,124	-	-	2,124	-
Total capital works exp (inc intangibles)	**41,706**	**1,812**	**33,434**	**1,300**	**5,160**	**41,706**	**1,710**	**6,083**	**33,914**	-

Summary of Planned Capital Works Expenditure cont'

2028/29	Asset Expenditure Types					Funding Sources				
	Total $'000	New $'000	Renewal $'000	Expansion $'000	Upgrade $'000	Total $'000	Grants $'000	Contributions $'000	Council Cash $'000	Borrowings $'000
Property										
Land	3,000	3,000	-	-	-	3,000	-	3,000	-	-
Total Land	3,000	3,000	-	-	-	3,000	-	3,000	-	-
Buildings	11,177	254	5,721	-	5,202	11,177	-	-	11,177	-
Heritage Buildings	600	-	600	-	-	600	-	-	600	-
Total Buildings	11,777	254	6,321	-	5,202	11,777	-	-	11,777	-
Total Property	**14,777**	**3,254**	**6,321**	**-**	**5,202**	**14,777**	**-**	**3,000**	**11,777**	-
Plant and Equipment										
Plant, machinery and equipment	3,003	50	2,663	50	240	3,003	-	-	3,003	-
Fixtures, fittings and furniture	200	-	200	-	-	200	-	-	200	-
Computers and telecommunications	1,236	-	1,236	-	-	1,236	-	-	1,236	-
Library books	801	-	801	-	-	801	-	-	801	-
Total Plant and Equipment	**5,240**	**50**	**4,900**	**50**	**240**	**5,240**	**-**	**-**	**5,240**	**-**
Infrastructure										
Roads	8,788	-	8,358	340	90	8,788	1,710	-	7,078	-
Bridges	85	-	85	-	-	85	-	-	85	-
Footpaths and cycleways	5,097	67	4,505	-	525	5,097	-	-	5,097	-
Drainage	2,316	-	1,216	-	1,100	2,316	-	-	2,316	-
Recreational, leisure and community fa(	1,170	-	1,170	-	-	1,170	-	1,120	50	-
Parks, open space and streetscapes	6,455	1,515	3,040	-	1,900	6,455	-	5,203	1,252	-
Other infrastructure	1,085	210	725	50	100	1,085	-	-	1,085	-
Total Infrastructure	**24,996**	**1,792**	**19,099**	**390**	**3,715**	**24,996**	**1,710**	**6,323**	**16,963**	-
Total Capital Works Expenditure	**45,013**	**5,096**	**30,320**	**440**	**9,157**	**45,013**	**1,710**	**9,323**	**33,980**	-
Intangibles	1,889	-	1,349	500	40	1,889	-	-	1,889	-
Total capital works exp (inc intangibles)	**46,902**	**5,096**	**31,669**	**940**	**9,197**	**46,902**	**1,710**	**9,323**	**35,869**	**-**

Summary of Planned Capital Works Expenditure cont'

2029/30	Asset Expenditure Types					Funding Sources				
	Total $'000	New $'000	Renewal $'000	Expansion $'000	Upgrade $'000	Total $'000	Grants $'000	Contributions $'000	Council Cash $'000	Borrowings $'000
Property										
Land	-	-	-	-	-	-	-	-	-	-
Total Land	-	-	-	-	-	-	-	-	-	-
Buildings	9,911	78	5,430	-	4,403	9,911	-	-	9,911	-
Heritage Buildings	240	-	240	-	-	240	-	-	240	-
Total Buildings	10,151	78	5,670	-	4,403	10,151	-	-	10,151	-
Total Property	**10,151**	**78**	**5,670**	**-**	**4,403**	**10,151**	-	-	**10,151**	-
Plant and Equipment										
Plant, machinery and equipment	3,058	65	2,703	50	240	3,058	-	-	3,058	-
Fixtures, fittings and furniture	200	-	200	-	-	200	-	-	200	-
Computers and telecommunications	1,225	-	1,225	-	-	1,225	-	-	1,225	-
Library books	815	-	815	-	-	815	-	-	815	-
Total Plant and Equipment	**5,298**	**65**	**4,943**	**50**	**240**	**5,298**	**-**	**-**	**5,298**	**-**
Infrastructure										
Roads	7,875	-	7,520	265	90	7,875	1,710	-	6,165	-
Bridges	85	-	85	-	-	85	-	-	85	-
Footpaths and cycleways	5,058	65	4,468	-	525	5,058	-	-	5,058	-
Drainage	2,200	-	1,265	-	935	2,200	-	-	2,200	-
Recreational, leisure and community fa(	1,670	-	1,670	-	-	1,670	-	1,620	50	-
Parks, open space and streetscapes	5,805	1,205	2,680	-	1,920	5,805	-	4,546	1,259	-
Other infrastructure	1,168	210	758	50	150	1,168	-	-	1,168	-
Total Infrastructure	**23,861**	**1,480**	**18,446**	**315**	**3,620**	**23,861**	**1,710**	**6,166**	**15,985**	-
Total Capital Works Expenditure	**39,310**	**1,623**	**29,059**	**365**	**8,263**	**39,310**	**1,710**	**6,166**	**31,434**	-
Intangibles	2,275	-	1,525	750	-	2,275	-	-	2,275	-
Total capital works exp (inc intangibles)	**41,585**	**1,623**	**30,584**	**1,115**	**8,263**	**41,585**	**1,710**	**6,166**	**33,709**	**-**

5. Financial Performance Indicators

5.1 Targeted performance indicators (Council selected)

The following table highlights Council's current and projected performance across eight targeted performance indicators selected by Council from the range of prescribed performance measures contained in the Local Government (Planning and Reporting) Regulations 2020. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

Indicators	Measure	Note	Actual 2024/25	Forecast 2025/26	Budget 2026/27	Projections 2027/28	2028/29	2029/30	Trend +/o/-
1. Sustainable Budgeting Principle									
Adjusted underlying result (%)	Adjusted underlying result / Adjusted underlying revenue		0.03%	-2.17%	**-1.77%**	-0.40%	-0.97%	0.37%	+
2. Loan Borrowing Principle									
Interest Bearing loans (%)	Interest bearing loans and borrowings / own-source revenue	1	33.34%	31.68%	**29.18%**	25.39%	22.04%	18.59%	+
Indebtedness%	Non-current liabilities / own source revenue	2	33.65%	31.61%	**28.19%**	24.02%	20.78%	17.55%	+
Loan servicing ratio (%)	Interest and principal repayments on interest bearing loans and borrowings / own-source revenue		3.16%	3.58%	**3.52%**	4.02%	4.07%	3.76%	-
4. Inter-Government Funding Principle Revenue and grants	Recurrent grants (operating) /Population	3	$79.82	$67.26	**$53.50**	$53.66	$53.98	$54.30	-
5.User Pays Principle Own source revenue per head of municipal population	Own source revenue / Population		$1,866	$2,004	**$2,049**	$2,098	$2,108	$2,148	+
6. Productivity and Efficiency Principle Expenses per head of population	Total expenses/ Population		$1,953	$2,106	**$2,140**	$2,160	$2,183	$2,194	-
7. Rates and Charges Principle Average rate per property assessment	General rates and municipal charges / no. of property assessments		$1,647	$1,698	**$1,746**	$1,786	$1,827	$1,868	-

Key to Target Trend:

+ increase in Council's overall targets

o maintaining Council's overall targets

- decrease in Council's overall targets

5.2 Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these measures and targets will be reported in Council's Performance Statement included in the Annual Report.

Targeted service performance indicators - Mandatory

Indicator	Measure	Notes	Actual 2024/25	Forecast 2025/26	Target 2026/27	Target Projections 2027/28	2028/29	2029/30	Trend +/o/-
Governance **Community engagement** (council decisions made and implemented with community input)	**Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions** Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	4	54	52	**53**	54	54	54	o
Environment **Roads** (sealed local roads are maintained and renewed to ensure a safe network)	**Sealed local roads below the intervention level** Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	5	96.43%	96.00%	**97.00%**	97.00%	97.00%	97.00%	o
Responsiveness **Statutory planning** (Councils decide on planning applications and fulfill their legislative duties in a timely manner)	**Planning applications decided within the relevant required time** Number of planning application decisions made within the relevant required time / Number of planning application decisions made	6	78.05%	77.00%	**78.00%**	78.00%	78.00%	78.00%	o
Environment **Waste management** (waste is minimised and sustainability is promoted)	**Kerbside collection waste to landfill per serviced property** Waste in tonnage collected from kerbside waste collection services sent to landfill / Number of serviced properties	7	0.36	0.35	**0.35**	0.34	0.34	0.34	o

Targeted financial performance indicators - Mandatory

Indicator	Measure	Notes	Actual 2024/25	Forecast 2025/26	Target 2026/27	Target Projections 2027/28	2028/29	2029/30	Trend +/o/-
Financial management **Liquidity** (sufficient working capital and cash is available to cover expenses)	**Current assets compared to current liabilities** Current assets / current liabilities	8	136.45%	143.00%	**151.00%**	169.00%	168.00%	184.00%	+
Financial forecasting **Asset renewal and upgrade** (renewal and upgrade of assets is planned and delivered)	**Asset renewal compared to depreciation** Asset renewal and upgrade expense / Asset depreciation	9	119.75%	109.69%	**114.53%**	97.35%	101.34%	93.93%	-
Financial management **Rates concentration** (revenue is generated from a range of sources)	**Rates compared to adjusted underlying revenue** Rate revenue / adjusted underlying revenue		64.17%	63.83%	**62.71%**	62.55%	63.64%	63.85%	o
Expenditure level (resources are used efficiently in the delivery of services)	**Expenses per property assessment** Total expenses / no. of property assessments		$3,286	$3,427	**$3,540**	$3,574	$3,606	$3,620	-

5.3 Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 2 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicators	Measure	Note	Actual 2024/25	Forecast 2025/26	Budget 2026/27	Projections 2027/28	2028/29	2029/30	Trend +/o/-
Population (population is a key driver of a Council's ability to fund the delivery of services to the community)	**Infrastructure per head of population** Value of infrastructure (excl.land) / Population	10	$10,744	$10,956	**$10,707**	$10,532	$10,458	$10,329	-
Financial management									

Indicators	Measure	Note	Actual 2024/25	Forecast 2025/26	Budget 2026/27	Projections 2027/28	2028/29	2029/30	Trend +/o/-
Rates effort (rating level is set based on the community's capacity to pay)	**Rates compared to Property Value** Rate revenue / CIV of rateable properties in the municipality		0.13%	0.13%	**0.13%**	0.14%	0.14%	0.15%	o
Rates collection (rates and charges are being responsibly collected)	**Rates and charges debt** Unpaid rates and charges / all rates and charges		9.30%	10.23%	**10.69%**	10.44%	10.19%	9.95%	o

Notes to performance indicators

1. **Interest Bearing loans:** Council's Financial Management Principles target of less than 40% has been met. Council continues to repay existing loans without major borrowings planned, resulting in lower debt levels in future years.
2. **Indebtedness:** Council continues to repay existing loans without new borrowings from 2027-28, resulting in lower debt levels and non-current liabilities in the future years.
3. **Recurrent grant:** Council's Financial Management Principles target of more than prior year has been met for the 2026-27 Budget. However, due to population growth outpacing the recurrent grant increase, this ratio is projected to decline in future years. Council will need to subsidise more grant-funded services in future years, which is part of the burden of cost shifting from other tiers of Government.
4. **Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions** While we have seen positive community engagement interactions, numbers and outcomes over the past year, we anticipate a minor decline in satisfaction in 2026-27. This conservative forecast is a result of perception of the role of a small proportion of community engagement activities in Council in the past year.
5. **Sealed local roads below the intervention level:** Anticipating consistent performance in line with current investment and results of the Asset Management Plans review.
6. **Planning applications decided within the relevant required time:** Anticipating consistent results based on previous performance, current resourcing, impacts of Planning Controls introduced by State Government in 2023, and Planning Reforms introduced in 2025.
7. **Kerbside collection waste to landfill per serviced property:** Anticipating consistent performance in 2026-27 based on the introduction of FOGO to single unit dwellings in 2025-26. FOGO will be introduced to multi-unit dwellings in 2026-27.
8. **Liquidity:** Council’s Financial Management Principles target of more than 100% has been exceeded and the trend is further improving.
9. **Asset renewal and upgrade:** Council's investment in asset renewal and upgrade will exceed 100% of depreciation in 2026-27. The forward estimates range between 93% and 101% due to a smaller capital works program going forward and an increase in the asset cost base valuation driven by construction cost impacts.
10. **Infrastructure per head of population:** due to the population growth and asset optimisation, infrastructure per head of population is projected to decrease marginally in the next few years.

Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 5 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

Appendix A - Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 2020* (the Act) and Local Government (Planning and Reporting) Amendment Regulations 2022.

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2026-27 budget, which is included in this report, is for the year 1 July 2026 to 30 June 2027 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2027 in accordance with the Act and Regulations and are consistent with the annual financial statements which are prepared in accordance with the Australian Accounting Standards. The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires to make an informed decision about the adoption of the budget. The budget excludes the consolidated position of Council to which will include the Clayton Landfill and Prahran Market.

In advance of preparing the budget, Officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Budget, which is the key long-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with officers preparing the operating and capital components of the annual budget from October through to January. A draft consolidated budget is then prepared, and various iterations are considered by Council at informal briefings during February to April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council has then opted to give 'public notice' that it intends to 'adopt' the budget and give 14 days of its intention to adopt the proposed budget and make the budget available for inspection on its website. A person has a right to make a submission on any proposal contained in the budget and any submission will be considered before adoption of the budget by Council.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June each year. The key dates for the budget process are summarised below:

Budget process	Timing
1. Minister of Local Government announces maximum rate increase	Dec
2. Officers update Council's long term financial projections, prepare operating and capital budgets	Jan/Feb
3. Council to advise ESC if it intends to make a rate variation submission	Jan/Feb
4. Councillors consider draft budgets at informal briefings	Feb-Apr
5. Proposed budget submitted to Council for approval	Apr
6. Budget available for public review and feedback	Apr/May
7. Submissions considered by Council	May
8. Budget and submissions presented to Council for adoption	Jun
9. Copy of adopted budget submitted to the Minister	Jun

2026/27 Fees and Charges schedule

This appendix presents the proposed fees and charges applicable from 1 July 2026 unless stated otherwise. This schedule also includes statutory fees which are set by legislation, these fees and charges are published on council's website when updated by the Victorian Government.

Fee Description	Fee Type	Unit of Measure	Adopted 2025-26 (Inc GST) $	Adopted 2026-27 (inc GST) $	% Change
Waste Management Charges - Residential					
Waste Management Charge – Base Non Kerbside collection	Non Statutory	Per Property	260.00	260.00	0.0%
Waste Management Charge – Shared bin discount - 60 Litre	Non Statutory	Per Property	310.00	310.00	0.0%
Waste Management Charge – minimum 120 Litre	Non Statutory	Per Bin	362.00	359.00	-0.8%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	724.00	718.00	-0.8%
Waste Management Charge – Shared bin discount - 240L between 2 properties	Non Statutory	Per Property	356.00	353.00	-0.8%
Residential additional 120L (10%) more	Non Statutory	Per Bin	N/A	395.00	NEW
Residential additional 240L garbage (20%) more	Non Statutory	Per Bin	N/A	862.00	NEW
Waste Management Charges - Non-Residential					
Waste Management Charge – Base Non Kerbside collection	Non Statutory	Per Property	260.00	260.00	0.0%
Waste Management Charge – minimum 120 Litre	Non Statutory	Per Bin	362.00	359.00	-0.8%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	724.00	718.00	-0.8%
Waste Management Charge – Shared bin discount - 240L between 2 properties	Non Statutory	Per Property	356.00	353.00	-0.8%
Non residential additional 120L (10%) more	Non Statutory	Per Property	N/A	395.00	NEW
Non residential additional 240L garbage (20%) more	Non Statutory	Per Property	N/A	862.00	NEW
Food & Green Waste Charges - Residential					
60L (120 Litre Shared) Bin - Waste Management Charge	Non Statutory	Per Property	71.00	45.00	-36.6%
120 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	90.00	89.00	-1.1%
240 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	128.00	127.00	-0.8%
Food & Green Waste Charges - Non-Residential					
120 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	90.00	89.00	-1.1%
240 Litre Bin - Waste Management Charge	Non Statutory	Per Bin	128.00	127.00	-0.8%
Waste Management Charges - Owners Corporation					
Waste Management Charge – 120 Litre Bin	Non Statutory	Per Bin	90.00	89.00	-1.1%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	128.00	127.00	-0.8%
Administration Charge - Owners Corporation	Non Statutory	Per Multi-unit Development	22.00	N/A	REMOVE
Additional Bins					
Recycle bin above 2 bins allowance (120 Litre or 240 Litre)	Non Statutory	Per Bin	65.00	67.00	3.1%
Other rate charges					
Land information and valuation certificates	Statutory	Per Request	30.50	31.30	2.6%
Land information and valuation certificates urgent fee (required within 24 hours)	Non Statutory	Per Request	67.10	69.80	4.0%
Adverse possession application Council information request fee	Non Statutory	Per Request	187.70	195.10	3.9%
Dishonoured cheque administration fee	Non Statutory	Per Dishonour	28.00	29.10	3.9%
Declined credit card and debit card fee	Non Statutory	Per Decline	28.00	29.10	3.9%
Historical rating and property information request (greater than 10 years)	Non Statutory	Per Request	182.30	189.50	3.9%
Additional copy of physical rates notices or rate book	Non Statutory	Per Copy	12.90	13.50	4.7%
Governance & Corporate Support					
Freedom of Information Request	Statutory	Per Request	33.60	34.60	3.0%
Other fees as per Act (Photocopy search fee)	Statutory	Per Hour	25.20	25.90	2.8%
Photocopying (Black and White A4)	Statutory	Per Page	0.20	0.30	50.0%
Election fines	Statutory	Per Infringement	96.90	99.60	2.8%
Property					
Community Leasing and Licensing - Annual Administration Fee	Non Statutory	Per Request	1,100.00	1,100.00	0.0%
Aged Care Services					
Transport Service					
Individual Passenger Fee	Non Statutory	Per Trip	2.20	2.30	4.5%
Community Group Self-Drive Weekday Hire	Non Statutory	Per Bus	77.50	80.60	4.0%
Community Group Self-Drive Weekend/Public Holidays/After-Hrs Hire	Non Statutory	Per Bus	115.00	119.50	3.9%
Community Day Trips - 17 Seat Bus with Driver	Non Statutory	Per Service	200.00	207.80	3.9%

2026/27 Fees and Charges schedule

This appendix presents the proposed fees and charges applicable from 1 July 2026 unless stated otherwise. This schedule also includes statutory fees which are set by legislation, these fees and charges are published on council's website when updated by the Victorian Government.

Fee Description	Fee Type	Unit of Measure	Adopted 2025-26 (Inc GST) $	Adopted 2026-27 (inc GST) $	% Change
Regular Weekly for Community Groups - 1 way (Service pick-up only)	Non Statutory	Per Service	23.50	24.50	4.3%
Regular Weekly for Community Groups - 2 ways (Service pick-up and return on same day)	Non Statutory	Per Service	47.00	48.90	4.0%
Non-Community Group Community transport Day Service with driver	Non Statutory	Per Service	1,288.80	1,339.10	3.9%
Community Transport Regular Weekly Service for non - Community Groups or Organisations - 1 way	Non Statutory	Per Service	216.50	225.00	3.9%
Community Transport Regular Weekly Service for non- Community Groups or Organisations - 2 way	Non Statutory	Per Service	433.00	449.90	3.9%
Early Years Services					
2026-27 Fees will be effective from 15 July 2026.					
Note: Two increases were adopted last financial year, 4% from 4 August 2025 and a further 3% from 1 January 2026.					
1 January 2026 fee is shown as Adopted 2025-26.					
Princes Close Child Care Centre:					
Registration Charge	Non Statutory	Initial Start	31.00	32.00	3.2%
Under Three (3) Years Old:					
Long Day Care	Non Statutory	Day Rate	163.50	170.00	4.0%
Over Three (3) Years Old:					
Long Day Care	Non Statutory	Day Rate	160.50	167.00	4.0%
Other Fees:					
Casual Day Surcharge - Long Day Care	Non Statutory	Per booking	9.00	9.30	3.3%
Late Collection Fee - All Services	Non Statutory	10 minutes	33.00	34.00	3.0%
Winter St Child Care Centre:					
Occasional Care					
Daily Fees					
Long Day Rate	Non Statutory	Day Rate	151.50	157.50	4.0%
Full Day Sessional Day Care	Non Statutory	Day Rate	156.50	162.50	3.8%
Other Fees:					
Registration Charge	Non Statutory	Initial Start	31.00	32.00	3.2%
Late Collection Fee - All Services	Non Statutory	10 minutes	33.00	34.00	3.0%
Cancellation Fee Day Rate					
50% of Full Day Sessional Day Care	Non Statutory	Per Cancellation	78.50	81.50	3.8%
Session Rates (Half Day)	Non Statutory	Per Half Day	81.50	84.50	3.7%
Cancellation Session Rate					
50% of Session Rates (Half Day)	Non Statutory	Per Cancellation	41.00	42.50	3.7%
Immunisation - Prices fluctuate per supplier's quote when vaccine is ordered, users will be charged accordingly.					
Sporting Ground and Pavilion Charges					
Summer and Winter Season User Bonds:					
Bond Per Key	Non Statutory	Per Key	200.00	200.00	0.0%
Sporting Ground Charges					
School Allocations	Non Statutory	Per Year	6,467.90	6,720.20	3.9%
Sporting Ground Charges - Casual Use					
Bond - Sports Ground	Non Statutory	Bond	500.00	500.00	0.0%
Sporting Clubs & Community Groups - Stonnington Based	Non Statutory	Per Hour	67.10	69.80	4.0%
Sporting Clubs & Community Groups - Other	Non Statutory	Per Hour	102.40	106.40	3.9%
Sporting Clubs & Community Groups	Non Statutory	Per Day	368.20	382.60	3.9%
Sporting Clubs & Community Groups	Non Statutory	Per Game	180.10	187.20	3.9%
Private Activities - Commercial or Corporate Groups	Non Statutory	Per Hour	135.30	140.60	3.9%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Day	570.40	592.70	3.9%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Game	276.40	287.20	3.9%
Gardiner Park - Synthetic Pitch Charge	Non Statutory	Per Game	265.40	275.80	3.9%
Sporting Pavilion Charges - Casual Use					
Bond - Sports Pavilion	Non Statutory	Bond	500.00	500.00	0.0%

2026/27 Fees and Charges schedule

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Fee Description	Fee Type	Unit of Measure	Adopted 2025-26 (Inc GST) $	Adopted 2026-27 (inc GST) $	% Change
Bond Per Key	Non Statutory	Bond Per Key	200.00	200.00	0.0%
Sporting Clubs & Community Groups	Non Statutory	Per Hour	23.60	24.60	4.2%
Sporting Clubs & Community Groups	Non Statutory	Per Day	135.30	140.60	3.9%
Sporting Clubs & Community Groups	Non Statutory	Per Game	67.10	69.80	4.0%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Hour	36.50	38.00	4.1%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Day	202.30	210.20	3.9%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Game	102.40	106.40	3.9%
Princes Gardens Sports Court					
Court Hire (30 Min)	Non Statutory	Per Half Hour	11.40	12.00	5.3%
Court Hire (60 Min)	Non Statutory	Per Hour	22.70	24.00	5.7%
Turf Cricket Wicket Preparation - Casual Use					
Not-for-profit	Non Statutory	Per Day	241.10	250.60	3.9%
Commercial/Private	Non Statutory	Per Day	360.00	374.10	3.9%
Skate Parks - Event Use					
Skate Ramp and/or Park	Non Statutory	Per Event	598.70	622.10	3.9%
Bond	Non Statutory	Bond	500.00	500.00	0.0%
Functions In Parks					
Functions In Parks - Bond	Non Statutory	Bond	200.00	200.00	0.0%
Community Activity	Non Statutory	Per Day	167.10	173.70	3.9%
Private Activities/Individuals	Non Statutory	Per Day	167.10	173.70	3.9%
Private Activities/Corporation	Non Statutory	Per Day	658.60	684.30	3.9%
Wedding Ceremony	Non Statutory	Per Day	600.00	623.40	3.9%
Commercial Activity	Non Statutory	Per Day	1,799.30	1,869.50	3.9%
Orrong Romanis Recreation Centre					
Bond	Non Statutory	Per Key	200.00	200.00	0.0%
Bond - Regular User	Non Statutory	Per Bond	200.00	200.00	0.0%
Bond - Normal User	Non Statutory	Per Bond	500.00	500.00	0.0%
Court Hire - Not-for-profit	Non Statutory	Per Hour	49.20	51.20	4.1%
Court Hire - Private / Commercial	Non Statutory	Per Hour	67.60	70.30	4.0%
Multi-Court Indoor Stadium					
Court Hire Per Hour -Peak	Non Statutory	Per Hour	69.90	72.70	4.0%
Court Hire Per Hour - Off-Peak	Non Statutory	Per Hour	62.90	65.40	4.0%
Complete Stadium Hire Half-Day weekend	Non Statutory	Half Day	894.30	929.20	3.9%
Complete Stadium Hire Full-Day Weekend	Non Statutory	Full Day	1,788.60	1,858.40	3.9%
Spectator	Non Statutory	Per Entry	2.00	2.10	5.0%
School Hire - Peak	Non Statutory	Per Hour	69.90	72.70	4.0%
School Hire - Off Peak	Non Statutory	Per Hour	62.90	65.40	4.0%
Badminton Court Hire	Non Statutory	Per Hour	21.50	22.40	4.2%
Casual Shooting	Non Statutory	Per Entry	7.10	7.40	4.2%
Table Tennis	Non Statutory	Per Table	16.20	16.90	4.3%
Volleyball Court Hire	Non Statutory	Per Hour	35.00	36.40	4.0%
Half Court Hire	Non Statutory	Per Hour	35.00	36.40	4.0%
Library Services					
Reproduction Service					
Black and White A4	Non Statutory	Per Copy	0.20	0.20	0.0%
Black and White A3	Non Statutory	Per Copy	0.40	0.40	0.0%
Colour Photocopies A4	Non Statutory	Per Copy	1.00	1.00	0.0%
Colour Photocopies A3	Non Statutory	Per Copy	2.00	2.00	0.0%
Processing costs for all items					
Books	Non Statutory	Per Item	14.40	15.00	4.2%
Audio Visual items	Non Statutory	Per Item	14.40	14.40	0.0%
Magazines	Non Statutory	Per Item	4.60	4.80	4.3%

2026/27 Fees and Charges schedule

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Replacement for audio visual with no recorded cost					
Audio Book CD	Non Statutory	Per Item	20.80	20.80	0.0%
Miscellaneous Charges					
Audio book / Language case	Non Statutory	Per Item	10.70	10.70	0.0%
USB Drives	Non Statutory	Per Item	8.60	8.60	0.0%
Barcode	Non Statutory	Per Item	4.60	4.60	0.0%
CD Case	Non Statutory	Per Item	4.60	N/A	REMOVE
Membership Card	Non Statutory	Per Item	4.60	4.80	4.3%
Book Strap	Non Statutory	Per Item	4.60	4.60	0.0%
Headphones	Non Statutory	Per Item	3.80	3.80	0.0%
Activities	Non Statutory	Per Event	12.40	12.90	4.0%
Inter - Library loan charge					
Public Library	Non Statutory	Per Month	5.20	5.20	0.0%
Institutions	Non Statutory	Per Month	29.70	29.70	0.0%
Local History Service					
Special Projects - Research rates, after the first half hour	Non Statutory	Per Hour	77.00	80.10	4.0%
Photographic Reproduction Prints					
(Black and White) 8 X 10	Non Statutory	Per Copy	55.00	57.20	4.0%
House Dating					
House dating service, after first half hour	Non Statutory	Per Request	350.00	363.70	3.9%
Aquatic Services					
Harold Holt Swim Centre					
Adult	Non Statutory	Per Admission	9.60	9.90	3.1%
Child	Non Statutory	Per Admission	7.00	7.20	2.9%
Adult Swim Concession 10% (Student and Seniors)	Non Statutory	Per Admission	8.60	8.80	2.3%
Adult Swim Concession 40% (Pensioner/Healthcare)	Non Statutory	Per Admission	5.70	5.90	3.5%
Family	Non Statutory	Per Admission	24.40	25.10	2.9%
Non Swimming supervisor	Non Statutory	Per Admission	3.90	4.00	2.6%
Swim, Spa, Sauna	Non Statutory	Per Admission	15.30	15.70	2.6%
Swim, Spa, Sauna Concession 10%	Non Statutory	Per Admission	13.70	14.10	2.9%
Swim, Spa, Sauna Concession 40%	Non Statutory	Per Admission	9.20	9.50	3.3%
10 Visit Pass Adult Swim	Non Statutory	Per Pass	86.40	88.80	2.8%
10 Visit Pass Child Swim	Non Statutory	Per Pass	63.00	64.70	2.7%
10 Visit Pass Adult Swim Concession 10% (Student and Seniors)	Non Statutory	Per Pass	77.40	79.50	2.7%
10 Visit Pass Adult Swim Concession 40% (Pensioner/Healthcare)	Non Statutory	Per Pass	51.30	52.70	2.7%
Aquatic 10 Visit Pass	Non Statutory	Per Pass	137.70	141.50	2.8%
Aquatic 10 Visit Pass Concession 10% (Student and Seniors)	Non Statutory	Per Pass	123.30	126.70	2.8%
Aquatic 10 Visit Pass Concession 40% (Pensioner/Healthcare)	Non Statutory	Per Pass	82.60	84.90	2.8%
Fitness Classes	Non Statutory	Per Class	22.20	22.80	2.7%
Fitness Classes - Concession 10% (Student and Seniors)	Non Statutory	Per Class	20.00	20.60	3.0%
Fitness Classes - Concession 40% (Pensioner/Healthcare)	Non Statutory	Per Class	13.30	13.70	3.0%
Fitness Classes - 10 Visit Pass	Non Statutory	Per Pass	199.80	205.30	2.8%
Fitness Classes - 10 Visit Pass Concession 10% (Student and Seniors)	Non Statutory	Per Pass	180.00	185.00	2.8%
Fitness Classes - 10 Visit Pass Concession 40% (Pensioner/Healthcare)	Non Statutory	Per Pass	119.70	123.00	2.8%
Older Adults Aqua/Dry	Non Statutory	Per Admission	13.40	13.80	3.0%
Older Adults Aqua/Dry 10 visit pass	Non Statutory	Per Admission	120.60	123.90	2.7%
25m pool lane hire	Non Statutory	Per Lane/Hr	54.60	56.10	2.7%
50m Pool lane hire	Non Statutory	Per Lane/Hr	65.10	66.90	2.8%
50m Pool lane hire - Regular / Community Group	Non Statutory	Per Lane/Hr	52.20	53.60	2.7%
Program room hire	Non Statutory	Per Room/Hr	59.30	60.90	2.7%
Learners pool hire	Non Statutory	Per Lane/Hr	29.60	30.40	2.7%
Hydro pool hire	Non Statutory	Per Lane/Hr	59.20	60.80	2.7%
Dive Pool hire - Shared Use	Non Statutory	Per Half Pool	29.60	30.40	2.7%
Dive Pool hire - Exclusive Use	Non Statutory	Per Pool	65.10	66.90	2.8%

2026/27 Fees and Charges schedule

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Fee Description	Fee Type	Unit of Measure	Adopted 2025-26 (Inc GST) $	Adopted 2026-27 (inc GST) $	% Change
Membership Fees (all transferrable across both sites)					
Aquatic membership Direct Debit	Non Statutory	Per Fortnight	38.50	39.60	2.9%
Aquatic membership Direct Debit Sign Up Fee	Non Statutory	Per Membership	50.00	51.40	2.8%
Aquatic membership Direct Debit Level 1 Concession 10%	Non Statutory	Per Fortnight	34.60	35.60	2.9%
Aquatic membership Direct Debit Level 2 Concession 40%	Non Statutory	Per Membership	23.10	23.70	2.6%
Aquatic membership Term - 3 months	Non Statutory	Per Membership	283.60	291.40	2.8%
Aquatic membership Term - 3 months Level 1 Concession 10%	Non Statutory	Per Membership	255.20	262.20	2.7%
Aquatic membership Term - 3 months Level 2 Concession 40%	Non Statutory	Per Membership	170.10	174.80	2.8%
Aquatic membership Term - 12 months	Non Statutory	Per Membership	945.40	971.40	2.8%
Aquatic membership Term - 12 months Level 1 Concession 10%	Non Statutory	Per Membership	850.90	874.30	2.8%
Aquatic membership Term - 12 months Level 2 Concession 40%	Non Statutory	Per Membership	567.20	582.80	2.8%
Health & Fitness Direct Debit Membership joining fee	Non Statutory	Per Membership	50.00	51.40	2.8%
Health & Fitness Direct Debit Membership	Non Statutory	Per Fortnight	45.20	46.40	2.7%
Health & Fitness Direct Debit Level 1 concession 10%	Non Statutory	Per Membership	40.70	41.80	2.7%
Health & Fitness Direct Debit Level 2 concession 40%	Non Statutory	Per Membership	27.10	27.80	2.6%
Health & Fitness Membership joining fee	Non Statutory	Per Membership	50.00	51.40	2.8%
Health & Fitness Term 3 months	Non Statutory	Per Membership	323.70	332.60	2.7%
Health & Fitness Term 3 months Level 1 Concession 10%	Non Statutory	Per Membership	291.30	299.30	2.7%
Health & Fitness Term 3 months Level 2 Concession 40%	Non Statutory	Per Membership	194.20	199.50	2.7%
Health & Fitness Term 12 months	Non Statutory	Per Membership	1,079.00	1,108.70	2.8%
Health & Fitness Term 12 months Level 1 Concession 10%	Non Statutory	Per Membership	971.10	997.80	2.7%
Health & Fitness Term 12 months Level 2 Concession 40%	Non Statutory	Per Membership	647.40	665.20	2.7%
Direct debit rejection fee	Non Statutory	Per Rejection	5.00	5.50	10.0%
Prahran Aquatic Centre					
Adult	Non Statutory	Per Admission	9.60	9.90	3.1%
Child	Non Statutory	Per Admission	7.00	7.20	2.9%
Adult Swim Concession 10% (Student and Seniors)	Non Statutory	Per Admission	8.60	8.80	2.3%
Adult Swim Concession 40% (Pensioner/Healthcare)	Non Statutory	Per Admission	5.70	5.90	3.5%
Family	Non Statutory	Per Admission	24.40	25.10	2.9%
Non Swimming supervisor	Non Statutory	Per Admission	3.90	4.00	2.6%
Swim, Spa, Sauna, Steam	Non Statutory	Per Admission	15.30	15.70	2.6%
Swim, Spa, Sauna, Steam Concession 10% (Student and Seniors)	Non Statutory	Per Admission	13.70	14.10	2.9%
Swim, Spa, Sauna, Steam Concession 40% (Pensioner/Healthcare)	Non Statutory	Per Admission	9.20	9.50	3.3%
10 Swim Pass - Adult	Non Statutory	Per Pass	86.40	88.80	2.8%
10 Swim Pass - Concession / Student 10%	Non Statutory	Per Pass	77.40	79.50	2.7%
10 Swim Pass - Child	Non Statutory	Per Pass	63.00	64.70	2.7%
10 Swim Pass - Adult Concession 40% (Pensioner/Healthcare)	Non Statutory	Per Pass	51.30	52.70	2.7%
10 Aquatic Pass (Swim, Spa, Sauna)	Non Statutory	Per Pass	137.70	141.50	2.8%
10 Aquatic Pass (Swim, Spa, Sauna) - Concession 10% (Student and Seniors)	Non Statutory	Per Pass	123.30	126.70	2.8%
10 Aquatic Pass (Swim, Spa, Sauna) - Concession 40% (Pensioner/Healthcare)	Non Statutory	Per Pass	82.60	84.90	2.8%
50M Pool lane hire	Non Statutory	Per Lane/Hr	65.20	67.00	2.8%
50m Pool lane hire - Regular / Community Group	Non Statutory	Per Lane/Hr	52.20	53.60	2.7%
Tennis Court Hire	Non Statutory	Per Court/Hr	22.00	22.60	2.7%
Aquatic Fortnightly Direct Debit	Non Statutory	Per Fortnight	38.50	39.60	2.9%
Aquatic Fortnightly Direct Debit Joining Fee	Non Statutory	Per Membership	50.00	51.40	2.8%
Aquatic Fortnightly Direct Debit Level 1 Concession 10%	Non Statutory	Per Fortnight	34.60	35.60	2.9%
Aquatic Fortnightly Direct Debit Level 2 Concession 40%	Non Statutory	Per Fortnight	23.10	23.70	2.6%
Aquatic 3 Month	Non Statutory	Per Membership	283.60	291.40	2.8%
Aquatic 3 Month Level 1 Concession 10%	Non Statutory	Per Membership	255.20	262.20	2.7%
Aquatic 3 Month Level 2 Concession 40%	Non Statutory	Per Membership	170.10	174.80	2.8%
Aquatic 12 Months	Non Statutory	Per Membership	945.40	971.40	2.8%
Aquatic 12 Month Level 1 Concession 10%	Non Statutory	Per Membership	850.90	874.30	2.8%
Aquatic 12 Months Level 2 Concession 40%	Non Statutory	Per Membership	567.20	582.80	2.8%

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Harold Holt Swim Centre (Learn to Swim)					
Learn to Swim Direct debit - 2x 30min lessons	Non Statutory	Per Fortnight	49.00	50.40	2.9%
Learn to Swim Schools 1:8 ratio	Non Statutory	Per Lesson	10.40	10.70	2.9%
Learn to Swim Holiday Program	Non Statutory	Per Program	122.50	125.90	2.8%
Learn to Swim Per Lesson charge	Non Statutory	Per Lesson	24.50	25.20	2.9%
Harold Holt Gym					
Complete Fitness Direct Debit Joining Fee	Non Statutory	Per Membership	50.00	51.40	2.8%
Complete Fitness Direct Debit Membership	Non Statutory	Per Fortnight	51.20	52.60	2.7%
Complete Fitness Direct Debit Membership Concession 10% (Student and Seniors)	Non Statutory	Per Fortnight	46.10	47.40	2.8%
Complete Fitness Direct Debit Membership Concession 40% (Pensioner/Healthcare)	Non Statutory	Per Fortnight	30.70	31.50	2.6%
Complete Fitness Term 3 months	Non Statutory	Per Membership	368.50	378.60	2.7%
Complete Fitness Term 3 months Concession 10% (Student and Seniors)	Non Statutory	Per Membership	331.60	340.70	2.7%
Complete Fitness Term 3 months Concession 40% (Pensioner/Healthcare)	Non Statutory	Per Membership	221.10	227.20	2.8%
Complete Fitness Term 12 months	Non Statutory	Per Membership	1,228.20	1,262.00	2.8%
Complete Fitness Term 12 months Concession 10% (Student and Seniors)	Non Statutory	Per Membership	1,105.40	1,135.80	2.8%
Complete Fitness Term 12 months 40% (Pensioner/Healthcare)	Non Statutory	Per Membership	737.00	757.30	2.8%
Casual Health Club Entry	Non Statutory	Per entry	28.40	29.20	2.8%
Casual Health Club Entry Concession 10% (Student and Seniors)	Non Statutory	Per entry	25.50	26.20	2.7%
Casual Health Club Entry Concession 40% (Pensioner/Healthcare)	Non Statutory	Per entry	17.00	17.50	2.9%
Personal Training 4 person 60 minutes	Non Statutory	Per session	154.90	159.20	2.8%
Personal Training 3 person 60 minutes	Non Statutory	Per session	129.90	133.50	2.8%
Personal Training 2 person 60 minutes	Non Statutory	Per session	122.10	125.50	2.8%
Personal Training 1 person 60 minutes	Non Statutory	Per session	89.90	92.40	2.8%
Personal Training 2 person 45 minutes	Non Statutory	Per session	100.90	103.70	2.8%
Personal Training 1 person 45 minutes	Non Statutory	Per session	76.90	79.00	2.7%
Personal Training 2 person 30 minutes	Non Statutory	Per session	79.40	81.60	2.8%
Personal Training 1 person 30 minutes	Non Statutory	Per session	59.90	61.50	2.7%
Personal Training 3 person 30 minutes	Non Statutory	Per session	99.90	102.60	2.7%
Personal Training 3 person 45 minutes	Non Statutory	Per session	109.00	112.00	2.8%
Malvern Valley Golf Course					
Weekdays					
Adult	Non Statutory	Nine Holes	28.00	30.50	8.9%
Senior/Pensioners/Concession/Juniors	Non Statutory	Nine Holes	23.00	24.20	5.2%
Adult	Non Statutory	Eighteen holes	38.00	40.60	6.8%
Senior/Pensioners/Concession/Juniors	Non Statutory	Eighteen holes	29.00	30.20	4.1%
Adult Online Booking	Non Statutory	Nine Holes	25.20	26.50	5.2%
Senior / Pensioners / Concession / Juniors Online Booking	Non Statutory	Nine Holes	20.50	21.30	3.9%
Adult Online Booking	Non Statutory	Eighteen holes	35.40	37.20	5.1%
Senior / Pensioners / Concession / Juniors Online Booking	Non Statutory	Eighteen holes	27.40	28.50	4.0%
Weekends/Public Holidays					
Adult	Non Statutory	Nine Holes	30.00	32.40	8.0%
Adult	Non Statutory	Eighteen holes	40.00	41.60	4.0%
Adult Annual Green Fee Price*	Non Statutory	Per Year	1,558.60	1,620.00	3.9%
*subject to partial suspension due to golf course refurbishment works					
Waste Services Application					
Residential and Commercial Garbage waste service 120L - New - Minimum	Non Statutory	Per Property	57.00	59.50	4.4%
Residential and Commercial Garbage waste service 240L - New	Non Statutory	Per Property	108.00	112.00	3.7%

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Residential and Commercial Garbage - New Shared Garbage Bins	Non Statutory	Per Property	57.00	59.50	4.4%
Residential and Commercial Garbage - Additional Garbage 120L	Non Statutory	Per Bin	57.00	59.50	4.4%
Residential and Commercial Garbage - Additional Garbage 240L	Non Statutory	Per Bin	108.00	112.00	3.7%
Residential and Commercial Garbage - Upsize Garbage Bin	Non Statutory	Per Bin	108.00	112.00	3.7%
Residential and Commercial Garbage - Downsize Garbage Bin	Non Statutory	Per Bin	0.00	0.00	0.0%
Residential and Commercial Garbage - Exchange Shared 240L Garbage for 2 x 120L	Non Statutory	Per Exchange	112.00	116.50	4.0%
Garden Waste 120L	Non Statutory	Per Bin	Waived 2025/26	Waived 2026/27	0.0%
Garden Waste 240L	Non Statutory	Per Bin	Waived 2025/26	Waived 2026/27	0.0%
Owner Corporation FOGO service fee	Non Statutory	Per Bin	Waived 2025/26	Waived 2026/27	0.0%
Garden Waste 120L - Additional	Non Statutory	Per Bin	26.00	27.00	3.8%
Garden Waste 240L - Additional	Non Statutory	Per Bin	26.00	27.00	3.8%
Garden Waste Downsize Bin	Non Statutory	Per Bin	26.00	27.00	3.8%
Transfer Station Fees					
Resident					
Boot load rubbish	Non Statutory	Per Cubic Metre	31.00	32.00	3.2%
Boot load green	Non Statutory	Per Cubic Metre	12.00	12.00	0.0%
S/Wagon rubbish	Non Statutory	Per Cubic Metre	59.00	61.50	4.2%
S/Wagon green	Non Statutory	Per Cubic Metre	20.00	21.00	5.0%
Single Axle rubbish	Non Statutory	Per Cubic Metre	90.00	93.50	3.9%
Single Axle green	Non Statutory	Per Cubic Metre	31.00	32.00	3.2%
Tandem Trailer rubbish	Non Statutory	Per Cubic Metre	183.00	190.00	3.8%
Tandem Trailer green	Non Statutory	Per Cubic Metre	61.00	63.50	4.1%
Cubic Metre rubbish	Non Statutory	Per Cubic Metre	115.00	119.50	3.9%
Cubic Metre green	Non Statutory	Per Cubic Metre	36.00	37.50	4.2%
Dirt, bricks, concrete, building rubble etc.	Non Statutory	Per Tonne	293.00	305.00	4.1%
Mattress	Non Statutory	Per Item	45.00	47.00	4.4%
Commercial garbage	Non Statutory	Per Tonne	293.00	305.00	4.1%
Metal	Non Statutory	Per Cubic Metre	0.00	0.00	0.0%
Non Resident					
Boot load rubbish	Non Statutory	Per Cubic Metre	40.00	42.00	5.0%
Boot load green	Non Statutory	Per Cubic Metre	20.00	21.00	5.0%
S/Wagon rubbish	Non Statutory	Per Cubic Metre	75.00	78.00	4.0%
S/Wagon green	Non Statutory	Per Cubic Metre	40.00	42.00	5.0%
Single Axle rubbish	Non Statutory	Per Cubic Metre	120.00	125.00	4.2%
Single Axle green	Non Statutory	Per Cubic Metre	54.00	56.00	3.7%
Tandem Trailer rubbish	Non Statutory	Per Cubic Metre	206.00	214.00	3.9%
Tandem Trailer green	Non Statutory	Per Cubic Metre	85.00	88.50	4.1%
Cubic Metre rubbish	Non Statutory	Per Cubic Metre	143.00	149.00	4.2%
Cubic Metre green	Non Statutory	Per Cubic Metre	56.00	58.00	3.6%
Dirt, bricks, concrete, building rubble etc.	Non Statutory	Per Tonne	293.00	305.00	4.1%
Mattress	Non Statutory	Per Item	56.00	58.00	3.6%
Commercial garbage	Non Statutory	Per Tonne	293.00	305.00	4.1%
Metal	Non Statutory	Per Cubic Metre	28.00	29.00	3.6%
Infrastructure Services					
Signage Charges					
Writing Fee (Design & Fabrication)	Non Statutory	Per Sign	320.20	332.70	3.9%
Initial Permit Fee - 0-6 months	Non Statutory	Per Sign	160.20	167.00	4.2%
Initial Permit Fee - 6-9 months	Non Statutory	Per Sign	240.20	250.00	4.1%
Initial Permit Fee - 9-12 months	Non Statutory	Per Sign	320.20	332.70	3.9%
Annual Renewal Fee	Non Statutory	Per Sign	320.20	332.70	3.9%

2026/27 Fees and Charges schedule

This appendix presents the proposed fees and charges applicable from 1 July 2026 unless stated otherwise. This schedule also includes statutory fees which are set by legislation, these fees and charges are published on council's website when updated by the Victorian Government.

Fee Description	Fee Type	Unit of Measure	Adopted 2025-26 (Inc GST) $	Adopted 2026-27 (inc GST) $	% Change
Development Supervision Fees					
For works <$16,000	Non Statutory	Per application	670.00	696.20	3.9%
For works $16,000 to $40,000	Non Statutory	Per application	1,160.00	1,195.00	3.0%
For works >$40,000	Non Statutory	Per application	1,665.00	1,715.00	3.0%
Inspection Fees					
Infrastructure inspections	Non Statutory	Per application	675.00	701.40	3.9%
Road Management Fees					
For works not on roadway shoulder or pathway For works <8.5 sq.m	Statutory	Per application	100.90	103.70	2.8%
For works on Local Road or Footpath (speed limit <50km/hr) For works <8.5 sq.m	Statutory	Per application	100.90	103.70	2.8%
For works on Local Road or Footpath (speed limit ≥50km/hr) For works <8.5 sq.m	Statutory	Per application	159.70	164.10	2.8%
For works on main roads or footpath For works <8.5 sq.m	Statutory	Per application	269.00	276.40	2.8%
For works not on roadway shoulder or pathway For works ≥8.5 sq.m	Statutory	Per application	395.00	405.90	2.8%
For works on Local Road or Footpath (speed limit <50km/hr) For works ≥8.5 sq.m	Statutory	Per application	395.00	405.90	2.8%
For works on Local Road or Footpath (speed limit ≥50km/hr) For works ≥8.5 sq.m	Statutory	Per application	726.20	746.20	2.8%
For works on main roads or footpath For works ≥8.5 sq.m	Statutory	Per application	724.50	744.50	2.8%
Roads and Drains Services					
Roads:					
A) Deep lift asphalt	Non Statutory	Per Square Metre	147.50	153.30	3.9%
B) Asphalt on concrete base	Non Statutory	Per Square Metre	52.60	54.70	4.0%
C) Full depth concrete	Non Statutory	Per Square Metre	291.50	302.90	3.9%
D) Industrial/Commercial vehicle crossings	Non Statutory	Per Square Metre	228.70	237.70	3.9%
E) Asphalt on crushed rock base	Non Statutory	Per Square Metre	131.50	136.70	4.0%
F) Asphalt on macadam	Non Statutory	Per Square Metre	40.00	41.60	4.0%
G) Asphalt over pitchers	Non Statutory	Per Square Metre	40.00	41.60	4.0%
H) Bluestone Right of Way	Non Statutory	Per Square Metre	457.30	475.20	3.9%
Footpaths:					
A) Asphalt	Non Statutory	Per Square Metre	85.70	89.10	4.0%
B) 75mm to 125mm concrete	Non Statutory	Per Square Metre	188.70	196.10	3.9%
C) Granite Pavers, Toorak Road/ Chapel street	Non Statutory	Per Square Metre	470.70	489.10	3.9%
D) Concrete Pavers	Non Statutory	Per Square Metre	314.50	326.80	3.9%
E) Brick or Bluestone Pavers	Non Statutory	Per Square Metre	337.30	350.50	3.9%
Kerb & Channel:					
Concrete, bluestone pitchers, dish gutters and spoon drains, concrete kerb	Non Statutory	Per Metre	140.70	146.20	3.9%
Dressed Bluestone Kerb & Channel					
A) Replacement with new sawn bluestone	Non Statutory	Per Metre	457.30	475.20	3.9%
B) Replace with Existing sawn/dressed Bluestone	Non Statutory	Per Metre	400.20	415.90	3.9%
Roads and Drains					
Nature Strip	Non Statutory	Per Square Metre	57.50	59.80	4.0%
Residential Vehicle Crossing	Non Statutory	Per Square Metre	190.00	197.50	3.9%
Perambulator Crossing	Non Statutory	Per Crossing	1,886.00	1,959.60	3.9%
Transport and Parking Services					
Resident Permits					
Replace lost variable permits	Non Statutory	Per Permit	120.00	125.00	4.2%
A resident may apply for a Guest Permit for a specific period of up to one day for gatherings and functions	Non Statutory	Per Vehicle	6.70	6.70	0.0%
Resident Permits - Specific (First Permit)	Non Statutory	Per Permit	60.00	60.00	0.0%

2026/27 Fees and Charges schedule

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Resident Permits - Specific (Second Permit)	Non Statutory	Per Permit	90.00	90.00	0.0%
Resident Permits - Specific (Third Permit)	Non Statutory	Per Permit	100.00	100.00	0.0%
Resident Permits - Variable (All)	Non Statutory	Per Permit	120.00	120.00	0.0%
Concession Resident Permits - Specific (First Permit)	Non Statutory	Per Permit	30.00	30.00	0.0%
Concession Resident Permits - Specific (Second Permit)	Non Statutory	Per Permit	45.00	45.00	0.0%
Concession Resident Permits - Specific (Third Permit)	Non Statutory	Per Permit	50.00	50.00	0.0%
Concession Resident Permits - Variable (All)	Non Statutory	Per Permit	60.00	60.00	0.0%
Other Permits					
Permits for Tradespersons	Non Statutory	Per Vehicle per week	50.00	50.00	0.0%
Serviced Apartments	Non Statutory	Per Vehicle	165.00	165.00	0.0%
Special Permits for Medical Practitioners	Non Statutory	Per Vehicle	120.00	125.00	4.2%
Parking Bay Permits					
Chapel Street Car Park off St. Matthew's Way	Non Statutory	Per Month	200.00	210.00	5.0%
Parking Infringements (Set at Statutory Maximum)					
Infringements Court Fines - Registration	Statutory	Per Infringement	87.60	91.60	4.6%
Clause 2 & 3 Infringements	Statutory	Per Infringement	102.00	105.00	2.9%
Clause 4 Infringements	Statutory	Per Infringement	122.00	126.00	3.3%
Clause 6 Infringements	Statutory	Per Infringement	204.00	210.00	2.9%
Impounded Vehicles					
Tow away fee	Non Statutory	Per Vehicle	515.00	535.10	3.9%
Storage fee (if greater than 2 days)	Non Statutory	Per Vehicle	19.00	20.00	5.3%
Private Car Parking Agreements					
Private Car Parking agreement fees - 1 to 6 bays	Non Statutory	Per agreement	310.00	322.10	3.9%
Private Car Parking agreement fees - 7 bays onwards	Non Statutory	Per agreement	440.00	457.20	3.9%
Car Share Spaces					
Car Share Establishment Fee	Non Statutory	Per car share space	767.00	797.00	3.9%
Car Share Annual Fee – Standard Parking Space	Non Statutory	Per car share space	540.00	561.10	3.9%
Car Share Annual Fee – Shopping streets or paid parking area	Non Statutory	Per car share space	800.00	831.20	3.9%
EV Chargers Licence					
EV Chargers Bay Fee	Non Statutory	Per Application	530.00	550.70	3.9%
Other Fee					
Penalty Reminder Notice (PRN) Fees	Statutory	Per agreement	29.20	30.40	4.1%
Shared Micromobility Infringements	Non Statutory	Per Infringement	1,000.00	1,000.00	0.0%
Car Parks					
Elizabeth St Car Park - Operator Managed					
Elizabeth St Car Park - Operator Managed	Non Statutory	0-0.5 hrs	4.00	4.20	5.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	0.5-1hrs	6.00	6.30	5.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	1-2 hrs	10.00	10.50	5.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	2-3hrs	12.50	15.00	20.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	3-4hrs	15.00	18.00	20.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	4-5hrs	20.00	24.00	20.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	5-6hrs	22.00	27.00	22.7%
Elizabeth St Car Park - Operator Managed	Non Statutory	6+hrs	24.00	28.00	16.7%
Elizabeth St Car Park - Operator Managed	Non Statutory	Early Bird <10am	18.00	23.50	30.6%
Elizabeth St Car Park - Operator Managed	Non Statutory	Non Market M+W	18.00	23.50	30.6%
Elizabeth St Car Park - Operator Managed	Non Statutory	Per Month	370.00	410.00	10.8%
King St Car Park - Operator Managed					
King St Car Park - Operator Managed	Non Statutory	0-1hrs	6.00	6.50	8.3%

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King St Car Park - Operator Managed	Non Statutory	1-2hrs	10.00	11.00	10.0%
King St Car Park - Operator Managed	Non Statutory	2-3hrs	12.50	15.00	20.0%
King St Car Park - Operator Managed	Non Statutory	3-4hrs	15.00	18.00	20.0%
King St Car Park - Operator Managed	Non Statutory	4+hrs	20.00	25.00	25.0%
King St Car Park - Unreserved	Non Statutory	Per Month	460.00	480.00	4.3%
King St Car Park - Reserved	Non Statutory	Per Month	480.00	500.00	4.2%
King St Car Park - Discounted	Non Statutory	Per Month	N/A	110.00	NEW
MacFarlan St Car Park - Operator Managed					
MacFarlan St Car Park - Operator Managed	Non Statutory	0-1 hrs	6.00	6.50	8.3%
MacFarlan St Car Park - Operator Managed	Non Statutory	1-2hrs	10.00	11.00	10.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	2-3hrs	12.50	15.00	20.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	3-4hrs	15.00	18.00	20.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	4+ hrs	20.00	25.00	25.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	Early Bird	18.00	23.50	30.6%
MacFarlan St Car Park - Operator Managed	Non Statutory	Weekend	11.00	13.00	18.2%
MacFarlan St Car Park - Operator Managed	Non Statutory	Per Month	370.00	410.00	10.8%
Prahran Square Car Park - Operator Managed					
Prahran Square Car Park - Operator Managed	Non Statutory	0-0.5 hrs	4.00	4.20	5.0%
Prahran Square Car Park - Operator Managed	Non Statutory	0.5-1hrs	6.00	6.30	5.0%
Prahran Square Car Park - Operator Managed	Non Statutory	1-2 hrs	10.00	10.50	5.0%
Prahran Square Car Park - Operator Managed	Non Statutory	2-3hrs	12.50	15.00	20.0%
Prahran Square Car Park - Operator Managed	Non Statutory	3-4hrs	15.00	18.00	20.0%
Prahran Square Car Park - Operator Managed	Non Statutory	4-5hrs	20.00	24.00	20.0%
Prahran Square Car Park - Operator Managed	Non Statutory	5-6hrs	22.00	27.00	22.7%
Prahran Square Car Park - Operator Managed	Non Statutory	6+hrs	24.00	28.00	16.7%
Prahran Square Car Park - Operator Managed	Non Statutory	Early Bird <10am	18.00	23.50	30.6%
Prahran Square Car Park - Operator Managed	Non Statutory	Per Month	370.00	410.00	10.8%
Windsor Car Park - Ticket Machines					
Windsor Car Park - 1st 2 Hours	Non Statutory	Per Hour	4.00	4.50	12.5%
Windsor Car Park - 3+ Hours	Non Statutory	Per Hour	6.00	6.80	13.3%
Windsor Car park	Non Statutory	All Day	16.00	18.00	12.5%
Other Ticket Machine Car Parks					
Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 1st 2 Hours	Non Statutory	Per Hour	4.00	4.50	12.5%
Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 3+ Hours	Non Statutory	Per Hour	6.00	6.80	13.3%
TH King, Sir Zelman Cowen Car Parks (6hr max)	Non Statutory	Per Hour	1.50	1.60	6.7%
Stonnington Sports Centre	Non Statutory	Per Hour	3.30	3.50	6.1%
Town Planning					
Fees for applications for permits under section 47 of the Planning and Environment Act 1987					
Regulation 9:					
Class 1: Use only	Statutory	Per Application	1,496.10	1,537.30	2.8%
SINGLE DWELLINGS – to develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 and 8 permit or a permit to subdivide or consolidate land) if the cost of development is:					
Class 2: Less than $10,000	Statutory	Per Application	226.90	233.20	2.8%
Class 3: $10,001 - $100,000	Statutory	Per Application	714.40	734.10	2.8%
Class 4: $100,001 - $500,000	Statutory	Per Application	1,462.50	1,502.80	2.8%
Class 5: $500,001 - $1,000,000	Statutory	Per Application	1,580.10	1,623.60	2.8%
Class 6: $1,000,001 - $2,000,000	Statutory	Per Application	1,697.80	1,744.50	2.8%
Class 13: $2,000,001 - $5,000,000	Statutory	Per Application	3,874.70	3,981.30	2.8%
Class 14: $5,000,001 - $15,000,000	Statutory	Per Application	9,875.90	10,147.50	NEW
Class 15: $15,000,001 - $50,000,000	Statutory	Per Application	29,123.30	29,924.20	NEW

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VICSMART - application which meet the VicSmart criteria if the cost of development is:					
Class 7: Less than $10,000	Statutory	Per Application	226.90	233.20	2.8%
Class 8: More than $10,000	Statutory	Per Application	487.50	501.00	2.8%
Class 9: Subdivide of consolidate land	Statutory	Per Application	226.90	233.20	2.8%
Class 10: VicSmart application (other than 1 class 7, 8 or 9 permit)	Statutory	Per Application	226.90	233.20	2.8%
OTHER DEVELOPMENT - to develop land (other than for a single dwelling per lot or to subdivide land) if the estimated cost of development is:					
Class 11: Less than $100,000	Statutory	Per Application	1,302.80	1,338.70	2.8%
Class 12: $100,001 - $1,000,000	Statutory	Per Application	1,756.60	1,805.00	2.8%
Class 13: $1,000,001 - $5,000,000	Statutory	Per Application	3,874.70	3,981.30	2.8%
Class 14: $5,000,001 - $15,000,000	Statutory	Per Application	9,875.90	10,147.50	2.8%
Class 15: $15,000,001 - $50,000,000	Statutory	Per Application	29,123.30	29,924.20	2.8%
Class 16: More than $50,000,000	Statutory	Per Application	65,458.10	67,258.20	2.8%
SUBDIVISION					
Class 17: To subdivide an existing building (other than a class 9 permit)	Statutory	Per Application	1,496.10	1,537.30	2.8%
Class 18: To subdivide land into two lots (other than a class 9 or class 16 permit)	Statutory	Per Application	1,496.10	1,537.30	2.8%
Class 19: To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 permit)	Statutory	Per Application	1,496.10	1,537.30	2.8%
Class 20: To subdivide land (other than a class 9, class 16, class 17 or class 18 permit) per 100 lots created	Statutory	Per Application	1,496.10	1,537.30	2.8%
Class 21: To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	Statutory	Per Application	1,496.10	1,537.30	2.8%
Class 22: A permit not otherwise provided for in the regulation	Statutory	Per Application	1,496.10	1,537.30	2.8%
Fees for applications for permits under section 72 of the Planning and Environment Act 1987					
Regulation 11:					
Class 1: Amendment to a permit to change the use of the land allowed by the permit or allow a new use of the land	Statutory	Per Application	1,496.10	1,537.30	2.8%
Class 2: Application to amend a permit (other than a permit to develop land for a single dwelling per lot, use & develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to: To change the statement of what the permit allows or To change any or all of the conditions	Statutory	Per Application	1,496.10	1,537.30	2.8%
SINGLE DWELLINGS					
Class 3: Cost of additional development is $10,000 or less	Statutory	Per Application	226.90	233.20	2.8%
Class 4: Cost of additional development is more than $10,000 but not more than $100,000	Statutory	Per Application	714.40	734.10	2.8%
Class 5: Cost of additional development is more than $100,000 but not more than $500,000	Statutory	Per Application	1,462.50	1,502.80	2.8%
Class 6: Cost of additional development is $500,000 or more	Statutory	Per Application	1,580.10	1,623.60	2.8%
Class 11: An amendment to a single dwelling class 13, class 14, class 15 permit, if cost of additional development is $100 000 or less.	Statutory	Per Application	1,302.80	1,338.70	NEW

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Class 12: An amendment to a single dwelling class 13, class 14, class 15 permit, if cost of additional development is more than $100 001 but not more than $1 000 000	Statutory	Per Application	1,756.60	1,805.00	NEW
Class 13: An amendment to a single dwelling class 13, class 14, class 15 permit, if cost of additional development is more than $1 000 000	Statutory	Per Application	3,874.70	3,981.30	NEW
VICSMART - amendments to applications which meet the VicSmart criteria S72 & Secondary Consent):					
Class 7: Cost of additional development is $10,000 or less	Statutory	Per Application	226.90	233.20	2.8%
Class 8: Cost of additional development is more than $10,000	Statutory	Per Application	487.50	501.00	2.8%
Class 9: Amendment to a class 9 permit	Statutory	Per Application	226.90	233.20	2.8%
Class 10: Amendment to a class 10 permit	Statutory	Per Application	226.90	233.20	2.8%
OTHER DEVELOPMENT					
Class 11: Cost of additional development is $100,000 or less	Statutory	Per Application	1,302.80	1,338.70	2.8%
Class 12: Cost of additional works is more than $100,000 but not more than $1,000,000	Statutory	Per Application	1,756.60	1,805.00	2.8%
Class 13: Cost of additional development is $1,000,000 and above	Statutory	Per Application	3,874.70	3,981.30	2.8%
SUBDIVISION					
Class 14: Amendment to a class 17 permit	Statutory	Per Application	1,496.10	1,537.30	2.8%
Class 15: Amendment to a class 18 permit	Statutory	Per Application	1,496.10	1,537.30	2.8%
Class 16: Amendment to a class 19 permit	Statutory	Per Application	1,496.10	1,537.30	2.8%
Class 17: Amendment to a class 20 permit per 100 lots created	Statutory	Per Application	1,496.10	1,537.30	2.8%
Class 18: Amendment to a class 21 permit	Statutory	Per Application	1,496.10	1,537.30	2.8%
Class 19: Amendment to a class 22 permit	Statutory	Per Application	1,496.10	1,537.30	2.8%
Reg 8 - Recertification of a plan of subdivision:					
Recertification of a plan of subdivision	Statutory	Per Application	159.70	164.10	2.8%
Regulation 12 - Revised Plans - amend application after notice given S57A:					
a) The fee to amend an application for a permit after notice is given is **40% of the application fee for that class of permit set out in the Table at regulation 9**	Statutory	Per Application	40% of the application fee	40% of the application fee	
b) The fee to amend an application to amend a permit after notice is given is **40% of the application fee for that class of permit set out in the Table at regulation 11** and any additional fee under c) below	Statutory	Per Application	40% of the application fee	40% of the application fee	
OTHER APPLICABLE FEES					
Reg 6 - Certification of a plan of subdivision	Statutory	Per Applic/Per 100 lots	198.40	203.90	2.8%
Reg 7 - Certification of plan alteration (Alteration of a plan under section 10 (2) of the Act)	Statutory	Per Application	126.10	129.60	2.8%
Reg 15 - Certificates of Compliance (under S97N)	Statutory	Per Application	369.80	380.00	2.8%
Reg 16 - For an agreement to a proposal to amend or end an agreement under S173 of the Act	Statutory	Per Application	748.00	768.60	2.8%
Reg 18 - Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council including lodging plans to comply if the first submission to Council was unsatisfactory	Statutory	Per Application	369.80	380.00	2.8%
SINGLE DWELLINGS - Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 3: Cost of additional development is $10,000 or less	Non Statutory	Per Application	226.20	233.20	3.1%
SC 4: Cost of additional development is more than $10,000 but not more than $100,000	Non Statutory	Per Application	711.80	734.10	3.1%
SC 5: Cost of additional development is more than $100,000 but not more than $500,000	Non Statutory	Per Application	1,457.00	1,502.80	3.1%
SC 6: Cost of additional development is $500,000 and above	Non Statutory	Per Application	1,574.10	1,623.60	3.1%
SC 11: Single dwelling class 13, class 14, class 15 permit, if cost of additional development is $100 000 or less.	Non Statutory	Per Application	N/A	1,338.70	NEW
SC 12: An amendment to a single dwelling class 13, class 14, class 15 permit, if cost of additional development is more than $100 001 but not more than $1 000 000	Non Statutory	Per Application	N/A	1,805.00	NEW

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SC 13 - Cost of additional development is $1,000,000 and above	Non Statutory	Per Application	3,860.00	3,981.30	3.1%
VICSMART - Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 7: Cost of additional development is $10,000 or less	Non Statutory	Per Application	226.20	232.50	2.8%
SC 8: Cost of additional development is more than $10,000	Non Statutory	Per Application	485.70	501.00	3.2%
SC 9: to a class 9 permit	Non Statutory	Per Application	226.20	233.20	3.1%
SC 10: Amendment to a class 10 permit	Non Statutory	Per Application	226.20	233.20	3.1%
OTHER DEVELOPMENT - Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 11: Cost of additional development is $100,000 or less	Non Statutory	Per Application	1,298.00	1,338.70	3.1%
SC 12: Cost of additional development is more than $100,000 but not more than $1,000,000	Non Statutory	Per Application	1,750.00	1,805.00	3.1%
SC 13: Cost of additional development is $1,000,000 and above	Non Statutory	Per Application	3,860.00	3,981.30	3.1%
SUBDIVISION - Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 14: to a class 17 permit	Non Statutory	Per Application	1,490.50	1,537.30	3.1%
SC 15: to a class 18 permit	Non Statutory	Per Application	1,490.50	1,537.30	3.1%
SC 16: to a class 19 permit	Non Statutory	Per Application	1,490.50	1,537.30	3.1%
SC 17: to a class 20 permit per 100 lots created	Non Statutory	Per Application	1,490.50	1,537.30	3.1%
SC 18: to a class 21 permit	Non Statutory	Per Application	1,490.50	1,537.30	3.1%
Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 19: to a Class 22 permit	Non Statutory	Per Application	1,490.50	1,537.30	3.1%
Planning Enquiry					
Pre-Application					
Heritage	Non Statutory	Per Application	N/A	300.00	NEW
Medium (2-6 dwellings / up to 6 storeys) - residential / mixed use	Non Statutory	Per Application	N/A	800.00	NEW
Non-residential / Enforcement	Non Statutory	Per Application	N/A	300.00	NEW
Minister for Planning - fee for ministerial pre certification referral to Council is 25% of applicable application fee	Non Statutory	Per Application	N/A	25% of the application fee	NEW
Expert Advice (incl. Urban design, traffic, ESD)	Non Statutory	Per Application	N/A	450.00	NEW
Subsequent Pre-Application Advice	Non Statutory	Per Application	N/A	300.00	NEW
High-rise (7+ storeys), large mixed use or other large-scale development	Non Statutory	Per Application	N/A	1,500.00	NEW
Single Dwelling					
Fees for Written Response or File Search for access to or provision of Statutory Planning regulatory information	Non Statutory	Per Rateable Property	155.00	161.10	3.9%
Other					
Fees for Written Response or File Search for access to or provision of Statutory Planning regulatory information	Non Statutory	Per Rateable Property	310.00	322.10	3.9%
Planning Register					
On request custom copy of planning register data	Non Statutory	Per Month	115.00	119.50	3.9%
On request custom copy of planning register data	Non Statutory	Per Year	1,145.00	1,189.70	3.9%
Report and Consent for Demolition					
Fee for S29B response	Statutory	Per Rateable Property	96.70	99.40	2.8%
Advertising Fees (Includes installation and removal)					
General Admin Charge	Non Statutory	Per Application	205.00	213.00	3.9%
Sign on Site	Non Statutory	Per Application	201.10	209.00	3.9%
Extra Letters	Non Statutory	Per Application	9.00	9.40	4.4%
Additional Sign on Site	Non Statutory	Per Sign	60.00	62.40	4.0%
Extension of Time					
VicSmart	Non Statutory	Per Application	120.00	124.70	3.9%
Single Residential	Non Statutory	Per Application	360.90	375.00	3.9%
Subdivision	Non Statutory	Per Application	575.00	597.50	3.9%
Other - less than $5,000,000	Non Statutory	Per Application	1,245.00	1,293.60	3.9%
Other - more than $5,000,000	Non Statutory	Per Application	2,070.00	2,150.80	3.9%

2026/27 Fees and Charges schedule

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Fee Description	Fee Type	Unit of Measure	Adopted 2025-26 (Inc GST) $	Adopted 2026-27 (inc GST) $	% Change
Reproduction Service					
Black and White A4	Non Statutory	Per Copy	0.30	0.40	33.3%
Black and White A3	Non Statutory	Per Copy	0.50	0.60	20.0%
Colour Photocopies A4	Non Statutory	Per Copy	1.50	1.60	6.7%
Colour Photocopies A3	Non Statutory	Per Copy	2.50	2.60	4.0%
A2 copies	Non Statutory	Per Copy	11.60	12.10	4.3%
Tree work permit					
Significant tree pruning permit	Non Statutory	Per Application	90.50	102.00	12.7%
Significant tree removal permit	Non Statutory	Per Application	120.50	136.00	12.9%
Building and Local Law Services					
Footpath Trading Permit					
Real Estate Agents pointer boards	Non Statutory	Per 10 Signs	980.00	1,018.30	3.9%
Advertising Business sign	Non Statutory	Per sign	385.00	400.10	3.9%
Night club queues	Non Statutory	Per Application	750.00	779.30	3.9%
Busking - 6 months	Non Statutory	Per Busker	98.00	20.00	-79.6%
Busking - 12 months	Non Statutory	Per Busker	155.00	20.00	-87.1%
Footpath Trading Application fee	Non Statutory	Per Application	108.00	112.30	4.0%
Footpath Trading Administration fee	Non Statutory	Per Application	74.00	76.90	3.9%
Footpath Trading Waiting area permit - Small	Non Statutory	Per Application	380.00	394.90	3.9%
Footpath Trading Waiting area permit - Medium	Non Statutory	Per Application	490.00	509.20	3.9%
Footpath Trading Waiting area permit - Large	Non Statutory	Per Application	590.00	613.10	3.9%
Footpath Trading (Dining)					
Small frontage business up to 4m wide frontage (Busy Areas)	Non Statutory	Per Item	920.00	955.90	3.9%
Medium frontage business 4m-8m (Busy Areas)	Non Statutory	Per Item	1,380.00	1,433.90	3.9%
Large frontage business 8m to 12m (Busy Areas)	Non Statutory	Per Item	3,180.00	3,304.10	3.9%
Extra Large frontage business greater than 12m (Busy Areas)	Non Statutory	Per Item	5,470.00	5,683.40	3.9%
Extended - small frontage fee 4m wide (Busy Areas)	Non Statutory	Per Item	920.00	955.90	3.9%
Extended - medium frontage fee 4m-8m wide (Busy Areas)	Non Statutory	Per Item	1,380.00	1,433.90	3.9%
Extended - large frontage fee 8m-12m wide (Busy Areas)	Non Statutory	Per Item	3,180.00	3,304.10	3.9%
Small frontage business up to 4m wide (Other Areas)	Non Statutory	Per Item	460.00	478.00	3.9%
Medium frontage business 4m-8m wide (Other Areas)	Non Statutory	Per Item	690.00	717.00	3.9%
Large frontage business 8m-12m wide (Other Areas)	Non Statutory	Per Item	1,590.00	1,652.10	3.9%
Extra Large frontage business greater than 12m (Other Areas)	Non Statutory	Per Item	2,730.00	2,836.50	3.9%
Extended - small frontage fee 4m wide (Other Areas)	Non Statutory	Per Item	460.00	478.00	3.9%
Extended - medium frontage fee 4m-8m wide (Other Areas)	Non Statutory	Per Item	690.00	717.00	3.9%
Extended - large frontage fee 8m-12m wide (Other Areas)	Non Statutory	Per Item	1,590.00	1,652.10	3.9%
Roadside Dining Application Fee	Non Statutory	Per Application	325.00	337.70	3.9%
365 Annual Roadside Dining	Non Statutory	Per Parking Space	4,497.00	N/A	REMOVE
Parklet (roadside) Dining - Primary Non-Licenced	Non Statutory	Per Parking Space	N/A	4,500.00	NEW
Parklet (roadside) Dining - Secondary Non-Licensed	Non Statutory	Per Parking Space	N/A	2,500.00	NEW
Parklet (roadside) Dining - Neighbourhood Non-Licenced	Non Statutory	Per Parking Space	N/A	1,700.00	NEW
Parklet (roadside) Dining - Primary Licensed	Non Statutory	Per Parking Space	N/A	5,500.00	NEW
Parklet (roadside) Dining - Secondary Licenced	Non Statutory	Per Parking Space	N/A	4,000.00	NEW
Parklet (roadside) Dining - Neighbourhood Licensed	Non Statutory	Per Parking Space	N/A	3,000.00	NEW
Footpath Trading (Goods)					
Small frontage business up to 4m wide frontage (Busy Areas)	Non Statutory	Per Item	460.00	478.00	3.9%
Medium frontage business 4m-8m (Busy Areas)	Non Statutory	Per Item	690.00	717.00	3.9%
Large frontage business 8m-12m wide (Busy Areas)	Non Statutory	Per Item	1,590.00	1,652.10	3.9%
Extended - small frontage fee 4m wide (Busy areas)	Non Statutory	Per Item	460.00	478.00	3.9%
Extended - medium frontage fee 4m-8m wide (Busy Areas)	Non Statutory	Per Item	690.00	717.00	3.9%
Extended - large frontage fee 8m-12m wide (Busy Areas)	Non Statutory	Per Item	1,590.00	1,652.10	3.9%

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Small frontage business up to 4m wide frontage (Other Areas)	Non Statutory	Per Item	230.00	239.00	3.9%
Medium frontage business 4m-8m wide (Other Areas)	Non Statutory	Per Item	345.00	358.50	3.9%
Large frontage business 8m-12m wide (Other Areas)	Non Statutory	Per Item	795.00	826.10	3.9%
Extended - small frontage fee - 4m wide (Other Areas)	Non Statutory	Per Item	230.00	239.00	3.9%
Extended - medium frontage fee 4m-8m wide (Other Areas)	Non Statutory	Per Item	345.00	358.50	3.9%
Extended - large frontage fee 8m-12m wide (Other Areas)	Non Statutory	Per Item	795.00	826.10	3.9%
Street Party					
Street Party Permit Application Fee	Non Statutory	Per Application	120.00	125.00	4.2%
Fundraising					
Street Promotions Permit Application Fee	Non Statutory	Per application	98.00	101.90	4.0%
Street Promotions Permit Application Fee - NFP only	Non Statutory	Per application			
Street Sampling Application and Permit	Non Statutory	Per Item	98.00	101.90	4.0%
Fundraising Permit Application Fee	Non Statutory	Per application	98.00	101.90	4.0%
Advertising on Council Land Permit	Non Statutory	Per application	98.00	101.90	4.0%
Building Compliance					
Application Fees					
Skip Bins application fee	Non Statutory	Per Application	N/A	40.00	NEW
Skip Bins daily fee	Non Statutory	Per Application	34.00	55.00	61.8%
Crane or Lifting Device	Non Statutory	Per Application	269.00	280.00	4.1%
Works Zone Commercial	Non Statutory	Per Application	6,702.00	6,963.40	3.9%
Work Zone Dual occupancy	Non Statutory	Per application	4,000.00	4,156.00	3.9%
Work Zone Single dwelling	Non Statutory	Per application	1,800.00	1,870.20	3.9%
Works Zone Signage Fee	Non Statutory	Per Application	557.00	578.80	3.9%
Work Zone Loading Bay occupation and assessment fee	Non Statutory	Per Application	6,445.00	6,696.40	3.9%
Works Zone Commercial >12 months	Non Statutory	Per Application	13,400.00	13,922.60	3.9%
Work Zone - Occupation fee renewal - Dual Occupancy > 12 months	Non Statutory	Per Application	6,400.00	6,649.60	3.9%
Work Zone - Occupation fee renewal - Single Dwelling > 12 months	Non Statutory	Per Application	1,800.00	1,870.20	3.9%
Out of Hours	Non Statutory	Per Application	115.00	120.00	4.3%
Out of Hours - Permit Fee	Non Statutory	Per Application	450.00	1,020.00	126.7%
Vehicle Crossing	Statutory	Per Application	383.10	395.00	3.1%
Vehicle Crossing - fast track application fee	Non Statutory	Per Application	335.40	348.50	3.9%
Vehicle Crossing - design assessment	Non Statutory	Per Application	547.00	568.40	3.9%
Road Opening	Statutory	Per Application	151.60	155.75	2.7%
Road Opening Application Fees (Lodgement/application fees)	Non Statutory	Per Application	117.90	122.50	3.9%
Road Occupation (concreting or lifting devices)	Non Statutory	Per Application Per day	269.00	340.00	26.4%
Road Occupation area fee	Non Statutory	Per Square Metre Per Week	52.00	55.00	5.8%
Road Occupation/Hoarding - fast track application fee	Non Statutory	Per Application	112.00	116.40	3.9%
Hoardings	Non Statutory	Per Application	217.00	225.50	3.9%
Hoarding plus Area Fee	Non Statutory	Per Square Metre Per Week	21.00	22.00	4.8%
Hoarding extension/ amendment fee	Non Statutory	Per Application	210.00	218.20	3.9%
Temporary Vehicle Crossings	Statutory	Per Application	151.60	156.00	2.9%
Temporary Vehicle Crossings - Non-commercial	Non Statutory	Per Application	N/A	155.75	NEW
Temporary Vehicle Crossing - Single frontage - Permit fee (6mths)	Non Statutory	Per Application	350.00	363.70	3.9%
Temporary Vehicle Crossings - Dual Occupancy Permit fee (6mths)	Non Statutory	Per Application	700.00	727.30	3.9%
Temporary Vehicle Crossings - Commercial Permit Fee (6mths)	Non Statutory	Per Application	1,000.00	1,039.00	3.9%
Road Asset Protection Bond Inspection Fees (RAP)	Non Statutory	Per Application	450.00	467.60	3.9%
Road Asset Protection Inspection Fees (Multi-unit development)	Non Statutory	Per Application	2,238.00	2,325.30	3.9%
Road Asset Protection Inspection Fees (Dual-occupancy)	Non Statutory	Per Application	1,114.00	1,157.50	3.9%

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Road Asset Protection - fast track/re-inspection fee	Non Statutory	Per Application	557.00	578.80	3.9%
Inspection fee / site meeting	Non Statutory	Per Inspection / Meeting	132.00	137.20	3.9%
Works Zone Admin Fee	Non Statutory	Per Application	119.00	123.70	3.9%
Tradesperson Parking Permit - Commercial	Non Statutory	Per Vehicle per day	59.00	62.00	5.1%
Municipal Building Surveyor's Office					
Report and Consent Application Fees					
Projections beyond street alignment - Reg 109	Statutory	Per Item	329.00	338.00	2.7%
Building above or below certain public facilities - Reg 134	Statutory	Per Item	328.40	337.40	2.7%
Mast, pole, aerial, antenna, chimney flue or other service pipe - Reg 97	Statutory	Per Item	328.40	337.40	2.7%
A fence within 9 M of an intersection - Reg 92	Statutory	Per Item	448.30	460.60	2.7%
Minimum street setback Reg 74	Statutory	Per Item	461.40	474.00	2.7%
Building height not complying with Reg 75	Statutory	Per Item	461.40	474.00	2.7%
Site coverage not complying with Reg 76	Statutory	Per Item	461.40	474.00	2.7%
Impermeable surfaces covering more than 80% Reg 77	Statutory	Per Item	461.40	474.00	2.7%
Car parking spaces not complying with Reg 78	Statutory	Per Item	461.40	474.00	2.7%
Daylight to existing habitable room windows not complying with Reg 81	Statutory	Per Item	461.40	474.00	2.7%
Building Setbacks not complying with solar access Reg 82	Statutory	Per Item	461.40	474.00	2.7%
Overshadowing of secluded private open space Reg 83	Statutory	Per Item	461.40	474.00	2.7%
Window or raised open space not complying with Reg 84 Overlooking	Statutory	Per Item	461.40	474.00	2.7%
Daylight to new habitable window not complying with Reg 85	Statutory	Per Item	461.40	474.00	2.7%
Private open space not complying with Reg 86	Statutory	Per Item	461.40	474.00	2.7%
Fence side and rear setback not complying with Reg 90	Statutory	Per Item	461.40	474.00	2.7%
Length or height of side or rear boundary fence not complying with Reg 91	Statutory	Per Item	461.40	474.00	2.7%
Fences and daylight to habitable room windows not complying with Reg 94	Statutory	Per Item	461.40	474.00	2.7%
Fence setback not complying with Reg 95 (solar access)	Statutory	Per Item	461.40	474.00	2.7%
Fence design not complying with reg. 96 (overshadowing of secluded private open space)	Statutory	Per Item	461.40	474.00	2.7%
Side & Rear setbacks Reg 79	Statutory	Per Item	328.50	337.50	2.7%
Walls and Carports on Boundaries Reg 80	Statutory	Per Item	328.50	337.50	2.7%
Appurtenant Class 10 buildings - Reg 87	Statutory	Per Item	448.30	460.60	2.7%
Consent Single Dwelling and outbuilding - Reg 72	Statutory	Per Item	448.30	460.60	2.7%
Consent Fence design - Reg 88	Statutory	Per Item	461.40	474.00	2.7%
Precautions over a street - Reg 116	Statutory	Per Item	334.50	343.60	2.7%
Point of discharge of storm water - Reg 133	Statutory	Per Item	238.20	244.80	2.8%
Construction of buildings on land liable to flooding - Reg 153	Statutory	Per Item	329.60	338.70	2.8%
Building on designated land - Reg 154	Statutory	Per Item	329.60	338.70	2.8%
Building Information Reg 52	Statutory	Per Application	53.60	55.10	2.8%
Building Information - Priority	Non Statutory	Per Application	220.00	228.60	3.9%
Building over an easement vested in Council - Reg 130	Non Statutory	Per Item	850.00	883.20	3.9%
Building over an easement additional costs - Section 173	Non Statutory	Per Application	4,200.00	4,363.80	3.9%
Advertising Fee - Consent Reports	Non Statutory	Per Application	250.00	259.80	3.9%
Advertising Fee - Consent Reports, Additional fee for each property above 3	Non Statutory	Per Item	75.00	78.00	4.0%
Adjoining owners details - protection works notices (single dwellings)	Non Statutory	Per Item	98.00	101.90	4.0%
Adjoining owners details - protection works notices (multi-unit)	Non Statutory	Per Item	118.00	250.00	111.9%
Lapsed Building Permit Final Inspection					
Final inspection fee on lapsed building permit	Non Statutory	Per Inspection	1,000.00	1,039.00	3.9%
Notification Fees					
Notification fees - Precautions	Non Statutory	Per Application	235.90	245.20	3.9%

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Plan Search					
Permit or Certificate Search	Non Statutory	Per Item	53.40	55.50	3.9%
Plan Search for design detail (dwelling)	Non Statutory	Per Item	300.00	311.70	3.9%
Plan Search for design detail (multi-unit/commercial)	Non Statutory	Per Item	800.00	831.20	3.9%
Plan Search - Apartments	Non Statutory	Per Application	600.00	623.40	3.9%
Building Permit Lodgement, Variations and Extension of Time					
Lodgement Fee - Reg 45	Statutory	Per Application	138.35	142.20	2.8%
Variations - Minimum fee (administrative variations)	Non Statutory	Per item	600.00	623.40	3.9%
Variations - Building permit variation (design)	Non Statutory	Per item	800.00	831.20	3.9%
Extension of time - Six (6) month extension to building permit	Non Statutory	Per item	320.00	332.50	3.9%
Extension of time - Twelve (12) month extension to building permit	Non Statutory	Per item	640.00	665.00	3.9%
Extension of time - Additional mandatory building inspection	Non Statutory	Per item	325.00	337.70	3.9%
Fences					
Minimum fee (Timber and the like)	Non Statutory	Per Application	1,600.00	1,662.40	3.9%
Minimum fee (Masonry or the like)	Non Statutory	Per Application	2,800.00	2,909.20	3.9%
Garages					
Minimum fee	Non Statutory	Per Application	3,400.00	3,532.60	3.9%
Carports					
Minimum fee	Non Statutory	Per Application	2,000.00	1,644.00	-17.8%
Demolitions					
Minimum fee	Non Statutory	Per Application	2,500.00	1,644.00	-34.2%
Additional Storey - for buildings over 2 storeys	Non Statutory	Per Storey	2,000.00	2,078.00	3.9%
Temporary Structures					
Minimum fee (structures at public events)	Non Statutory	Per Application	1,500.00	1,558.50	3.9%
Dwelling Additions					
Minimum fee (cost of works up to $10,000)	Non Statutory	Per Application	1,800.00	1,870.20	3.9%
Minimum fee (cost of works up to $50,000)	Non Statutory	Per Application	3,800.00	3,948.20	3.9%
Minimum fee (cost of works over $50,000)	Non Statutory	Per Application	4,000.00	4,156.00	3.9%
New Dwelling					
Minimum fee	Non Statutory	Per Application	6,200.00	4,500.00	-27.4%
Commercial Work					
Minimum fee (cost of works up to $20,000)	Non Statutory	Per Application	3,800.00	3,948.20	3.9%
Minimum fee (cost of works up to $100,000)	Non Statutory	Per Application	6,000.00	6,234.00	3.9%
Minimum fee (cost of works over $100,000)	Non Statutory	Per Application	7,800.00	8,104.20	3.9%
Occupancy Permits					
Class 1 (Division 2)	Non Statutory	Per Permit	1,100.00	1,142.90	3.9%
Other Classes excl. Division 2	Non Statutory	Per Permit	1,800.00	1,870.20	3.9%
Places of Public Entertain (minimum) incl. Division 2	Non Statutory	Per Application	3,200.00	3,324.80	3.9%
Places of Public Entertainment area 500-2000m2 (Incl. Division 2)	Non Statutory	Per Application	3,800.00	3,948.20	3.9%
Places of Public Entertainment area 2001- 5000m2 (Incl. Division 2)	Non Statutory	Per Application	4,500.00	4,675.50	3.9%
Places of Public Entertainment area 5001- 15000m2 (Incl. Division 2)	Non Statutory	Per Application	6,200.00	6,441.80	3.9%
Places of Public Entertainment area 15001-25000m2 (Incl. Division 2)	Non Statutory	Per Application	8,000.00	8,312.00	3.9%
Places of Public Entertainment (minimum) 25001m2 + (Incl. Division 2)	Non Statutory	Per Application	10,500.00	10,909.50	3.9%
Temporary Approval (Incl. Division 3)	Non Statutory	Per Application	1,200.00	1,246.80	3.9%
Subdivision report					
Subdivision of Existing Buildings Report (minimum)	Non Statutory	Per Application	4,000.00	4,156.00	3.9%
Pool Registration fees					
Swimming pool and spa registration	Statutory	Per Inspection	36.10	37.10	2.8%
Plan search fee - pool and spas	Statutory	Per Search	53.60	55.10	2.8%
Lodgement fee for the certificate of compliance - pool and spas	Statutory	Per Lodgement	23.20	23.85	2.8%
Non compliance fee - pools and spas certification	Statutory	Per Lodgement	435.50	449.00	3.1%

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Swimming pool and spa certification consulting	Non Statutory	Per Application	600.00	623.40	3.9%
Swimming Pool Inspections - Additional swimming pool inspection	Non Statutory	Per Item	250.00	259.80	3.9%
Swimming Pool Inspections - Inspection of de-commissioned swimming pools	Non Statutory	Per Item	185.00	192.30	3.9%
Food and Health Act Registrations					
Food Act Premises					
Class 1 Premises	Statutory	Per Application	768.80	790.00	2.8%
Class 2 Premises	Statutory	Per Application	740.00	760.00	2.7%
Class 3 Premises	Statutory	Per Application	675.00	690.00	2.2%
Additional employees over 5	Statutory	Per Employee >5	35.00	36.00	2.9%
Up to Maximum fee	Statutory	Various	3,875.00	3,990.00	3.0%
Plans Assessment Fee (Health / Accommodation Businesses)	Non Statutory	Per Application	110.00	115.00	4.5%
Initial Food Act Registration Fee - Class 1	Statutory	Per Application	980.00	1,000.00	2.0%
Initial Food Act Registration Fee - Class 2	Statutory	Per Application	956.00	982.00	2.7%
Initial Food Act Registration Fee - Class 3	Statutory	Per Application	890.00	915.00	2.8%
Initial PHWA Registration Fee - Category 1 (Skin Penetration/Colonic Irrigation)	Statutory	Per Application	550.00	565.00	2.7%
Initial PHWA Registration Fee - Category 2 (Health and Beauty)	Statutory	Per Application	466.00	479.00	2.8%
Initial PHWA Registration Fee - Category 3	Statutory	Per Application	482.00	495.00	2.7%
Temporary Food Premises Registration - Community	Statutory	Per Application	102.50	100.00	-2.4%
Temporary Food Premises Registration - Commercial Class 2	Statutory	Per Application	745.00	760.00	2.0%
Temporary Food Premises Class 2 - Registration for 2 days maximum	Statutory	Per Application	102.50	105.00	2.4%
Temporary Food Premises Registration - Commercial Class 3	Statutory	Per Application	675.00	690.00	2.2%
Temporary Food Premises Class 3 - Registration for 2 days maximum	Statutory	Per Application	76.00	78.00	2.6%
Community Clubs	Statutory	Per Application	103.00	105.00	1.9%
School Canteen/Child Care - Volunteer or Charity	Statutory	Per Application	0.00	0.00	0.0%
Home Based Food Business Class 2 (operating not more than 3 days/week)	Non Statutory	Per Request	418.00	434.40	3.9%
Home Based Food Business Class 3 (operating not more than 3 days/week)	Non Statutory	Per Request	360.00	374.10	3.9%
Bed and Breakfast (Continental Breakfast only - Class 3) specific to prescribed accommodation	Non Statutory	Per Request	350.00	363.70	3.9%
Public Aquatic Facilities (Ice Baths/Plunge Pool)	Non Statutory	Per Request	270.00	280.60	3.9%
Fast-track Fit-out Plans Assessment Fee Food Act (2-3 day turnaround)	Non Statutory	Per Application	217.00	225.50	3.9%
Public Health and Wellbeing Act Premises					
Prescribed accommodation	Statutory	Per Application	438.00	455.00	3.9%
Each extra apartment	Statutory	Per Application	57.50	59.00	2.6%
Maximum fee	Statutory	Per Application	4,360.00	4,479.90	2.7%
Infringements - per Penalty Unit	Statutory	Penalty Unit	197.60	203.51	3.0%
Property Enquiry/Inspection Fee (Food Act & PHWA, Standard (5-10 business days))	Non Statutory	Per Application	279.10	290.00	3.9%
Food/Health Certificate reprint fee	Non Statutory	Per Application	57.50	60.00	4.3%
Follow up inspection fee (for premises that exceed two follow up inspections per year)	Non Statutory	Per Request	278.00	288.90	3.9%
Fast-track Fit-out Plans Assessment Fee PHWA (2-3 day turnaround)	Non Statutory	Per Application	110.00	N/A	REMOVE
Hairdresser/beauty parlour/skin pen					
Hair and Beauty Category 2 (Health and Beauty)	Statutory	Per Application	358.00	370.00	3.4%
Hair and Beauty Category 1 (Skin Penetration/Colonic Irrigation)	Statutory	Per Application	443.00	455.00	2.7%
Hair and Beauty Category 3 ongoing fee (Hairdressers/Make Up only)	Statutory	Per Application	375.00	385.00	2.7%
Transfer fee (Beauty Therapy - Low Risk)	Statutory	Per Application	180.00	185.00	2.8%

2026/27 Fees and Charges schedule

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Fee Description	Fee Type	Unit of Measure	Adopted 2025-26 (Inc GST) $	Adopted 2026-27 (inc GST) $	% Change
Transfer fee (Beauty Therapy - High Risk)	Statutory	Per Application	222.00	230.00	3.6%
Septic Tank (grey water retention) Application & Approval	Statutory	Per Application	225.50	235.00	4.2%
Registration - Public Aquatic Facilities & Water features	Non Statutory	Per Application	490.00	509.20	3.9%
Other					
Fast-track Property Enquiry Fee (2-3 day turnaround)	Non Statutory	Per Application	335.00	348.10	3.9%
Animal Management					
Application for Registration of Dog or Cat					
Initial registration fee - adopted animal from not-for-profit animal welfare organisation	Statutory	Per Animal	5.00	10.00	100.0%
Trained Dog	Statutory	Per Animal	80.00	83.00	3.8%
Working Dog	Statutory	Per Animal	80.00	83.00	3.8%
Guide / hearing and assistance dog	Statutory	Per Animal	0.00	0.00	0.0%
Dog - over ten years of age	Statutory	Per Animal	80.00	83.00	3.8%
Cat - over ten years old	Statutory	Per Animal	56.00	58.00	3.6%
Domestic Animal Business or Applicable Organisation	Statutory	Per Application	320.00	330.00	3.1%
Unsterilised Dog	Statutory	Per Animal	222.00	230.00	3.6%
Unsterilised Cat	Statutory	Per Animal	179.00	183.90	2.7%
Sterilised Dog	Statutory	Per Animal	80.00	83.00	3.8%
Sterilised Cat	Statutory	Per Animal	56.00	58.00	3.6%
Application of Registration of Dangerous Dog	Statutory	Per Animal	386.50	400.00	3.5%
Application of Registration of Menacing Dog	Statutory	Per Animal	335.00	345.00	3.0%
Pensioner					
Unsterilised Dog	Statutory	Per Animal	111.00	115.00	3.6%
Sterilised Dog	Statutory	Per Animal	40.00	42.00	5.0%
Unsterilised Cat	Statutory	Per Animal	89.50	92.00	2.8%
Sterilised Cat	Statutory	Per Animal	28.00	29.00	3.6%
Pound release fees					
Pound Release Fee Dogs	Non Statutory	Per Animal	170.00	180.00	5.9%
Pound Release Fee Cats	Non Statutory	Per Animal	170.00	180.00	5.9%
Daily Animal Boarding Fee	Non Statutory	Per Animal	16.00	17.00	6.3%
Extra Animal Permit	Non Statutory	Per Application	110.00	115.00	4.5%
Brass Dog Tag	Non Statutory	Per Tag	5.00	5.20	4.0%
Stallholder Fees					
Stonnington Resident / Business					
Stallholder Fees - 3m x 3m Marquee	Non Statutory	Per Marquee	0.00	0.00	0.0%
Stallholder Fees - 6m x 3m Marquee	Non Statutory	Per Marquee	0.00	0.00	0.0%
Non-Stonnington Resident / Business					
Stallholder Fees - 3m x 3m Marquee	Non Statutory	Per Marquee	240.00	300.00	25.0%
Stallholder Fees - 6m x 3m Marquee	Non Statutory	Per Marquee	320.00	470.00	46.9%
Event/Festival Site Fees					
Food/Beverage Site Fee	Non Statutory	Per Site	240.00	249.40	3.9%
Food/Beverage Site Fee + 3m x 3m Marquee	Non Statutory	Per Site	320.00	540.00	68.8%
Food/Beverage Site Fee - Festival (multiple days)	Non Statutory	Per Site	1,200.00	1,300.00	8.3%
Filming Permits					
Film Crew Permit - Car	Non Statutory	Per Car	38.00	40.00	5.3%
Film Crew Permit - Truck	Non Statutory	Per Truck	86.00	90.00	4.7%
Filming - Daily	Non Statutory	Per Day	1,265.00	1,314.40	3.9%
Filming - Up to 4 Hours	Non Statutory	Up to 4 hours	595.00	618.30	3.9%
Filming/photographs - Unit Base	Non Statutory	Per Day	595.00	618.30	3.9%
Still Photography - Daily	Non Statutory	Per Day	475.00	493.60	3.9%
Still Photography - Up to 4 Hours	Non Statutory	Up to 4 hours	270.00	280.60	3.9%
On Street - Car Parking Permits - Car - Community Rate	Non Statutory	Per Day	38.00	40.00	5.3%
On Street - Car Parking Permits - Truck - Community Rate	Non Statutory	Per Day	86.00	90.00	4.7%

2026/27 Fees and Charges schedule

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On Street - Car Parking Permits - Car - Commercial Rate	Non Statutory	Per Day	70.00	75.00	7.1%
On Street - Car Parking Permits - Truck- Commercial Rate	Non Statutory	Per Day	172.00	178.80	4.0%
Event Application Administration Fee	Non Statutory	Per Application	70.00	75.00	7.1%
Event Permits (excludes Major Events)					
Park Hire					
Community Event	Non Statutory	Per Day	N/A	172.00	NEW
Commercial Public Event	Non Statutory	Per Day	N/A	1,850.00	NEW
Commercial Non-Public Event	Non Statutory	Per Day	N/A	680.00	NEW
Temporary Road Closure Fee					
Community Event	Non Statutory	Per Day	N/A	100.00	NEW
Commercial Public Event	Non Statutory	Per Day	N/A	680.00	NEW
Commercial Non-Public Event	Non Statutory	Per Day	N/A	1,850.00	NEW
Commercial Non-Public Event	Non Statutory	Per Day	N/A	1,850.00	NEW
Prahran Square					
Hire fees are competitively priced subject to availability and booking conditions agreed with hirer.					
Function Venues					
Prahran Town Hall - Functions on Chapel					
Friday to Sunday - Commercial/Private Rate	Non Statutory	Per Day	2,378.10	2,470.90	3.9%
Monday to Thursday - Commercial/Private Rate	Non Statutory	Per Day	1,545.80	1,606.10	3.9%
Friday to Sunday - Not-for-profit Rate	Non Statutory	Per Day	1,545.80	1,606.10	3.9%
Monday to Thursday - Not-for-profit Rate	Non Statutory	Per Day	1,004.80	1,044.00	3.9%
Prahran Town Hall - Council Chambers					
Not-for-profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	326.00	338.80	3.9%
	Non Statutory	Per Day (6+ Hours)	543.20	564.40	3.9%
	Non Statutory	Additional Hour	46.50	48.40	4.1%
Private / Commercial - Monday – Thursday	Non Statutory	Half Day (4-6 Hours)	501.40	521.00	3.9%
	Non Statutory	Per Day (6+ Hours)	835.60	868.20	3.9%
	Non Statutory	Additional Hour	71.40	74.20	3.9%
Not-for-profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	501.40	521.00	3.9%
	Non Statutory	Per Day (6+ Hours)	835.60	868.20	3.9%
	Non Statutory	Additional Hour	71.40	74.20	3.9%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	771.30	801.40	3.9%
	Non Statutory	Per Day (6+ Hours)	1,285.50	1,335.70	3.9%
	Non Statutory	Additional Hour	109.80	114.10	3.9%
Malvern Town Hall - Banquet Hall					
Not-for-profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	409.60	425.60	3.9%
	Non Statutory	Per Day (6+ Hours)	682.60	709.30	3.9%
	Non Statutory	Additional Hour	176.60	183.50	3.9%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	630.10	654.70	3.9%
	Non Statutory	Per Day (6+ Hours)	1,050.10	1,091.10	3.9%
	Non Statutory	Additional Hour	271.60	282.20	3.9%
Not-for-profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	630.10	654.70	3.9%
	Non Statutory	Per Day (6+ Hours)	1,050.10	1,091.10	3.9%
	Non Statutory	Additional Hour	271.60	282.20	3.9%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	969.30	1,007.20	3.9%
	Non Statutory	Per Day (6+ Hours)	1,615.50	1,678.60	3.9%
	Non Statutory	Additional Hour	417.80	434.10	3.9%
Town Hall - Main Hall (Malvern and Prahran)					
Not-for-profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	886.90	921.50	3.9%

2026/27 Fees and Charges schedule

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	Non Statutory	Per Day (6+ Hours)	1,478.10	1,535.80	3.9%
	Non Statutory	Additional Hour	176.60	183.50	3.9%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	1,364.40	1,417.70	3.9%
	Non Statutory	Per Day (6+ Hours)	2,273.90	2,362.60	3.9%
	Non Statutory	Additional Hour	271.60	282.20	3.9%
Not-for-profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	1,364.40	1,417.70	3.9%
	Non Statutory	Per Day (6+ Hours)	2,273.90	2,362.60	3.9%
	Non Statutory	Additional Hour	271.60	282.20	3.9%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	2,099.00	2,180.90	3.9%
	Non Statutory	Per Day (6+ Hours)	3,498.20	3,634.70	3.9%
	Non Statutory	Additional Hour	417.80	434.10	3.9%
Malvern Town Hall - Upper Foyer					
Not-for-profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	206.30	214.40	3.9%
	Non Statutory	Per Day (6+ Hours)	343.70	357.20	3.9%
	Non Statutory	Additional Hour	176.60	183.50	3.9%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	317.30	329.70	3.9%
	Non Statutory	Per Day (6+ Hours)	528.70	549.40	3.9%
	Non Statutory	Additional Hour	271.60	282.20	3.9%
Not-for-profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	317.30	329.70	3.9%
	Non Statutory	Per Day (6+ Hours)	528.70	549.40	3.9%
	Non Statutory	Additional Hour	271.60	282.20	3.9%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	488.00	507.10	3.9%
	Non Statutory	Per Day (6+ Hours)	813.30	845.10	3.9%
	Non Statutory	Additional Hour	417.80	434.10	3.9%
Civic Serviced Meeting Rooms					
Council Chamber - Malvern Town Hall					
Dining Room - Malvern Town Hall					
Not-for-profit - Monday - Thursday	Non Statutory	Per Hour	59.50	61.90	4.0%
	Non Statutory	Half Day (4-6 Hours)	226.10	235.00	3.9%
	Non Statutory	Per Day (6+ Hours)	332.10	345.10	3.9%
	Non Statutory	Additional Hour	N/A	70.60	NEW
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	91.50	95.10	3.9%
	Non Statutory	Half Day (4-6 Hours)	347.70	361.30	3.9%
	Non Statutory	Per Day (6+ Hours)	510.60	530.60	3.9%
	Non Statutory	Additional Hour	N/A	97.50	NEW
Not-for-profit - Friday - Sunday	Non Statutory	Per Day (6+ Hours)	448.40	465.90	3.9%
	Non Statutory	Additional Hour	N/A	97.50	NEW
Private / Commercial - Friday - Sunday	Non Statutory	Per Day (6+ Hours)	689.40	716.30	3.9%
	Non Statutory	Additional Hour	N/A	150.00	NEW
Commercial Kitchens					
Located at Prahan Town Hall, Phoenix Park Community Centre, Prahran RSL and Grattan Gardens Community Centre					
Not-for-profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	58.00	60.30	4.0%
	Non Statutory	Per Day (6+ Hours)	96.60	100.40	3.9%
	Non Statutory	Additional Hour	48.30	50.20	3.9%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	89.20	92.70	3.9%
	Non Statutory	Per Day (6+ Hours)	148.60	154.40	3.9%
	Non Statutory	Additional Hour	74.30	77.20	3.9%
Not-for-profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	89.20	92.70	3.9%
	Non Statutory	Per Day (6+ Hours)	148.60	154.40	3.9%
	Non Statutory	Additional Hour	74.30	77.20	3.9%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	137.10	142.50	3.9%
	Non Statutory	Per Day (6+ Hours)	228.50	237.50	3.9%
	Non Statutory	Additional Hour	114.30	118.80	3.9%

2026/27 Fees and Charges schedule

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Non-Serviced Meeting Rooms					
Toorak South Yarra Library, Malvern Library, Phoenix Park Library Meeting Rooms					
Phoenix Park Community Centre Meeting Rooms, Prahran RSL Meeting Room					
Grattan Gardens Community Centre Meeting Room					
Not-for-profit - Monday - Sunday	Non Statutory	Per Hour	26.10	27.20	4.2%
	Non Statutory	Half Day (4-6 Hours)	99.20	103.10	3.9%
	Non Statutory	Per Day (6+ Hours)	145.70	151.40	3.9%
	Non Statutory	Additional Hour	44.60	46.40	4.0%
Private / Commercial - Monday - Sunday	Non Statutory	Per Hour	40.10	41.70	4.0%
	Non Statutory	Half Day (4-6 Hours)	152.40	158.40	3.9%
	Non Statutory	Per Day (6+ Hours)	223.80	232.60	3.9%
	Non Statutory	Additional Hour	68.60	71.30	3.9%
Non-Serviced Multipurpose Spaces - Children's Birthday Parties					
Phoenix Park Community Centre					
Birthday Parties (Weekend)	Non Statutory	Per session	280.00	N/A	REMOVE
	Non Statutory	Per session (4hrs)	N/A	300.00	NEW
	Non Statutory	Per Day (6+ Hours)	446.70	500.00	11.9%
	Non Statutory	Additional Hour	142.90	148.50	3.9%
Non-Serviced Multipurpose Spaces - Other Purposes					
Phoenix Park Community Centre					
Grattan Gardens Community Centre					
Not-for-profit - Monday - Thursday	Non Statutory	Per Hour	33.90	35.30	4.1%
	Non Statutory	Half Day (4-6 Hours)	128.90	134.00	4.0%
	Non Statutory	Per Day (6+ Hours)	189.20	196.60	3.9%
	Non Statutory	Additional Hour	60.40	62.80	4.0%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	52.10	54.20	4.0%
	Non Statutory	Half Day (4-6 Hours)	198.00	205.80	3.9%
	Non Statutory	Per Day (6+ Hours)	290.80	302.20	3.9%
	Non Statutory	Additional Hour	92.90	96.60	4.0%
Not-for-profit - Friday - Sunday	Non Statutory	Per Hour	52.10	54.20	4.0%
	Non Statutory	4 Hour Pkg	177.20	N/A	REMOVE
	Non Statutory	Half Day (4-6 Hours)	N/A	201.80	NEW
	Non Statutory	Per Day (6+ Hours)	290.80	302.20	3.9%
	Non Statutory	Additional Hour	92.90	96.60	4.0%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	80.10	83.30	4.0%
	Non Statutory	4 Hour Pkg	275.00	N/A	REMOVE
	Non Statutory	Half Day (4-6 Hours)	N/A	313.30	NEW
	Non Statutory	Per Day (6+ Hours)	446.70	464.20	3.9%
	Non Statutory	Additional Hour	142.90	148.50	3.9%
TH King Sports Pavilion and Environmental Centre, Orrong Romanis Recreation Centre Program Room					
Not-for-profit - Monday - Thursday	Non Statutory	Per Hour	34.70	N/A	REMOVE
	Non Statutory	Half Day (4-6 Hours)	132.20	N/A	REMOVE
	Non Statutory	Per Day (6+ Hours)	194.00	N/A	REMOVE
	Non Statutory	Additional Hour	60.00	N/A	REMOVE
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	53.50	N/A	REMOVE
	Non Statutory	Half Day (4-6 Hours)	203.30	N/A	REMOVE
	Non Statutory	Per Day (6+ Hours)	289.90	N/A	REMOVE
	Non Statutory	Additional Hour	95.50	N/A	REMOVE
Not-for-profit - Friday - Sunday	Non Statutory	Per Hour	53.50	N/A	REMOVE
	Non Statutory	Per 4 Hour Session	181.90	N/A	REMOVE
	Non Statutory	Per Day (6+ Hours)	298.60	N/A	REMOVE
	Non Statutory	Additional Hour	95.50	N/A	REMOVE
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	82.40	N/A	REMOVE

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	Non Statutory	Per 4 Hour Session	279.80	N/A	REMOVE
	Non Statutory	Per Day (6+ Hours)	459.30	N/A	REMOVE
	Non Statutory	Additional Hour	147.00	N/A	REMOVE
Weekend Evening Surcharge - Commercial/Private Rate	Non Statutory	Per Hour	51.50	N/A	REMOVE
Weekend Evening Surcharge - Not-for-profit Rate	Non Statutory	Per Hour	33.50	N/A	REMOVE
Sports Pavillions - Community Casual Hire					
(Access available between 12.00 pm and midnight)					
TH King Pavilion Function Space and Commercial Kitchen					
Dunlop Pavilion Function Space and Commercial Kitchen					
Not-for-profit - Monday - Thursday	Non Statutory	Per Hour	N/A	45.20	NEW
	Non Statutory	Half Day (4-6 Hours)	N/A	171.80	NEW
	Non Statutory	Per Day (6+ Hours)	N/A	252.30	NEW
	Non Statutory	Additional Hour	N/A	63.30	NEW
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	N/A	69.60	NEW
	Non Statutory	Half Day (4-6 Hours)	N/A	264.30	NEW
	Non Statutory	Per Day (6+ Hours)	N/A	388.00	NEW
	Non Statutory	Additional Hour	N/A	97.60	NEW
Not-for-profit - Friday - Sunday	Non Statutory	Per Day (6+ Hours)	N/A	880.70	NEW
	Non Statutory	Additional Hour	N/A	95.50	NEW
Private / Commercial - Friday - Sunday	Non Statutory	Per Day (6+ Hours)	N/A	1,353.60	NEW
	Non Statutory	Additional Hour	N/A	146.90	NEW
Toorak Park Pavillion Function Space and Commericial Kitchen					
Not-for-profit - Monday - Thursday	Non Statutory	Per Hour	N/A	56.00	NEW
	Non Statutory	Half Day (4-6 Hours)	N/A	212.90	NEW
	Non Statutory	Per Day (6+ Hours)	N/A	312.50	NEW
	Non Statutory	Additional Hour	N/A	77.70	NEW
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	N/A	86.00	NEW
	Non Statutory	Half Day (4-6 Hours)	N/A	326.90	NEW
	Non Statutory	Per Day (6+ Hours)	N/A	480.00	NEW
	Non Statutory	Additional Hour	N/A	119.40	NEW
Not-for-profit - Friday - Sunday	Non Statutory	Per Day (6+ Hours)	N/A	1,100.90	NEW
	Non Statutory	Additional Hour	N/A	119.40	NEW
Private / Commercial - Friday - Sunday	Non Statutory	Per Day (6+ Hours)	N/A	1,692.00	NEW
	Non Statutory	Additional Hour	N/A	183.70	NEW
Non-Serviced Community Halls					
Phoenix Park Community Hall/Indoor Court, Prahran RSL Memorial Hall (including Kitchen to 6pm),					
Grattan Gardens Community Centre Hall, Prahran Town Hall 1st floor space					
Not-for-profit - Monday - Thursday	Non Statutory	Per Hour	43.50	45.20	3.9%
	Non Statutory	Half Day (4-6 Hours)	165.30	171.80	3.9%
	Non Statutory	Per Day (6+ Hours)	242.80	252.30	3.9%
	Non Statutory	Additional Hour	60.90	63.30	3.9%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	66.90	69.60	4.0%
	Non Statutory	Half Day (4-6 Hours)	254.30	264.30	3.9%
	Non Statutory	Per Day (6+ Hours)	373.40	388.00	3.9%
	Non Statutory	Additional Hour	93.90	97.60	3.9%
Not-for-profit - Friday - Sunday	Non Statutory	Per Hour	66.90	69.60	4.0%
	Non Statutory	Half Day (4-6 Hours)	254.30	264.30	3.9%
	Non Statutory	Per Day (6+ Hours)	373.40	388.00	3.9%
	Non Statutory	Additional Hour	92.90	96.60	4.0%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	102.90	107.00	4.0%
	Non Statutory	Half Day (4-6 Hours)	391.10	406.40	3.9%
	Non Statutory	Per Day (6+ Hours)	574.00	596.40	3.9%
	Non Statutory	Additional Hour	142.90	148.50	3.9%

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Community Group Room Hire - Non-resident senior groups, annual hirer & self help groups					
Grattan Gardens					
Non-Serviced Multipurpose Space	Non Statutory	Per Hour	11.90	12.40	4.2%
	Non Statutory	Half Day (4-6 Hours)	45.30	47.10	4.0%
	Non Statutory	Per Day (6+ Hours)	66.50	69.10	3.9%
	Non Statutory	Additional Hour	60.40	62.80	4.0%
Non-Serviced Community Hall	Non Statutory	Per Hour	15.30	15.90	3.9%
	Non Statutory	Half Day (4-6 Hours)	58.20	60.50	4.0%
	Non Statutory	Per Day (6+ Hours)	85.40	88.80	4.0%
	Non Statutory	Additional Hour	60.40	62.80	4.0%
Neighbourhood House flat rate	Non Statutory	Per Hour	17.70	18.40	4.0%
Other Non-Serviced Community Spaces					
Malvern Community Art Centre					
Not-for-profit - Monday - Thursday	Non Statutory	Per Hour	25.50	26.50	3.9%
	Non Statutory	Half Day (4-6 Hours)	96.90	100.70	3.9%
	Non Statutory	Per Day (6+ Hours)	142.30	147.90	3.9%
	Non Statutory	Additional Hour	46.10	47.90	3.9%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	39.10	40.70	4.1%
	Non Statutory	Half Day (4-6 Hours)	148.60	154.40	3.9%
	Non Statutory	Per Day (6+ Hours)	218.20	226.80	3.9%
	Non Statutory	Additional Hour	70.80	73.60	4.0%
Not-for-profit - Friday - Sunday	Non Statutory	Per Hour	39.10	40.70	4.1%
	Non Statutory	Half Day (4-6 Hours)	148.60	154.40	3.9%
	Non Statutory	Per Day (6+ Hours)	218.20	226.80	3.9%
	Non Statutory	Additional Hour	70.80	73.60	4.0%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	60.10	62.50	4.0%
	Non Statutory	Half Day (4-6 Hours)	228.40	237.40	3.9%
	Non Statutory	Per Day (6+ Hours)	335.40	348.50	3.9%
	Non Statutory	Additional Hour	108.80	113.10	4.0%
Other Related Fees and Charges					
Bonds					
Security Bond - Function Venues Low Risk	Non Statutory	Per Booking	1,000.00	1,000.00	0.0%
Security Bond - All Other Facilities	Non Statutory	Per Booking	200.00	200.00	0.0%
Security Bonds - Community Centre Weekend Functions - Medium Risk	Non Statutory	Per Booking	500.00	500.00	0.0%
Security Bond - Low Risk	Non Statutory	Per Booking	200.00	200.00	0.0%
Security Bond - High Risk Activity/Event	Non Statutory	Per Booking	1,000.00	1,000.00	0.0%
Security Bond - Medium Risk	Non Statutory	Per Booking	2,000.00	2,000.00	0.0%
Security Bond - Medium to High Risk	Non Statutory	Per Booking	3,000.00	3,000.00	0.0%
Security Bond - High Risk (18th & 21st Birthday Parties and High Risk Activities based on risk assessment)	Non Statutory	Per Booking	5,000.00	5,000.00	0.0%
Equipment Hire					
Tablecloths (flat or round)	Non Statutory	Per Item	18.40	19.20	4.3%
Tablecloths (boxed)	Non Statutory	Per Item	25.30	26.30	4.0%
High Bar tablecloths and sashes	Non Statutory	Per Table	N/A	25.00	NEW
Serving Bar	Non Statutory	Per Item	250.50	N/A	REMOVE
Services Cost Recovery					
Public Liability Insurance - Community Centres	Non Statutory	Per Booking	91.50	94.10	2.8%
Public Liability Insurance - Function Venues	Non Statutory	Per Booking	N/A	94.10	NEW
Venue Officer	Non Statutory	Per Hour (Min 4hrs)	58.00	60.30	4.0%

2026/27 Fees and Charges schedule

This appendix presents the proposed fees and charges applicable from 1 July 2026 unless stated otherwise. This schedule also includes statutory fees which are set by legislation, these fees and charges are published on council's website when updated by the Victorian Government.

Fee Description	Fee Type	Unit of Measure	Adopted 2025-26 (Inc GST) $	Adopted 2026-27 (inc GST) $	% Change
Security Guard	Non Statutory	Per Guard, Per Hour	N/A	Cost Recovery	NEW
Security Guards - Monday to Friday - 6.00pm - 6.00am - Min 4 hours	Non Statutory	Per Guard, Per Hour	67.70	N/A	REMOVE
Security Guards - Saturdays Min 4 hours	Non Statutory	Per Guard, Per Hour	83.40	N/A	REMOVE
Security Guards - Sundays - Min 4 hours	Non Statutory	Per Guard, Per Hour	111.20	N/A	REMOVE
Security Guards - Public Holidays - Min 4 hours	Non Statutory	Per Guard, Per Hour	126.40	N/A	REMOVE
Tea and Coffee (served with crockery)	Non Statutory	Per Person	4.40	4.60	4.5%
Piano Tuning	Non Statutory	Per Piano	267.80	278.30	3.9%
Piano Moving	Non Statutory	Per Move	550.00	571.50	3.9%
Discounts and Surcharges					
Hire of multiple facilities (simultaneously)	Discount	Per Booking	10%	10%	0.0%
Hire of multiple meeting rooms with retractable walls (simultaneously)	Discount	Per Booking	30%	30%	0.0%
Multi-day hire (min 3 full consecutive days)	Discount	Per Booking	35%	35%	0.0%
Friday and Saturday Evening Surcharge on Commercial/Private Rate (After 6pm at Phoenix Park Community Centre & Prahran RSL Only)	Surcharge	Per Hour	50%	50%	0.0%
Hire of facilities during public holidays	Surcharge	Per Booking	50%	50%	0.0%
Chapel off Chapel Venue Hire					
Hire fees are competitively priced subject to availability and booking conditions agreed with hirer					

Appendix C: Capital Works Program by Program including intangibles $('000)

			Budget Expenditure 2026/27				Foreshadowed Expenditure									
			Budget				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
Plan Id	Name	Description	Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Total
PART A: ASSET RENEWAL PROGRAM																
INFRASTRUCTURE																
Footpath & Cycleways																
1	Footpath Renewal Major Works Program	Reconstruction of footpath and associated works in accordance with the condition audit. FY27 Projects: • Major footpath and shared path reinstatement/renewal works up to 31 sites based on condition data and maintenance requests.	0	2,814	0	2,814	3,588	3,537	3,500	3,610	3,345	3,875	3,555	3,345	3,140	**34,309**
2	Footpath Renewal Minor Works Program	Replacement of concrete and asphalt sections of footpath identified from reactive and proactive inspections. FY27 Projects: • Smaller scale concrete and asphalt footpath reinstatement works, including replacement of tree root barrier works. • Replacement of tactiles	0	1,500	0	1,500	968	968	968	500	500	500	500	500	515	**7,419**
Total Footpath & Cycleways			0	4,314	0	4,314	4,556	4,505	4,468	4,110	3,845	4,375	4,055	3,845	3,655	**41,728**
Roads																
3	Roads- Minor & Urgent Works	To carry out minor and urgent works to ensure safe & compliant roads.	0	150	0	150	155	155	100	100	100	100	100	100	103	**1,163**
4	Roads-Resurfacing	Annual program for road resurfacing to extend the asset life in accordance with the asset condition audit. FY27 Projects: • Road resurfacing program to extend the lifespan of the road asset, preventing the need for full-depth reconstruction. Resurfacing works for up to 44 roads.	0	2,240	0	2,240	2,531	2,500	2,900	2,900	2,900	2,900	2,900	2,900	2,900	**27,571**
5	Roads-Reconstruction	Annual program to design and reconstruct the roads in accordance with asset condition audit: FY27 Projects: • Design or reconstruction of local roads as well as road recovery program including: ◦ Church Street, Mercer Road, Latrobe Street, Edsall Street, Motherwell Street, Bowen Street, Canberra Road.	0	5,040	452	4,588	3,200	3,394	3,520	4,300	6,876	4,590	4,740	5,399	5,968	**47,027**
Total Roads			0	7,430	452	6,978	5,886	6,049	6,520	7,300	9,876	7,590	7,740	8,399	8,971	**75,761**
Laneways																
6	Rockley Road – Alexandra Ave, South Yarra, Walkway Renewal	Rockley Road – Alexandra Ave, South Yarra FY27 Projects: • Concept design for Rockley Rd walkway	0	100	0	100										**100**
7	Laneways-Reconstruction	Reconstruction of Right of Way Laneways including associated works such as Kerbing and Drainage, FY27 Projects: • Reconstruction of five Right of Way laneways, including kerbing, drainage, and other associated works. The specified laneways for FY27 include several locations throughout the area, with full-depth reconstruction planned for assets reaching the end of their life expectancy.	0	1,684	0	1,684	1,500	1,500	490	600	610	620	630	640	655	**8,929**
Total Laneways			0	1,784	0	1,784	1,500	1,500	490	600	610	620	630	640	655	**9,029**
Traffic Treatments																

Plan Id	Name	Description	Budget Expenditure 2026/27 – Budget: Carry Forward	Gross Budget	External Funding	Net Cost to Council	Foreshadowed Expenditure: 2027/28 Gross Cost to Council	2028/29 Gross Cost to Council	2029/30 Gross Cost to Council	2030/31 Gross Cost to Council	2031/32 Gross Cost to Council	2032/33 Gross Cost to Council	2033/34 Gross Cost to Council	2034/35 Gross Cost to Council	2035/36 Gross Cost to Council	Total
8	Speed Calming Devices	Replacement Program for speed calming devices including speed cushions.	0	15	0	15	9	9	10	10	10	10	10	10	10	**103**
Total Traffic Treatments			0	15	0	15	9	9	10	10	10	10	10	10	10	**103**
Bridges																
9	Bridge Renewal Program	Maintenance and upgrade of local bridges to meet compliance requirements and to ensure their safety. FY27 Projects: • Bridges Renewal Program and preventative works for Council's 27 bridges, based on condition assessments. This includes crack repairs, structural repairs, and minor remediation.	0	105	0	105	83	85	85	90	90	90	95	95	100	**918**
Total Bridges			0	105	0	105	83	85	85	90	90	90	95	95	100	**918**
Car Parks: At-Grade																
10	At-Grade Car Parks-Minor & Urgent Works	Works required as programmed or identified in condition audits relating to signage, line marking, lighting and other traffic controls.	0	50	0	50	100	100	100	100	100	100	100	100	105	**955**
11	Car Parks Reconstruction Major Works	Pavement rehabilitation, kerbing reconstruction and minor drainage due to deteriorating Car Park condition. FY27 Projects: • Reactive rehabilitation and reconstruction of car parks, including, but not limited to kerb replacement, drainage and resurfacing including: ◦ Sir Zeilman carpark ▪ Construction ◦ Darling Street Carpark ▪ Design	0	650	0	650	650	700	400	400	400	400	400	400	410	**4,810**
Total Car Parks: At-Grade			0	700	0	700	750	800	500	500	500	500	500	500	515	**5,765**
Drainage & IWM Assets																
12	Drainage-Major Works	Renewal of drainage asset, rectification of Gross Pollutant Traps and associated Infrastructure in accordance with asset condition assessments. FY27 Projects: • Renewal of Gross Pollutant Traps at 377 Chapel Street, South Yarra. • Complete renewal works for drainage located at: ◦ Toorak Road, Denbigh Road, Punt Road, High Street, Malvern Road, Gladstone Street, Peel Street, Henry Street, Green Street, Chapel Street, Hopetoun, Jackson Street, James Street, Vine Street, Victoria Street, Dunraven Avenue, Union Street, Darling Street, Windsor Station Car park, Eastbourne Street	0	1,700	0	1,700	1,050	986	855	875	895	915	935	960	981	**10,152**
13	Drainage-Minor & Urgent Works	Replacement of significant components or modification of existing structure of Council drainage pits and pipes.	0	227	0	227	230	230	410	1,025	1,045	1,065	1,090	810	235	**6,367**
Total Drainage & IWM Assets			0	1,927	0	1,927	1,280	1,216	1,265	1,900	1,940	1,980	2,025	1,770	1,216	**16,519**
TOTAL INFRASTRUCTURE			0	16,275	452	15,823	14,064	14,164	13,338	14,510	16,871	15,165	15,055	15,259	15,122	**149,823**
BUILDINGS																
Aquatic Facilities																

			Budget Expenditure 2026/27				Foreshadowed Expenditure									
			Budget				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
Plan Id	Name	Description	Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Total
14	Aquatic Facilities	Undertake Building renewal works to Aquatic facilities to keep them fit for purpose, safe and compliant in accordance with the asset condition audit. FY27 Projects: • Harold Holt Swimming Centre: ◦ First Aid Room Design ◦ Spa leak repair ◦ Roller door ◦ Internal concourse ◦ Communication system ◦ CO2 system • Prahran Aquatic Centre ◦ First aid room flooring ◦ CO2 system	20	400	0	400	550	308	573	880	696	913	1,301	639	570	**6,829**
Total Aquatic Facilities			20	400	0	400	550	308	573	880	696	913	1,301	639	570	**6,829**
Arts & Cultural Facilities																
15	Creative Arts and Cultural Centres	Program of works in response to condition audit recommendations for council community buildings including Malvern Community Art Centre. FY27 Projects: • Malvern Community Art Centre: ◦ Bar and Storage Design • Chapel Off Chapel: ◦ Independent Church flooring design ◦ Air-conditioning Audit and brief/design	0	110	0	110	230	240	260	630	825	600	220	860	880	**4,855**
16	Malvern Townhall	Ongoing preservation of the heritage building in accordance with endorsed Conservation Management Plan (CMP), ensure the facility continues to provide a safe, functional, and comfortable environment for both staff and the public. FY27 Projects: • Conservation Works (Heritage Requirement) • Level 1 Carpet Upgrade works	56	160	0	160	280	200	170	170	170	170	80	170	175	**1,745**
17	Prahran Town Hall	Ongoing preservation of the heritage building in accordance with the endorsed Conservation Management Plan (CMP),address the Asset Management's Building Condition Audit also ensure the facility continues to provide a safe, functional, and comfortable environment for both staff and the public. These works are statutory and custodial obligation of Council are required to ensure the heritage building is appropriately maintained, protected from further deterioration, and managed in line with best-practice heritage principles. FY27 Projects: • Conservation Management Plan ◦ Roof repair works above kitchen	0	180	0	180	180	400	70	460	663	200	80	285	295	**2,813**
Total Arts & Cultural Facilities			56	450	0	450	690	840	500	1,260	1,658	970	380	1,315	1,350	**9,413**

Plan Id	Name	Description	Budget Expenditure 2026/27 – Budget: Carry Forward	Budget Expenditure 2026/27 – Budget: Gross Budget	Budget Expenditure 2026/27 – Budget: External Funding	Budget Expenditure 2026/27 – Budget: Net Cost to Council	Foreshadowed Expenditure 2027/28 Gross Cost to Council	2028/29 Gross Cost to Council	2029/30 Gross Cost to Council	2030/31 Gross Cost to Council	2031/32 Gross Cost to Council	2032/33 Gross Cost to Council	2033/34 Gross Cost to Council	2034/35 Gross Cost to Council	2035/36 Gross Cost to Council	Total
Early Years Facilities																
18	Early Years Facilities	Ensure Council's Early Years Services buildings are renewed to provide safe & comfortable environments for users. FY27 Projects: • Sunny Side Kindergarten: ◦ Bathroom ◦ Security system	0	190	0	190	537	465	465	350	580	750	535	470	485	**4,827**
Total Early Years Facilities			0	190	0	190	537	465	465	350	580	750	535	470	485	**4,827**
Maternal & Child Health Facilities																
19	Maternal Child & Health Centre (MCH) Facilities	Building renewal works at Maternal Child & Health (MCH) Services buildings to provide a safe and comfortable environment for users. FY27 Projects: • Toorak Park MCH: ◦ Kitchen • McArthur Street MCH: ◦ Outdoor structure	10	190	0	190	265	365	205	290	510	435	1,017	690	640	**4,607**
Total Maternal & Child Health Facilities			10	190	0	190	265	365	205	290	510	435	1,017	690	640	**4,607**
Libraries & History Centre																
20	Libraries and History Centres	Ongoing renewal program identified in asset condition audits for libraries and cultural facilities to ensure compliance and support safe use by the community. FY27 Projects: • Northbrook History Centre: ◦ Roof Audit and Design ◦ Stormwater Renewal Works • Phoenix Park Library ◦ Internal lighting	30	149	0	149	350	340	345	890	385	1,025	380	715	665	**5,244**
Total Libraries & History Centre			30	149	0	149	350	340	345	890	385	1,025	380	715	665	**5,244**
Sports & Recreation Facilities																
21	Indoor Sports Facilities and Recreation Centres	Renewal works at indoor sport facilities to ensure compliance and fit for purpose. FY27 Projects: • Orrong Romanis Centre: ◦ Security System ◦ HWU System ◦ Futsal replacement ◦ Storage area compliance	0	135	0	135	240	450	380	336	408	1,293	1,723	800	800	**6,565**

			Budget Expenditure 2026/27				Foreshadowed Expenditure									
			Budget				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
Plan Id	Name	Description	Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Total
22	Pavilions	Renewal works at sporting facilities and recreation Centres, guided by Asset Management's Condition audits, to ensure compliance and user safety. FY27 Projects: • Ardrie Park – St John's Pavilion: ◦ Design and construction of toilet and change room facilities and access system upgrade • Orrong Romanis Reserve, Hickey Pavilion: ◦ Kitchen - Design • Malvern Cricket Ground, Lansbury Pavilion: ◦ Toilet and change room facilities - Design • Malvern Tennis Centre, Malvern Pavilion: ◦ Painting • Toorak Park: ◦ Perimeter Fence Removal and make good • Ongoing minor works program to pavilions, where needed during the year	52	405	0	405	950	260	200	600	300	1,560	985	1,300	720	**7,280**
23	Tennis Centres	Renewal program for Outdoor Tennis Facilities to ensure of their safety and compliance in accordance with asset condition audit.	54	0	0	0	214	214	176	204	292	239	773	580	595	**3,287**
Total Sports & Recreation Facilities			105	540	0	540	1,404	924	756	1,140	1,000	3,092	3,481	2,680	2,115	**17,132**
Civic Facilities																
24	Stonnington Civic Centre (311 Glenferrie Rd)	Renewal works in Council's admin and operational buildings to ensure they meet compliance and OHS requirements for users. FY27 Projects: • Stonnington Civic Centre (311 Glenferrie Rd): ◦ HVAC Design Brief as well as Customer Service HVAC Renewal	0	160	0	160	800	200	575		676	800		150	154	**3,515**
25	Stonnington Depot and Waste Transfer Station	Building Renewal program at the Stonnington Depot Building renewal works for Stonnington Depot including internal/amenities refurbishment works in accordance with asset condition audit FY27 Projects: • Depot: ◦ Amenities ◦ Toilet flooring	11	500	0	500	450	250	570		670		732			**3,172**
Total Civic Facilities			11	660	0	660	1,250	450	1,145		1,346	800	732	150	154	**6,687**
Prahran Market																
26	Prahran Market	Prahran Market Asset Renewal Program, guided by condition audits, to ensure of its safety, compliance, and ongoing operational performance. FY27 projects: • DDA Compliant Works • Flooring Renewal Works	2,553	1,150	0	1,150	900	500	165	210	235	190	170	230	240	**3,990**
Total Prahran Market			2,553	1,150	0	1,150	900	500	165	210	235	190	170	230	240	**3,990**

Plan Id	Name	Description	Budget Expenditure 2026/27				Foreshadowed Expenditure									
			Budget				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
			Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Total
Leased Buildings																
27	Stonnington Animal Pound & Shelter	Renewal works in Council's admin and operational buildings to ensure they meet compliance and OHS requirements for users. FY27 Projects: • Animal Management Centre: ◦ Additional renewal and upkeep ◦ Airflow compliance works	0	200	0	200										**200**
Total Leased Buildings			0	200	0	200										**200**
Car Parks: Multi-Deck																
28	Multi-Deck Car Parks – Minor & Urgent Works	Minor works to maintain the carparks and to ensure carparks are operational and safe. FY27 Projects: • Reactive works to maintain the Prahran Square carpark.	0	60	0	60	75	102	50	220	60	115	680	3,250	3,330	**7,942**
29	Multi-Deck Car Parks - Traffic and Parking Functions	Program for identified works to renew the assets to required service level – includes signage, line marking or other traffic controls. FY27 Projects: • Program to renew the carpark facilities including: ◦ signage ◦ line marking ◦ Traffic controls specially where vehicle and pedestrians mix.	0	80	0	80	150	102	67	84	93	75	68	93	95	**907**
Total Car Parks: Multi-Deck			0	140	0	140	225	204	117	304	153	190	748	3,343	3,425	**8,849**
Public Toilets																
30	Public Toilets	Annual program to maintain and renew public toilet assets in Stonnington parks, gardens and other open spaces - aimed at enhancing open space amenity, functionality and safety.	0	40	0	40	16	45	20	25	30	25	20	30	30	**281**
Total Public Toilets			0	40	0	40	16	45	20	25	30	25	20	30	30	**281**
Safety & Statutory Compliance																
31	Essential Services	Renewal Essential Services Measures in Council buildings. FY27 projects: • Audit, priorities and design to renew Essential Services at Council buildings.	15	70	0	70	70	200	200	200	200	200	200	200	205	**1,745**
32	Roof Safety Systems	Ongoing program to renew roof access and fall arrest installations (including roof ladders, walkways & anchor points) at Council buildings to allow safe roof access. FY27 Projects: • Audit, design and priorities to renew roof safety systems	0	40	0	40	40	40	40	40	40	40	40	40	40	**400**
33	Switchboards	Program to renew switchboards at Council properties to comply with AS3000. FY27 Projects: • Audit, priorities and renew switchboards at Council properties to comply with AS3000.	0	80	0	80	77	100	50	65	65	65	65	65	65	**697**
Total Safety & Statutory Compliance			15	190	0	190	187	340	290	305	305	305	305	305	310	**2,842**

			Budget Expenditure 2026/27				Foreshadowed Expenditure									
			Budget				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
Plan Id	Name	Description	Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Total
All Buildings																
34	Maintenance Buildings	Renewal works to maintenance buildings located in open spaces in accordance with the asset condition Audit: FY27 Projects: • Maintenance facility & office at Malvern Valley Golf Course	0	130	0	130	130	130	300	150	200	380	95	100	105	**1,720**
35	Parks Sheds & Facilities	Renewal works to Council parks & gardens buildings and sheds in accordance with asset condition audit. FY27 Projects: • Como Park Shed ◦ Replacement of exit door • Victoria Gardens Shed ◦ Refurbishment of the shed to make it compliant	20	135	0	135	440	440	140	295	100	365	415	210	215	**2,755**
Total All Buildings			20	265	0	265	570	570	440	445	300	745	510	310	320	**4,475**
Community Facilities																
36	Community Centres	Building Renewal Works at Council's Community Centres in accordance with asset condition Audit to provide a safe and comfortable environment for users. FY27 Projects: • Phoenix Park Community Centre: ◦ Carpet- Stage 2	0	145	0	145	250	380	380	380	600	350	382	2,000	1,553	**6,420**
Total Community Facilities			0	145	0	145	250	380	380	380	600	350	382	2,000	1,553	**6,420**
TOTAL BUILDINGS			2,820	4,709	0	4,709	7,194	5,731	5,401	6,479	7,798	9,790	9,961	12,877	11,857	**81,797**
OPEN SPACE																
Park & Open Space																
37	Open Space - Major Works	Annual program to undertake major renewals to parks, gardens and other open spaces – aimed at enhancing amenity, functionality and safety. FY27 Project: • Major renewal program delivering irrigation system renewal and park improvements to maintain asset condition, efficiency, and amenity.	0	360	0	360	516	510	440	450	480	500	520	520	535	**4,831**
38	Parks & Open Space – Minor & Urgent Works	Annual Open Space program to maintain and renew fencing, furniture, signage, lighting, streetscapes and paths. FY27 Project: • Program to maintain and renew fencing, furniture, signage, lighting, streetscapes and paths in accordance with the audit as well as reactive and minor works.	0	240	0	240	325	398	420	443	465	488	503	503	516	**4,301**
39	Parks & Open Space-Paths	Annual program to maintain and renew path assets in Stonnington parks, gardens and other open spaces – aimed at enhancing open space amenity, functionality and safety. FY27 Projects: • Annual program to maintain and renew path assets in Stonnington parks, gardens and other open spaces - aimed at enhancing open space amenity, functionality and safety.	0	90	0	90	115	125	135	145	155	165	170	170	175	**1,445**
40	Public Place Litter Bins	Annual program to renew streetscape litter bins. FY27 Projects: • Annual program for Streetscape litter bin upgrade program including purchasing of bins, bin frames and bin parts as required.	0	8	0	8	7	7	5	5	5	5	5	5	5	**57**
Total Park & Open Space			0	698	0	698	963	1,040	1,000	1,043	1,105	1,158	1,198	1,198	1,231	**10,634**

			Budget Expenditure 2026/27				Foreshadowed Expenditure									
			Budget				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
Plan Id	Name	Description	Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Total
Streetscapes																
41	Grattan Gardens and Izett Street Forecourt Redesign	Grattan Gardens, Izett St forecourt: FY27 Projects: • Feasibility & Concept Design for the forecourt	0	100	0	100										**100**
42	Malvern Civic Precinct	Renewal program to ensure Malvern City Precinct is safe and compliant for public use. FY27 Projects: • Concept Design for the precinct including square	0	100	0	100	180	280	50	63	290	66	59	116	119	**1,323**
43	Precinct & Streetscape Improvement	Annual Program to renew streetscape and precinct furniture.	0	300	0	300	250	250	100	100	100	100	100	100	103	**1,503**
44	Public Lighting	Renewal of Council-Owned Public Lighting, including design, supply and installation of light poles, luminaires and footings.	0	100	0	100	100	100	100	100	100	100	100	100	103	**1,003**
Total Streetscapes			0	600	0	600	530	630	250	263	490	266	259	316	325	**3,929**
Sports Grounds & Assets																
45	Sports Grounds – Asset Renewals	Annual program to maintain and renew sportsground assets at Stonnington facilities – aimed at enhancing amenity, functionality and safety. FY27 Projects: • Renewal works at sportsgrounds including turf upgrades, wicket works, and drainage improvements.	0	350	0	350	380	440	470	500	580	610	625	625	640	**5,220**
46	Sports Grounds – Oval Reconstruction	Annual program to renew and redevelop existing ovals in accordance with the condition audits and strategies. FY27 Projects: • Program to renew and reconstruct ovals and associated works including: • Waverley Oval ◦ Design • Basil Oval: ◦ Design • Wilson Menzies oval ◦ Design	0	320	0	320	1,300	1,350	1,000	305		1,000	1,000	1,000	1,000	**8,275**
Total Sports Grounds & Assets			0	670	0	670	1,680	1,790	1,470	805	580	1,610	1,625	1,625	1,640	**13,495**
Malvern Valley Golf Course																
47	Malvern Valley Golf Course	Annual program to maintain and renew golf course assets at the Malvern Valley Golf Course, aimed at enhancing amenity, functionality and safety. FY27 Projects: • Annual program to maintain and renew golf course assets at the Malvern Valley Golf Course: ◦ Irrigation System ◦ Risk mitigation implementation plans ◦ Renewal of MVGC course assets including drainage, irrigation, pathways	0	600	0	600	630	80	100	220	225	260	265	265	270	**2,915**
Total Malvern Valley Golf Course			0	600	0	600	630	80	100	220	225	260	265	265	270	**2,915**

Plan Id	Name	Description	Budget Expenditure 2026/27 – Budget: Carry Forward	Gross Budget	External Funding	Net Cost to Council	Foreshadowed Expenditure 2027/28 Gross Cost to Council	2028/29 Gross Cost to Council	2029/30 Gross Cost to Council	2030/31 Gross Cost to Council	2031/32 Gross Cost to Council	2032/33 Gross Cost to Council	2033/34 Gross Cost to Council	2034/35 Gross Cost to Council	2035/36 Gross Cost to Council	Total
Playgrounds & Fitness Stations																
48	Playgrounds Major Works	Annual Program to renew playgrounds in parks and open spaces in accordance with the strategies and condition audits. FY27 Projects: • Argo Park, South Yarra – Playground upgrade and new shade sail. • Ardrie Park, Malvern East – Upgrade of playground, shelter and barbecue space. • Ardrie Park Public Toilet – relocation of public toilets	0	721	185	536	1,700	600	1,050	1,000	850	850	850	850	875	**9,346**
49	Playgrounds Minor Works	Annual program to renew playgrounds in parks and open spaces in accordance with the strategies and condition audits. FY27 Projects: • Annual Replacement and Compliance of Playground in Parks (Like for Like)	0	100	0	100	100	150	150	150	150	150	150	150	150	**1,400**
Total Playgrounds & Fitness Stations			0	821	185	636	1,800	750	1,200	1,150	1,000	1,000	1,000	1,000	1,025	**10,746**
Flood Lights																
50	Floodlights – Minor & Urgent Works	Annual program for sports floodlighting maintenance including comprehensive audits. The identified works in this program are determined by the floodlight audit priority program.	0	50	0	50	50	50	50	50	50	50	50	100	105	**605**
51	Floodlights-Major Works	Ongoing program to renew the floodlights at sport facilities from non-energy efficient bulbs to LED lighting as well renewing the light poles for efficiency. FY27 Projects: • TH King ◦ Construction • Wadsworth Diamond/ Birrell Oval ◦ Design • East Malvern Tennis Courts ◦ Design	70	500	0	500	351	370	460	641	641	641	641	446	500	**5,191**
Total Flood Lights			70	550	0	550	401	420	510	691	691	691	691	546	605	**5,796**
Trees																
52	Urban Forest Planting & Establishment Program	Annual program to plant trees in streets and open spaces and support the implementation of Council's Urban Forest Strategy & Climate Emergency Action Plan – includes tree planting and establishment. FY27 Projects: • Tree supply and establishment as part of Council's annual program of 1,500 new trees across streets and parks.	0	714	0	714	728	725	758	773	788	804	820	837	858	**7,805**
Total Trees			0	714	0	714	728	725	758	773	788	804	820	837	858	**7,805**
TOTAL OPEN SPACE			70	4,653	185	4,468	6,732	5,435	5,288	4,945	4,879	5,789	5,858	5,787	5,954	**55,320**
PLANT & EQUIPMENT																
Library Books																
53	Library Books & E-Services	Annual program to purchase books for libraries. FY27 Projects: • Annual purchase and processing of new library materials across all four library sites.	0	771	0	771	786	801	815	835	850	865	885	900	925	**8,433**
Total Library Books			0	771	0	771	786	801	815	835	850	865	885	900	925	**8,433**

			Budget Expenditure 2026/27				Foreshadowed Expenditure									
			Budget				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
Plan Id	Name	Description	Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Total
Waste Bins																
54	Garbage, Recycling & FOGO Bins	New and replacement waste, recycling and FOGO bin services. FY27 Projects: • Annual program of replacement bins and parts for waste, recycling and FOGO service	100	300	0	300	300	300	300	300	300	300	300	300	310	**3,010**
Total Waste Bins			100	300	0	300	300	300	300	300	300	300	300	300	310	**3,010**
Computers & Technology																
55	Libraries – IT Hardware & Peripherals	Annual program of replacement of PCs, printers and IT equipment in libraries as per replacement schedule.	0	70	0	70	70	60	60	60	60	60	60	60	60	**620**
56	Technology Enablement	Purchase of new IT assets and renewal and minor enhancement to existing infrastructure and business systems. FY27 Projects: • Purchase of new and renewal of laptops, personal computers, monitors, docks, mobile phones and accessories.	130	971	0	971	568	1,176	1,165	1,017	698	1,396	1,215	1,117	748	**10,071**
Total Computers & Technology			130	1,041	0	1,041	638	1,236	1,225	1,077	758	1,456	1,275	1,177	808	**10,691**
Plant, Machinery & Equipment																
57	Aquatic Centres - Pool, Plant and Equipment	Routine and reactive renewal of mechanical pool, plant and equipment. FY27 Projects: • Prahran Aquatic Centre ◦ Pool plants renewal works • Harold Holt Swimming Centre ◦ Pool plants renewal works	0	671	0	671	200	102	50	50	50	50	50	50	50	**1,323**
58	Facility Heating & Cooling (HVAC) Systems – Minor & Urgent Works	Program to renew and maintain heating and cooling systems (split systems) in all facilities as required. FY27 Projects: • Ongoing reactive replacement of split systems when systems fail	0	70	0	70	70	70	59	73	82	66	59	81	59	**689**
Total Plant, Machinery & Equipment			0	741	0	741	270	172	109	123	132	116	109	131	109	**2,012**
Furniture & Equipment																
59	Council Buildings – Furniture, Fixtures & Equipment	Furniture, fixtures and equipment Building Renewal Program for all facilities as required.	0	190	0	190	200	200	200	200	200	200	200	200	205	**1,995**
60	Prahran Square Furniture & Equipment	Furniture renewal and activation equipment to create spaces for people to linger and improve visitation to the Square through recreation and engagement. FY27 Projects: • Mobile furniture and activation equipment for the Square, including umbrellas, benches, astroturf, marquees, and staging.	0	20	0	20	20	20	30	30	30	30	30	30	30	**270**
Total Furniture & Equipment			0	210	0	210	220	220	230	230	230	230	230	230	235	**2,265**
Fleet																
61	Fleet – Heavy & Specialised	Annual replacement of specialized vehicles e.g. street sweepers, prime movers, wheeled loaders, forklifts etc as well as Vehicles 360 Degree Camera Renewal FY27 Projects: • Replacement of specialised fleet to support service delivery. • Upgrade to Waste Collection Vehicle CCTV System as current system is cumbersome and not reliable for accurate recording.	385	910	0	910	1,105	1,461	1,153	1,601	700	970	1,780	1,915	2,023	**13,618**
62	Fleet - Light	Annual replacement of motor vehicles (passenger vehicles and Utes).	0	710	0	710	710	800	1,200	1,200	810	1,200	1,200	1,200	1,230	**10,260**
Total Fleet			385	1,620	0	1,620	1,815	2,261	2,353	2,801	1,510	2,170	2,980	3,115	3,253	**23,878**

Plan Id	Name	Description	Budget Expenditure 2026/27 Budget Carry Forward	Gross Budget	External Funding	Net Cost to Council	Foreshadowed Expenditure 2027/28 Gross Cost to Council	2028/29 Gross Cost to Council	2029/30 Gross Cost to Council	2030/31 Gross Cost to Council	2031/32 Gross Cost to Council	2032/33 Gross Cost to Council	2033/34 Gross Cost to Council	2034/35 Gross Cost to Council	2035/36 Gross Cost to Council	Total
TOTAL PLANT & EQUIPMENT			615	4,683	0	4,683	4,029	4,990	5,032	5,366	3,780	5,137	5,779	5,853	5,640	**50,289**
Intangibles																
63	Technology Enablement – Intangibles	Purchase of new IT assets and renewal and minor enhancement to existing infrastructure and business systems. FY27 Projects: • IT infrastructure renewal, system upgrades, audio visual renewal and cyber security improvements.	0	1,413	0	1,413	1,414	1,349	1,525	1,786	1,414	1,432	1,625	1,414	1,414	**14,786**
Total Intangibles			0	1,413	0	1,413	1,414	1,349	1,525	1,786	1,414	1,432	1,625	1,414	1,414	**14,786**
TOTAL INTANGIBLES			0	1,413	0	1,413	1,414	1,349	1,525	1,786	1,414	1,432	1,625	1,414	1,414	**14,786**
INFRASTRUCTURE- C																
Laneways																
64	Laneway Pedestrianisation and Banquet Hall Entrance Reorientation Study	Investigation of the pedestrianisation of the laneway between the Malvern Town Hall and the Malvern Police Station and the re-orientation of the entrance to the Banquet Hall via Glenferrie Rd (northern foyer). FY27 Projects: • Feasibility and concept design	0	100	0	100										**100**
Total Laneways				100	0	100										**100**
TOTAL INFRASTRUCTURE- C				100	0	100										**100**
Unspecified																
65	Transport Projects	Transport Projects with grant contribution	0	0	1,000	(1,000)										**0**
Total Unspecified			0	0	1,000	(1,000)										**0**
TOTAL			0	0	1,000	(1,000)										**0**
TOTAL OF PART A: ASSET RENEWAL PROGRAM			3,505	31,833	1,636	30,197	33,434	31,669	30,584	33,086	34,742	37,313	38,278	41,190	39,987	**352,116**
PART B: NEW, UPGRADE, EXPANSION																
LAND																
Land																
66	Land Acquisitions	Council strategy to acquire land across the municipality in line with identified priority acquisitions, supporting the delivery of objectives outlined in the Strategy. FY27 Acquisitions: - Site of Windsor Community Children Centre, 131-133 Union St, Windsor	0	7,980	4,300	3,680		3,000				5,000				**15,980**
Total Land			0	7,980	4,300	3,680		3,000				5,000				**15,980**
TOTAL LAND			0	7,980	4,300	3,680		3,000				5,000				**15,980**

			Budget Expenditure 2026/27				Foreshadowed Expenditure									
			Budget				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
Plan Id	Name	Description	Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Total
INFRASTRUCTURE																
Footpath & Cycleways																
67	Cycling Action Plan Implementation	Construction of on-road and off-road cycling infrastructure. FY27 Projects: - River St, South Yarra – narrow line markings and speed cushions - Chapman St/Bellevue Ave, Malvern East – raised intersection platform with zebra crossings on Bellevue Ave and Chapman St - Stanley Grove Park, Malvern East – 3m wide shared use path - Currajong School – Darling Rd, Malvern East – raised pedestrian operated signalised crossing - Chapel St, Ewart St & Osbourne Ave - 30km/h Speed Limit Reductions & Local Area Traffic Management - Darling Rd, Malvern East - Raised Priority Crossing & Speed Limit Reduction - 30km/h speed limit trial	56	962	622	340	300	300	300	300	300	600	1,010	600	600	**5,272**
68	Pram Crossings – DDA Compliance	Replace existing non-compliant pram crossings with Disability Discrimination Act Standard Pram Crossings.	0	75	0	75	50	75	75	75	75	75	75	75	75	**725**
69	Wayfinding Implementation Plan	Annual program for installation of wayfinding signage as per the Wayfinding Implementation Plan.	0	100	0	100	67	67	65	65	65	65	65	65	65	**689**
Total Footpath & Cycleways			56	1,137	622	515	417	442	440	440	440	740	1,150	740	740	**6,686**
Roads																
70	Road Safety – Project Development	Design of Civil works to improve streetscape + road safety	0	80	0	80	100	100	150	150	150	150	175	175	175	**1,405**
71	Roads-Reconstruction	Annual program to design and reconstruct the roads in accordance with asset condition audit: FY27 Projects: • Design or reconstruction of local roads as well as road recovery program including: ◦ Design and construction of Stuart St	0	700	0	700										**700**
Total Roads			0	780	0	780	100	100	150	150	150	150	175	175	175	**2,105**
Traffic Treatments																
72	Parking Signage	Installation of new parking restrictions in streets, or upgrade of signage following reconstruction or landscaping works.	0	90	0	90	90	90	90	90	90	90	90	90	90	**900**
73	Road Safety – Major Works	Construction and Implementation of Major Road Safety Projects to improve road safety for motorists and pedestrians. FY27 Projects: • Design and construct traffic calming features such as islands, roundabouts, speed humps, raised pavements, and traffic signals to improve road safety.	0	200	0	200	200	190	140	140	150	500	500	500	400	**2,920**
74	Road Safety – Minor & Urgent Works	Annual program of installation of signage, line marking and minor civil works to address road safety issues identified. FY27 Projects: • Installation of signage, line marking and minor civil works to address road safety issues identified.	0	130	0	130	150	150	125	125	125	200	200	200	200	**1,605**
75	Road Safety- Design	Annual program to analyse, investigate and prepare plans outlining road safety proposals to consult with the community. FY27 Projects: • This includes; all works associated with a road safety project such as speed cushions in a street	0	50	0	50	50	50	50	50	50	50	50	50	50	**500**
76	Street Parking – Minor Works & DDA Compliance	Civil works required for parking improvements. Includes DDA bay installs, indented parking, on-street space delineation, other works as required.	0	50	0	50	50	50	50	50	50	50	50	50	50	**500**
77	Traffic Counting Cameras	Purchasing and installation of traffic counting, volumes and road safety cameras.	0	75	0	75	50	50	50	50	75	75	75	75	50	**625**
Total Traffic Treatments			0	595	0	595	590	580	505	505	540	965	965	965	840	**7,050**
Drainage & IWM Assets																

			Budget Expenditure 2026/27				Foreshadowed Expenditure									
			Budget				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
Plan Id	Name	Description	Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Total
78	Flood Risk Mitigation Program	Undertake drainage improvement works to ensure drainage network is expanded to cover the whole municipality. FY27 Projects: Deliver Flood Risk Drainage upgrade works for the following projects: • Drainage work at 63 Alexandra Av (issue is at Davidson Street side) • Design and Construction of permeable paving in Davidson Street. • Drainage work at 25-29 Claremont Street South Yarra • Drainage work at 110-122 Wattletree Road (Malvern Central Shopping centre) (Design Only) • Wattletree Road • Glenferrie Road • Drainage improvement at Laneway next to 66 Alfred Street (Design Only) • Toorak Road Drainage Improvement project - (Design Only) • Reactive flooding requests from the community	0	1,000	0	1,000	1,000	1,100	935	1,100	1,100	1,100	2,032	2,400	2,000	**13,767**
79	Integrated Water Management Program	Program to develop and implement small-scale water sensitive urban design and integrated water management solutions throughout the municipality - to enhance the management and use of scarce water resources and minimising flooding impacts. FY27 Projects: • Finalising the renewal of the Toorak Road Raingarden • Finalising new WSUD standard drawings and guidelines for Council assets. • Renewing Depot raingardens and possibly other relevant infrastructure following outcomes/advice of Depot Stormwater and Litter Management Plan • Gardiners Creek (KooyongKoot) naturalisation feasibility study. • Permeable carpark trial.	0	30	0	30	30	30								**90**
Total Drainage & IWM Assets			0	1,030	0	1,030	1,030	1,130	935	1,100	1,100	1,100	2,032	2,400	2,000	**13,857**
TOTAL INFRASTRUCTURE			56	3,542	622	2,920	2,137	2,252	2,030	2,195	2,230	2,955	4,322	4,280	3,755	**29,698**
BUILDINGS																
Arts & Cultural Facilities																
80	Malvern Townhall	Program to upgrade Malvern Townhall to ensure compliance and operational needs. FY27 Projects: • To Design, upgrade and install a new divider wall outside the Chamber • To Design, upgrade and install a new ceremonial stage at Malvern Townhall	0	50	0	50										**50**
Total Arts & Cultural Facilities			0	50	0	50										**50**

Plan Id	Name	Description	Budget Expenditure 2026/27 – Budget: Carry Forward	Gross Budget	External Funding	Net Cost to Council	Foreshadowed Expenditure: 2027/28 Gross Cost to Council	2028/29 Gross Cost to Council	2029/30 Gross Cost to Council	2030/31 Gross Cost to Council	2031/32 Gross Cost to Council	2032/33 Gross Cost to Council	2033/34 Gross Cost to Council	2034/35 Gross Cost to Council	2035/36 Gross Cost to Council	Total
Maternal & Child Health Facilities																
81	Early Years Facilities	Design and redevelopment/ construction of Early Years Facilities. FY27 Projects: • Princes Close Childcare Centre ◦ Concept Design development	0	200	0	200										**200**
Total Maternal & Child Health Facilities			0	200	0	200										**200**
Sports & Recreation Facilities																
82	Bert Healy Pavilion Redevelopment	Planning, design and future construction of new pavilion at Waverley Oval to replace aging infrastructure.	0	0	0	0				145	4,665	2,210				**7,020**
83	Central Park Pavilion Redevelopment	Redevelopment of Central Park Pavilion. This program is for design development of concept plan for new Central Park pavilion to replace aging infrastructure to meet the Fair Access Policy and proposed Sports Infrastructure Plan. FY27 Projects: • Completion concept design	0	80	0	80	523	4,502	3,903	1,345						**10,353**
84	Orrong Romanis Recreation Reserve	Upgrade and renewal of existing recreational infrastructure FY27 Projects: • Creation of a Master Plan for Orrong Romanis Reserve and Recreation Centre	20	90	0	90									200	**290**
85	Pavilions	Upgrade of Pavilions in accordance with Active Stonnington Action Plan	0	0	0	0									3,600	**3,600**
Total Sports & Recreation Facilities			20	170	0	170	523	4,502	3,903	1,490	4,665	2,210			3,800	**21,263**
Civic Facilities																
86	Office Facilities	Building upgrades at Council office facilities to accommodate staff, provide contemporary workspaces, facilitate collaboration and meet compliance obligations. FY27 Projects: • Multipurpose room – Stonnington Depot • Collaboration facilities – Stonnington Civic Centre	0	160	0	160	140									**300**
Total Civic Facilities			0	160	0	160	140									**300**
Prahran Market																
87	Landlord Contribution- Prahran Market	Prahran Market Landlord contribution to ensure the Market's safety and support their operation. FY27 Projects: • Prahran Market Landlord contribution as required for tenancy upgrades and emergencies as required.	0	300	0	300										**300**
88	Prahran Market Facility Upgrade & Improvements	Prahran Market Facility Upgrade & Improvements based on Prahran Market; Priority List. FY27 Projects: ◦ Prahran Market detailed design Stage 1 Market Square + priority project list: ◦ Electrical & Water Meters ◦ Grease trap for new tenancies in Harvest Hall ◦ Storage improvements ◦ Upstairs suites fit for purpose ◦ Fit out contributions for tenancy relocations ◦ Gum Grill Dual Compactor/Can crusher	0	500	0	500										**500**
Total Prahran Market			0	800	0	800										**800**
Leased Buildings																

			Budget Expenditure 2026/27				Foreshadowed Expenditure									
			Budget				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
Plan Id	Name	Description	Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Total
89	Landlord Contribution – Commercial and leased Facilities	Landlord Capital Contribution for Council owned Commercial Property. To incentivise new tenants to lease council owned retail properties, the current market conditions require the landlord to offer a capital incentive to assist new tenants to fit out the building.	0	60	0	60	60	254	78	76	50	219	71	50	50	**968**
Total Leased Buildings			0	60	0	60	60	254	78	76	50	219	71	50	50	**968**
Car Parks: Multi-Deck																
90	DDA Compliance Audit Implementation in Carparks	Implementation of works to ensure all Council car parks comply with DDA requirements. FY27 Projects: • Engage traffic and DDA consultants to audit approximately 20 car parks not associated with activity centres, assess DDA compliance, and provide recommendations for improvements	0	40	0	40	40	40	40	40	40	40	40	40	40	**400**
91	Pram Crossings – DDA Compliance	Implementation of works to ensure all Council car parks comply with DDA requirements. FY27 Projects: • Annual program to improve safety, accessibility, equity and walkability of all spaces for the community by undertaking audits and improvement works. Works include signage, line marking, and civil works aimed at enhancing accessibility and walkability across the city.	0	200	0	200	150	150	150	150	150	150	150	150	150	**1,550**
Total Car Parks: Multi-Deck			0	240	0	240	190	190	190	190	190	190	190	190	190	**1,950**
Public Toilets																
92	Public Toilet Accessibility & Compliance	Upgrade Council's Publicly Accessible Toilets, and their access pathways, to comply with current regulatory requirements.	9	100	0	100	100	100	120	120	120	135	135	135	135	**1,200**
Total Public Toilets			9	100	0	100	100	100	120	120	120	135	135	135	135	**1,200**
Safety & Statutory Compliance																
93	Physical Workplace Safety Improvements	Workplace safety improvement to ensure the staff and public safety are granted. FY27 Projects: • Toorak South Yarra Library(TSYL) ◦ Fire exit review, physical workplace design and renewal • Malvern Library ◦ Entrance	5	165	0	165	150									**315**
Total Safety & Statutory Compliance			5	165	0	165	150									**315**
All Buildings																
94	Edgar St Conversion	Demolition of 21 Edgar St dwelling and conversion to interim use. FY27 Project: • Edgar St ◦ Site demolition and conversion to temporary multi-use open space FY27 – FY28	0	280	0	280	400									**680**
95	Lighting Plan for Prahran Market and Toorak South Yarra Library façades	Lighting Concept design upgrade for Prahran Townhall and Toorak South Yarra library. FY27 Projects: • Toorak/South Yarra Library ◦ Concept design • Prahran Market ◦ Concept design	0	50	0	50										**50**
96	Parks Works Depot Upgrade at Victoria Gardens	Renovation of access to buildings and essential facilities improvements for Parks Works Depot at Victoria Gardens.	0	0	0	0	60	200								**260**
Total All Buildings			0	330	0	330	460	200								**990**
TOTAL BUILDINGS			34	2,275	0	2,275	1,623	5,246	4,291	1,876	5,025	2,754	396	375	4,175	**28,036**
OPEN SPACE																
Park & Open Space																
97	Balmoral & Perry Street Pocket Park	Program to upgrade and construct Balmoral & Perry St Pocket Park	0	0	0	0		20	520	520						**1,060**
98	Basil Street Park Upgrade	Construction of permanent open space at Basil Street Park integrated with East Malvern RSL, including consolidation of all areas surrounding the RSL.	0	0	0	0				100	900					**1,000**

			Budget Expenditure 2026/27				Foreshadowed Expenditure									
			Budget				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
Plan Id	Name	Description	Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Total
99	Chris Gahan Civil and Landscape	Program to upgrade the sites at Chris Gahan Centre and Izett Street after demolition of the Centre. FY27 Projects: • Delivery of Chris Gahan Centre and conversion to open space, with pedestrian connection through to Izett Street Pocket Park.	0	450	0	450										**450**
100	Landscape and Open Space Design Services	Annual urban design program for investigation and design of landscape plans for park improvements. FY27 Projects: • Annual urban design program to investigation and design of landscape plans for park improvements Design services for landscape upgrades and improvements. • Armadale Railway Station Precinct ◦ Commercial precinct design, consultation and planning in minor shopping precincts ◦ Expansion of Dyeworks Park; Feasibility and Concept Design ◦ Expansion of James Street Reserve; Feasibility and concept Design	0	385	0	385	397	400	420	420	570	670	670	670	550	**5,152**
101	Mount Street Masterplan Delivery	Mount Street Precinct masterplan, including, investigation and design, and CitiPower design to underground the power lines.	10	0	0	0						750	1,500			**2,250**
102	Open Space/Public Realm/Unstructured Recreation	Upgrade of the next stage of Gardiners Creek shared user path to meet Stage 3.	696	0	0	0		500	500	500	500	50	500			**2,550**
103	Osborne Street Pocket Park	Program to design and construct Osborne Street Pocket Park.	0	0	0	0								625		**625**
104	Porter & Grattan Streets Pocket Park	Construction of pocket parks in 55 Porter Street & 22A Grattan Street, Prahran.	62	750	250	500										**750**
105	Road Conversion to New Open Spaces	Investigation, planning, design for potential conversion of Road closure to open space. FY27 Projects: • Ray Street open space and integration to Dixon Street Park.	0	50	0	50	100	500	500							**1,150**
106	Soil Contamination Management	Implement the recommendations from the Soil Management Plans for Council sites with contaminated soil. FY27 Projects: • Manage and remediate contaminated soil at Council buildings. This involves assessing and treating contaminated sites as part of ongoing building works. • Manage and remediate contaminated soil at Council Open spaces. This involves assessing and treating contaminated sites as part of ongoing open space creation.	0	220	0	220	350	350	350	350	400	400	400	400	375	**3,595**
107	Williams Street Park	Creation of open space at 2 to 2A William Street.	0	0	0	0	80	800								**880**
Total Park & Open Space			769	1,855	250	1,605	927	2,570	2,290	1,890	2,370	1,870	3,070	1,695	925	**19,462**
Streetscapes																
108	Afterglow Lighting	Multicultural Business Precinct Revitalisation Program FY27 Projects: • Chapel Street lighting projects	0	186	155	31										**186**
109	Chapel St Precinct CPTED Improvement Program	Program to audit the city and renew in accordance with the CPTED requirement to improve public safety. FY27 Projects: • Chapel St Precinct CPTED works	0	219	0	219	250	200	200							**869**

			Budget Expenditure 2026/27				Foreshadowed Expenditure									
			Budget				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
Plan Id	Name	Description	Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Total
110	Chapel Street Masterplan	Urban and activation improvements for Chapel Street. FY27 Projects: • Chapel Street: ◦ Development of Masterplan, such as streetscape and amenity improvements. ◦ Public Lighting Upgrades	0	500	0	500	500	500	500	500	500	500	500	500	500	**5,000**
111	Forrest Hill Masterplan Road Refurbishment	Reconstruction and/or upgrade of Roads in Forrest Hill Precinct FY27 Projects: • Forrest Hill Precinct: ◦ Detailed Design and Development of Masterplan • Claremont Street ◦ Pedestrian crossing. • Yarra Street ◦ Design	0	500	0	500	500	500	500	500	500	500	500	500	500	**5,000**
112	Streetscapes Reconstruction- Greville St	Construction of Greville St Streetscape. FY27 Projects: • Greville St reconstruction works from Macquarie Street up to Chapel Street	0	940	0	940	200									**1,140**
Total Streetscapes			0	2,345	155	2,190	1,450	1,200	1,200	1,000	1,000	1,000	1,000	1,000	1,000	**12,195**
Playgrounds & Fitness Stations																
113	Shade Sail Program	The shade sail program seeks to provide shade over play spaces for health and wellbeing and increase use of Council playgrounds. FY27 Projects: • Brookville Garden playground shade sail	0	60	0	60	65	65	65	65	65	65	65	65	65	**645**
Total Playgrounds & Fitness Stations			0	60	0	60	65	65	65	65	65	65	65	65	65	**645**
Biodiversity																
114	Environment Emissions Reduction Program	Ongoing program to support implementation of Council's climate response, specifically Council's commitment and roadmap to corporate net zero emissions. FY27 Projects: • TH King Pavilion: ◦ Designs for DHW and HW electrification and Completion of DHW electrification at TH King Pavilion • Toorak SY Library ◦ Designs for DHW and HW electrification	100	200	0	200	200	200	200	200	200	200	200	200	200	**2,000**
115	Urban Biodiversity Program	Program to finalise current urban biodiversity programs. FY27 Projects: • Initiatives identified include: ◦ Complete an ecologically informed revegetation staging plan for the Gardiners Creek (KooyongKoot) corridor, in alignment with shared user path upgrades. ◦ Finalising designs for revegetation works at Cray's Landing along the Yarra River (Birrarung). ◦ Infill planting along the Yarra River (Birrarung) aligned with the newly released "Greening the Birrarung Guide". ◦ Delivery of initial stages of revegetation works along the Gardiners Creek (KooyongKoot) and at Cray's Landing.	35	50	0	50										**50**
Total Biodiversity			135	250	0	250	200	200	200	200	200	200	200	200	200	**2,050**
TOTAL OPEN SPACE			904	4,510	405	4,105	2,642	4,035	3,755	3,155	3,635	3,135	4,335	2,960	2,190	**34,352**
PLANT & EQUIPMENT																
Waste Bins																

			Budget Expenditure 2026/27				Foreshadowed Expenditure									
			Budget				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
Plan Id	Name	Description	Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Total
116	Expansion of food and garden organics (FOGO) service	Supports compliance with the Circular Economy (Waste Reduction and Recycling) Act 2021 as part of the Victorian Government waste reform agenda and Council's Towards a Circular Economy, Our Future Waste Strategy. FY27 Projects: • Expansion of food and garden organic (FOGO) service to deliver universal access to this service and reduce up to 40% of kerbside waste to landfill.	290	707	0	707										**707**
117	Introduction of Glass Recycling Service	On 17 November 2025, Council endorsed to not deliver a glass service by 1 July 2027. As such, it is anticipated that this position will stand for FY27. Instead, Council will continue cross-Council advocacy to review the need for a kerbside glass service and expand the Victorian container deposit scheme to allow for the inclusion of wine and spirit bottles. Council's position may alter subject to the release of the final State Government service standards which regulate how the glass service must be delivered, the current absence of which creates uncertainty in required service delivery model.	0	0	0	0	1,000									**1,000**
118	Waste Services - Public Place Recycling	Annual program for installation of public place recycling bins.	0	10	0	10	10	10	10	10	10	10	10	10	10	**100**
Total Waste Bins			290	717	0	717	1,010	10	10	10	10	10	10	10	10	1,807
Plant, Machinery & Equipment																
119	Traffic Engineering Equipment	Purchase of new equipment, specialised traffic software and survey materials for use by traffic engineering staff conducting investigations and scoping of assets upgrades.	0	0	0	0				20	20	20	20			**80**
Total Plant, Machinery & Equipment			0	0	0	0				20	20	20	20			80
Heritage Plant & Equipment																
120	Stonnington History Centre (SHC) Project	Annual program to ensure the conservation of our history. FY27 Projects: • Annual program for SHC to complete a project each year, which may include books, displays, heritage markers.	0	10	0	10			15	15	15	15	15	15		**100**
Total Heritage Plant & Equipment			0	10	0	10			15	15	15	15	15	15		100
Security Systems																
121	Safety and Security System Improvements in Council Facilities	Annual program to upgrade outdated security systems in council facilities. FY27 Projects: • Security server upgrades to improve safety and reliability at: ◦ Malvern Town Hall ◦ Harold Holt Memorial ◦ Prahran Square	0	150	0	150	150	150	150							**600**
Total Security Systems			0	150	0	150	150	150	150							600
TOTAL PLANT & EQUIPMENT			290	877	0	877	1,160	160	175	45	45	45	45	25	10	2,587

Plan Id	Name	Description	Budget Expenditure 2026/27				Foreshadowed Expenditure									
			Budget				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
			Carry Forward	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Total
INTANGIBLES																
Intangibles																
122	Asset Management System Enhancements	FY27 Projects: • Complete configuration of Asset Master to align with Road Management Plan SLAs (compliance obligations under the road management plan) • Complete new queries/spreadsheets to provide report or extracts of RMP SLAs or Development of reporting Dashboards to report RMP compliance (via PowerBI) • Reactive system fixes and releases • Enable the Asset Master mobile solution	0	150	0	150										**150**
123	Digital Transformation - 3D Model development	Keeping our 3D model of the City of Stonnington current, by updating the models across the city on an annual basis. The 3D model is used for planning analysis and presentation purposes. FY27 Projects: • Updating of Council's 3D models across the municipality. The model is used for planning, investigations and analysis work.	0	40	0	40		40		40		40				**160**
124	Digital Transformation, Information and Communications Technology Strategy Program	Council's Digital Transformation Program, aligned to Direction 5: Well-governed organisation in the Council Plan 2025–29, is focused on modernising Council's digital infrastructure to ensure systems are secure, resilient, and adaptive to evolving business needs. FY27 Projects: • ELCOM Intranet and Knowledgebase upgrade – fixes system pinpoints • Council Document Management Modernisation – Commence planning and design of migrating Council's shared drives from end-of-life infrastructure to SharePoint	1,670	550	0	550	710	500	750	1,000	1,000	1,000	1,000	1,000	1,000	**8,510**
Total Intangibles			1,670	740	0	740	710	540	750	1,040	1,000	1,040	1,000	1,000	1,000	**8,820**
TOTAL INTANGIBLES			1,670	740	0	740	710	540	750	1,040	1,000	1,040	1,000	1,000	1,000	**8,820**
TOTAL OF PART B: NEW, UPGRADE, EXPANSION			2,952	19,924	5,327	14,597	8,272	15,233	11,001	8,311	11,935	14,929	10,098	8,640	11,130	**119,473**
Projects in FY26 deferred with no new bids			686													
TOTAL CAPITAL WORKS			**7,144**	**51,757**	**6,963**	**44,794**	**41,706**	**46,902**	**41,585**	**41,397**	**46,677**	**52,242**	**48,376**	**49,830**	**51,117**	**471,589**

Operating Initiatives | Appendix D 2026/27 Budget

$000's			2026/27		
Ref #	Bid Name	Scope of Bid	Gross Budget	External Funding	Net Cost to Council '000
CEO					
1	Councillor safety	Funding for Councillor safety initiatives.	$10	$0	$10
2	Council Byelection	In accordance with section 260 of the Local Government Act 2020, a by-election must be held to fill an extraordinary vacancy in the office of a Councillor.	$75	$0	$75
Community & Wellbeing					
3	Develop new Vibrant Destination Strategy	Development of a strategic framework to guide arts, culture, placemaking and place-led economic development in Stonnington, delivering on Direction 2 of the Council Plan. The strategy will consolidate and replace the expiring Creative Strategy and Place-Led Economic Development Strategy, supported by analysis, stakeholder engagement and the preparation of an implementation roadmap, performance indicators and priority actions.	$60	$0	$60
4	Libraries Plan 2027-30	To develop the next iteration of the Libraries Plan to guide actions and priorities for 2027-30.	$20	$0	$20
5	Chapel Street Daytime Outreach program	This program provides a visible on street presence, providing outreach support with Local Laws officers and police, when resources permit. The outreach team, delivered by the Salvation Army, provide individualised support and referral to agencies such as Launch Housing, Uniting Prahran, Services Australia, emergency relief and medical services.	$100	$0	$100
6	Feature Activations within the Chapel Street Precinct	To deliver activations and events to attract visitation and increase vibrancy across the distinct neighbourhoods along Chapel Street	$250	$0	$250
Environment & Infrastructure					
7	Development of an Open Space Operations & Maintenance Manual	Develop a detailed operations and maintenance manual for the Parks and Tree Management Departments that document all maintenance activities conducted by the Departments.	$35	$0	$35
8	Electric Line Clearance Corrective Tree Pruning Program	Delivery of corrective pruning works to ensure trees near electrical assets comply with electric line clearance requirements, including focus on correcting tree structure.	$200	$0	$200
9	Bin feedback program	Program undertakes fortnightly inspections of residential bins over a 12-month period. The program will assess contamination levels and provide direct feedback and education to residents to support improved waste separation and landfill diversion outcomes.	$100	$0	$100
10	Climate Positive Program	Program of initiatives to strengthen Council's ability to measure, manage and reduce emissions across Council operations and the wider community. Key components include updating policy frameworks, developing systems to capture scope 3 and lifecycle emissions, and reviewing fleet transition and electrification pathways.	$100	$0	$100
11	Resilient, Adaptable & Empowered Program	Program of initiatives to strengthen organisational and community resilience to climate impacts. This includes climate risk assessment and management planning for Council services and the municipality, alongside continued delivery of community incentives supporting electrification, renewable energy and energy efficiency.	$300	$0	$300
12	Water Sensitive & Flood Ready Program	Program of initiatives to embed integrated water management outcomes across the municipality. This includes a review into passive irrigation opportunities, waterway naturalisation, nature-based flood management solutions, and development of guidance for households and developers.	$70	$0	$70
13	Biodiverse, Green & Connected Program	Program of initiatives to enhance biodiversity, urban greening and habitat connectivity across the municipality. The program includes biodiversity assessments, updates to management plans for key ecological corridors, collaborative regional projects and exploration of new habitat and green infrastructure opportunities.	$50	$0	$50
14	Neighbourhoods streets	Delivery of integrated Local Area Traffic Management studies in selected neighbourhoods to assess traffic volumes, speeds and safety issues and identify opportunities to improve safety, access and local amenity (including new open space, street greening and kerbside reallocation opportunities). The project will include data collection, community engagement and development of precinct-level improvement plans.	$80	$0	$80
15	Parking management area studies	Undertake area-based parking assessments across priority neighbourhoods to better understand parking supply, demand and usage patterns. This will inform evidence-based parking management plans and guide future policy, regulatory and capital decisions.	$180	$0	$180

Operating Initiatives

Appendix D 2026/27 Budget

$000's			2026/27		
Ref #	Bid Name	Scope of Bid	Gross Budget	External Funding	Net Cost to Council '000
16	Walkability Audits - DDA footpath Compliance Audits	Undertake walkability and Disability Discrimination Act (DDA) compliance audits of Council footpaths. The project will identify access barriers and missing links, and produce a consolidated compliance register of upgrades and treatments to inform capital works planning and funding submissions.	$60	$0	$60
17	Lighting level assessment audit of street lights	Comprehensive assessment of lighting levels across Council-managed street lighting to confirm compliance with Australian Standards and identify areas requiring improvement. The project will include lux level testing, asset verification and development of a prioritised register to guide future upgrades.	$100	$0	$100
18	Chapel Street Precinct Cleaning Uplift	Enhanced cleaning services for the Chapel Street precinct, including scheduled pressure washing and additional roaming afternoon cleaning staff to maintain amenity and presentation.	$265	$0	$265
19	Flood Risk Management Strategy Phase 3	Complete a detailed action plan for the long-term strategy to mitigate and manage increasing flood risk across the city in partnership with Melbourne Water.	$39	$39	$0
20	Electric Vehicle Charging Policy	Develop a policy framework for private access to on-street residential electric vehicle charging infrastructure.	$40	$0	$40
Organisation Capability					
21	Asset Management System Replacement	Business case development for a new enterprise asset management system including migration of Council's assets to replace Council's no longer fit for purpose system.	$50	$0	$50
22	OneCouncil Business Optimisation	The scope includes assessing, redesigning, and optimising key functions within the OneCouncil enterprise platform to improve system performance, usability, and integration. It will deliver enhanced digital service capability, streamlined end-to-end business processes, uplifted data quality and reporting, and incorporate the planning and implementation of yearly system releases. The project will also provide targeted training for business areas and implement configuration and enablement activities to ensure the platform remains aligned with organisational needs and technology best practice.	$1,660	$0	$1,660
23	Archiving of records from decommissioned aged care and immunisation systems	Analysis and archiving of records from the decommissioned Aged Care and Immunisation systems (Carelink and IMPS)	$170	$0	$170
24	Workforce plan implementation	Implementation of workforce plan, including refreshing Council's Employee Value Proposition.	$175	$0	$175
25	Information Risk Reduction	Assessment across Council areas identified 5 high risk systems & 6 medium risk systems. Project scope includes analysis to identify if the risk involved with the High Risk systems can be reduced, and introduce improved technical controls.	$200	$0	$200
26	AI uplift initiative	Identification of key opportunities and support for the adoption and use of AI tools in delivering services to the community.	$100	$0	$100
Planning & Place					
27	Chapel Street Safety Audit	Implement non-capital actions arising from the Chapel Street Safety Audit, enabling rapid delivery of practical improvements (e.g. signage, lighting adjustments, pedestrian flow and amenity measures) to strengthen safety and confidence in this high-activity precinct.	$40	$0	$40
28	Housing Strategy Implementation (Y1 - affordable housing)	Development of an affordable housing strategy, including community engagement, council adoption and preparation for a Planning Scheme Amendment	$83	$0	$83
29	Activity Centre Planning (NAC Framework planning controls)	Implementation of the NAC Framework, including the development of planning controls and preparation of a Planning Scheme Amendment	$65	$50	$15
30	Local Law Review	Stonnington’s General Local Law 2018 sunsets in 2028. The focus of the review will be improving amenity and safety, including reviewing areas where alcohol can be consumed. The review positions Council to meet its legislated obligations efficiently, reduce compliance risk, and deliver measurable improvements to safety, amenity and regulatory clarity for the community.	$50	$0	$50
31	Toorak Village Traders Association Initiatives	Program to deliver targeted marketing and activation program to increase visitation and support trader activity in Toorak Village.	$100	$0	$100
Total			**$4,827**	**$89**	**$4,738**

Appendix E – Property Lease Portfolio, New and Renewing Leases

This appendix presents a listing of proposed leases that trigger *Section 115 of the Local Government Act 2020* **(Act)**.

Section 115 of Act provides for the following:

115 Lease of land

1. *A Council's power to lease any land to any person is limited to leases for a term of 50 years or less.*
2. *Subject to any other Act, and except where section 116 applies, if a Council leases any land to any person subject to any exceptions, reservations, covenants and conditions, it must comply with this section.*
3. *A Council must include any proposal to lease land in a financial year in the budget, where the lease is —*
   a) *for one year or more and —*
      i. *the rent for any period of the lease is $100,000 or more a year; or*
      ii. *the current market rental value of the land is $100,000 or more a year; or*

   b) *for 10 years or more.*
4. *If a Council proposes to lease land that is subject to subsection (3) and that was not included as a proposal in the budget, the Council must undertake a community engagement process in accordance with the Council's community engagement policy in respect of the proposal before entering into the lease.*

2026-27 Budget

Commercial Leases:

Property	Tenant	Proposed Lease Term	Permitted Use	Proposed Annual Rent (Exc. GST)	Annual Market Rental Valuation (Exc. GST)
Ground Floor, Tenancies 1 & 2, 1235 High Street, Malvern 3144	Giorgios Venture Pty Ltd	5 years + 5 years	Restaurant	TBC	$200,000

The Proposed Annual Rent for any of these Commercial leases may vary from the Annual Market Rental Valuation and will be subject to negotiations. These tenancies are commercial by nature and terms and conditions will reflect the market conditions prevailing at the time of execution.

Community Leases:

Property	Tenant	Proposed Lease Term	Permitted Use	Proposed Annual Rent (Exc. GST)	Annual Market Rental Valuation (Exc. GST)
Rear 256 Wattletree Road, Malvern 3144	Glendearg Tennis Club Inc.	5 + 5 years	Tennis Club	$8,250	$30,000
64B Ardrie Road, Malvern East 3145	Ardrie Park Combined Churches Tennis Club Inc.	10 years	Tennis Club	TBC	$42,000
2-14 Kyarra Road, Glen Iris 3146	Gardiner Tennis Club Inc.	10 years	Tennis Club	TBC	$55,000
3 Fulton Street, Armadale 3143	Armadale Early Learning Centre Inc.	3 years	Childcare	$1,000	$170,000
53 Canterbury Road Toorak 3142	Brookville Kindergarten Inc.	3 years	Childcare	$1,000	$260,000
25 Quentin Road, Malvern East 3145	Early Years at Phoenix Park Inc.	3 years	Childcare	$1,000	$670,000
110 Union Street, Windsor 3181	Stonnington Children's Centre Inc.	3 years	Childcare	$1,000	$205,000
5 Cooinda Place, Malvern East 3145	Sunnyside Kindergarten Inc.	3 years	Childcare	$1,000	$180,000
256-258 Wattletree Road, Malvern 3144	Wattletree Early Childhood Centre Inc.	3 years	Childcare	$1,000	$300,000
72 Bowen Street, Malvern East 3145	MECWA Limited	5 years	Aged and Disability Services	$24,600	$82,000
29 Burke Road, Malvern East 3145	Malvern Theatre Company Inc.	5 years + 5 years	Theatre Production Company	TBC	$47,500
2 Willis Street, Armadale 3143	Fire Station Print Studio Inc.	5 years	Art Gallery	TBC	$74,400
15 Moira Street, Glen Iris 3146	East Malvern Tennis Club Inc.	5 years	Tennis Club	TBC	$207,500
1-3 Valetta Street, Malvern 3144	U3A Stonnington Inc.	5 years	Educational Facility	TBC	$157,500

The Proposed Annual Rent for any community lease will be determined in line with Council's Comm*unity Leasing and Licensing Policy 2025* (or as reviewed from time to time). The policy allows a rental subsidy if the tenant can demonstrate a community benefit and satisfy the eligibility criteria.

Reporting these schedules meet Council's community engagement requirement under *Section 115 of the Act*. The final negotiated terms and conditions of any new lease will be subject to the approval of Council and/or executed under the approval of Council and/or executed under its delegated authority.

Appendix F – Property Lease and Licence Portfolio, Rental Subsidy 2026-27

Council provides an in-kind rental or licence fee subsidy to community occupants in accordance with the *Community Leasing and Licensing Policy 2025*. Such rental or licence fee subsidy is provided to eligible community occupants and is classified as either **Category A** – an annual administration fee (updated each year in line with Council's Schedule of Fees and Charges adopted through the budget process) or a peppercorn rent – or **Category B**, which applies a discounted market rent.

The current community occupants (as at April 2026) that are provided a rental or licence fee subsidy are included in the below table:

Community Leases and Licences – Rental/Licence Fee Subsidies:

Property	Tenant / Licensee	Proposed Lease / Licence Term	Permitted Use	Proposed Annual Rent/Licence Fee (Exc. GST)	Annual Market Rental/Licence Fee Valuation 2026 (Exc. GST)	Proposed Rental/Licence Fee Subsidy
301 High Street, Prahran 3181	Prahran RSL Sub Branch	5 years	RSL	$10	$421,700	$421,690
74 Bowen Street, Malvern East 3145	MECWA	5 years	Health & community services	$10	$82,200	$82,190
72 Bowen Street, Malvern East 3145	MECWA	5 years	Health & community services	$10	$89,800	$89,790
22-28 Rob Roy Road, Malvern East 3145	Phoenix Park Neighbourhood House Inc.	3 years	Community Health Centre	$10	$290,300	$290,290
1650 High Street, Glen Iris 3146	St Kevins Old Boys Football Club Inc.	10 years	Football Club Gym and storeroom	$10	$11,800	$11,790
256-258 Wattletree Road, Malvern 3144	Wattletree Early Learning Centre Inc.	3 years	Early Learning Centre	$10	$328,600	$328,590
3-7 Fulton Street, Armadale 3143	Armadale Early Learning Centre Inc.	3 years	Early Learning Centre	$10	$186,200	$186,190
15 Orchard Street, Armadale 3143	Malvern Memorial Kindergarten Inc.	1 year	Kindergarten	$10	$230,000	$229,990
53 Canterbury Road, Toorak 3142	Brookville Kindergarten Inc.	3 years	Kindergarten	$10	$284,800	$284,790
116 Burke Road, Malvern East 3145	Central Park Childcare Centre Inc.	1 year	Child Care Centre	$10	$98,600	$98,590
110 Union Street (109 Henry	Stonnington Children's Centre Inc.	3 years	Children's Centre	$10	$224,600	$224,590

Property	Tenant / Licensee	Proposed Lease / Licence Term	Permitted Use	Proposed Annual Rent/Licence Fee (Exc. GST)	Annual Market Rental/Licence Fee Valuation 2026 (Exc. GST)	Proposed Rental/Licence Fee Subsidy
Street), Windsor 3181						
1 Winter Street, Malvern 3144	Stonnington Toy Library Inc.	2 years	Toy Library	$10	$131,400	$131,390
5 Cooinda Place, Malvern East 3145	Sunnyside Kindergarten Inc.	3 years	Kindergarten	$10	$197,200	$197,190
Part of 20-22 McArthur Street, Malvern 3144	Malvern Special Needs Playgroup Inc.	2 years	Playgroup	$10	$161,600	$161,590
5-7 Winter Street, Malvern 3144	Gumnuts Playgroup Malvern Inc.	2 years	Playgroup	$10	$279,300	$279,290
Part of 25 Quentin Road, Malvern East 3145	Early Years at Phoenix Park Inc.	3 years	Early Learning Centre	$10	$733,900	$733,890
36 Weir Street, Malvern 3144	Save-a-Dog Scheme	1 year	Animal shelter, animal pound	$10	$80,000	$79,990
1-3 Valetta Street, Malvern 3144	U3A Stonnington Incorporated	5 years	Educational facility	$10	$172,500	$172,490
2/51A Ivanhoe Grove, Malvern East 3145	East Malvern Men's Shed Incorporated	5 years	Men's Shed activities	$10	$38,300	$38,290
1257A High Street, Malvern 3144	Stonnington City Brass Inc.	3 years	Band Rooms	$1	$57,500	$57,499
216 Wattletree Road, Malvern 3144	Scout Association of Australia (Victorian Branch)	4 years	Scouting Activities	$1	$32,900	$32,899
3A Cooinda Place, Malvern East 3145	Scout Association of Australia (Victorian Branch)	10 years	Scouting Activities	$1	$47,900	$47,899
1/51A Ivanhoe Grove, Malvern East 3145	Scout Association of Australia (Victorian Branch)	10 years	Scouting Activities	$1	$18,100	$18,099
64B Ardrie Road, Malvern East 3145	Ardrie Park Combined Churches Tennis Club Inc.	5 years	Tennis Club	$800	$46,000	$45,200
2-14 Kyarra Road, Glen Iris 3146	St Andrews Gardiner Tennis Club Inc.	5 years	Tennis Club	$2,293	$60,200	$57,907
15 Moira Street, Glen Iris 3146	East Malvern Tennis Club Inc.	21 years	Tennis Club	$544	$227,300	$226,756
32B Chadstone Road, Malvern East 3145	Chadstone Recreation and Civic Club	2 years	Tennis and Bowling Club	$60,000	$205,900	$145,900

Property	Tenant / Licensee	Proposed Lease / Licence Term	Permitted Use	Proposed Annual Rent/Licence Fee (Exc. GST)	Annual Market Rental/Licence Fee Valuation 2026 (Exc. GST)	Proposed Rental/Licence Fee Subsidy
256 Wattletree Road, Malvern 3144	Glendearg All Saints Malvern Tennis Club	5 + 5 years	Tennis Club	$6,000	$32,900	$26,900
29A Burke Road, Malvern East 3145	Malvern Theatre Company Limited	5 years	Theatre Group	$23,870	$52,000	$28,130
Total Community Lease and Licence Rental Subsidies						**$4,729,799**

Community Car Park Arrangements – Car Park Fee Subsidy:

User Group	Car Park	Number of users	Car Park Fees and Charges	Car Park Arrangement	Subsidy
Stonnington Community Assist (formerly Citizens Advice Bureau)	Elizabeth Street Car Park	20 cards Issued (not used at the same time) - Approx 2-4 staff per day	4 x 5 x 52 x $24	Free	$24,960
Greek Church	Elizabeth Street Car Park	21 validations per Sunday	21 x 52 x $10	Free (on Sundays 8am to 1pm)	$10,920
Prahran Mission	King Street Car Park	11 registered vehicles	11 x 12 x $(361-100)	Discount rate	$34,452
Total Car Park Subsidy					**$70,332**

Total Subsidies	**$4,800,131**